

**COGS Political Committee  
2018 Candidate Questionnaire**

Instructions: Please fill out the information requested and return it by **March 8, 2018 via email to: [cogspc1@gmail.com](mailto:cogspc1@gmail.com)**. Upon receipt of your completed questionnaire, you may be contacted to schedule an appointment for an interview with the COGS Political Committee.

*Your complete and unedited responses will be posted on the informational COGS website for public review, along with those of the other candidates. Please keep your answers brief.* However, if you need more space the box will expand to accommodate you. If needed, please continue on an additional page.

No.	Question	Response
1.	<b>Demographics</b>	
1.a.	Name	Kathleen S. Littlefield
1.b.	Address	8926 E. Sheena Dr., Scottsdale, AZ 85260
1.c.	Phone	480-951-2549 (home) 602-568-5248 (cell)
1.d.	Years in Scottsdale	64
1.e.	When did you register to vote in Scottsdale? Have you failed to vote in any Scottsdale or General Election in the past 6 years?	I registered when I was legally old enough (21 year old). Then when my husband and I returned home to Scottsdale in 1981, I registered to vote here. I have voted in every election since then.
1.f.	Have you been elected or appointed to City positions including City Task Forces, Boards or Commissions?	I currently serve as an elected member of the Scottsdale City Council. In the past I was elected as Treasurer for the AZ Legislative District 23 Republican Committee. I am a current elected Precinct Committeeman and served in the past as a County delegate and State Committeeman.
1.g.	Please list any Civic Activities	Chairman, Keep Scottsdale Special PAC against the 2013 bonds; Former President, Kachina Civitan Club helping handicapped children. Treasurer, North Scottsdale Little League; Treasurer, Cochise Elementary After-School Musical Arts Programs; Computer Mom volunteer at Cochise Elementary School; Special Olympics volunteer. Currently active in DAR, Mayflower Society, and Daughters of the Civil War, and Palo Verde Republican Women.
1.h.	Education/Training	Ingleside Elem., Arcadia H.S. w/honors; ASU, with honors – Bachelor of Arts in Business Education.  Selected to Alpha Lambda Delta, Women’s Freshman Honorary, Pi Omega Pi, the Business Education Honorary, and Alpha Pi Epsilon, the Secretarial Business Honorary.
1.i.	Occupation	Part-Owner and Treasurer of NetXpert Systems, Inc. dba FlightSkills, a Scottsdale-based small business.
1.j.	Other personal information that you would like to share?	Have worked in various for-profit and non-profit organizations, usually in various accounting positions. While in Plano, Texas, I worked for a City’s budget office. We developed & monitored zero-based budgets for all City departments as well as for the Capital Improvement Budget for the City.
2.	<b>Campaign Information</b>	
2.a.	Address	8926 E. Sheena Dr., Scottsdale, AZ 85260
2.b.	Phone	480-951-2549 hm or 602-568-5248 cell
2.c.	Fax	None
2.d.	Web-site address	<a href="http://www.kathylittlefield.com">www.kathylittlefield.com</a>
2.e.	E-Mail address	<a href="mailto:kathy@kathylittlefield.com">kathy@kathylittlefield.com</a>

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2.f	Contributors greater \$500 (attach separate page if desired)	Shane Albers
2.g	Endorsements	I have not yet requested individual endorsements. With this questionnaire, I am formally requesting one from COGS.
3.	Why are you a candidate for City Council?	I am running for a second term as Councilwoman on the City Council. I want to continue representing the citizens of Scottsdale from the dais so that their voices and opinions will be heard on Council. My voice and vote will continue to be one that reflects the concerns and wishes of the citizens and tries to protect their quality of life.
4.	Identify 3 major issues facing the Council.	<p>The DDC/Desert EDGE - Whether to allow a vote of the citizens to build the DDC/EDGE inside the Preserve. I will continue to support a ballot vote for the citizens on this issue.</p> <p>New development in Scottsdale – I want to keep our neighborhoods safe and our building standards high to protect the quality of life of our citizens. Changing the zoning or General Plan land uses should not be a commonplace practice.</p> <p>Budget issues – how to balance the growing infrastructure needs of our City with the income the City receives. Prioritize those needs by aligning with the priorities of our residents and finding the most economical means possible to fulfill those needs.</p>
5.	If elected, what would you like to accomplish?	<p>Bring the decision of the Edge/DDC/Desert Discovery Center inside the Preserve to a direct vote of the citizens. I believe they should be the ones to determine if they want their sales tax dollars spent in this manner.</p> <p>Curtail/regulate the new bike-share program to insure they do not lower the quality of life of the citizens they impact.</p> <p>We need a Council with the spirit and commitment to go to court, if necessary, to insure the concerns of Scottsdale citizens receive the best possible outcome for all. Some issues which should be considered are the FAA flight path changes and state legislation regarding the City's right to self-determination on neighborhood issues that impact our neighborhoods such as Charter schools, dispensaries, rehabilitation clinics, etc. One such issue that was changed this year by the state legislature is the ability of the City to determine where, if, and how many cell tower installations can be placed and where – or what our fee structure will be. Also, due to the state legislature, citizens have basically lost their right of legal protest. This should be contested in the Courts on behalf of citizens throughout Arizona. This should be done through the League of Cities with full support of Scottsdale.</p>

