

D&J Enterprises – Qualifications & Experience

INTRODUCTION

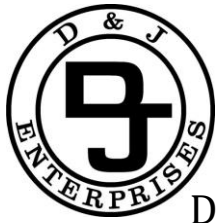
In 1969, Hurricane Camille, one of the most fierce and devastating storms in US history, slammed Corpus Christi, Texas and the Mississippi Gulf Coast and offered D&J Enterprises, then a civil construction company known as Starr & Sons Contractors, the opportunity to expand its operations by responding to the disaster with much needed resources. In 1987, Richard D. Starr and James L. Starr formed D&J Enterprises to continue the family enterprise and its tradition of excellence. Since that time, D&J has continued to develop and grow its debris management division and has now become one of the leading contractors in its field.

D&J's first storm recovery mission was in 1969 after the devastating Hurricane Camille hit the Mississippi gulf coast. D&J was a major contractor for the United States Army Corps of Engineers after Hurricane Katrina ravaged Mississippi, successfully performing over \$100,000,000.00 of recovery contracts.

D&J has never failed to complete a project awarded to us. D& J has never defaulted on a contract. D&J will provide a detailed audited financial statement upon request. D&J will submit updated resumes for all key personnel. D&J will furnish upon request documentation to support the information in this response.

D&J's Experience is irreproachable and no other disaster contractor can make the following distinctions:

- **Forty-five (45) years of disaster recovery and debris management experience**
- **Performance in excess of 225 separate disaster response contracts totaling over \$400,000,000**
- **At times employing as many as 600 employees with 500 subcontractors on a single contract**
- **Managing as many as 15 contracts simultaneously**
- **US Army Corps of Engineer – USACE Primary contractor for 14 counties including 4 major municipalities within the State of Texas following Hurricane Rita 2005/2006**



D&J Enterprises – Qualifications & Experience (*continued*)

D&J over the years has developed a vast network of relationships with professionals, subcontractors and suppliers that can muster all the resources needed to respond to a multitude of disasters in a manner that will assist communities with quick response and recovery. Pre-planning for events is a vital and integral part of disaster recovery operations; D&J incorporates “readiness” into our operation plans for unforeseen events, incorporating the capability to have key personnel on the scene within a few hours of such occurrences. The disaster response path has lead D&J through clean-up projects resulting from hurricanes, tornados, floods, ice storms, snow storms and earthquakes, all of which have contributed to the wealth of knowledge and immeasurable experience that continuously improve operations and performance. D&J’s active role as a disaster recovery leader year round allows us the privilege to continually train and educate employees and subcontractors for top performance and adherence to ever evolving FEMA guidance and policy.

During the four decades of disaster recovery and debris management service, D&J’s Civil Construction Division has also grown and prospered... earning the reputation as one of the top civil contractors in east central Alabama. Two other corporations owned by Richard D. Starr and James L. Starr complement its debris management services: Sand Hill Recycling Center, Inc. , a debris storage, separation, reduction and disposal facility that operates year-round providing services to state, county, city and other local private entities since 1997 and doubles as a training facility in the methods of debris separation, reduction, recycling and disposal during periods for personnel prior to the occurrence of a disaster event., and Tara Leasing and Sales, Inc., a heavy equipment company.

While disasters are known to have devastating impacts on communities, survivors boast stories of how they also bring people together. The D&J family feels proud to be a part of that reunion... as they continue to build their tradition of excellence.

