

Providing services for people with special needs that enable them to be active citizens, feel accepted and find meaning in life.



Fiscal Year 2015-16 Annual Report

Reflections

When we get to this point in the year and look at putting together our annual report, it takes a bit of time to stop and reflect on the past year. It's not like we reach the end of the year and then start over. The work we do with individuals with special needs continues on every day.

But it is helpful to take a look back and spend a few minutes to reflect on the successes, challenges and changes in programs and operations. But the one joy that keeps coming to the surface is the overwhelming support and encouragement we get every day from the community and donors who have become partners in our services.



This year we were able to open all of our new group homes that were recently completed and admitted new individuals into each of them. The challenge was finding the necessary staff and then working through the licensing process with the NM Department of Health. It is a challenging and costly process, but in the end we will be serving an additional twelve individuals as we complete the licensing process in the next year.

For the first time, we hosted a fundraising gala at Washington Ranch with football star Herschell Walker as our special guest. The event was a spectacular evening that in the end raised over \$200,000 that was used for our Special Needs fund, Special Olympics, upgrading the access street in the main campus entrance and to support our building fund.

With such a large campus, numerous buildings and programs, these funds were a blessing to the individuals we serve, our staff and the community. We are always thankful for our donors and their participation in our mission:

To provide services for people with special needs that enable them to be Active citizens, feel accepted, and find meaning in life.

Thank you for being a partner with us in this wonderful work.

Mart Sh.

Mark Schinnerer, Chief Executive Officer

Our Leadership

Board of Directors

Carolyn Olson - President Robert Forrest - Vice-President Ned Elkins- Secretary/Treasurer Jay Jenkins Barbara Forrest Cas Tabor Bobby Bowen Henry Castaneda "What you do today can improve all your tomorrows." ~Ralph Marston

Management Team

Mark Schinnerer, Chief Executive Officer Tammy Halpain, Administrator of Services Bob Barnes, Support Services Director Judy Nesbit, Human Resource Director Nancy Rogers, Financial Director Kathy Hughes Director of Children Services Amy Calderon, Work Services Director Chad Ingram, Camp Washington Ranch Director



CARC Demographics

Total Served				
Child Services (EI, Rainbow & Respite programs)			455	
Adults			94	
Primary Disability (Does not include Rainbow Connection Childcare)				
Developmental Disability			111	
Developmental Delay			366	
At-Risk			33	
Ethnicity				
Caucasian			37.1%	
Hispanic			59.7%	
African American			0.9%	
Native American			0.4%	
Asian			2%	
Age	G	Gender		
0-17 455 18-40 39	Male	Male 63%		

Financial Report				
REVENUE	FY 2014-2015	FY 2015-2016		
Residential	5,470.948	5,474,677		
Work Services	1,849,618	1,881,290		
CDC	1,376,006	1,316,032		
Other	145,034	102,516		
Contributions	283,025	467,335		
Investments & Endowments	186,397	180,150		
TOTAL	9,311,028	9,422,000		
EXPENSES	FY 2014-2015	FY 2015-2016		
Residential	4,343,243	4,481,274		
Work Services	2,439,741	2,528,992		
CDC	1,362,229	1,499,674		
Other	345,919	365,402		
Administration	944,890	989,490		
TOTAL	9,436,022	9,864,832		

CARF Accreditation

41

14

41-60

61 +

In January, CARC underwent CARF reaccreditation process. CARF (Commission on Accreditation of Rehabilitation Facilities) is an independent non-profit accrediting body whose mission is to promote the quality, value and optimal outcomes of services through a consultative accreditation process, that centers on enhancing the lives of the persons served. CARF has established consumer-focused standards to help organizations measure and improve the quality of their programs and services. CARC is thrilled to announce that we have received our eighth consecutive CARF Three-Year Accreditation for the following programs:

Year Accreditation for the following p

Female

37%

- Child & Youth Services
- Community Employment Services: Employment Services
- Community Employment Services: Job Development
- Community Housing
- Community Integration
- Organizational Employment Services
- Service Coordination
- Supported Living

This accreditation represents the highest level of accreditation that can be awarded to an organization and shows the organization's substantial conformance to the standards established by CARF. An organization receiving a Three-Year Accreditation has put itself through a rigorous peer review process and has demonstrated to a team of surveyors during an onsite visit that its programs and services are of the highest quality, measurable and accountable.

