

Calico Rock Community Foundation



A new vision for the Calico Rock Museum & Visitor Center

2019 Annual Report

Calico Rock Community Foundation Mission Statement

The Calico Rock Community Foundation
brings our community together
to *bridge gaps* of greatest need.

Calico Rock Museum & Visitor Center Mission Statement

The Calico Rock Museum & Visitor Center
builds a bridge of culture and understanding
by igniting a passion for **history, art, and science**.



Dear Friends,

This has been a year of **bold decisions**. Our board voted to buy two historic properties on lower Main Street that join the Tomlinson Art & Science Center. We are joining the three buildings together to unite the visitor center, heritage center, art and science center, and artisan gift shop together under **one roof**. It's a bold move that will better serve our community and the visitors that come to Calico Rock.

In another bold move, the board accepted an offer from Tyler and Stacey Waldroup to buy the **Printing Press Café**, the owners of Babycakes Bakery. When we started the Printing Press, our goal was to revitalize Main Street and community. The sale benefits our foundation and offers a new opportunity for these great local business owners.

In 2020, we will begin opening the new Calico Rock Museum & Visitor Center on lower Main Street and **The Marketplace** in the former museum building. The Marketplace will give new opportunities for small businesses on Main Street at little to no cost or risk.

We proudly submit the **2019 Annual Report** of the Calico Rock Community Foundation. It has been a year of bold moves that are preparing us for a brighter tomorrow.

The continued success of the Foundation and museum is only possible with your generosity. Because of your support, we are **BRINGING OUR COMMUNITY TOGETHER**.

Respectfully submitted,

Steven Mitchell

Steven Mitchell
Chairman
Board of Trustees

Wayne Wood

Wayne Wood
Vice Chairman
Board of Trustees

Gloria Sanders

Gloria Sanders
Executive Director
Ex-Officio Secretary

tomorrow

The French explorers and fur traders traveling the White River some 200 years ago called our hometown **calico Roche**, meaning the Calico Rocks. They were amazed at the calico-colored bluffs rising high above the pristine waters of the river. The geography around the area gave birth to Calico Landing. As steamboats began traveling the river in 1831, Calico Landing became an important trading post.

In 1905, the city of Calico Rock was incorporated, the school was founded, and the **St. Louis & Iron Mountain Railroad** was built. Construction of the railroad blasted away the face of the name-sake bluffs and brought an end to the steamboat traffic, but the railroad ushered in prosperity that made us a boomtown.

Over 100 years later, the calico-coloring on the bluffs is slowly returning. Looking at the bluffs rising from the river today gives almost the same image that Schoolcraft saw 200 years ago.

There is an economic rebirth happening, too, driven by the preservation of our history. Over the years, we have served **over 200,000 visitors** with a **\$24 million economic impact**.

We have a responsibility to the people in our community.

We tell their stories, share artifacts from their past, display their works of art, and preserve our way of life. We are stewards of their memories and their resources. We build on their legacy to create a brighter tomorrow.

Foundation Operating Hours

Monday-Friday
9:00 a.m. to 4:30 p.m.
Saturday
9:00 a.m. to 4:00 p.m.

870-297-6100

www.calicorockmuseum.com
www.calicorockcommunityfoundation.com



We've led the way to change the face of Main Street, which is the welcoming front door to the community.



Janie Jenkins assists students with a project during a session of the weekly Adventures in Art & Science. Education is central to everything we do!

Jama Best from the Arkansas Humanities Council presents a workshop to community leaders.



28,770

On-Site Visitors

51,337

Online Visitors

80,107

Total Visitor Contacts

BOARD OF TRUSTEES

Steven Mitchell
Chairman
Term Expires: 2022

Rev. Wayne Wood
Vice-Chairman
Term Expires: 2021

Kristi Thompson
Trustee
Term Expires: 2020

Ed Stephens
Trustee
Term Expires: 2020

Jill Easton
Trustee
Term Expires: 2021

Jonathon Moss
Trustee
Term Expires: 2021

Dr. Freda Cruse Hardison
Trustee
Term Expires: 2022

Hon. Greg Hamby
Mayor of Calico Rock
Trustee

Trustees Emeritus

Ed Matthews
2012

Reed Perryman
2015

Gene Lockie
2016

Dean Hudson
2017

Ronnie Guthrie
2018



*Trustee Wayne Wood
shows elementary
students his extensive
Native American
points collection.*

Executive Leadership



My Kim Parnell and Gloria Sanders

Gloria Sanders Executive Director 870-916-2230

Gloria Sanders is the chief executive officer of the Calico Rock Community Foundation. Mrs. Sanders was awarded the 2016 Distinguished Museum Professional by the Arkansas Museums Association. She serves as AMA Vice President and is a graduate of the distinguished Jekyll Island Management Institute for museum professionals. In 2018, she was the Arkansas advocate at the American Museum Day in Washington, D.C.