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6.	Are there matters that may come before the City Council in which you would have a Conflict of Interest? What type of issues would these be?	<b>No.</b> If something should come up which I feel might be a conflict, I would recuse myself from any discussion or vote.
7.	<b>Identify citizen/city processes that need to be:</b>	
7.a.	Created	A better, more streamlined process to handle small, citizen remodels of their homes and businesses who wish to build within current zoning codes with no deviations should have a way to more quickly move through the process to obtain the permits they need.
7.b.	Improved	Openness and transparency in the decision-making process of the Council/City and the citizens.  All City contracts should go through the RFP process to insure the City receives the best possible service or goods for our taxpayers' dollars. After three years on the audit committee, it seems most of the problems stem from no-bid contracts which are awarded by political agendas, not by qualification or competition. Even if the same companies are awarded the same contracts, citizens would at least have the assurance that they were vetted against other qualified applicants.  Also, upon award, the City should insure qualified staff personnel are assigned to monitor each contract and assure themselves all segments are completed per contract terms and conditions. Each such person should be familiar with the contract, have the ability to ask questions, and be trained in complex contract administration. The City should insure there are adequate numbers of trained personnel to handle all such workloads. This currently is not the case. Occasionally, staffers don't even know they've been assigned the task!
7.c.	Reduced	See 7a. above
7.d.	Eliminated	None.
8.	<b>Please state your position and/or action on the following zoning and land use issues:</b>	

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8.a.	<p>What is your position on citywide rezoning requests, text amendments, and General Plan Amendments that significantly change land use or increase height and/or density, especially in proximity to low-scale residential neighborhoods?</p>	<p>In general, these should not be done. I do not favor blanket text amendments since they change all land under the same designation. That can have many unplanned for consequences down the road. A text amendment passed last night on Council on a 6/1 vote. I voted against it because the neighborhoods which abutted the property had not been notified the property could now support time share condos throughout the new development. Citizens should have the right to voice any concerns they may have regarding such a change close to their homes.</p> <p>I think the Major General Plan Amendment requirements should be tightened. In fact, refusing to change just one such requirement on the new General Plan caused the Plan to be denied last year. It should have gone to a vote of the people with that change in it. If major Plan changes are near residential neighborhoods, the approval of the majority of neighborhood residents should be required.</p>
8.b.	<p>Typically, zoning entitlements are granted based on a promise to build to a specified development plan, with defined stipulations, that presumably provides some benefit to the city. Once granted, if the property is sold, the new owner does not have to build what was originally promised in exchange for the entitlements. Would you support conditioning zoning change approvals on building exactly what was promised, and if it wasn't, the zoning would revert back to the original restrictions?</p> <p>If not, how would you hold the property owner, and any subsequent owners, to the plan promised in order to get the change?</p>	<p>8b. Yes.</p>