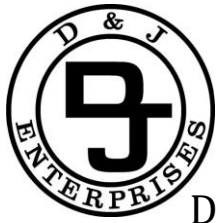
TASKS PERFORMED IN DISASTER RECOVERY AND DEBRIS MANAGEMENT PROJECTS:

- Phase I – Debris Rights-of-Way Clearance
- Loading and hauling snow and ice
- Loading and hauling sludge and mud
- Vegetative debris removal from rights-of-way



D&J Enterprises – Qualifications & Experience (*continued*)

- C&D debris removal from rights-of-way
- Operating temporary debris storage and reduction sites (TDSRS / DMS)
- Receiving, sorting, screening, separating and recycling debris
- Removal and disposal of hazardous waste
- Vegetative debris reduction by grinding:
 - Advantage: Recyclable and second use options include: paper mill feed stock, boiler fuel, agricultural mulch
- Vegetative debris reduction debris by open burn and air curtain incineration:
 - Advantage: 95% reduction rates are obtainable
- Loading, hauling and final disposal of sorted debris to either LCID or Subtitle D landfills
- Site restoration and re-vegetation
- Sand screening and beach restoration
- Building demolition
- Site preparation for temporary housing
- Base Camp and Temporary Facilities for Local Governments and Response Teams
- Stream clearing and cleaning
- Earthen dam repair
- Flood clean-up and emergency roofing
- Contract Management
- State of the art Accounting System



D&J Enterprises – Qualifications & Experience (*continued*)

D&J's Recent Past Performance on the following pages document our knowledge & experience with federal, state & local emergency management agencies; state & federal programs; funding sources & reimbursement processes. This list includes work in the Disaster Recovery related field. A detailed list of Civil Engineering & related work is available upon request.

2017 City of Petal, MS Tornado Recovery

165,000 CY

\$1,055,000.00

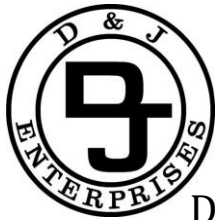
D&J trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS. Loaded & Hauled stumps, performed tree cutting and removal. 2/1/17-3/15/17

City of Petal, MS
Mayor Hal Marx
119 West 8th Ave
Petal, MS 36465
601-545-1776
Email mayor@cityofpetal.com

2016 Missouri Floods United States Army Corp of Engineers Response Team

D&J was part of the 24 hour response team. D&J mobilized with 12 key team members within 24 hours of the notice to proceed. Assisted USACE in damage assessment, planning & sectoring.

United States Army Corp of Engineers
Edward L. LeBlanc III, P.E.
Debris Program Manager
USACE Mississippi Valley Division
Cell 337-322-6757
Email edward.l.leblanc.iii@usace.army.mil



D&J Enterprises – Qualifications & Experience (*continued*)

2014-2015 Winter Ice Storm – Augusta, GA/ South Carolina \$2,345,500.00

850,000 CY

Set-up, maintained and operated 6 DMS's (TDSRS) including separation and reduction by grinding all vegetative debris

Ashbritt Environmental
Rob Ray
Vice-President
565 E. Hillsboro Blvd
Deerfield Beach, FL 33441
954-868-9502
Rray@ashbritt.com

2012-2013 HURRICANE SANDY – New Jersey \$14,345,500.00

830,000 CY

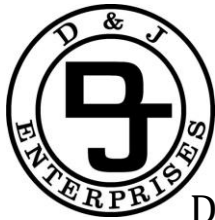
Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated 11 DMS's including separation and reduction by grinding all vegetative debris

Ashbritt Environmental
Terry Jackson
Vice-President
565 E. Hillsboro Blvd
Deerfield Beach, FL 33441
954-683-0248
TMJACKSON2011@gmail.com

2011-2012- Connecticut Snow Storm-\$8,240,000.00

345,000 Cubic Yards and 37,000 tree cuts/removal

Loaded & Hauled snow storm related debris. Managed 7 DMS sites, reduced and removed debris. Cut 37,000 leaner/hanger trees.



D&J Enterprises – Qualifications & Experience (*continued*)

Ashbritt Environmental
Terry Jackson
Vice-President
565 E. Hillsboro Blvd
Deerfield Beach, FL 33441
954-683-0248
TMJACKSON2011@gmail.com

2011-ALABAMA TORNADOES- 9 Counties \$10,544,000.00

PERFORMED RIGHT OF ENTRY WORK

Right of entry project for the United States Army Corp of Engineers. Removed tornado related debris, damaged houses, trees & buildings in 9 Counties.