Foundation Staff

**Guest Services Team
870-297-6100**

My Kim Parnell
Team Leader & Events Coordinator

Jan Bufford
Guest Services Team

Glenda Hershberger
Guest Services Team

Cholie Crawford
Comptroller & Graphic Design
870-916-2234

Denver Hankins
Special Projects Coordinator

A LIVING LEGACY



F. Stowe Easton Endowment Fund

A savant of railroad history and anything dealing with trains, **F. Stowe Easton** was a hard worker and caring brother. A gift from his estate began the **Calico Rock Community Foundation Endowment Fund** in 2014. The fund will provide for future capital needs, expansion, and long-term security of the foundation.

At our core, the Calico Rock Museum teaches and inspires future generations. Help us honor the memory of those you care for through the purchase of a **Memorial Tree Leaf**, **Memorial Brick**, or through a legacy gift while teaching our community's young people.



870-297-6100

Programs



Restoration and Expansion Services

Preserving historic buildings and breathing new life into our Main Street Historic District is a major focus of our mission.

Visitor Center Services

As part of our contract for services with the city of Calico Rock, we offer extensive visitor information, a visitor information low-watt radio station, provide a welcoming front door to the community and we have expanded our one-stop website for visitors at:

www.explorecalico.com

County Economic Development

We provide a welcoming front door for visitors to Izard County from Baxter and Stone counties and help bolster economic development for our county.

Adventures in Art & Science

The museum hosts Adventures in Art & Science every Tuesday during the school year. We have an average of 52 students every week after school for one hour.





Native American Weekend

The most successful event in the history of the museum has been the **Native American Heritage Weekend**. We were particularly honored to welcome Chief Dark Cloud for this year's event. He shared stories with elementary students on Friday and then met the crowd on Saturday.

We were also thrilled to welcome back the Oklahoma Fancy Dancers to the event.

The Storybook Project



*Volunteers accept a donation from the Fraternal Order of the Eagles for the Storybook Project. This project started with the leadership of **Susan Varno** and continues under the leadership of **Claire Cresto**.*

The **Storybook Project** is a special project of the Calico Rock Community Foundation. Volunteers go into the **North Central Unit** of the Arkansas Department of Corrections to allow inmates to record themselves reading a book to their child. The recordings and the books are then mailed to the children, so they can hear their incarcerated parent reading to them. In 2019, **76 children and 51 inmates** were served by this program.



Trustee **Freda Hardison** and her grandson, Denali, build a teepee for Native American Heritage Weekend.



Executive Director **Gloria Sanders** traveled to Hope, Arkansas to assist the organizers of a Latino History Museum with planning and evaluating their goals.



Rhudean Lester is nestled in for a long winter's night during the annual **Living Windows**.



Trustee **Jill Easton** enjoys the Native American art show.



Polar Express

It has been our honor for Santa Clause to choose the Calico Rock Museum as a place for him to meet the first graders at Calico Rock Elementary for many years. Santa is always busy this time of year, but he takes a few moments to visit with every student.

Lucas Hudson and White River Health Care provide the students special transportation from the school to the museum aboard their version of the Polar Express red trolley.

This is another example of our museum's outreach and partnerships in the community.

Turning a Page

There are two keys to a restaurant's success: the food and the décor. With these two gentlemen, we nailed them both!

In Honor of Denver Hankins

Denver Hankins served tours in some of the toughest places on earth during his distinguished service to our country in the United States Army. He has served with honor and distinction at the Printing Press Café serving meals with consistency and passion. Denver has given so much of himself in service to our community. We thank Denver for his service and we wish him the very best in the future.



In Honor of Mark Green

Mark Green taught school for 28 years at Calico Rock High School. One of his projects after retirement was the interior design and décor of the Printing Press. Mark's decor brought a touch of class and sophistication that was joined with respect and appreciation for our town's history. We would not have been as successful without his design talent.

The Foundation sold the Printing Press Café in 2019.

MUSEUM EXPANSION



The **Calico Rock Museum & Visitor Center** is moving across the street to three historic buildings that are being joined together to provide 14,000 square feet of space for our history, art and science museums under one roof.



The **R.C. Matthews Archives** is now completed. The art gallery is being doubled and will double the capacity of our records. will allow us to showcase more art.

