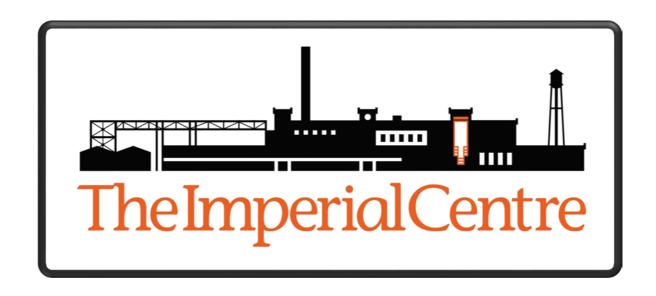
## The Imperial Centre for the Arts & Sciences



Nick Didow: nick\_didow@unc.edu

Rebecca Caesar: rebecca\_caesar@unc.edu

STAR Final Presentation April 26, 2013



## The STAR team consists of UNC MBAs and Undergraduates with diverse backgrounds...

Professor of Marketing

 Long record of public service and economic development/growth

 Experience in client relations and business development

- Morningside Translations, NYC
- •University of Rochester

Nick Didow. PhD/MBA



Rebecca Caesar, MBA 2014



•Finance and social venture experience

- •KPMG, LLP
- AnComm, Inc
- •MS & BS from University of Mississippi

•Non-profit and Economic Development

•George Washington University, BA Anthropology

Chad Deweese. MBA 2014



Naeemah Nelson, MBA 2014



•Strategic planning with Carolina Athletics and **NCRR** 

- BSBA, Consulting
- From Rocky Mount

 Consulting and various work experience

- •BSBA, Finance and Consulting Concentrations
- Minor in Art History



 Co-founder of Live Oak Coffee, LLC

- •BSBA, Consulting and Entrepreneurship
- Minor in Music

Will Lehmann, BSBA 2014

Intro

Community outreach

Raise awareness

Data management

Summary

**The Imperial Centre** 

Shelby Benson, Source: Team Data BSBA 2013







#### **KEY QUESTION**

How can the Imperial Centre expand engagement of the entire Rocky Mount community and contribute more to downtown economic redevelopment?

Intro

## Community outreach

#### Raise awareness

#### Data management

### Summary

#### **STATUS QUO**

Who is currently utilizing the facility? How are they utilizing it?

#### **EXPAND REACH**

Who isn't engaged with the Imperial Centre? How can we engage those not currently participating with the Centre?

#### DRIVE ECONOMIC DEVELOPMENT

How can we reallocate programming or increase programming to maximize community engagement in the Imperial Centre and contribute significantly to downtown economic redevelopment?

Source: Scope of Work

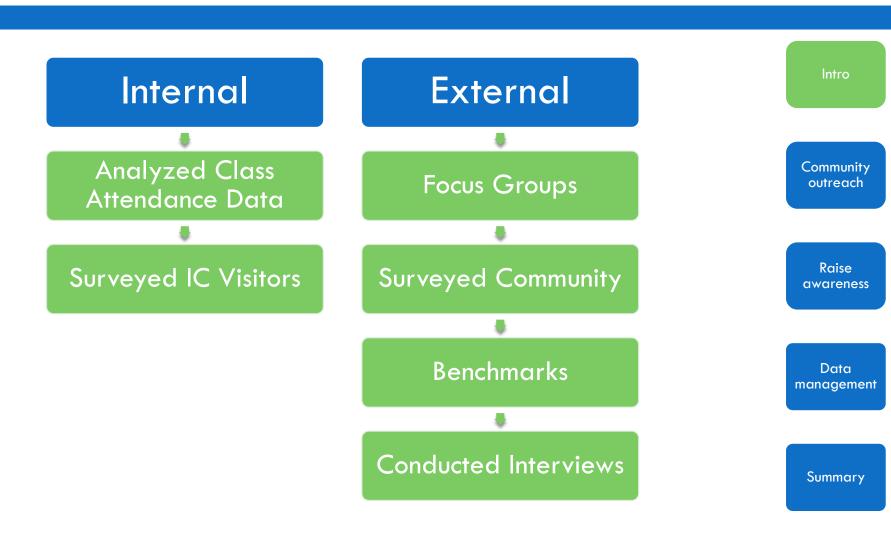






Our team collected primary and secondary data to analyze the Imperial Centre's (IC) current reach within Rocky Mount...

4



Source: Team Data





# ...finding that the IC is not reaching the entire Rocky Mount population, specifically those in Edgecombe County,...

6

Research Method	Findings	
Analyzed Art Class Data	Overwhelming majority of attendees come from Nash County	
Surveyed Rocky Mount Community	Edgecombe County was represented by only 13% of the responses received	
Conducted Focus Groups	Local students are not being effectively reached	
Church Leader Interview	"IC could do more in the community."	
Community Interviews	"When I think of the IC, I think of kids. When I go to the IC, there's no one there. They should rotate it more often. The Dunn Center does it great."	
City Personnel Interviews	"The IC could do a better job of bringing art to the community."	
Benchmarks	Area benchmarks were able to increase attendance with programs targeted to reach their underserved populations	

Intro

Community outreach

Raise awareness

Data management





# ...and that compared to U.S. averages, the IC is not effectively engaging the Rocky Mount population

6

Percentage of U.S. adult population visiting museums/galleries

1992 2002 2008 All 26.7% 26.5% 22.7% IC's reach -By race/ethnicity 20% of Rocky Mount, but the Hispanic 17.% 16.1% 14.5% reach is uneven and unreliable\* Non-Hispanic White 28.6% 29.5% 26.0% African American 19.3% 14.8% 12.0% Other 28.4% 32.7% 23.4%

ntro

Community outreach

Raise awareness

Data management

Summary

Source: Demographic Transformation and the Future of Museums

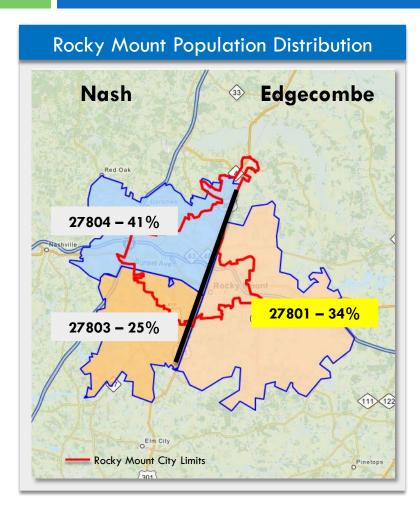
\* - 20% estimate based on Arts Class attendance records

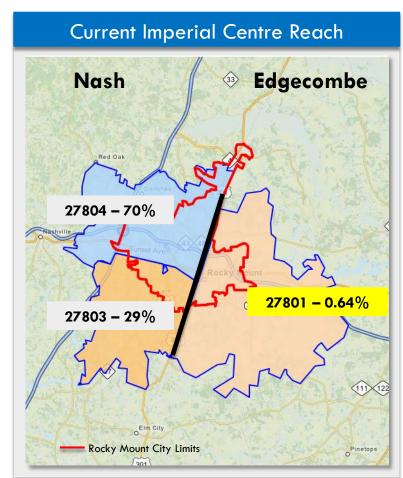




# Participation at the IC does not effectively engage the entire Rocky Mount population....

7





Intro

Community outreach

Raise awareness

Data management

Summary

Source: IC Art Class Data; n=1,195





...but the IC's strengths can be leveraged to turn the facility into a hub for the arts and sciences in the city

### **Strengths**

- Experience
- Cultural Knowledge
  - Vision & Passion
  - City Hall Support
    - Facilities

### Weaknesses

- Collaboration
- Unified Goals
- Community Reach
  - Marketing
- Attendance Tracking

#### Intro

Community outreach

Raise

awareness

Data management

**Summary** 

### **Opportunities**

- Raising Awareness
- Internal Collaboration
  - Signage Changes
  - Outdoor Festivals
  - Financial Flexibility

### **Threats**

- Lack of awareness
- Programming disconnect
  - Substitutable
- Unstable External Support
  - Lack of Accountability

Source: Team Data; Rocky Mount Citizen Interviews





9

Our goal is to identify how to...

