

Decatur Health Systems
Decatur County, Kansas
CHNA Implementation Strategy

Congress has added several requirements for hospital organizations to maintain federal income tax exemption under Section 501(c)3 of the Internal Revenue Code as part of the Affordable Care Act. One of the requirements set forth in Section 501(r) of the Code is for each hospital organization to conduct a Community Health Needs Assessment (CHNA) at least once every three tax years with respect to each hospital facility operated by such a hospital organization. The requirement to conduct a CHNA applies to Decatur Health Systems, which is a hospital organization that operates one hospital facility (Decatur County Hospital). In addition, Decatur Health Systems must adopt an Implementation Strategy to address certain community health needs identified in the CHNA organized in 2015. Decatur Health Systems / Board of Directors have approved both the CHNA written report and Implementation Strategy during its 2015-2016 tax year. The Implementation Strategy is outlined in the remainder of this document: the CHNA written report is posted separately on Decatur Health Systems website.

Decatur Health Systems is located in a rural area in the Midwest. Rural health care poses challenges and health disparities that are not evident in all areas of Kansas. The health needs identified in our CHNA are typical in that Decatur Health Systems struggles to provide services and attract medical providers to address rural health care metrics. Decatur County Hospital intends to focus its limited resources on a defined number of health needs within the community, while maintaining our continued efforts to fulfill our mission by providing excellent health care in a rural setting. In order to prioritize the multitude of health needs and disparities identified by the CHNA, the organization intends to identify areas of opportunity where the mission and strengths of our institution intersect with 1) unmet public health needs that merit immediate attention, 2) feedback from community health leaders, and 3) the State and Federal goals to improve healthcare. We are seeking to identify opportunities that align with the strengths of Decatur Health Systems and the needs identified by the CHNA. Based on data and community

participation, Decatur Health Systems Community Benefit Implementation Strategy is focused on the following needs in our community:

- Improving hospital programs designed to provide access and availability of primary health care providers in our community by identifying new opportunities and strategies for recruitment and retention.
- Improving access to long term care by ensuring collaboration and support between Decatur Health Systems and Good Samaritan Center.
- Providing support to community residents with specialized health needs by networking with area healthcare organizations and recruiting specialty physicians.

Detailed explanations of the strategic goals and metrics for each of these three focus areas are contained on the following pages.

Decatur Health Systems
2016 CHNA Implementation Plan
Community Health Needs

Identified Community Health Need	Hospital Initiative	Primary Objective of the Initiative	Key Performance Metrics and Outcomes	Key Partners, Stakeholders, and Resources	Evaluation Dates	Comments
<p>Improve access and retention of physicians</p>	<p>Identify new opportunities to recruitment and retention by developing relationships with KU Medical School, KRRC</p> <p>Develop relationships with the McCook Clinic and other external stakeholders for networking and recruitment</p> <p>Development of a clerkship mentoring program with UKMC</p>	<p>To improve access to primary care providers within our community</p> <p>Facilitate a collaboration between the physician's procurement committee and other organizations to aid in the recruitment process</p>	<p>UKMC would give direct access to medical students and physicians.</p> <p>Key Metrics:</p> <ul style="list-style-type: none"> • Opportunity to recruit full-time physicians. • Increase visibility, establish relationships with UKMC, KRRC, and healthcare organizations • Attend career fairs • Interview candidates for physician placement • Establish physician incentive program 	<p>The University of Kansas Medical Center</p> <p>KU Rural Health Education and Recruitment & Retention Center</p> <p>Economic Development Committee</p> <p>McCook Clinic</p> <p>Community Hospital</p> <p>Physician Procurement Committee</p> <p>Dr. Allen Hooper</p> <p>Dr. Michael Machen</p>	<p>Each calendar year</p>	

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Improve access to Long Term Care	To ensure that long term care in the community's service area remains accessible and viable by closing Cedar Living Center. Promotes and strengthens the remaining long term care facility in the community.	To improve access for long term care in our community's service area. Facilitate the access and viability of long term care by ensuring that a long term care center in the service area is financially sustainable.	Key Metrics: <ul style="list-style-type: none"> • Physical Therapy / Occupational Therapist recruitment could develop a therapy relationship with GSC • GSC and DHS monthly Quality & Patient Safety Meetings builds collaborative efforts 	Good Samaritan Center, Oberlin, KS Dr. Allen Hooper/DHS Medical Staff Janice Shobe, GSC Administrator FPC Leadership Team Administrative Team	Each calendar year	

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<p>Improve access to Specialists and Specialized Care</p>	<p>To request Specialty Physician visits on a periodic basis to provide specialty care in the community.</p>	<p>To facilitate programs that will recruit/retain Specialty Physicians to the community for services currently unavailable or underserved in the community's service area.</p> <p>Explore the needs for Oncology, podiatry, urology, nephrology, and dermatology</p>	<p>Expected outcome will improve access to Specialists and Specialized Care to the community's health needs in our rural environment.</p> <p>Key Metrics:</p> <ul style="list-style-type: none"> • Interview specialty physicians • Network with surrounding hospitals 	<p>McCook Community Hospital</p> <p>KU Rural Health Education and Retention Center</p> <p>Other area hospitals and health service centers providing specialty care.</p>	<p>Each calendar year</p>	