



Secretaries Innovation Group

CHILD WELFARE DAY

COACHING ONE ANOTHER THROUGH TRENDS AND CONSEQUENCES

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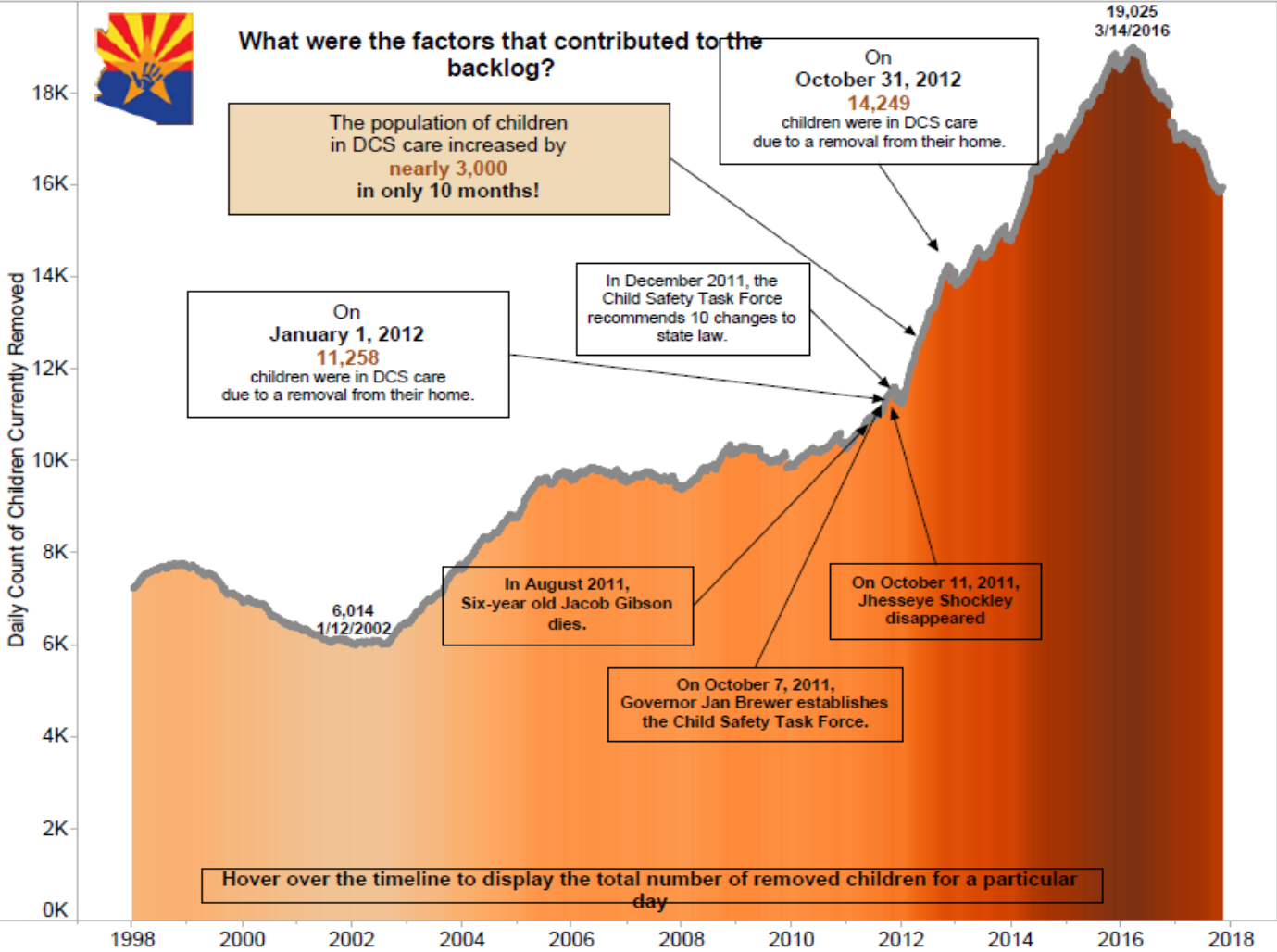
FFPSA's Unintended Consequences: best of intentions met with unexpected tribulation.