Increase community involvement and inclusion

Share the IC's value proposition with the diverse population

Develop the IC's presence as an anchor for Rocky

Mount

A proportionate, reliable reach percentage is attainable

Data management

Intro

Community outreach

Raise

awareness

Summary

Source: Demographic Transformation and the Future of Museums





Rocky Mount's downtown economic redevelopment 10 Community Outreach Community outreach Reach and Raise **Engage** the Raise awareness Awareness **Rocky Mount** Data Community management Data Summary Management Source: Team Recommendations



# Using targeted and effective community outreach initiatives, the IC can increase it's current reach within Rocky Mount

## **Recommendation 1**

Create the position of community outreach director to actively partner with schools and community organizations and implement new programming such as First Fridays.

Community
Outreach

Raise Awareness

Data Management Intro

Community outreach

Raise awareness

Data management

Summary



Source: Team Recommendations



# Service organizations within Rocky Mount reach a large and diverse portion of the community....

12

### Nash County Schools:

28 Schools

Students: 17,812

Student-Teacher Ratio: 16.44

#### **Edgecombe County Schools:**

15 Schools

Students: 7,594

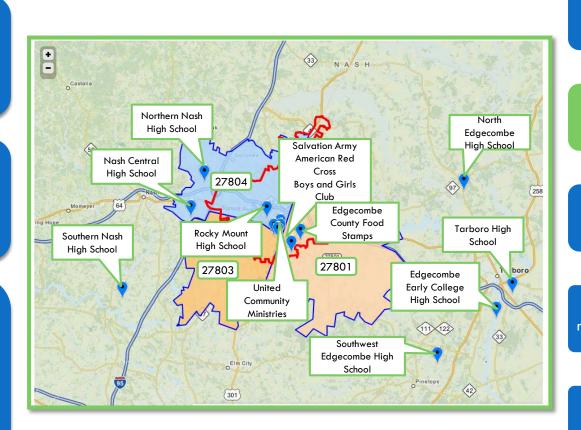
Student-Teacher Ratio: 16.92

### Service Organizations:

- Salvation Army
- American Red Cross
- Nash-Edgecombe Economic

Development

•Boys and Girls Club



Intro

Community outreach

Raise awareness

Data management

Summary

Sources: maps.google.com, usa.com







...and partnering with these organizations will provide access to populations not currently reached

13

# Examples of organizations in Rocky Mount we hope to reach

Intro

Community

## Organizations

Schools

Churches

AIII

Raise awareness

Nash Edgecombe
Economic
Development
advances the
welfare of lowincome people

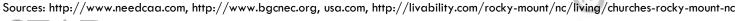
ERNAL

Boys and Girls Club of Rocky Mount served 5,010 youths in 2010 There are
17,800 students
in the Nash-Rocky
Mount School
System

Both Englewood
Baptist Church
and Word
Tabernacle have
memberships of
over 2,000

Data management







# A community outreach director at the IC will establish and cultivate relationships with those organizations...

## Responsibilities

- Build relationships
- Offer IC as a resource
- Oversee community programming
- Meet with Community Advisory Board

## Metrics for Success

- New reach in less engaged segments
- Tailored programming and events
- Feedback from community and business leaders

Intro

Community outreach

Raise awareness

Data management

Summary

Relationship building is a continuous process!





...as evidenced by other museums using similar strategies to reach underserved populations

1.5

## Marbles Kids Museum

Intro

Community outreach

- Focused on underprivileged families
- Targeted large service organizations (ex. Salvation Army, Boys & Girls Club, Title 1 Pre-schools)

Raise awareness

Provided 2,000 visitors with free admission in 2012

Data management















# Students whose teachers directly communicate IC programming are more involved than their peers...

More events

Computers, Wi-Fi

International Art I Intro **Baccalaureate Spanish** Tend to be more Familiar with the IC? In general, no Yes familiar Community outreach **IB** Coordinator shares How did you hear about Field trips opportunity for it? Different involvement Communication Raise awareness How have you been Usher, field trips, Field trips involved? And involved Data What do people do with management Movies, mall Movies, mall

More events

Sources: Rocky Mount High School Focus Groups conducted by STAR team



**ICs** 

their free time

What would you be

interested in seeing at the



**Summary** 

Similar Interests

# ...and a new teacher ambassador program will directly communicate opportunities to more students

Intro Director of Outreach Teachers will Director will The Imperial Centre each IC communicate Teacher Ambassador Program area will information compile We have exciting new opportunities for your students! Please share to be because of a section of opportunities send to students Community ad let us know if anyone is interested. outreach in the form upcoming and to the left opportunities encourage to Outreach them to Raise participate **Director** awareness If you have any interested students or need further information, please respond to this In the future, teacher ambassadors' Data management input could be used to influence Thank you, programming at the IC Summary

Sources: Team recommendation





### **Nonprofits**

"Bring art and sciences to the community centers."

Former director of Community Centers

#### **Churches**

"To reach the teens consider a college fair." Pastor, Downtown RM

Data

Raise

awareness

Intro

Community outreach

management

Summary

#### **Businesses**

"Need help to facilitate networking amongst small businesses,"

Restaurant Owner, RM

### <u>IC</u>

Addressing the community's needs will position IC as an anchor

Source: STAR Team Interviews





To serve a stronger purpose in the community, the IC will form a community advisory board (CAB) that will represent diverse key stakeholders

Key stakeholders are those who believe in the vision of a dynamic and Intro vibrant downtown, with the IC serving as the anchor for all to enjoy Entrepreneurs Community outreach Church and Community Leaders Raise awareness Friends of the Arts Center Data management Citizens of Rocky Mount Summary





# The mission of the CAB will be to champion the IC and bolster its impact in Rocky Mount

MISSION STATEMENT

Guide economic development

Help the IC connect with the greater Rocky Mount community

Support the IC's goal of serving as an anchor for the downtown community

Intro

Community outreach

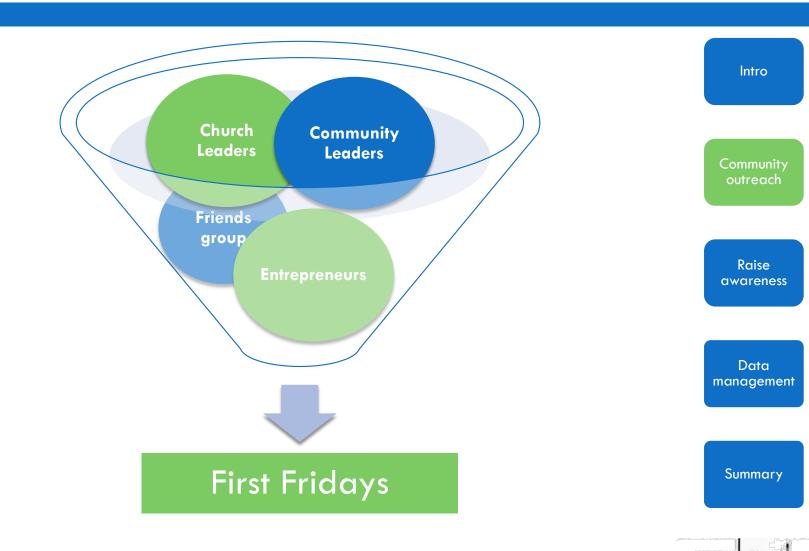
Raise awareness

Data management





One way for the IC's CAB to add value is to build on the success of current downtown social events through the launch of First Fridays