The Calico Rock Museum & Visitor Center will be occupying our new space in phases. The **Visitor Center** and **Tomlinson Art & Science Center** will reopen in the new and expanded space in **March 2020**. The **Heritage Center** will reopen later in 2020. You can follow our progress at <http://www.calicorockmuseum.com/expand.html>

Thank you for helping us grow again with your tax-deductible gift:

Calico Rock Museum Expansion
104 Main Street
Calico Rock, Arkansas 72519

In Requiem



In Memory of Rhoda Doerr

Rhoda Doerr lost her long battle with cancer in 2019. As a member of our board of trustees, Rhoda was a passionate voice for the arts, a fierce defender of our history, and a vocal cheerleader for our community. She loved Calico Rock and she wanted to see it preserved just as she found it with pristine natural beauty and people with hearts of gold. Rhoda's influence and love will be missed, but her touch can be seen in so many masterpieces that she helped create in the remaking of our Main Street Historic District.

In Memory of Sgt. Mike Stephen

There have been many tributes written for fallen hero Sgt. Mike Stephen whose life was lost in the line of duty this year. Our community continues to mourn his loss. Mike was a friend and partner to the Calico Rock Museum. He was the founder of our annual Lighted Christmas Parade, where he could drive his fire truck, play with Christmas lights, wave to kids, and laugh. Mike loved to laugh. He served his community with honor and distinction.

We honored Mike's memory with the Sgt. Mike Stephen Lighted Christmas Parade and a tribute window, presented by his family, during our Living Windows on December 14.

Well done, thy good and faithful servant!



ANNUAL FINANCIAL STATEMENT

2019

Calico Rock Community Foundation, Inc.

REVENUES	2015	2016	2017	2018	2019
Contributions, Gifts and Grants					
Contributions	\$52,601.93	\$35,815.28	\$108,631.85	\$49,824.82	\$136,610.64
Operating Grants	\$4,693.00	\$5,154.00	\$6,692.00	\$9,187.00	\$5,091.00
Endowment Gifts	\$0.00	\$0.00	\$0.00	\$3,300.00	\$0.00
Storybook Project Gifts	\$150.00	\$962.00	\$1,085.00	\$240.00	\$331.00
Bridges Project Gifts	\$0.00	\$0.00	\$250.00	\$16,014.08	\$2,639.97
Real Property Gifts	\$0.00	\$20,309.94	\$19,500.00	\$0.00	\$0.00
Programmatic Grants	\$3,000.00	\$2,850.00	\$3,454.00	\$13,000.00	\$3,418.81
Marketing and Promotion	\$0.00	\$0.00	\$0.00	\$6,131.35	\$28,339.87
TOTAL CONTRIBUTIONS	\$60,444.93	\$65,091.22	\$139,612.85	\$97,697.25	\$176,431.29
INVESTMENT INCOME	\$0.00	\$3,781.63	\$8,583.79	(\$5,951.15)	\$11,195.08
Brushstrokes Retail Sales					
Gross Sales	\$0.00	\$0.00	\$0.00	\$9,563.41	\$9,090.90
Less Cost of Goods	\$0.00	\$0.00	\$0.00	\$2,469.69	\$150.62
Brushstrokes Retail Sales	\$0.00	\$0.00	\$0.00	\$7,093.72	\$8,940.28
Artisan Gift Shop Retail Sales					
Gross Sales	\$18,203.41	\$22,572.00	\$30,081.09	\$31,579.28	\$30,977.77
Less Cost of Goods	\$10,159.60	\$15,407.59	\$18,833.03	\$16,757.42	\$23,436.49
Artisan Gift Shop Retail Sales	\$8,043.81	\$7,164.41	\$11,248.06	\$14,821.86	\$7,541.28
Food & Beverage Sales					
Gross Sales	\$103,064.68	\$129,431.38	\$94,085.87	\$88,155.47	\$83,121.73
Less Cost of Goods	\$55,768.74	\$62,570.12	\$45,580.84	\$44,327.86	\$39,078.14
Food & Beverage Revenue	\$47,295.94	\$66,861.26	\$48,505.03	\$43,827.61	\$44,043.59
Total Sales of Inventory	\$121,268.09	\$152,003.38	\$124,166.96	\$129,298.16	\$123,190.40
Total Cost of Goods	\$65,928.34	\$77,977.71	\$64,413.87	\$63,554.97	\$62,665.25
TOTAL SALE OF INVENTORY	\$55,339.75	\$74,025.67	\$59,753.09	\$65,743.19	\$60,525.15
Program Service Contracts					
City Visitor Center Contract	\$20,000.00	\$24,000.00	\$27,000.00	\$25,000.00	\$30,000.00
TOTAL CONTRACT REVENUE	\$20,000.00	\$24,000.00	\$27,000.00	\$25,000.00	\$30,000.00
LINE OF CREDIT/LOAN	\$0.00	\$25,000.00	\$0.00	\$0.00	\$50,000.00
TOTAL OTHER REVENUE	\$75,339.75	\$126,807.30	\$95,336.88	\$25,000.00	\$80,000.00
TOTAL ALL REVENUE SOURCES	\$135,784.68	\$191,898.52	\$234,949.73	\$182,489.29	\$328,151.52