Cecil L. Jernigan, Jr., P.E.
PPDR Mission Manager
Alabama Tornado Recovery
571-408-1449
Cecil.L.Jernigan@usace.army.mil

2011-ALABAMA TORNADOES- City of Tarrant \$450,000.00

6500 Tons

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS

Mayor Loxcil Tuck
1604 Pinson Valley Parkway
Tarrant, AL 35217
205-849-2800

2010-DEKALB COUNTY TORNADO \$3,758,555.00

335,000 CY

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS



D&J Enterprises – Qualifications & Experience (*continued*)

Michael Leath

EMA Director

111 Grand Ave SW

Suite 21

Fort Payne, AL 35967

256-845-8569 - phone

256-845-8790 - fax

2009-KENTUCKY ICE STORM \$7,758,555.00

1,221,000 CY

McCracken County \$2,400,850.00

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way; Managed TDSRS

County Judge/Executive's Office

Judge Van Newberry

McCracken County Courthouse

300 South Seventh Street

Paducah, KY 42003

270 444-4707 - phone

270 444-4731 - fax

Caldwell County-District 2 DOT \$3,742,555.00

224,000 CY

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way

Larry Smith

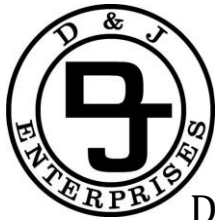
DOT District 2

1840 N Main St

Madisonville, Ky

270-625-3548

270-824-7080



D&J Enterprises – Qualifications & Experience *(continued)*

Graves County-District 1 DOT \$1,577,150.00

124,000 CY

Trimmed trees, loaded, hauled and removed from curbside all storm-generated debris within the municipal right-of-way

Jason Looper

DOT District 1

5501 Kentucky Dam Rd

Paducah, Ky 42002

270-210-2398

270-898-2431

City of Paducah \$38,000

Reduced all storm generated debris by grinding

Mayor Bill Paxton

PO BOX 2267

Paducah, Ky 42002

270-444-8530

2009 – ARKANSAS ICE STORM \$2,245,211.00

224,000 CY

The City of Jonesboro

Loaded, hauled and removed from curbside storm-generated debris within the municipal right-of-way; Managed TDSRS; Reduced by burning & grinding

Mayor Harold Perrin

870-932-1052

2008- HURRICANE IKE – TEXAS \$19,425,254.00

2,158,361 CY

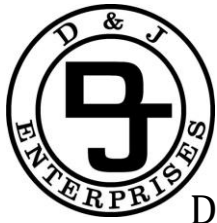
D&J partnered with Ashbritt Environmental on these jobs in Texas. Ashbritt was the contract holder, therefore D&J did not directly deal with the municipality. The dollar amount shown is the amount of work that D&J directly performed. Dow Knight with Ashbritt can be reached at 954-545-3535.

Hardin County

Removed all vegetative storm debris from right-of-way and hauled to disposal site;

Removed C&D and hauled to final disposal

Galveston County



D&J Enterprises – Qualifications & Experience (*continued*)

Sorted, loaded and removed from curbside storm-generated mixed debris (C&D, household and vegetative) from damaged residential and commercial area's; Hauled to TDSRS; Reduced debris and hauled to final disposal. Oversaw the total management of the TDSRS

City of Orange

Loaded, removed from curbside and hauled all eligible mud, silt and dirt created by storm surge and flooding. Swept and cleaned streets

Jim Wolf

409-883-1082

409-988-8473

City of Pasadena

Removed all vegetative storm debris from right-of-way and hauled to disposal site;
Removed C&D and hauled to final disposal

Grinding of Vegetative Debris 750,000 cy's

Clear Lake Shores

Kemah

League City

Pearland

Alvin

Galveston County

Webster

2007 TORNADO – LAKE COUNTY, FLORIDA (\$1,878,378)

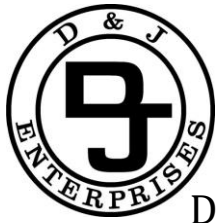
126,000 CY

*Removed all vegetative storm debris from right-of-way and hauled to disposal site;
Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material; Removed C&D and hauled to final disposal*