The Imperial Centre



## First Fridays will be a year-round monthly series with diverse events similar to other cities in North Carolina

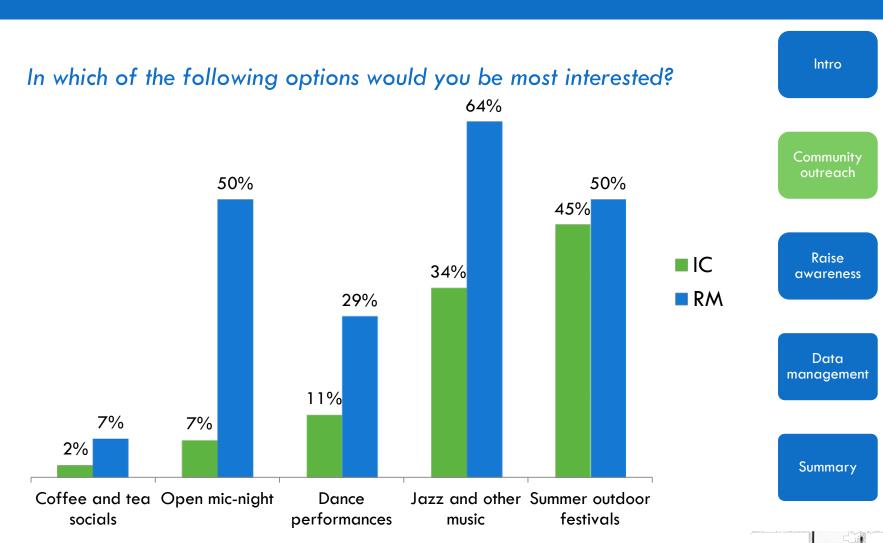
22





## The diverse Rocky Mount population is interested in a outdoor festivals and music-oriented events

23





Source: RM Survey, n=16

# First Fridays in Raleigh currently engages the art and entrepreneur network to create a sense of community



"First Friday helps recruit and retain businesses in Raleigh because it drives people through the doors of downtown businesses... The event has made art more accessible to everyone...

Surveyed responses stated that second to viewing art, people attend First Friday to feel a sense of community and to socialize."

Ellen Fragola, Marketing and Events Manager, Downtown Raleigh

With the support of the CAB, the IC can use First Fridays as an opportunity to offer programming that will interest city residents and key stakeholders

Intro

Community outreach

Raise awareness

Data management

Summary

Source: STAR team personal interview

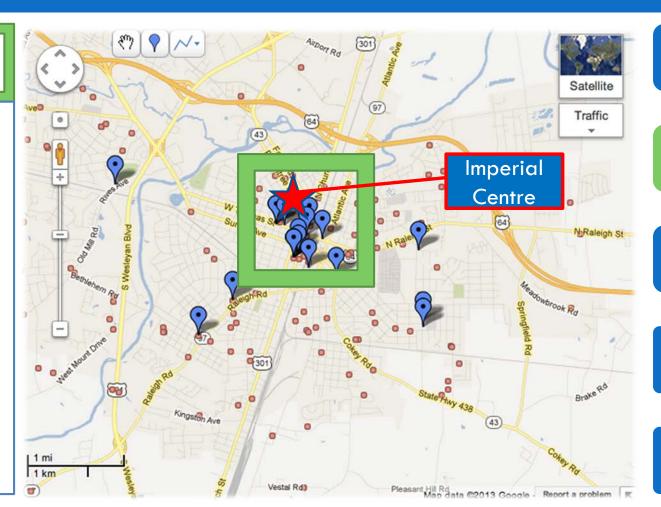




Downtown Rocky Mount

### **Target Examples:**

- Nancy's Creationsbeauty salon
- Taste of Paradise-Restaurant
- First United Methodist Church
- Milton & Miles



Intro

Community outreach

Raise awareness

Data management

Summary

Source: Google Maps; Team Data







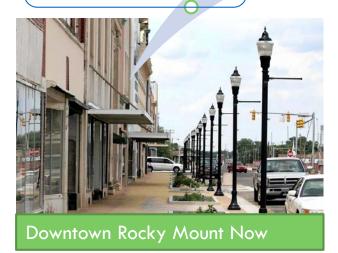
## With First Fridays, downtown Rocky Mount will transform into a vibrant commercial corridor

26

**Facilitate Community Participation** 

Encourage new business

Promote existing businesses



Telegram Photo, Alan Campbell



Data management

Intro

Community

outreach

Raise

awareness



## Raising awareness of the IC throughout the community can help drive reach and engagement

## **Recommendation 2**

Raise awareness of the facility and its offerings by unifying its brand and logo, investing in signage changes, and using integrated marketing communication effectively through social media.

Community
Outreach

Raise Awareness

Data Management Intro

Community outreach

Raise awareness

Data management

Summary



Source: Team Recommendations



# Surveys we conducted showed that awareness of the IC is low within the downtown community....

28

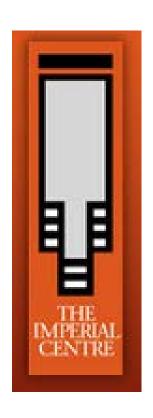


The Imperial Centre

Source: Team Data from Rocky Mount Interviews; n=20



## ...and we believe establishing one core brand will help raise awareness downtown and in the surrounding areas



















Source: Imperial Centre Website; Team recommendation



# ...and we believe establishing one core brand will help raise awareness downtown and in the surrounding areas



Intro

Community outreach

Raise awareness

Data management

Summary



Source: Imperial Centre Website; Team recommendation

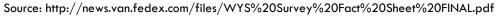




## Effective signage is proven to lead to increased interest and awareness of a business

31		
		Intro
Signage Survey Category	Result	
		Community
% who enter store simply because the sign caught interest?	76%	% outreach
% of people who remember a business because of the signage?	79%	
78 of people who remember a business because of the signage?	7 7 7 0	Raise awareness
Optimal number of signs to be placed outside a facility?	1 to 3	
		Data management
Most important factor in signage to consumers?	Easy to Read	
		Summary
		Summary