No.	Question	Response
8.c.	<p>Recently, Scottsdale Fashion Square redevelopment was granted significant increases in height, without specifying which areas/buildings would utilize the height increase. What is your opinion of this open-ended provision.</p> <p>Scottsdale Fashion Square contributes about \$13 million and 7% of the sales tax collected in Scottsdale. What are your recommendations to maintain SFS's viability and tax revenue stream?</p>	<p>Well, on the Council 6/1 vote, I was the 1 – for exactly the reasons you specify. They did not submit a plan; they submitted a pretty picture of what they might do. In fact, the residents nearby are still upset and trying to find a way to stop the devaluation of their Leeds certified residential building. Fashion Square should have submitted a completed plan, which specified any and all buildings, heights of each, where each would be placed, etc. As it is, the Council gave them a free rein to build whatever they want, wherever they want. This is not good government.</p> <p>I have no objection to Fashion Square changing their parameters to keep up with a changing marketplace and customer base. In fact, I applaud their efforts to do so. However, I do not like the lies and deceit involved in presenting a meaningless plan simply for the expediency of getting more height and density passed by Council for their use and without any accountability as to where and how they use it.</p>
8.d.	<p>In “The Outpost” project, rezoning case, rural land was rezoned to commercial, against staff recommendations, breaking with a longstanding policy prohibiting such rezoning. What impact do you believe this action will have on similar cases?</p>	<p>That’s hard to say at this point. I was – and still am – against this project and felt staff was correct in its recommendation. I voted against it. This decision by Council may cause staff to be more willing to approve commercial development in areas where it is currently zoned residential if they feel Council is more apt to approve it now. And, it may cause Council to continue approving commercial development by using this as a precedent.</p>
8.e.	<p>What is your position on the prompt &amp; precise enforcement of the conditions and stipulations prescribed in a Conditional Use Permit?</p> <p>What is your position on the revocation of a Conditional Use Permit whose holder was not in compliance with all major CUP conditions and stipulations that negatively impact neighbors?</p>	<p>A conditional use permit is issued on the basis of the conditions agreed upon by both parties. If these are not being adhered to, their permit should be revoked. To not do so gives CUP holders the idea that the terms are meaningless. Depending on the transgression, however, a business should be given adequate time to come into compliance.</p> <p>If the holder is knowingly not in compliance with the conditions and/or stipulations of his permit and refuses to address and fix the problems, the permit should be revoked permanently.</p> <p>This should be standard operating procedure.</p>
8.f.	<p>Identify any impacts (good and bad) upon the city with the addition of numerous multi-family/apartment complexes citywide.</p> <p>How do you think the changing demographics of our residents will impact future demand for housing types?</p>	<p>Multi-family apartment complexes throughout the City will negatively impact the infrastructure needs of the City. First, we are placing many more people in smaller and smaller spaces. This requires more water, sewer, trash, police and fire in larger quantities but in smaller spaces. Most of that cost will be borne by the citizens. Besides the immediate local needs, in general more people means more traveling i.e. more cars, bigger roads, more trolleys and more and different places to go. More people need more recreational outlets like parks, pools, restaurants, clothing shops, retail, and technology. The City will have a very difficult time to keep up with exploding needs. At the same time, we have to insure the livability of our current neighborhoods and citizens.</p> <p>I think it is a misconception the younger generations will never want single family houses. Once they start families they, just like their predecessors, will want houses where they can raise their children.</p>

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8.g.	<p>What is the economic impact of the Entertainment district to Scottsdale?</p> <p>Identify both the positive and negative impacts of this district to Scottsdale.</p> <p>How would you describe the effectiveness of Code and Police Enforcement in this district?</p> <p>Would you support a designated Entertainment District?</p> <p>If so, would that ED have unique Noise and Event Ordinances?</p>	<p>If you include the costs of overhead, police and fire, the bar district did not pay for itself in the last study. For the City it is not financially viable. It actually costs citizens money.</p> <p>It requires a huge increase in police protection – probably more than we give it currently; the lights and noise intrude into nearby neighborhoods, the increase in crime, drugs and drunks has never been totally accounted for publically. How do you quantify a stabbing or a rape? In the last month we had three murders. This is not good advertising for Scottsdale.</p> <p>Codes for noise and lights should be tightened and more rigorously enforced. The police that work the bar district do wonders, but they are woefully understaffed due to cost.</p> <p>As for a designated entertainment district, it would depend on how it was defined and how the district was delineated. It might help keep the district from indiscriminate proliferation into other areas of the City.</p> <p>Yes. You would need noise and event rules tight enough to not spill over into nearby neighborhoods like Villa Monterey. It would be difficult, but I believe it could be done – or at least done better than we currently are doing.</p>
8.h.	<p>Do you support protection/preservation of our remaining zoned Rural Neighborhoods? If, yes, how would you accomplish this?</p>	<p>Yes. Obey the General Plan rules and do not approve changes in the Rural Neighborhoods classification. Advertise the fact that no additional amendments would be made. Then, stick to it.</p> <p>Changes to the General Plan are changes to the VOTER APPROVED plan of the City. They should not be automatically approved whenever they are requested. They should be the exception, not the rule, and granted only when there is a significant benefit to the citizens of Scottsdale and the City as a whole.</p>
9.	<p><b>Please state your position and/or</b></p>	<p><b>action on the following McDowell Sonoran Preserve issues:</b></p>