Note: All funds are unrestricted.

ANNUAL FINANCIAL STATEMENT

2019

Calico Rock Community Foundation, Inc.

EXPENSES	2015	2016	2017	2018	2019
EMPLOYEE COSTS	\$75,241.81	\$75,877.67	\$74,608.73	\$89,314.70	\$112,185.07
Maintenance & Operation					
Maintenance & Operation Cost	\$9,805.73	\$10,996.25	\$9,457.45	\$5,964.24	\$3,882.51
Insurance	\$2,764.05	\$3,568.45	\$4,413.54	\$4,760.45	\$6,586.65
Utilities	\$9,747.55	\$8,724.07	\$10,970.15	\$19,761.54	\$21,744.73
Sales Tax	\$8,010.62	\$11,353.92	\$9,057.00	\$9,703.00	\$11,185.00
TOTAL MAINTENANCE & OPERATION	\$30,327.95	\$34,642.69	\$33,898.14	\$40,189.23	\$43,398.89
Programmatic Expenses					
Building & Improvement Program	\$27,038.19	\$54,259.97	\$82,218.33	\$18,263.00	\$78,275.85
Educational Programs	\$3,199.93	\$14,182.41	\$14,048.96	\$8,876.72	\$5,676.33
Marketing & Promotion	\$0.00	\$0.00	\$0.00	\$13,871.18	\$13,353.54
The Marketplace	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00
Storybook Project	\$1,254.98	\$657.32	\$488.84	\$506.81	\$289.98
Bridges Project	\$0.00	\$0.00	\$0.00	\$8,948.12	\$9,600.00
TOTAL PROGRAMMATIC EXPENSE	\$31,493.10	\$69,099.70	\$96,756.13	\$50,465.83	\$117,195.70
TOTAL EXPENSES	\$137,062.86	\$179,620.06	\$205,263.00	\$179,969.76	\$272,779.66
TOTAL REVENUES	\$135,784.68	\$191,898.52	\$234,949.73	\$182,489.29	\$328,151.52
TOTAL EXPENSES	\$137,062.86	\$179,620.06	\$205,263.00	\$179,969.76	\$272,779.66
REVENUE LESS EXPENSES	(\$1,278.18)	\$12,278.46	\$29,686.73	\$2,519.53	\$55,371.86
ACCOUNT BALANCES					
FNBIC Operating Checking Account	\$3,788.13	\$1,149.30	\$1,613.51	\$1,933.06	\$1,221.25
FNBIC Storybook Checking Account	\$3,367.93	\$3,502.61	\$4,276.77	\$4,009.96	\$4,000.16
FNBIC Building Fund Checking Acct					\$21,500.00
FNBIC The Marketplace Checking Act					\$636.20
FNBIC Bridges Checking Account				\$6,960.03	\$0.00
FNBIC Savings Account	\$0.00	\$4,734.08	\$1,294.74	\$201.88	\$386.58
CRMF Endowment Account	\$47,680.12	\$57,728.65	\$66,275.46	\$60,324.31	\$59,129.23
TOTAL ACCOUNT BALANCES	\$54,836.18	\$67,114.64	\$73,460.48	\$73,429.24	\$86,873.42
Growth or Loss in Funds		\$12,278.46	\$6,345.84	(\$31.24)	\$13,444.18

Note: Management has elected to expense all purchases of \$25,000 or less at the time of purchase

NET WORTH STATEMENT

2019

Calico Rock Community Foundation, Inc.