Intro

Community outreach

Raise awareness

Data management







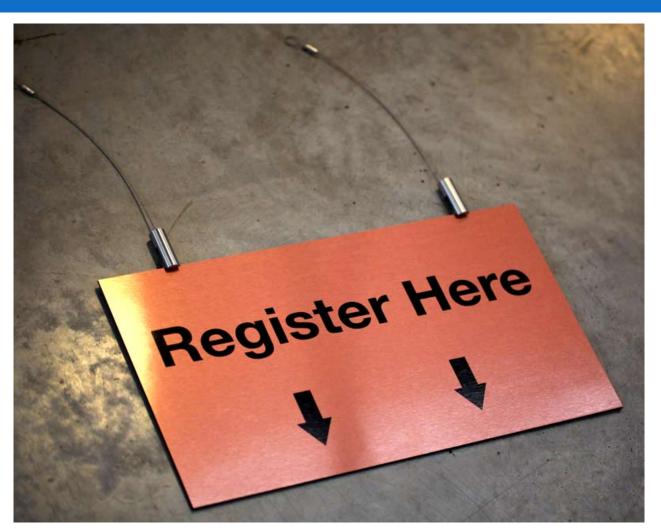
Intro

Community outreach

Raise awareness

Data management





Intro

Community outreach

Raise awareness

Data management

Summary



Source: Team recommendation



Intro

Community outreach

Raise awareness

Data management



# ...and benchmarking signage against similar attractions can serve as a guide to generate ideas



Intro

Community outreach

Raise awareness

Data management





# ...and benchmarking signage against similar attractions can serve as a guide to generate ideas



Intro

Community outreach

Raise awareness

Data management



# ...and benchmarking signage against similar attractions can serve as a guide to generate ideas



Intro

Community outreach

Raise awareness

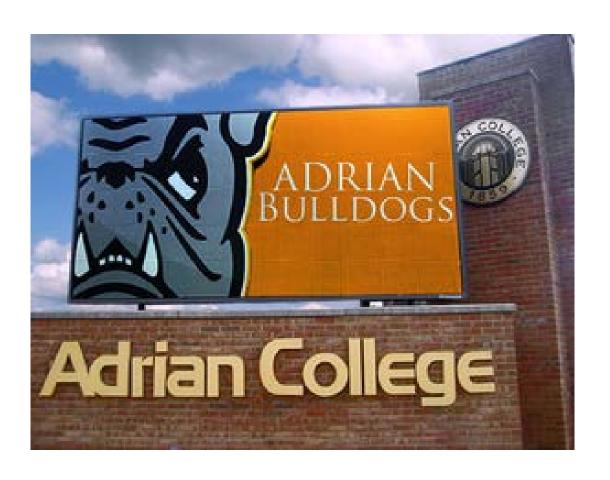
Data management

Summary



Source: Team recommendation

# ...and benchmarking signage against similar attractions can serve as a guide to generate ideas



Intro

Community outreach

Raise awareness

Data management



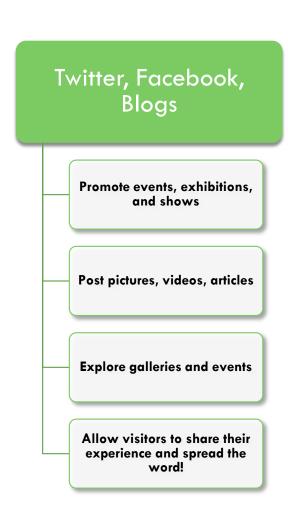


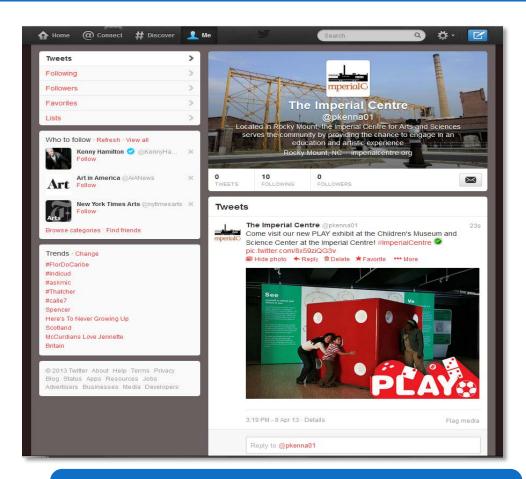
# Effective use of social media to interact with the teen Rocky

Mount community can increase awareness of programming... 40 Connect Explore Engage Intro Crossing Cultures Community Walker Art Center 🥏 outreach Follow Walker Art Center April 12-July 14, 2013 The Toledo Museum of Art Patrick K © 5 (0-10) - Art Gallery - Art Museu © 2445 Monroe Street, Toledo, OH. © (429) 255-8000 Foundas in the Walker Cinema tonight. This morning, though, he'll be a guest on the Daily Circuit, so turn those dails (or click that Raise raising Yes indired. Hot off the pri 'Listen Now' button) to MPR News at 11:20 am: @http://bit.ly awareness est establist yet in relegising One and Centerpoints The Walker's Most Popular Blog Posts of 2012: Cats! Data management mber when you sent those love letters to your favorite Ondy" on Valentines' Day? Well, we passed them on to Ondy Sherman, and she sent us this note back: "I'm so touched & what a cheer-er uppert...I can always say, I got the most Valentine's Day cards ever, from the art-loving folks of Minneapolist\* 🥹 Summary great Valentine's Da John Zorn is turning 60 this year and he's celebrating his birthday

The Imperial Centre

Source: Team recommendation





outreach Raise awareness

Intro

Community

Data management

Summary

>40% of 18 to 44 year olds enjoy posting content to social media/community websites



# Refined data management practices will help the IC assess reach and adjust offerings to properly serve the community

### Recommendation 3

Sell all tickets at the welcome desk and collect addresses from patrons. Generate monthly attendance reports and heat maps to assess reach and determine future programming. Community
Outreach

Raise Awareness

Data Management Intro

Community outreach

Raise awareness

Data nanagement

Summary



Source: Team Recommendations





The IC must first fully understand its current reach in order to effectively attain even, reliable community engagement

Intro I. Collect Community outreach Raise awareness **Effective Data** Management Data management II. Analyze III. Employ Summary

Source: Team Recommendations





# An effective data management system to track and assess

reach can be implemented in three stages **Short Term: Immediate Implementation** Long Term: 1-2years Intro Community Stage 2: Stage 3: Stage 1: outreach Membership Welcome/Entry **ActiveNet** Management Move welcome desk to Integrate ActiveNet Raise ActiveNet Membership middle of foyer point of sale capabilities awareness Cards for patrons • Use portable scanners Provide welcome, sell Create visitor loyalty tickets, and collect zip for tracking zip codes at program for member codes from central large events Data Acts as a physical location • Synchronize data with invitation to the IC Color-coded ticketing custom ActiveNet reports system for all venues Summary

ource: Team Recommendations

# **Stage 1:** Implementing a simplified, low-cost system for admissions can help the IC effectively track reach

45

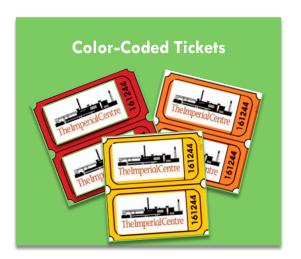


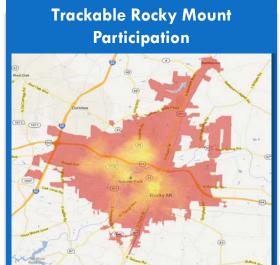
**More Effective Data Collection** 





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Intro

Community outreach

Raise awareness

Data management

Summary





Source: Team Recommendations

46







- POS and Portable Scanner Capabilities
- Syncs with current ActiveNet system for easy integration

Intro

Community outreach

Raise awareness

Data nanagement







## Stage 3: ActiveNet's Member Management system will track reach and create a sense of connection to the IC

Custom **ActiveNet** Membership Cards

Easy to Scan

One-time entry of information

• Acts as a free physical invitation to IC

• Easy to distribute to Rocky Mount Citizens

Intro

Community outreach

Raise awareness

1234567 12/

artpace

THIS MEMBERSHIP

CARD COULD BE

SEUM OF OSTEOLOGY!