"Great things in business are never done by one person. They're done by a team of people" ~ Steve Jobs

Fiscal Year 2015-2016 Donations

Donations

Acosta, Martha Albertson's Alcorn-Pierce, Fawn Allen, Randol AmazonSmile Foundation Anonymus Babbitt, Lon Barbosa, Jonathan Barbosa, Kaymel Barbosa, Teresa Basham, Biff & Charlene Beeson, Jeanne Berry, James & Janice Broussard, Pat & Ann Brown, Ginger Byrd, Ann Carlsbad Community Foundation Carlsbad Elks Lodge Carlsbad National Bank CARS-Charitable Adult Rides & Services Castaneda, Henry Cavin, Mr. & Mrs. S.H. Clark, Kelly & Jane Clem, Ron COG Operating, LLC **Connells Office Products** Crews Glass & Mirror Co. **DB** Enterprises Eddy Federal Credit Union Edgewater Federal Solutions, Inc. Erb, Joseph Faith, Hope & Love Foundation Ferguson, Gemma Forrest Family Foundation Forrest Tire Forrest, Bob & Barbara Forrest, Mike & Jo General Nutrition Center Gessel, Kay Godinez, Sandy Gwartney, Mr. & Mrs. J.E. H.A. & M.E. Waters Trust Hill, Elizabeth Hollenkamp, Sharon Howerton, Michael Hyden, Michael & Peggy J.F. Maddox Foundation Johnson, Jim & Barbara Jones & Statham, B.L. & C.A. KAM Security & Sound, Inc. Los Alamos National Laboratories Manich, Steve & joan Maxey, Jayne Mayer, Ronald McCauley, Frankie

McCrea, LauraLea

Medina, Debra Modern Alarm Company Moore, Glen & Peggy Nesbit, Judy Noland, Frank & Marilyn Olson, Carolyn Otto Haas Charitable Trust Paneral, Al Patman, Betty Perez, Alice Pioneer Bank Power, Russ & Claiborne Protective Order of the Elks PVT Networks Renaissance Charitable Foundation Ricker, William Roberts, Irene Scholl, Bob Sellin, Paul Shanahan, Col. James & Anne Sims, Michael & Betty Skinner, John & Sharon Sparks, Keith State Senator Stephens, Craig & Sheri Stevens Inn Tate Branch Truist U-1st Community Federal Credit Union United Way of Central New Mexico Vickers, Ellis & Sheryl Westall, Ray & Karen Western Commerce Bank Wickstrom, Gail Wimsatt, Alma Yates, Peyton Ybarra, Rocky **Endowment Donations** Barbosa, Jonathan Emerson, Brett & Lee Nesbit, Judy Owen, Ramona Rogers, Nancv **Building Fund** Barbosa, Jonathan Bell, Sara Bellotti, James Forrest, Bob & Barbara Forrest, Bobby & Brenda Gifts from God Foundation Heath, Edward Lopez, Albert Spealman, Susan

Wilson, Clay & Linda 2015 Fundraising Event Acosta, Martha B&R Trucking Ballard, John Barbosa, Kahymel

Barbosa, Teresa Beeson, Jeanne Bhakta, Amit Bowen Insurance Group Branson, Scott & Valerie Buff, Anita Campbell, Paul & Sherry Carlsbad Downtown Lions Club Castaneda, Henry Clem, Ron Constructors, Inc. Crabb, Bill & Shirley Crews Glass & Mirror Co. Cross, Dan Crouch Plumbing, Heating, & A/C, Inc. Currier, Mike **DB** Enterprises Ellyson, Steven & Heather Emerson. Brett & Lee Erb, Joseph Evans, Stanley & Sharon Ferguson, Gemma Forrest Tire Forrest, Bob & Barbara Forrest, Dick & Betty Forrest, Jesse Forrest, Michael & Lindsey Forrest, Mike & Jo Forrest, Mr. & Mrs. Richard Fritschy, David & Andree GDSB Trust Gillan, Norman Guadalupe Mountain Fencing HB Waters Co, LLC Heaton, John & Julia Hub International J.F. Maddox Foundation Jenkins, Jay Johnson, Jim & Barbara Johnston, Angela & Beau Jones, Christopher Kidd, Don Long, David McCauley, Frankie Medina, Debra Mitchell & Cruse Architecture, LLC Mosaic Potash Mou, Jim & Connie Lee Neeley, Earlene Olson Carolyn O'Rourke, Melissa Parrott, Vance & Janice Patman. Betty Perini, David & Anita Rickert, Stuart & Kellev Schinnerer, Mark & Linda Sepich, David & JayAnn Sims, Michael & Betty Southeast Readi-Mix

