

MICHAEL CHUNKA

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World-class lean manufacturing leader with demonstrated track record of continuous improvement and sustained results.

SKILLS

- Microsoft Office, Word, PowerPoint presentations, Intermediate Excel
- Certified Forklift Operator
- JD Edwards ERP/Oracle E-Business Suite R12
- SAP ERP

EXPERIENCE

Illumina, Inc, San Diego, CA

03/2016 – Present

Manager, Operational Excellence

Joined newly formed department within Global Quality function to introduce lean continuous improvement methodologies. Worked with site leadership and production departments to implement lean transformation across the organization.

- Introduced visual management boards in both production and support function areas to track daily performance in areas of safety, quality, performance, interruptions and workplace organization (5S). Facilitated operations teams to board metrics, trending, Pareto analysis and “just-do-it” actions to address misses in daily performance.
- Developed workplace organization (5S) training and conducted events to deploy workplace organization and daily audit.
- Facilitated implementation site-wide rapid improvement events (Kaizen) with demonstrated results.

Jeld-Wen, Inc., Vista, CA

03/2014 – 09/2015

Assistant Plant Manager

Supported the implementation of continuous improvement program for manufacturer of vinyl and aluminum windows with customer shipments of 2,000 units per day.

- Implemented and trained problem solving process with management and production leads that delivered \$350K in actual savings encompassing more than 250 continuous improvement projects.
- Established SQDCI (Safety, Quality, Delivery, Cost and Inventory) metrics board on 11 production lines and in maintenance and office areas to deliver daily results and engage teams in problem solving projects.
- Developed daily visual management walk that improved safety performance and reduced injuries 40% and associated workers compensation costs by \$240K in the first year.

Sonendo, Inc., Laguna Hills, CA

12/2012 – 10/2013

Operations Manager

Supported growth of medical device start-up in the areas of manufacturing, clinical trial maintenance and repair, inventory and facility expansion to achieve FDA 510K and ISO 9001 approval.

- Developed inventory controlled stockroom using two-bin (Kanban) replenishment system.
- Expanded facilities with tenant improvement of manufacturing & repair and office space.

DJO Global, LLC., Vista, CA

06/2004 – 09/2012

Manufacturing Manager

53K sq. Ft. Manufacturing operation with 150 production associates manufacturing custom-made carbon fiber knee braces and electro-medical devices.

- Implemented continuous, ergonomic, one-piece flow manufacturing line and reduced customer lead time from 72 hours to 24 hours while increasing production output 20%.
- Led Kaizen continuous improvement events that eliminated waste, increased throughput and improved quality and ergonomics.
- Multi-year site recognition for world-class lean manufacturing with organization including the Shingo Prize, Association for Manufacturing Excellence (AME) and Industry Weeks Best Plants in North American competition.
- Assumed Facility Manager responsibilities and led facility expansion of manufacturing, office, research lab and prototype engineering space by 30% encompassing four buildings. Experience includes site selection, lease negotiation, tenant improvements, construction, and site relocation activities.

(Manufacturing Manager Continued)

- Collaborated with Marketing Department to implement site-wide brand-makeover to include facility signage, restoration and redistribution of corporate artwork, fitness center and break room modernization.
- As a volunteer, led lean manufacturing assessments of world-class manufacturers and had the opportunity to learn, share and grow continuous improvement techniques with the leading companies.

Production Manager (04/2000 – 06/2004)

Managed cutting and sewing departments manufacturing neoprene and elastic knee & wrist supports.

- Lean transformation of 300+ associate, sit-down assembly and sewing operation to a cellular, one-piece flow, standing sewing operation using Toyota Sewing Systems.
- Led the transfer of production, assembly and distribution from Vista, CA operation to Tijuana, Mexico and Mid-West distribution center. Supported the growth of Mexico operation from 50 to more than 2,000 employees.
- Implemented single piece production flow processes that incorporated assembly, packaging and quality inspection in U-shaped manufacturing cells. Decreased production footprint by 60%.
- Led Enterprise Resource Planning (ERP) implementation for manufacturing as a process expert and trainer of both JD Edwards and Oracle E-Business Suite.

ADDITIONAL EXPERIENCE**Smith & Nephew, Inc.**

Import Export Manager • Carlsbad, CA

In-charge of cross-border transportation and logistics of Maquiladora operation in Tijuana, Mexico. Supported growth of Mexico operation from 50 to 2,000+ employees.

EDUCATION

California State Polytechnic University
BSBA Marketing/Operations Management

CERTIFICATIONS

- DJO Global: Certified Kaizen Facilitator
- American Red Cross: Certified First Responder CPR/AED/First Aid
- Utah State University: Certified Shingo Prize Assessor 2010-Present
- Association for Manufacturing Excellence (AME): Certified Lean Assessor/Lead Assessor 2014-Present