Data

Summary

Visitor Loyalty Program

Collect points for attending events

 Redeem points for rewards o Free Tickets

- Milton and Miles coupons
- Birthday Parties

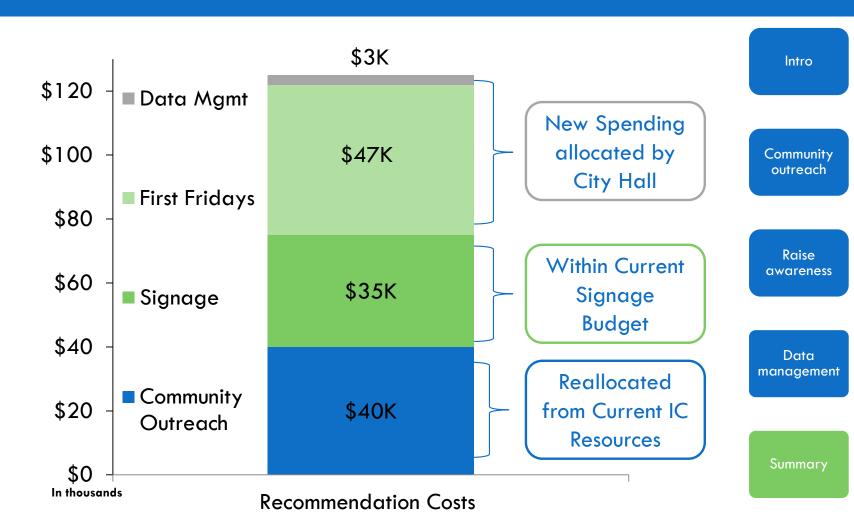
Source: Team Recommendations





Intro Community Outreach Community outreach Reach and Raise **Engage** the Raise awareness Awareness **Rocky Mount** Data Community management Data Summary Management Source: Team Recommendations

# ...and our recommendations can be implemented by reallocating current costs and spending an additional \$50K







# Going forward, the IC must measure and monitor future community impact against achievable goals to be successful

50

### Future Metrics of Success

Intro

Community outreach

### **Participation**

- Even Zip Code Distribution
- Increasing attendance number each year
- Expanded reach each year

### Community Outreach

- Advisory Board in place summer2013
- TeacherAmbassadorprogram by Fall2013
- First Fridays by September 2013

### **Data Management**

- Welcome desk moved by June 2013
- Reliable monthly reporting to city
   hall
- Programming changes based on reach

Raise awareness

Data management

Summary



Source: Team Recommendations



Intro

Community outreach

Raise awareness

Data management





Intro

Community outreach

Raise awareness

Data management





## **Appendix**

#### Intro

**Definitions** 

Rocky Mount's zip code comparisons

Twin county demographics

27801 Demographic Data

27803 Demographic Data

27804 Demographic Data

IC Visitor Survey Results - By Zip Code

Reasons Visitors Do Not Attend More Often

Zumba and School trips contribution to attendance

Without Zumba, core offerings contribute less to

participation

Majority of season ticket holders from Nash

**Current Reach** 

#### **Community Outreach**

Stages of community outreach implementation

Community outreach compensation comparables

Interview with RMHS science teacher

Teacher ambassadors allow IC to partner with

schools

#### **Community Outreach Continued**

Risks of teacher ambassador program

RMHS focus group

Teachers think ambassador program is viable

Teacher Ambassadors could expand involvement by

changing communication

Rocky Mount High School's past involvement

Art teachers hopeful about future partnership

Church leaders' insights

#### Raise awareness

Other museums using social media

#### **Data Management**

Tracking data problems

Moving welcome desk

Membership reward system

Active net capabilities





- Reach Exposure to the IC in any capacity
- Attendance Total number of entries in a given year
- Participation Unique number of people entering the IC at least one time a year
- Success I want everyone in Rocky Mount to visit the Imperial Centre at least once a year – Ann Wall

Intro

Community outreach

Raise awareness

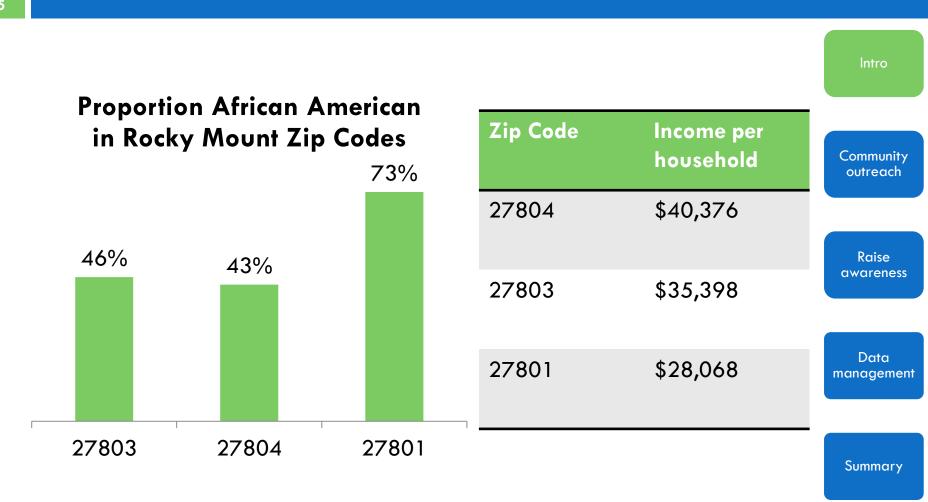
Data management





# Rocky Mount's various zip codes have different racial and economic patterns

55



Source: USA.com, Zipcode.org





## The Twin Counties demographics are quite different

Nash	Edgecombe
Population: 87,420	Population: 55,606
Avg house value: 95,800	Avg house value: 70,800
Avg household income: 37,147	Avg household income: 30,983
Median age: 36.5	Median age: 36.2

Intro

Community outreach

Raise awareness

Data management

Summary



Source: Zipcode.org



### Edgecombe - 27801 segment information

Population: 21,734

Median age: 35

Median income: \$29,000

Most common segments:

- Low income younger w/o kids
- Lower-mid younger w/ kids
- Downscale mature mostly w/o kids
- Downscale older mostly w/o kids
- Lower-mid older mostly w/o kids

Intro









Source: Claritas.com





### Nash - 27803 segment information

Population: 22,906

Median age: 38.6

Median income: \$37,600

Most common segments:

- Low income younger w/o kids
- Lower-mid younger w/ kids
- Downscale mature mostly w/o kids
- Downscale older mostly w/o kids
- Upscale older w/o kids

Intro









Source: Claritas.com





### Nash County - 27804 segment information

Population: 30,223

Median age: 40.2

Median income: \$44,900

- Most common segments:
  - Upper mid older w/o kids
  - Upper-mid younger w/ kids
  - Lower-mid older w/o kids
  - Upper-mid older w/o kids

Intro

Community outreach

Raise awareness





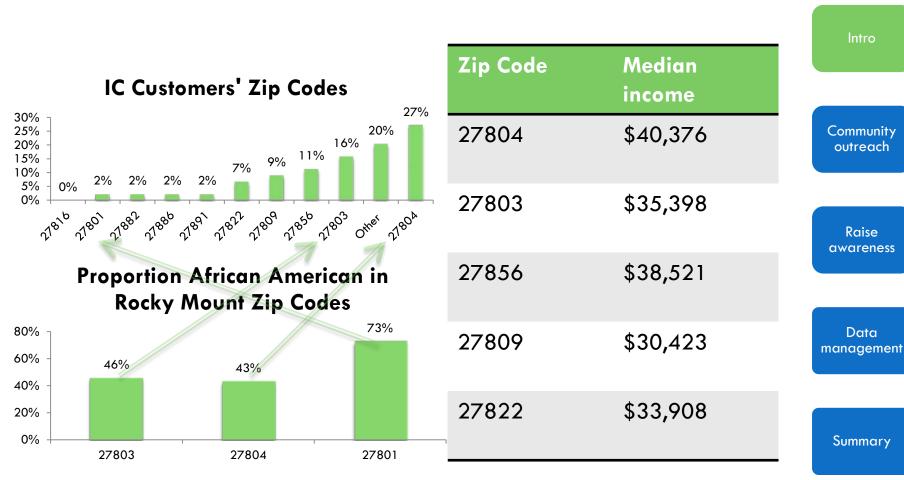
Source: Claritas.com





# Many of the IC's guests for the opening were from wealthier areas of the city

60



Source: IC Guest Survey, n=44, USA.com, Zipcode.org







## Attendees primarily shared similar thoughts on why they do not attend more often

61 Community Limited activities, Forget its down outreach Can't afford it only so much you here can do Raise awareness Closes early Too far away Disinterested Data management Summary