Stradley, Trent Taylor Water Well Service U-1st Community Federal Credit Union Waters, Harold & Margaret Waters, James & Judi Waters, John & Tracy Wilson, Tommy Wyatt, Jason In Memory Of Abshier, Lvna Perini, Dale & K Xaren Acosta, Gary Halpain, Tammy Berry, Jeff Berry, James & Janice MacCornack, Donald & Belinda Bovse, Marjorie & George Goodlander. Jim Goodlander, Lucille Cahill, Susan Woolf Woolf, Patricia Christenson, Brian Corley, Mr. & Mrs. D.E. Clark, Houston & Mildred Clark, Kelly & Jane Davis, Paula Hinkle, Lavoy Diamond, Evy Forrest, Bob & Barbara Fields, Barbara Halpain, Tammy Gary, Kenny Roye, Camille Goodlander, Jeff Barnes, Robert Frye, Barbara Halpain, Tammy Kouts Christadelphian Ecclesia McFadden, Kathleen Olson, Carolyn Vogel, Sandra Halpain, Tony Accounting & Consulting Group, LLP Acosta, Martha Barnes, Robert Bird, Betty Cattaneo, Steve Deringer, Bill & Wanda Doyal, Roy & Molli Forrest, Bob & Barbara Joyce, Patt Kingsley, Carol Noland, Frank & Marilyn Nymeyer, Robert & Katherine Olson, Carolyn Rogers, Nancy Wagner, Del & DeDe

Weller, Kenneth & Lesa Wright, James & Linda Xplor Resources, LLC Harris, Dr. Dale Halpain, Tammy Hemler, Jim Barnes, Robert Forrest, Bob & Barbara Halpain, Tammy Olson, Carolyn Jenkins, Billie Accounting & Consulting Group, LLP Burns, Bryan & Melissa Forrest, Bob & Barbara Francis, Jay & Tracy Gant, Joe & Beverly New Mexico Banker's Association Olson, Carolyn Pennebaker, Bryan Rogers, Nancy Schinnerer, Mark & Linda Westfall, Ray & Karen Widugiris, Brenda Kinzer, Cathy Stell Forrest, Bob & Barbara

Kratzke, Chris Kratzke, Cynthia Light, Bob Forrest, Bob & Barbara Lipkin Family Roberts, Irene McCloskey, Reid Forrest, Bob & Barbara Means, Shirley Bagley, Pam Cain, Edwina W. Forrest, Bob & Barbara Guaranty Title Company Ken Thurston Feel Good Foundation McKim, Brad & Kay McKim, William & Bettye Nabors, Jack D. & Denise Mendoza, Maria Halpain, Tammy Moore, Darrel Glen Moore, Glen & Peggy Moutray, Willodean Rickert, Stuart & Kelly Peeper, Ethel Alice Peeper, Ken & Joan

Ritchie, Sheila Barnes, Robert Carlsbad Heights Lion Club Halpain, Tammy Jennings, Neal Kelly, Carol MacArthur, Patricia McQueen, Mary Olson, Carolyn Sieberg, Ken Barnes, Bob Halpain, Tammy Olson, Carolyn Stoltz, Linda Olson, Carolyn Stone, Dr. Bill Perini, Dale & Karen Tidwell, Jan Olson, Carolyn Vandandingham, Jerold Vanlandingham, Barbara Wimsatt, Marshall Wimsatt, Alma In Honor of Acosta, Noel

Callahan, Linda **Barnes**, Robert Malott, Fred & Rosemary Shore, Jamia Beeson, Ann Denton-Wood Funeral Home Cruz, Robert Cruz, Manuel **Direct Care Staff** Barnes, Robert **Forrest Family** Barnes, Robert Forrest, Gary Emerson, Brett & Lee Henderson, Larry & Signe Goodlander, Jeff Goodlander, Jim Goodlander, Lucille Hass, John & Janet Barnes, Robert Malott, Joyce Barnes, Robert McCauley, DJ McCauley, Frankie Olson, Carolyn Friesen, Dean & Ellen Stell, Joe & Yerna Don Winters Construction Wooton, Henrietta Wooten, John

"Alone we can do so little; together we can do so much."