No.	Question	Response
9.a.	<p>Do you support the construction of the proposed 72,000 sq. ft. Desert Discovery Center (DDC)/Desert Edge (DE) as a concept only without the decision of location?</p> <p>Do you support a public vote on the project? Why or why not?</p> <p>Do you support a public vote on changes to land use or construction beyond trails and trailheads in the Preserve? Why or why not?</p> <p>Would you support DE if it were located at Taliesin West or other location outside of the Preserve?</p> <p>How would you fund the proposed \$72 million construction cost of the proposed DDC/DE?</p> <p>Would you support using Preserve Tax dollars for any of its construction costs if it is built in within the current Preserve?</p> <p>How would you fund the estimated \$2 million annual operating deficit?</p> <p>If you do not support the DDC/DE as currently proposed, then what would you support as a DDC/DE and how would you fund it?</p>	<p>No. We already have a Desert Discovery Center – it’s called the Preserve Gateway. With the help of the Stewards, the trails and trailheads offer a multitude of desert experiences and education.</p> <p>Yes. A DDC may have been discussed by a Board or group, but it was never discussed or relayed to the general public. It was not mentioned in any vote (“improvements” were described as trails and trailheads), and people did not vote to give money to it. It was designated for land, parking, trails and trailheads. To change the purpose of a public vote requires another vote.</p> <p>Yes. See above. Also, the DDC would require a change to the Ordinance which details the terms of the City’s agreement with the citizens when we asked for their money. Such changes require a vote of the citizens or a return of the citizens’ money.</p> <p>My question: Where would they get the money to build it there?</p> <p>I thought it was \$68M...Going up daily. Anyway, I wouldn’t vote to fund it without a public vote to okay the change in Preserve fund expenditures.</p> <p>No. The DDC was not mentioned in any previous vote. Also, why would we want to spend taxpayer dollars on something the majority of taxpayers do not want, knowing it is a money-loser before a shovel of dirt is moved? Why should the citizens have to foot the bill for it?</p> <p>In the last impartial study done, it was admitted the DDC would not bring in a single additional tourist. We currently have over 600,000 visitors coming to our Preserve annually. Already it’s hard for the stewards to keep the land natural. I support putting together an annuity for the maintenance and upkeep of the Preserve, then discontinuing the Preserve tax as soon as we can, after paying for the bonds and the annuity. Our goal here is to PRESERVE the land, for us and for future generations. We do not need a DDC for that. General Fund money should go to repair and upkeep of our aging infrastructure, not poured down this annual deficit drain.</p> <p>The DDC/DE is unnecessary, so I personally would not support any alternative DDC/DE. If you are just compelled to “do something,” put together a walking brochure for folks to read as they walk the paved path at the Gateway. They can return it when done for the next tourist to use. Coat it in plastic so it can be cleaned regularly. Or, if we want to expand that, we could use devices like headphones to describe the plants and animals that live nearby. The headsets could be returned to the trailhead when finished. Each trailhead could have a different headset program to reflect the variance of plants and animals in different locations. They could be re-programmed at will (or the brochure revised) to reflect different seasons, would be more versatile, and would not require deficit spending. These ideas are used in multiple parks for the education and enjoyment of the visitors.</p>