Gary Debo & Kristen Swenson

352-742-0478

2007 ICE STORM – CHRISTIAN COUNTY, MISSOURI (\$2,979,754)



D&J Enterprises – Qualifications & Experience *(continued)*

337,000 CY

*Removed all vegetative storm debris from right-of-way and hauled to disposal site;
Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch
material; Removed C&D and hauled to final disposal*

Phil Amtower

417-581-2126

2006 ICE STORM – TOWN OF TONAWANDA, NEW YORK (\$1,960,110)

214,000 CY

*Removed all vegetative storm debris from right-of-way and hauled to disposal site;
Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch
material*

2006 ICE STORM – VILLAGE OF KENMORE, NEW YORK (\$172,699)

*Removed all vegetative storm debris from right-of-way and hauled to disposal site;
Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch
material*

Kathleen Johnson

716-873-5700

2005-06 HURRICANE KATRINA – OCEAN SPRINGS, GULFPORT & WAVELAND, MISSISSIPPI (\$60,000,000) The dollar amount shown is the amount of work that D&J directly performed.

4,400,000 CY

*Removed storm-generated debris from right-of-way; Separated, removed and disposed
of debris from right-of-entry at various locations in Mississippi*

2005-06 HURRICANE WILMA – MIAMI GARDENS AND DEL RAY BEACH, FLORIDA (\$9,658,727)

957,000 CY



D&J Enterprises – Qualifications & Experience (*continued*)

*Removed all vegetative storm debris from right-of-way and hauled to disposal site;
Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material*

Joe Safford, Finance Director

561-243-7000

2005-06 HURRICANE RITA – STATE OF TEXAS (\$121,679,403)

6,200,000 CY

Removed and disposed of all eligible storm-generated debris state-wide for the U. S. Army Corp. of Engineers (USACE) from within municipal right-of-way; Set-up, maintained and operated multiple TDSR sites; Separated debris; Reduced by grinding and by burning; Removed and hauled C&D to landfill; Removed and hauled off stumps; Hauled off mulch simultaneously from 14 counties including 4 major municipalities within the State of Texas

Michael deMasi, Mission Manager- Department of the Army

281-642-7664

2005 HURRICANE DENNIS – PENSACOLA, FLORIDA (5,945,000)

700,000 CY

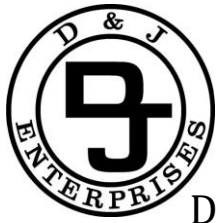
Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated one TDSR site including separation and reduction by grinding all vegetative debris

Jerry Moore, Sanitation Director

850-435-1890

2004 HURRICANES CHARLEY, FRANCIS, JEANNE & IVAN (FLORIDA & NORTH CAROLINA (\$60,000,000))

5,000,000 CY



D&J Enterprises – Qualifications & Experience (*continued*)

Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated three TDSR sites including separation and reduction by grinding all vegetative debris

New Hanover County, North Carolina – *Removed all vegetative storm debris from right-of-way; Hauled to disposal site*

Miami Gardens, Florida – *Cleared streets of all vegetative and C&D storm debris; Removed all storm debris from right-of-way; Hauled to disposal site*

Del Ray Beach, Florida – *Removed all vegetative storm debris from right-of-way; Hauled to disposal site; Reduced all vegetative debris by tub grinding; Hauled and disposed of ground mulch material*

West Palm Beach, Florida – *Managed TDSR site; Reduced all vegetative storm debris by incineration and grinding*

Hillsborough County, Florida – *Removed and disposed of all eligible storm-generated debris from within municipal right-of-way; Set-up, maintained and operated TDSR sites including separation and reduction by grinding all vegetative debris; Hauled mulch to landfill*

Pensacola, Florida and Escambia County, Florida – *Removed and disposed of eligible storm-generated debris from within municipal right-of-way; Maintained and operated six TDSR sites including separation and reduction by grinding all vegetative debris; Hauled mulch to landfill*