~ Helen Keller



Organizational Highlights

Support Services

This fiscal year, CARC provided Nursing and Case Management services to 94 individuals. Of those individuals, 70 received services through our Residential Program and 24 received a variety of day services through our Employment and Habilitation program.

Residential Programs

Over this fiscal year, 60 individuals were served through ICF/IID placements. These placements offer 24-hour supports for individuals. Ten individuals were placed in our Independent Living services, which offers varying levels of care based on personal support needs.

Supported Employment

The Supported Employment program is designed to provide employment services, training, and supports needed to enable individuals to secure, retain, and/or upgrade employment in the community. This includes services through contracted jobs, job carving, and individual placements. This fiscal year, 28 individuals received employment supports through our Supported Employment program.

Adult Habilitation

The Adult Habilitation program provides individuals with various enriching activities including volunteer work, recreational activities, community integration and enhancement of natural supports. At the end of the fiscal year, 15 individuals were receiving supports through the various levels of Adult Habilitation

Work Services

CARC's Work Services program continues to provide affirmative employment opportunities and training in a structured work environment to aid in the development of various vocational skills. Each location offers different skills that can be used to better employment opportunities for our individuals. The program held 73 business contracts this fiscal year. Contracts were offered for document shredding services and plant rentals. CARC also worked with the Carlsbad Municipal Schools to provide vocational training to fifteen school-age individuals.

Grounds Department

At the end of the fiscal year, seven individuals were working in the Grounds Department. These individuals maintain CARC grounds, including CARC's group homes located in the community and learn skills related to basic lawn care/maintenance tasks.

• Janitorial Department

Seven individuals were working in the Janitorial Department at the end of the fiscal year. These individuals learn skills related to general housekeeping by providing basic janitorial services to various locations throughout CARC's campus.

• Dining Hall

The CARC Dining Hall was employing nine individuals at the close of the fiscal year. These individuals assist in the preparation of lunch for the various CARC worksites, serving, and clean-up duties as related to meal service.

• Rainbow Recycling and Secure Document Destruction Services

This fiscal year 927.62 tons of recyclables were diverted from the local landfill through the efforts of Rainbow Recycling and Secure Document Destruction Services. We continue to expand our Secure Document Destruction Services to local businesses. At the end of the fiscal year, Nine individuals were employed at Secure Document Destruction Services.

• Country Store and Greenhouses

The Country Store and Greenhouse offers a wide variety of plants available for public purchase, as

well as plant rental contracts to a variety of local businesses. Plant Rentals provides plants/planters that are maintained by our individuals. This is an awesome service that allows for our individuals to be more integrated in the community. At the end of the fiscal year, 31 individuals were learning various horticulture skills through employment at the Potting Barn, Country Store and Plant Rentals.

• Pecos Valley Pecans

16 individuals were employed at Pecos Valley Pecans at the end of the fiscal year. Pecans are harvested from our orchard and shelled by the individuals we serve. Our pecans are known for their quality, not only locally, but throughout the county.

Child Development Services

• Child Development Center

The Child Development Center offers childcare services to both typically developing children and those who are at risk or have been identified as having a developmental delay. The center provides childcare services between the ages of six weeks to 36 months. A total of 39 children were provided services through the childcare center this fiscal year.

Parent Self-Monitoring Screening Program

The Parent Self-Monitoring Screening program assists parents in tracking their child's development to age five. This program is a free service that allows parents to review and monitor their child's early developmental stages. If issues with development are noted, a referral is made to CARC's Early Intervention program.