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9.b.	There are not enough Preserve tax funds remaining to allow acquisition of all the land within the voter approved McDowell Sonoran Preserve Boundary. Do you believe remaining land should be acquired, and if, so, how do you propose paying for it?	We have enough money to purchase the private land inside the current Preserve (2 parcels) when they become available. I do not believe we have enough to purchase the non-contiguous "postage stamp" pieces. The State Land Trust has re-zoned that land to increase the value; this was done so they can get the return they need to justify the holding down of Preserve land costs for us to be able to assemble the Preserve. I was very happy to vote on the last purchase of land going up the wash off Scottsdale Road. That was truly an awesome feeling! I think at this point we should insure paying off the Preserve bonds and the maintenance annuity. Then stop the sales tax with a huge thank you to our citizens who voted to protect this land into perpetuity. We are truly an amazing city!
10.	<b>Please state your position and/or action on the General Plan:</b>	
10.a	<p>In March 2012, by a vote of 52% to 48%, Scottsdale voters turned down the General Plan Update. The city council voted against putting the 2014 General Plan or 2016 General Plan updates which included resident input on the November 2018 ballot.</p> <p>Why do you believe the 2012 Update was defeated?</p> <p>How do you think the city should proceed on a revised General Plan 2035 Update?</p>	<p>A General Plan is a voter-approved documentation of how the citizens envision moving their city forward. It should give the Council guidance on land use (and its changes), protect our neighborhoods and our quality of life. Voters felt the neighborhood and quality of life protections in the March 2012 General Plan Update were not sufficient to protect them against the increasing threat of higher density and more development. Voters understood the new Plan was not strong enough to protect them against the special interests and developers who could find ways around the General Plan language and weaken the land-use restraints.</p> <p>We should strengthen the land use protections to keep homes and neighborhoods safe from unwanted increases in height and density. If we do not, the next General Plan Update will not pass either. Our citizens are not stupid. We need to submit a General Plan Update with language and terms strong enough to protect their homes and neighborhoods. We also need a strong Matrix for defining what qualities for a Major versus a Minor General Plan amendment.</p>
11.	<b>Please state your position and/or action on the following finance issues:</b>	
11.a	Do you support using taxpayer funds to subsidize or enter into private-public partnerships for private sector investments such as buildings, stadiums, promoted events, etc.?	No. These public/private partnerships always seem to tilt toward the "private", leaving the "public" holding the bag financially. Just like I don't like single bidder or no-bid contracts, the City operates more efficiently under a competitive system. If we want to partner with a private entity, we need to open the bidding to all interested parties. If only one entity bids, perhaps it should be delayed until more people are interested. Make sure everyone knows there is no "fix".
11.b	In Nov. 2013, voters defeated a \$212 million bond package by a substantial margin. In 2014, voters barely passed 2 of the 6 bond questions. What message do you take from that?	Voters are very unhappy about how the City (and the City Council) is conducting business. They no longer trust us. I think it is the only way they see to tell us just how unhappy they are with what is happening in our City. High-rise buildings and the DDC are two examples. All over the City I'm hearing that citizens say their government is not listening to them. And, they are right. Saying NO to the bonds is the only way they have to be heard and to voice their frustration with the City.