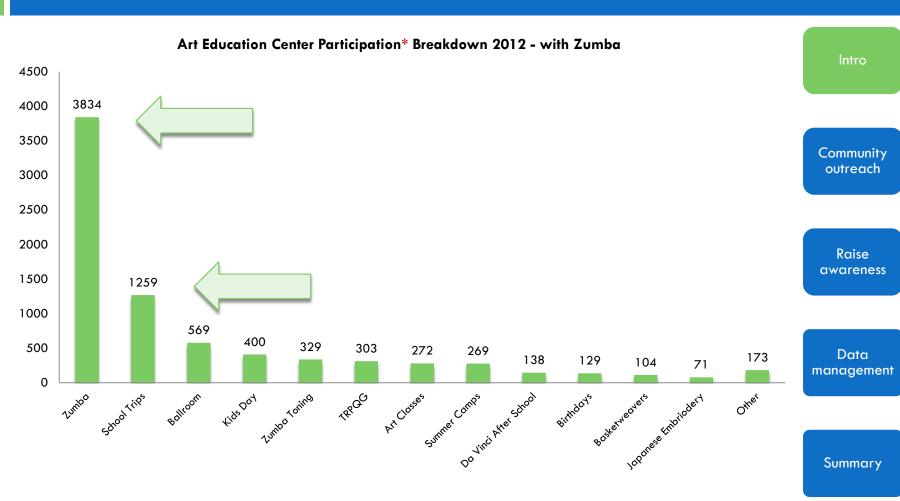
Source: IC Guest Survey, n=13





# Zumba and School Trips are the largest categories in the Art Education Center's attendance\*

62



Source: Imperial Centre Internal Data



63

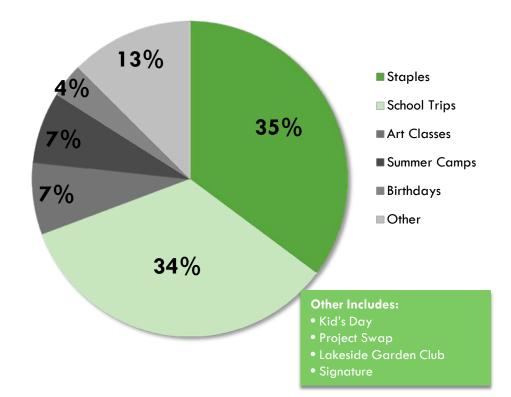
#### Art Education Center Participation\* Breakdown 2012 - without Zumba

Intro



- TRPQG
- Ballroom
- Basketweavers
- EGA
- Open Clay Studio
- Artist in Residence
- Imperial Center School of Painting
- Japanese Embroidery
- Da Vinci After School

Source: Imperial Centre Internal Data



Community outreach

Raise awareness

Data management

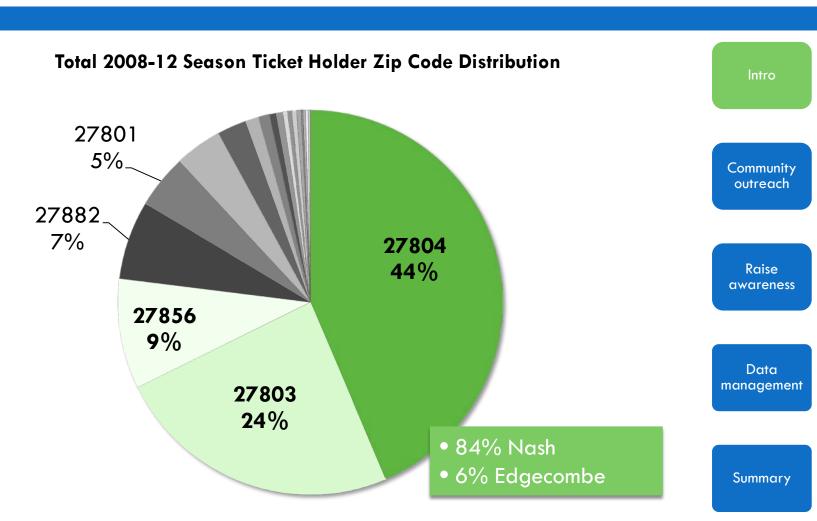
Summary

\*Participation is defined as the number of unique people registered for each offering (reach)





## Over the past 4 years, the majority of season ticket holders for the Theatre came from Nash County zip codes









# With current participation levels, the IC is only reaching about 20% of the Rocky Mount population

65

	2008	2009	2010	2011	2012
Art Shows	\$ 2,905.00	\$ 3,025.00	\$ 3,025.00	\$ 1,175.00	\$3,025.00
Gallery Shop	\$15,804.04	\$17,052.75	\$26,092.18	\$15,002.46	\$2,304.43
Gallery	14615	13713	11371	8900	
Theatre Admissions	\$16,293.00	\$31,378.48	\$21,966.00	\$22,058.29	\$3,397.45
Theatre Attendance	7379	7055	7033	7582	
Theatre Participants	567	756	748	761	
Education Attendance	5836	9564	10693	8151	13186
Education Participants	2824	6550	7168	4543	7850
Special Programs	\$ 2,753.00	\$ 1,684.00	\$ 1,037.00	\$ 2,098.00	\$ 270.00
Special Events	250	925	3877	6927	5100
TOTAL Attendance	28,080	31,257	32,974	31,560	18,286

Intro	

Community outreach

Raise awareness

Percent of RM Population Reached	20%
Total IC Participation* 2011	12,231
Total Rocky Mount Population 2011	57,433

Data management

Summary

\*Participation is defined as unique number of visitors. Total participation doesn't accurately reflect actual attendance because some participation numbers are estimates.





## Stages of community outreach implementation

66 Intro Stage 1 Boys and Girls Club Rocky Mount High Schools Community Tactic: Teacher Ambassador Program outreach Stage 2 Church Leaders Raise awareness **Local Business Owners** Tactic: Rocky Mount First Fridays Stage 3 Data management Salvation Army Nash Edgecombe Economic Development **United Community Ministries** Tactic: Continued Community Outreach Summary





# Community outreach director compensation is similar to current IC director compensation

National Average Salary for Community Outreach Director Position

**Total Salary:** 

\$52,000 per year

**Hourly Wage:** 

\$26 per hour

## Positions with similar compensation:

Theater Program Specialist
Arts Program Specialist
Arts Education Specialist
Museum Curator
Space Science Educator

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## Interview takeaways - High School Teacher

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- I. Involvement with IC Science camp leader
  - Would love to see coordination; great facilities
  - Could utilize their relationships
  - Hands on is important for beginning levels
- II. Classes Science teacher
  - Engineering camps through NCSU, involving elementary through high school students
  - Students range from low to high income
  - Scholarships are available
  - Computers are necessary
- III. Child engagement with IC Scientifically-minded father
  - Takes toddler there every other weekend
  - Would have liked more notice of exhibit changes
  - IC needs to interact with public more

 IC has many relationships and assets to support science programs

•There is demand for activities in the sciences

•Computers
would enable
more
programming

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## Teacher ambassadors allows the IC to easily partner with schools

## Partnership with IC and School



- Teachers who work at the IC
- IC communicates opportunities for students
- Teachers announce information and pursue students

#### **Benefits**

- Reduce responsibility to students
- Increases awareness
- Streamlines communication
- Teachers are emotionally invested in students already

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# Potential risks and resolutions associated with the teacher ambassador program are outlined below

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Finding a willing teacher

Changing contact channels

Students may still not be interested

## Risk mitigation

Teachers already involved in the IC are invested

Simplified channels should ease difficulty in transition

Teacher input can help shape programs in the future

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# Our group conducted focus groups at RMHS to determine how the IC can engage Rocky Mount youth

### Focus group breakdown

- Spoke with two classes- Art I and IB Spanish
- Approximately 50 students
- •Reviewed findings with Mrs. Hester, IB Coordinator

### Sample questions

- How are you involved with the IC now, if at all?
- What programs do you take part in?
  - How did you find out about them?
- What would you like to see from the IC in the future?
- How do you spend your free time?
- Where do you spend time?
  - Why there?
- Why are you motivated to be involved with the IC?