ASSETS	2015	2016	2017	2018	2019
Real Estate-Land	\$51,000.00	\$96,000.00	\$115,500.00	\$115,500.00	\$130,000.00
Real Estate-Buildings	\$118,514.00	\$154,428.00	\$149,281.00	\$142,281.00	\$163,781.00
Total Real Estate	\$169,514.00	\$250,428.00	\$264,781.00	\$257,781.00	\$293,781.00
Fixed Assets	\$22,010.00	\$30,000.00	\$30,000.00	\$30,000.00	\$15,000.00
Collection and Artifacts	\$10,000.00	\$20,000.00	\$24,997.89	\$26,000.00	\$30,000.00
Special Project Assets	\$750.00	\$750.00	\$500.00	\$500.00	\$500.00
Inventory on Hand	\$7,000.00	\$7,000.00	\$11,240.00	\$5,500.00	\$15,500.00
Accounts Receivables	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
Total Other Assets	\$39,760.00	\$57,750.00	\$66,737.89	\$62,000.00	\$136,000.00
Operating Fund Balance	\$3,788.13	\$1,149.30	\$1,613.51	\$1,933.06	\$1,221.25
Storybook Project Fund Balance	\$3,367.93	\$3,502.61	\$4,276.77	\$4,009.96	\$4,000.16
Marketplace Fund Balance					\$636.20
Building Fund Balance					\$21,500.00
Savings Account Balance	\$0.00	\$4,734.08	\$1,294.74	\$201.88	\$386.58
Endowment Fund Balance	\$47,680.12	\$57,728.65	\$66,275.46	\$60,324.31	\$59,129.23
Cash on Hand	\$54,836.18	\$67,114.64	\$73,460.48	\$66,469.21	\$86,873.42
TOTAL ASSETS	\$264,110.18	\$375,292.64	\$404,979.37	\$386,250.21	\$516,654.42
LIABILITIES	2015	2016	2017	2018	2019
Other Liabilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accounts Payable	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FNBIC Loan Balance	\$0	\$20,000.00	\$0.00	\$0.00	\$55.87
TOTAL LIABILITIES	\$0.00	\$20,000.00	\$0.00	\$0.00	\$55.87
NET WORTH	\$264,110.18	\$355,292.64	\$404,979.37	\$386,250.21	\$516,598.55
Change in Net Worth		\$91,182.46	\$49,686.73	(\$18,729.16)	\$130,348.34

For the purposes of simplicity, management has elected to include only the Form 990 with the Annual Report. To view all applicable schedules with Form 990, contact our offices for a copy.

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2019**Open to Public Inspection**Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2019 calendar year, or tax year beginning <u>January 1</u> , 2019, and ending <u>December 31</u> , 20 <u>19</u>																									
B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input checked="" type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td colspan="2">C Name of organization <u>Calico Rock Community Foundation, Inc.</u></td> <td>D Employer identification number <u>26-2632165</u></td> </tr> <tr> <td colspan="2">Doing business as</td> <td rowspan="3">E Telephone number <u>870-297-6100</u></td> </tr> <tr> <td>Number and street (or P.O. box if mail is not delivered to street address)</td> <td>Room/suite</td> </tr> <tr> <td colspan="2"><u>104 Main Street</u></td> </tr> <tr> <td colspan="2">City or town, state or province, country, and ZIP or foreign postal code <u>Calico Rock, Arkansas 72519</u></td> <td rowspan="2">G Gross receipts \$ <u>328,151.52</u></td> </tr> <tr> <td colspan="2">F Name and address of principal officer: <u>Steven Mitchell, Chairman</u> <u>104 Main Street, Calico Rock, Arkansas 72519</u></td> </tr> <tr> <td colspan="2">I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527</td> <td> H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶ </td> </tr> <tr> <td colspan="2">J Website: ▶ <u>http://www.calicorockmuseum.com</u></td> <td></td> </tr> <tr> <td colspan="2">K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶</td> <td>L Year of formation: <u>2008</u> M State of legal domicile: <u>AR</u></td> </tr> </table>	C Name of organization <u>Calico Rock Community Foundation, Inc.</u>		D Employer identification number <u>26-2632165</u>	Doing business as		E Telephone number <u>870-297-6100</u>	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	<u>104 Main Street</u>		City or town, state or province, country, and ZIP or foreign postal code <u>Calico Rock, Arkansas 72519</u>		G Gross receipts \$ <u>328,151.52</u>	F Name and address of principal officer: <u>Steven Mitchell, Chairman</u> <u>104 Main Street, Calico Rock, Arkansas 72519</u>		I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶	J Website: ▶ <u>http://www.calicorockmuseum.com</u>			K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation: <u>2008</u> M State of legal domicile: <u>AR</u>
C Name of organization <u>Calico Rock Community Foundation, Inc.</u>		D Employer identification number <u>26-2632165</u>																							
Doing business as		E Telephone number <u>870-297-6100</u>																							
Number and street (or P.O. box if mail is not delivered to street address)	Room/suite																								
<u>104 Main Street</u>																									
City or town, state or province, country, and ZIP or foreign postal code <u>Calico Rock, Arkansas 72519</u>		G Gross receipts \$ <u>328,151.52</u>																							
F Name and address of principal officer: <u>Steven Mitchell, Chairman</u> <u>104 Main Street, Calico Rock, Arkansas 72519</u>																									
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) H(c) Group exemption number ▶																							
J Website: ▶ <u>http://www.calicorockmuseum.com</u>																									
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation: <u>2008</u> M State of legal domicile: <u>AR</u>																							