• Early Intervention Program

The Early Intervention Program goal is for young children to increase developmental abilities in an effort to decrease the need for special developmental programs when entering school. Services are provided to children birth to age three who have developmental delays, established conditions or are identified as at risk medically or environmentally. This fiscal year 455 children were provided early intervention services. We continue to work with various physicians and other supporting agencies for referrals to this essential program.

CARC Outcomes

CARC continues to look at ways to provide quality service delivery and work toward continual improvement. We use various methods to collect data that measures the effectiveness of our services, including satisfaction questionnaires, objective tracking, input from various stakeholders and regulatory surveys. This information is used to help us improve services, expand service areas, and become a preferred agency in our field.

- 91% feel that their individual progress plan is helping them move toward their personal vision.
- 73% of individuals in Work Services feel that they are learning skills that will help them get a job in a Supported Employment setting.
- 90% of individuals in the Residential program reported that staff are teaching them what they want to learn to become more independent.
- 100% of individuals in the Supported Employment program stated that they are doing the type of work they want to do.
- 71% of individuals in the Adult Habilitation program state that the program offers an active learning environment.
- Individuals served earned \$407,825.19 in wages over the course of the fiscal year through our Work Service employment sites and contract work, an increase of over 21% from last fiscal year.
- 63% of children in the program maintained or decreased their delay within six months of service through the program.
- 80% of children in the Early Intervention program do not need Individual Education Plans when transitioning to preschool since they are now achieving at their developmental age.

Improvements

This year we were able to make several improvements as part of our accessibility and strategic planning process. These projects included:

- Replacement of several Air Conditioning Units in our ICF homes.
- Upgraded Fire Alarm Systems in three of our ICF homes.
- New scale for Recycling
- New tractor for the Grounds Crew
- Remodel of bathrooms at Camp Washington Ranch
- New flooring for our Life Enhancement facility
- Repaved front entrance to CARC campus
- Replacement of aged servers and several aged computers and additional computer for expansion of programs
- Replacement of several aged appliances throughout CARC with new energy star options
- Furniture for several of our ICF homes
- Five new vans and one pick-up truck. Four of the five vans were fully funded by the Bargain Store.
- Purchase of two sets of hearing equipment to be used through our Early Intervention program for child hearing assessments. These were funded in part by a donation from Concho.

We continue to look at ways to improve and enhance our programs. We appreciate all the support

that is given to CARC, so that we can continually improve and expand our programs.

CARC Farmhouse Bargain Store

The CARC Farmhouse Bargain Store is run a group of dedicated volunteers. The Bargain Store offers quality used merchandise that is donated by the Carlsbad community. This year through the gratuitous support of the volunteers and our community, we were able to fund the purchase of four new mini vans that are used for transportation needs of our individuals. We are blessed to have such a wonderfully supporting



community and volunteers that dedicate their time to the Bargain Store's success.

Camp Washington Ranch

Camp Washington Ranch is centrally located near the Carlsbad Caverns and Guadalupe Mountains National Parks. This is the perfect place to hold a wedding, family reunion, company retreat, or just a relaxing stay away from the stress of the city. We are able to accommodate a variety of group sizes.



In addition to lodging, we offer the Xperience at Camp Washington Ranch; which includes a GaGa pit, Human Fooseball course and a paintball course. Contact Chad Ingram –Camp Washington Ranch Director – at 575-785-2228 for information and reservations. Or visit our website at www.campwashingtonranch.org/ for more information.

CARC, INC. is a 501(c)(3) not-for-profit organization that serves adults with developmental disabilities and children birth to three years who have or are at risk of having developmental delays. CARC provides early intervention services, employment, residential and community support services. CARC is a member of ADDCP, Artesia Chamber of Commerce, Carlsbad Chamber of Commerce, Carlsbad Department of Development, NISH, NM Health Care Association, AHCA/NCAL, NM Recycling Coalition, the Health Coalition of NMSU and Carlsbad Community Foundation. CARC programs are accredited by CARF, the rehabilitation accreditation commission. CARC is a 2012 recipient of AHCA/NCAL Bronze Quality Award. CARC is an affirmative action, equal opportunity employer. We do business in accordance with the Federal Fair Housing Law (The Fair Housing Amendment Act of 1988).