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# Teachers already "buy in" to the Teacher Ambassador program, ensuring its success

### Mrs. Hester's Thoughts

- An ambassador program could be very effective
- •Current system of communicating between IC and school is not streamlined- emails are messy and require many replies
- •"Students want to be involved, but don't know how"

Many emails were required to obtain the information below, which only went to IB students

Fwd: Ushers for Peter Pan

Betsy Hester

Sent: Monday, March 18, 2013 9:33 AM

Peter Pan will be premiering at the Imperial Centre next month and we need ushers! Ushering earns you a FREE TICKET to come back and see the play at a different showing. It's fine to volunteer in pairs. Training provided on site.

PLOT

Musical Adaptation of the Play by Sir James M. Barrie. One of the most beloved stories of all times comes to Rocky Mount. "If growing up means it would straight on till morning.

SHOWS

Jahres arrive an hour before curtain:
darch 1@ 7:30 (you arrive at 6:30)
arch 3@ 2:30 (you arrive at 6:30)
Arch 3@ 7:30 (you arrive at 6:30)
Arch 9@ 7:30 (you arrive at 6:30)
Arch 10@ 2:30 (you arrive at 6:30)
Arch 20@ 2:30 (you arrive at 6:30)
Arch 20@

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# Teacher Ambassadors could expand involvement by modeling the way IB shares information

IB shares opportunities relationally through teachers

IB students credit Hester for their involvement

Hester receives emails from Nancy Stutz

She shares the information with students and responds for them

Others students do not benefit from this system

Few others were involved

Currently send info in general email directly to students

Many teachers work at the IC

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# Rocky Mount High School's past involvement with the IC has not effectively engaged students

Focus groups were conducted with RMHS teachers, Art-1 students, and IB Spanish students

Field trips come from teachers' budgets and there is limited time

Personally,

teachers are

involved

During shows, few students are involved

IB tends to be more involved

Challenge: awareness, price, transportation, attraction

Students do not know about programming at the IC Intro

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Art teachers are hopeful about future partnerships with the IC

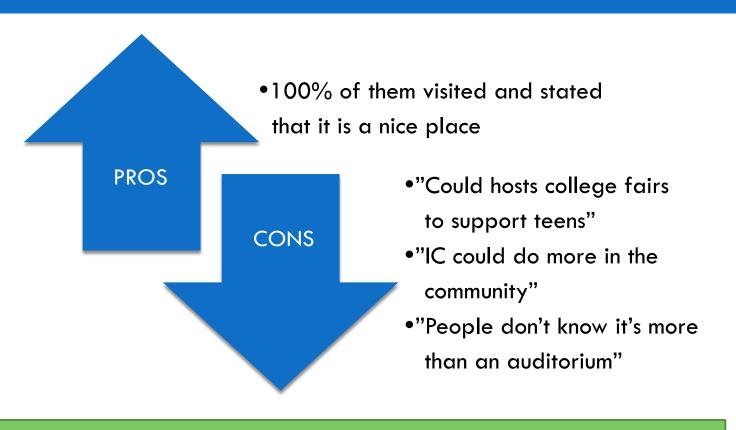
Need to productive, not passive Shows should be more far reaching Community outreach **Scholarships** Raise Photography would be engaging awareness Advertisement through cards Data management Art bus Challenges: few kids may interested Summary





## Church leaders offered insight and reinforced the need to increase community engagement

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Summary

IC and church community will cross promote events to reach the congregation members that drive downtown from surrounding areas

Interviewed 12 of the downtown church pastors





## Other Museums Using Social Media

	Facebook (likes)	Twitter (followers)	Blog	Pintrest (followers)
NC Museum of Art	19,404	17,137	Since 2008	1,114
Marbles Kids Museum	9,108	578	Since 2007	-
Brooklyn Museum of Art	93,849	406,303	Since 2006	2,463 (flikr)
MET	840,185	548,590	Since 2007	563,160
Discovery Place	7,952	5,548	Since 2009	-
Walker Art Center	48,727	372,044	Since 2007	94 (flikr)
Toledo Museum of Art	46,473	16,644	Since 2009	24 (flikr)

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## Overall, data is inconsistent, incomplete, or difficult to reconcile when it comes to accounting for zip codes and tracking reach