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: <u>The Calico Rock Community Foundation brings together our community by honoring and preserving our past and preparing for our future.</u>		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	8
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	8
	5	Total number of individuals employed in calendar year 2019 (Part V, line 2a)	5	13
	6	Total number of volunteers (estimate if necessary)	6	27
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	\$0
	b	Net unrelated business taxable income from Form 990-T, line 39	7b	\$0
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9	Program service revenue (Part VIII, line 2g)	\$97,697.25	\$176,431.29
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	\$0	\$0
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	(\$5,951.15)	\$11,195.08
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	\$90,743.19	\$140,525.15
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	\$182,489.29	\$328,151.52
	14	Benefits paid to or for members (Part IX, column (A), line 4)	\$0	\$0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	\$0	\$0
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	\$89,314.70	\$136,610.64
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ \$0	\$0	\$0
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	\$90,655.06	\$136,169.02
	18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	\$179,969.76	\$272,779.66
	19	Revenue less expenses. Subtract line 18 from line 12	\$2,519.53	\$55,371.86
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21	Total liabilities (Part X, line 26)	\$393,210.24	\$516,654.42
	22	Net assets or fund balances. Subtract line 21 from line 20	\$0	\$55.87
			\$393,210.24	\$516,598.55

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date			
	Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	Firm's name ▶			Firm's EIN ▶	
	Firm's address ▶			Phone no.	

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☐ No

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐ Yes ☒ No**1** Briefly describe the organization's mission:

The Calico Rock Community Foundation brings our community together. The foundation operates and supports the Calico Rock Museum & Visitor Center and works to revitalize our community's economy through historic preservation, economic development, the Storybook Project, and supporting our local businesses.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code:) (Expenses \$ 5,676.33 including grants of \$ \$0) (Revenue \$ 0)

The Calico Rock Community Foundation operates the Calico Rock Museum & Visitor Center through museum displays, exhibits, special events, and educational programming. The museum tells the story of Calico Rock and her people's history, art, and science. The foundation operates the Artisan Gift Shop and Printing Press Cafe to support the museum.

4b (Code:) (Expenses \$ 78,275.85 including grants of \$ 0) (Revenue \$ 0)

The Calico Rock Community Foundation is revitalizing our community through the preservation of our historic structures. In 2019, the foundation acquired the historic Hayden's Store building, built in 1926, and began the painstaking process of restoring the building. In 2020, this structure will be combined with the historic Estes Grocery Building and the Tomlinson Art & Science Center to unite our history, art and science museums under one roof. The 14,000 square foot facility will provide the space we need to better serve our community, preserve this historic structures, and revitalize our economy.

4c (Code:) (Expenses \$ 13,353.54 including grants of \$ 0) (Revenue \$ 0)

The Calico Rock Community Foundation is promoting our community, our local businesses, and sharing our history through a free magazine published quarterly and distributed in our community and at ever state-operated visitor center. The EXPLORE magazine has become a vehicle to reach a diverse and broad audience throughout our state and region.

4d Other program services (Describe on Schedule O.)(Expenses \$ 9889.98 including grants of \$ 0) (Revenue \$ 0)**4e** Total program service expenses **\$117,195.66**

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 ✓	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2 ✓	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	✓
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	✓
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	✓
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	✓
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	✓
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8 ✓	
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	✓
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10	✓
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a ✓	
b Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	✓
c Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	✓
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	✓
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	✓
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	✓
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	✓
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	✓
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	✓
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	✓
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b	✓
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	✓
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	✓
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	✓
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	✓
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	✓
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	✓
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	✓

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	✓
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	✓
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	✓
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	✓
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	✓
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	✓
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	✓
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	✓
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26	✓
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	✓
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a	✓
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	✓
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	✓
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	✓
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	✓
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	✓
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	✓
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	✓
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	✓
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	✓
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	✓
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	✓
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	✓
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	✓