- ▶ Prevention of maltreatment or prevention of foster care (Reasonable Candidacy)?
- ▶ Cost neutrality resulted in federal savings and state and local GF shortfalls.
- ▶ FFPSA helped form the perfect storm
 1. Class litigation/decrees condemn group care utilization
 2. Juvenile Justice /Delinquency offramps to foster care
 3. Inflation and supply chain shift to federal block beds (migrant children)
 4. Covid, social isolation, SUD/BH crisis, fentanyl epidemic, sicker children/families

Solutions

- ▶ Upstream prevention is desired but not within CW statutory mandates.
- ▶ Influence a Public Health approach to maltreatment prevention.
- ▶ Group care should be limited but IS needed (Amend Policy).
- ▶ Fiscal re-forecast to correct budget neutrality
 - ▶ Only \$340M spent on IV-E eligible prevention services since 2019
 - ▶ How much have states lost in IV-E reimbursements for group care?
- ▶ Permit existing interventions for eligibility and increase and enable a marketplace of eligible preventative services. Here's what CB has done:
 - ▶ 38 prevention plans approved after 5 years
 - ▶ 800 services requested, 177 reviewed, 85 considered promising (NOT Supported or Well Supported)
- ▶ Spark a new waiver project?

How Reactions Bring Down Systems

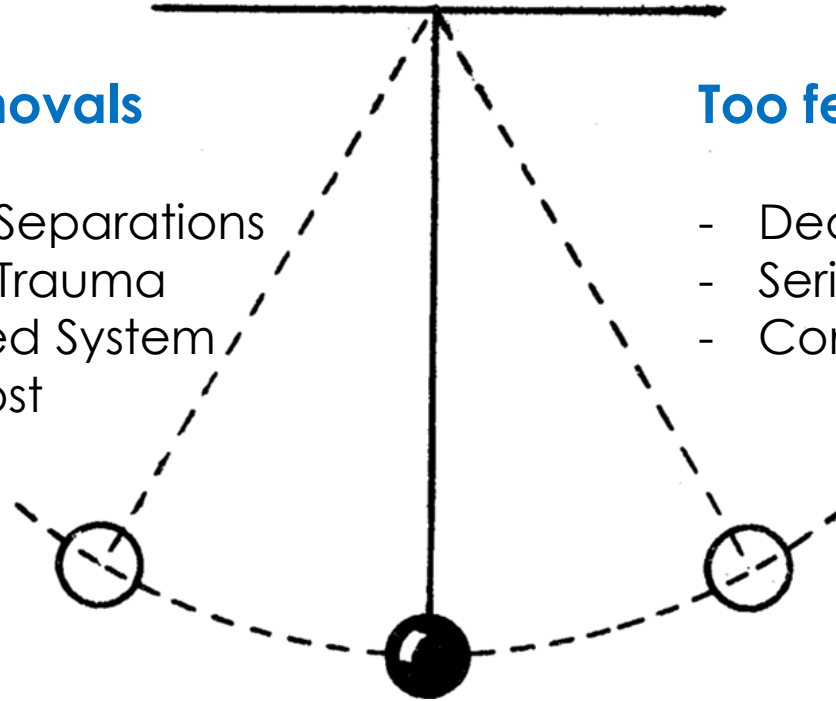


Too Many Removals

- Unnecessary Separations
- Unnecessary Trauma
- Over Burdened System
- Significant Cost

Too few Removals

- Death
- Serious Injury
- Continued Abuse or Neglect



Appropriate Interventions

- Robust Safety Intervention Model
- Business/Organizational Fidelity
- Organizational Safety Culture
- Family Engagement
- Data Driven Fatality Prevention

Will FFPSA Lead to More Abuse, Rising Fatalities, and the Eventual Rise in Foster Care:

Discussion about mitigating fatalities and managing the fallout:

- ▶ Confronting political, ideological, theoretical, racial, or fiscal rationales around removals
- ▶ High profile reactions/Legislative debt/workforce capacity
- ▶ Joint Investigations, clinical supervision, caseloads
- ▶ Media/stakeholder strategy (use of surrogates, proactive reporting)
- ▶ Reporting transparently and telling the rest of the story
- ▶ Safe/learning culture versus retributive/bunker culture
- ▶ Leader pain

Class Litigation Update/Discussion

- ▶ Of 32 states sued, 30 went under decree (Massachusetts and Arizona defended)
- ▶ Targeted Media campaign brokered by litigators
- ▶ Honorable mention to Director Miller and Indiana (share motions)
- ▶ Arizona Results (Settlement Agreement, NO DECREE):
 - ▶ 3 benchmarks put forth by the Department
 - ▶ NO monitors
 - ▶ No Judge oversight
 - ▶ 2 year agreement
 - ▶ Total costs \$150,000