11.c.	<p>At present, the City has stated a need of \$800 million to fully fund needed repairs and maintenance of City infrastructure.</p> <p>Should the cost of maintenance be included when appropriating funds for capital projects?</p> <p>How do you propose to fund the needed capital projects?</p> <p>How do you propose to fund maintenance projects?</p>	<p>Maintenance should be paid for out of operating budgets. However, replacement of old or out-of-date infrastructure (example: cracking and chipping bridges, cracked pools) and the addition of new infrastructure (roads, bike trails, parks) should be paid for from bonding.</p> <p>I believe we should place before the public a bond request for needed additional infrastructure and replacement of worn-out and outdated infrastructure. The bond should be divided by type and items listed that we need to acquire.</p> <p>Maintenance items should be scheduled in departmental budgets on a rotating basis by year as each item becomes due for some maintenance upkeep and repair. I believe this is done in some budgets, but it should be in all departmental budgets and included in the total budget requests for each department. Usually an “emergency” or contingency percentage is included for unforeseen events requiring early maintenance scheduling.</p>
11.d.	<p>At present, the City has awarded multimillion dollar contracts to the Scottsdale Cultural Council and Experience Scottsdale without going through a bid process.</p> <p>Are you for or against continuing this practice and why?</p>	<p>I would favor going through a bid process.</p> <p>Sometimes people – and businesses – can become too complacent and set in their ways without competition with others. If they believe they do not need to stretch their horizons or even justify the money spent or things already done, growth often slows, and new ideas can stagnate. That is the beauty of a competitive society. It is always striving to be best. I firmly believe a competitive environment is conducive to growth, creativity and expansion into new innovative territories. Scottsdale should favor such exploration and growth for both Scottsdale Cultural Council and Experience Scottsdale.</p>
12.	<b>Please state your position and/or action on the following transportation questions:</b>	
12.a.	<p>What solutions would you have for the current traffic congestion problems occurring throughout the City?</p>	<p>If traffic problems are our major concern, stop approving more high-rise apartments, condos, and business centers! If what you are doing is creating a problem, stop doing it. Then, let’s better place and regulate (synchronize) the traffic lights. This is especially true on downtown Scottsdale Rd. Let’s work with the bus, trolley and private car services to better serve citizens who live in these large population centers. Timing of trolleys to and from employment centers and high-rises might help. Trolleys to and from the Light Rail Tempe center at busy times could help.</p>
12.b.	<p>Several surrounding cities that currently utilize light rail are now expanding it to provide both connectivity between cities and to extend access. Do you support construction of light rail in Scottsdale or another form of high capacity transit to reduce cars on the road?</p> <p>If so, what kind and where, and how would you fund it?</p>	<p>No, I do not support it. It is very expensive and would be a never-ending drain on our bonding capacity and tax structure. Plus, citizens in general do not want it. If needed, however, I have no problem with increasing the trolley connection to the Tempe Light Rail Station to move people to downtown Phoenix.</p> <p>I do support increasing the Trolley system or the Bus system in Scottsdale to extend Route #72 further North on Scottsdale Rd. I also like the extension of the Trolley routes into the Airpark and using the Thunderbird parking lot as a staging area for it which the Transportation Dept. is currently implementing.</p>
13.	<b>Please state your position and/or action on the following questions:</b>	
13.a.	<p>What steps would improve Public Safety to eliminate future murders and impaired-driver/pedestrian traffic deaths in our downtown?</p>	<p>Close down the bars earlier. They not only drain our general fund of money, they are also a major source of drunk driving, drug peddling, murder, rape and some of those impaired driver/pedestrian traffic accidents. Have nightly traffic road checks on all roads leading from the bars for drugs and drunk driving and lots of Uber and Taxi cars available as needed. Any bar which wanted to stay open later could pay for all of the off-duty police the City felt necessary to insure the safety of the streets, parking garages, etc.</p>

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13.b	Residents citywide have expressed concern about the lack of responsiveness or fine enforcements by of the Code Enforcement department. How would you improve this situation?	Code Enforcement is hampered to some extent by the rules set in place by law to give adequate time for non-resident owners to comply with our city codes. This is true for both residential and commercial properties. However, I think some remedy could be found by having more code enforcement officers serve notices and to check more regularly on progress for properties already properly served. I also think a higher fee structure might incentivize current homeowners to keep their properties up to code.
13.c.	Do you believe that the mindset of your supporters and contributors is representative of Scottsdale residents' values and vision?	Yes. I believe the onset of the DDC/EDGE issue has awakened many people to the problems and issues the City is facing. From meeting and talking to citizens across the City, I think most people want the City maintained, do not want higher taxes, and do not want to pay for the EDGE. They are also less inclined to trust that the Council has their best welfare at heart. They are more awake and aware of City issues and who listens to them when they speak.
14.	<b>Identify city services that need to be:</b>	
14.a	Created	None.
14.b	Improved	We need to improve the notification procedures and process we use to reach out to citizens who live or work near areas that are being considered for land use amendments, text amendments, or zoning amendments.
14.c.	Reduced	Approvals for general plan amendments and for increases in height/density.
14.d	Eliminated	Automatic single-bid contracts.
15	<b>Identify city revenue sources that should be:</b>	
15.a	Created	None.
15.b	Increased	Development impact fees. Developers should pay for the infrastructure costs of the developments. (Flood control when they build in the flood plain.)
15.c.	Reduced	Sales tax.
15.d	Eliminated	Food tax.
16.	Is there anything in your background that you would not like publicized on the front page of local newspapers?	No.
17.	Additional Comments:	Thank you for your time and consideration.

Signature           Kathleen S. Littlefield          

Date March 7, 2018

Please type your name for your electronic signature.

Thank you for your time and careful consideration of each response.

Email questionnaire to: **cogspc1@gmail.com**

COGS Political Committee

Copper Phillips, Chairperson

Contact Phone: (602) 509-1174