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	✓

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b ✓	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		✓
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	✓
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	✓
b	If "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	✓
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	✓
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	✓
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	✓
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	✓
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	✓
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	✓
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	✓
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	✓
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8	
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b	
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12 10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b		
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders 11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b		
c	Enter the amount of reserves on hand 13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.	15	
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year 1a 8 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
b Enter the number of voting members included on line 1a, above, who are independent 1b 8		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 2		✓
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? 3		✓
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4		✓
5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5		✓
6 Did the organization have members or stockholders? 6		✓
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a		✓
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b		✓
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a The governing body? 8a	✓	
b Each committee with authority to act on behalf of the governing body? 8b	✓	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O 9		✓

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates? 10a		✓
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a	✓	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a	✓	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b	✓	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c	✓	
13 Did the organization have a written whistleblower policy? 13	✓	
14 Did the organization have a written document retention and destruction policy? 14	✓	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official 15a	✓	
b Other officers or key employees of the organization 15b	✓	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a		✓
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► **Arkansas**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ►
Gloria Sanders, Executive Director; 104 Main Street; Calico Rock, Arkansas 72519; 870-297-6100

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☒**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Steven D. Mitchell Chairman, Board of Trustees	25	✓		✓				0	0	0
(2) Rev. Wayne Wood Vice Chairman, Board of Trustees	5	✓		✓				0	0	0
(3) Jill Easton Board of Trustees	2	✓						0	0	0
(4) Ed Stephens Board of Trustees	2	✓						0	0	0
(5) Dr. Freda Cruse Hardison Board of Trustees	2	✓						0	0	0
(6) Jonathon Moss Board of Trustees	2	✓						0	0	0
(7) Kristie Thompson Board of Trustees	2	✓						0	0	0
(8) Mayor Greg Hamby Board of Trustees	2	✓						0	0	0
(9)										
(10) Gloria Sanders Executive Director	40				✓	✓		\$24,500	0	\$24,500
(11)										
(12)										
(13)										
(14)										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15)										
(16)										
(17)										
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
1b Subtotal								0	0	0
c Total from continuation sheets to Part VII, Section A								\$24,500	0	\$24,500
d Total (add lines 1b and 1c)								\$24,500	0	\$24,500

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual **3** ☐ Yes ☒ No

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual **4** ☐ Yes ☒ No

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person **5** ☐ Yes ☒ No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☒

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	\$176,431.29			
	g	Noncash contributions included in lines 1a-1f	1g	\$			
	h	Total. Add lines 1a-1f ▶			\$176,431.29		
Program Service Revenue	Business Code						
	2a						
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f ▶			0		
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts) ▶		\$11,195.08	\$11,195.08	0	0
	4	Income from investment of tax-exempt bond proceeds ▶					
	5	Royalties ▶					
	6a	Gross rents	6a	(i) Real	(ii) Personal		
	b	Less: rental expenses	6b				
	c	Rental income or (loss)	6c				
	d	Net rental income or (loss) ▶					
	7a	Gross amount from sales of assets other than inventory	7a	(i) Securities	(ii) Other		
	b	Less: cost or other basis and sales expenses	7b			\$123,190.40	
	c	Gain or (loss)	7c			\$62,665.25	
	d	Net gain or (loss) ▶		\$60,525.15	\$60,525.15	0	0
	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	8a				
	b	Less: direct expenses	8b				
	c	Net income or (loss) from fundraising events ▶					
	9a	Gross income from gaming activities. See Part IV, line 19	9a				
	b	Less: direct expenses	9b				
	c	Net income or (loss) from gaming activities ▶					
	10a	Gross sales of inventory, less returns and allowances	10a				
	b	Less: cost of goods sold	10b				
	c	Net income or (loss) from sales of inventory ▶				0	0
Miscellaneous Revenue	Business Code						
	11a	Contract for Services		\$30,000.00	\$30,000.00	0	0
	b	Line of Credit Loan		\$50,000.00	\$50,000.00	0	0
	c						
	d	All other revenue		\$80,000.00	\$80,000.00	0	0
	e	Total. Add lines 11a-11d ▶			\$80,000.00		
12	Total revenue. See instructions ▶			\$328,151.52	\$328,151.52	0	0