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Following   Foll	12 ntal Date	Applicant Name	Organization	Origin	Type of Event	Cat.	Attendance	Rental Area	ivity Roster (Expanded)  Jan 18 3:6
12/17/012   Reggie Barrett   City Managers Office   Meeting   1   200   Size   Tube   Season Fall 2012   S						Р	35	Booker T	
	/22/2012	Sherry Johnson	Chamber Event	RM	State of the Community	NP	141	Main Area, Theatre and Lobby	Medlin and Allert Waltz - 1323
18/2012	2/1/2012	Reggie Barrett	City Managers Office	City Hall		1	200		
13/2012	17/2012	Bev Harrelson	City Managers Office		Meeting	- 1	0	Fiber Studio	Season Fall 2012 Ages: 16Yr to UnLimited
28/2012	/18/2012	Ann Wall	City Managers Office		Meeting	- 1	50	Studio Theatre	Term Enroll Min/Max: 5 to Unlimited Enrolled: 13
2/2012	13/2012	Ann Wall	City Managers Office		Meeting	1	90	Studio Theatre	Site: Imperial Centre WaitList: 0 Holds: 0
150/2012   Sheldon Bulluck   City Resident   RM   Church Program   P   115   Booker T	28/2012	Ann Wall	City Managers Office		Meeting	- 1	50	Arts Studio	ocation: IMPC Painting Studio Team Placeholders: 0
Solidon   Soli	/2/2012	Ann Wall	City Managers Office		Faith Based Summitt	- 1	1	Studio Theatre, Art Studio I & Fiber	
	/30/2012	Sheldon Bulluck	City Resident	RM	Church Program	P	115	Booker T	Open: -1
13/2012   Minnie Walker   City Resident   RM   Church Program   P   45   Fiber Studio   RM   Church Program   P   45   Fiber Studio   RM   Church Program   P   45   Fiber Studio   RM   Resident   RM   Church Program   P   45   Fiber Studio   RM   Resident   RM   RM   Resident   RM   RM   RM   RM   RM   RM   RM   R	/16/2012	Virginia Hart	City Resident	RM	Wedding	Р	125	Booker T	Open1
10/2012   Ann Wall/Loretta   DownTown Development   City Hall   Citizens Academy   1   68   Booker T   Ares   Test Full Full Full Full Full Full Full Ful	/21/2012	Robin Manley	City Resident	RM	Birthday Party	Р	200	Booker T	
Art	/31/2012	Minnie Walker	City Resident	RM	Church Program	P	45	Fiber Studio	
27/2012	10/2012	Ann Wall/Loretta	DownTown Development	City Hall	Citizens Academy	- 1	68	Booker T	
19/2012   Variessa D. Witchealy   Volveton Processes   1	27/2012	Vanessa B. McCleary	DownTown Development	City Hall	Art Show	- 1	196	Booker T	
	10/2012	Vanessa B. McCleary	DownTown Development	City Hall	Reach Out Rocky Mount	- 1	82	Booker T	Resident? Grade Amt Due
30/2012   Garland Clark   Gas Dept.   City Hall   Pipeline Awareness   1   65   Booker T   T/2012   Parti Cameron   Hospira   RM   Job Fair   P   250   M.C.A   T/2012   Archie Jones   Human Relations Dept   M.K., JR. Oratorical Contest   I   186   Theatre & Lobby   Y   S8.75   \$8.75	19/2012	Ronnie Raper	Fire Department		Community Input Meeting	- 1	35	MCA	Payer Address DOB
Patti Cameron   Hospira   RM   Job Fair   P   250   MCA   Type	3/2012	Garland Clark	Gas Dept.	City Hall	Pipeline Awareness	- 1	70	Booker T	
Fatt Lameron	/30/2012	Garland Clark	Gas Dept.	City Hall	Pipeline Awareness	- 1	65	Booker T	
	7/2012	Patti Cameron	Hospira	RM	Job Fair	P	250	MCA	
13/2012   Tabitha Grant   IC Science Center   Lunche   1   130   Studio Theatre	7/2012	Archie Jones	Human Relations Dept		MLK, JR. Oratorical Contest	- 1	186	Theatre & Lobby	
	31/2012	Tabitha Grant	IC Science Center		Lunch	- 1	130	Studio Theatre	1 40.00
13/2012   Sgt Michael Whitley   Internal   City Hall   Meeting   70   Booker T	18/2012	Kim Weaver	Internal	City Hall	Christmas Luncheon	- 1	100	Booker T	
	/6/2012	Marilynn Anselmi	Internal	City Hall	Play	- 1	150	Booker T	
15/2012   Loretta Braswell   Internal   City Hall   Dinner   1   45   Booker T   1   F Aug 28, 2012   12:10 PM   1014976.008   104970	23/2012	Sgt Michael Whitley	Internal	City Hall	Meeting	- 1	70	Booker T	Mount, NC 27804
	21/2012	Kelvin Yarrell	Internal	City Hall	Harambee Meeting	- 1	12	Booker T	
Meeting   Meet	/15/2012	Loretta Braswell	Internal	City Hall	Dinner	- 1	45	Booker T	
Meeting   Meet	/7/2012	Vanessa McCleary	Internal	City Hall	Meeting	- 1	28	Booker T	1 F Aug 28, 2012 12:10 PM 1014676,008
13/2012   Garland Clark   Internal   City Hall   Pipeline Awareness   110   Booker T   19/2012   Wanda Alford   Internal   City Hall   Annual Service Awds   1 70   Booker T   1/2012   Sgt Mike Whitley   Internal   City Hall   Meeting   1 40   Booker T   P O Box \$361, Rocky   N/A   Mount, NC 27804   N/A   Mount, NC 27804   N/A   Mount, NC 27804   N/A   Mount, NC 27804   A Earoll From   Package   S2 Mockingbird Lin   S10.00   S10.0	/6/2012	Vanessa McCleary	Internal	City Hall	Meeting	- 1		Booker T	\$8.75 \$8.75
19/2012   Wanda Alford   Internal   City Hall   Annual Service Awds   1   70   Booker T   P O Box 8361, Rocky   Mount, NC 27804   Mount, NC 27804   Mount, NC 27804   S   10.54 AM   Mount, NC 27804   A   222 Lessie Trail   Y   S   10.00   S   10	/4/2012	Vanessa McCleary	Internal	City Hall	Down Town Development	- 1	46	Booker T	Y \$0.00
1	/13/2012	Garland Clark	Internal	City Hall	Pipeline Awareness	- 1	110	Booker T	
1   15/2012   Sgt Wilke Writtey   Internal City Hall   Meeting   1   40   Booker   Mount, NC 27804	19/2012	Wanda Alford	Internal	City Hall	Annual Service Awds	- 1	70	Booker T	
Package   4222 Lessie Trail   \$10.00 \$10.00   \$0.00     Rocky Mount, NC 27804   Y   \$0.00     Holding, Jean   4222 Lessie Trail, Rocky   N/A   Mount, NC 27804       4 Euroll From   Patterson, Carol   1   80.0   F   \$5ep 12, 2012   3:55 PM   1014849 008   Package   52 Mockingbird Lin.   Y   \$10.00   \$10.00   \$0.00	/15/2012	Sgt Mike Whitley	Internal	City Hall	Meeting	1	40	Booker T	
Rocky Mount, NC 27804								3 Enroll From Holding, Jean Package 4222 Lessie Trail	\$10.00 \$10.00
Mount, NC 27804  4 Enroll From Patterson, Carol 1 80.0 F Sep 12, 2012 3.55 PM 1014849.008 Package 52 Mockingbird Ln. \$10.00 \$10.00 \$50.00									
Package 52 Mockingbird Ln. \$10.00 \$10.00 \$0.00 \$0.00								Holang, Jean	
soons) storms, are a root								Package 52 Mockingbird Ln.	\$10.00 \$10.00
Patterson, Carol 52 Mockingbird Ln., Jan 16, 1933									

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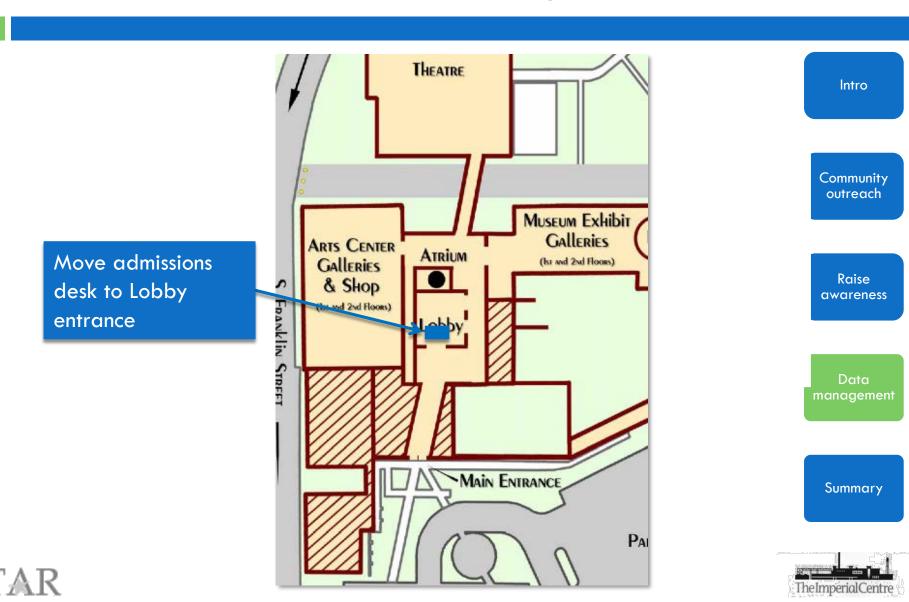
Raise awareness

Data management





# Moving the admissions desk will allow for ticket consolidation and increase functionality



## Unique membership reward system will help increase participation throughout Rocky Mount community

### How to Earn Reward Points

- Buy Membership
- Each museum visit
- Purchase something at the store
- Attend a special event
- Register for a class
- Sign up for the mailing list
- Bring a guest
- Participate in the IC social media
- Volunteer at the IC

### Use Points For

- Discounts at Museum Store
- Discount on facility rental
- Birthday party
- Tickets to plays, concerts, or special event
- Milton and Miles discount
- Behind the scenes tour
- Special planetarium showing

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### What ActiveNet can provide...

- Online registration email confirmations, unlimited questions
- Ticket Registration walk-ins and registrations, bar coding & seat assignments, web, on-site kiosks, front desks
- **Point of Sale** touch screen, wireless PDA scanner and other portable options, track payments, tickets, etc.
- Membership Management various types of passes and memberships, create custom ID cards including photos, magnetic strips, customer info, track almost any data
- Customer Loyalty create loyalty programs, reward system, redeem points for rewards
- Reporting hundreds of standard reports, unlimited customization and formatting







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