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	\$24,500	0	\$24,500	0
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	\$87,685.07	\$10,000.00	\$77,685.07	0
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits				
10 Payroll taxes				
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)				
12 Advertising and promotion				
13 Office expenses				
14 Information technology				
15 Royalties				
16 Occupancy				
17 Travel				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Maintenance & Operations	\$3,882.51	0	\$3,882.51	0
b Insurance	\$6,586.65	0	\$6,586.65	0
c Utilities	\$21,744.73	\$0	\$21,744.73	0
d Sales Tax	\$11,185.00	0	\$11,185.00	0
e All other expenses Program Expenses	\$117,195.70	\$117,195.00	\$117,195.70	
25 Total functional expenses. Add lines 1 through 24e				
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)	\$272,779.66	\$127,195.00	\$145,584.66	0

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X



		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	\$12,903.05	1	\$27,357.61
	2 Savings and temporary cash investments	\$201.88	2	\$386.58
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net		4	
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	\$5,500.00	8	\$15,500.00
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a \$257,781.00		
	b Less: accumulated depreciation	10b \$7,000.00		
		\$243,781.00	10c	\$293,781.00
	11 Investments—publicly traded securities	\$60,324.31	11	\$59,129.23
	12 Investments—other securities. See Part IV, line 11		12	
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	\$56,500.00	15	\$120,500.00
	16 Total assets. Add lines 1 through 15 (must equal line 33)	\$393,210.24	16	\$516,654.42
Liabilities	17 Accounts payable and accrued expenses		17	
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	\$55.87
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D		25	
	26 Total liabilities. Add lines 17 through 25		26	\$55.87
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	\$393,210.24	27	\$516,598.55
	28 Net assets with donor restrictions		28	
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	\$393,210.24	32	\$516,598.55
	33 Total liabilities and net assets/fund balances	\$393,210.24	33	\$516,598.55

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	\$328,151.52
2	Total expenses (must equal Part IX, column (A), line 25)	2	\$272,779.66
3	Revenue less expenses. Subtract line 2 from line 1	3	\$55,371.86
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	\$393,210.24
5	Net unrealized gains (losses) on investments	5	\$11,195.08
6	Donated services and use of facilities	6	0
7	Investment expenses	7	0
8	Prior period adjustments	8	0
9	Other changes in net assets or fund balances (explain on Schedule O)	9	\$63,781.40
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	\$516,598.55

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☒

	Yes	No
1 Accounting method used to prepare the Form 990: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		<input checked="" type="checkbox"/>
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		<input checked="" type="checkbox"/>
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		

CHAIRMAN'S CIRCLE SPONSORS

Gus Causbie
Easton-Spencer Trust
First National Bank of Izard Co
Mitchell's Park Street Pharmacy
Gene Lockie
City of Calico Rock
North Central Unit

Windgate Foundation
Ben and Gloria Sanders
Adam Spencer
Rodney Spicer
Steven & Sarah Mitchell
White River Health Care
Ozark Gateway Tourism Council

GOLD SPONSORS

Paul Boedecker
Reed M. Perryman
Jim Mitchell, Inc.

Carl H. Miller, Jr. Foundation
Cupples Sign Company

SILVER SPONSORS

Larry and Lela Ashburn
Dean and Peggy Hudson
Bancorp South
Ed and Kay Stephens
Charles Townsend

Ronnie and Betty Guthrie
Jason and Nancy Horton
RC Angus
Wayne and Gaye Wood

Bridges Program Bridge Builders Supporters

Calico Rock First Baptist Church
John and Kim Duffie
Dale and Connie Martin
Pat Foster
Carolyn Wiseman
Mondalyn McCormack
Sam and Ginny Ghianni
Lance and Stacey Whiteaker
Robert and Marilyn Panneman
Betsy Cobb
Janie Jenkins
Stephen and Judy Eldridge
Helen King
Thornton Family

Freda and Milford May
Margaret Wilson
Jeff Dixon
Robert and Barbara Carlson
Glen and Paula Blundell
Elizabeth Moad
Sandra Collet
Stanley and Nadine Sublett
Glenda Hershberger
Jonathan Baker
Mark Tew

Calico Rock Community Foundation

104 Main Street
Calico Rock, Arkansas 72519
870-916-2230

www.calicorockcommunityfoundation.com



105 Main Street
Calico Rock, Arkansas 72519
870-297-6100

www.calicorockmuseum.com

EXPLORE MAGAZINE

105 Main Street
Calico Rock, Arkansas 72519
870-916-2234

www.explorecalico.com



104 Main Street
Calico Rock, Arkansas 72519

www.thecalicomarket.com

We've Come a Long Way!



The original Calico Rock Museum located in the back half of the city-owned visitor center on Main Street in 2008. This room later became the Murphy Gallery.



The new expanded Calico Rock Museum & Visitor Center with over 14,000 square feet of space in three historic buildings set to open throughout 2020.