



Work Queue Routing

# Agenda

- Objective
- UT Southwestern
- Charge Review WQ
- Claim Edit WQ
- Follow-up WQ

# Objective

- Review structure and lay-out of UTSW charge review, claim edit and follow-up WQs
- Share tips, tricks and lessons learned from your organization

# UT Southwestern

- Location: Dallas, Texas
- 1200 billing providers
- Faculty and residents provide care to nearly 90,000 hospitalized patients and oversee more than 1.9 million outpatient visits a year
- Monthly Collections \$36 million
- Currently on 2010 – December transition to 2012
- Epic PB – June 1<sup>st</sup> 2009
- Epic HB – Sept 31<sup>st</sup> 2012
- Epic Clinical – Amb 2007 IP 2009

# Our Mission



- To improve health care in our community, Texas, our nation, and the world through innovation and education.
- To educate the next generation of leaders in patient care, biomedical science and disease prevention.
- To conduct high-impact, internationally recognized research.
- To deliver patient care that brings UT Southwestern's scientific advances to the bedside — focusing on quality, safety and service.



Parkland Health & Hospital System

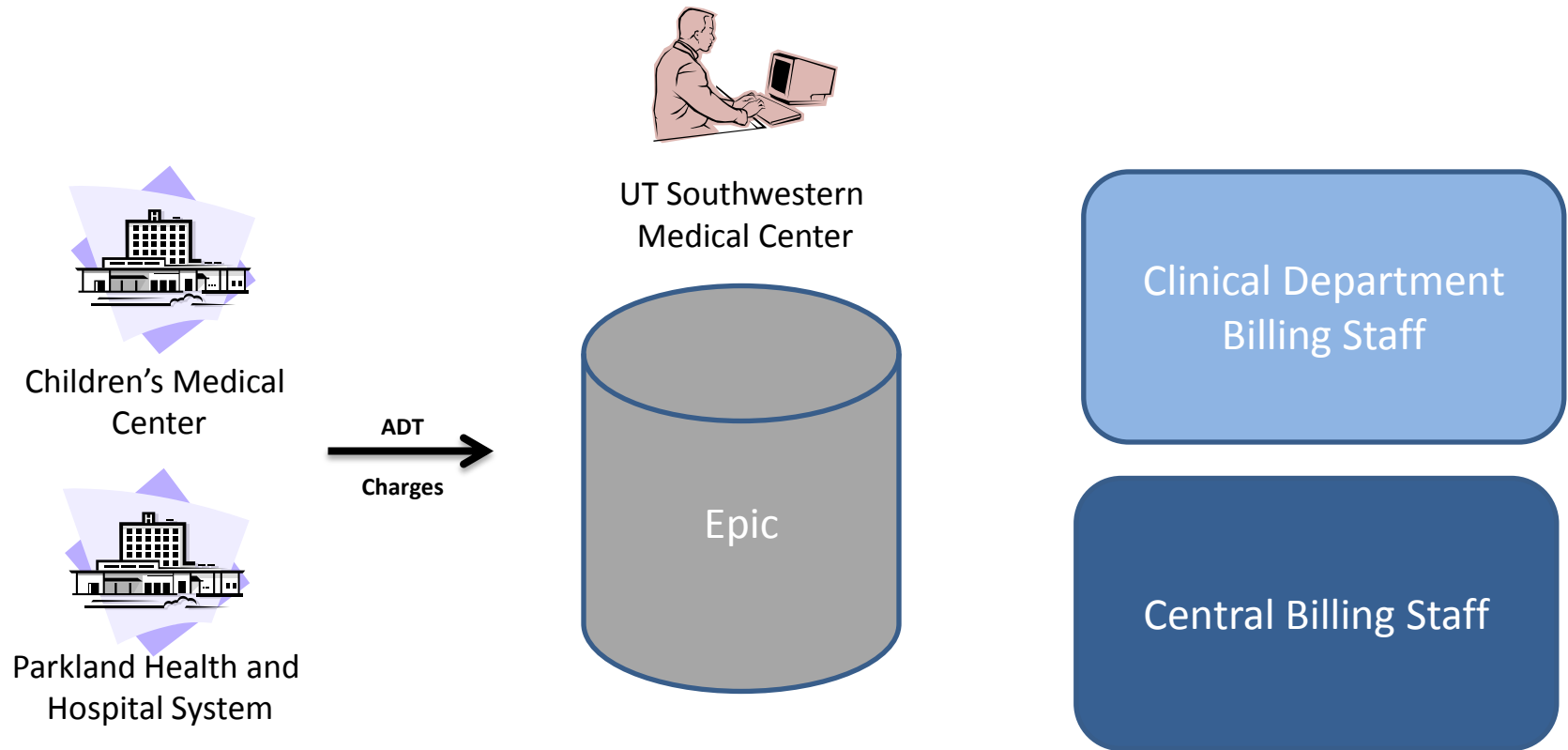


UT Southwestern Medical Center at Dallas



Children's Medical Center

# UTSW Overview



# Charge Review WQ Configuration

## Revenue Location

**UTSW**

Clean Charge  
Review

Charge Review  
Edits

**PHHS**

Clean Charge  
Review

Charge Review  
Edits

**CMC**

Clean Charge  
Review

Charge Review  
Edits

If departments are small they may only have one WQ and use POS filters.

Larger departments may have a lower level of “division” this is a grouper on the provider master.

# What is your organization doing?

- Tips....
- Tricks....
- Lessons learned....

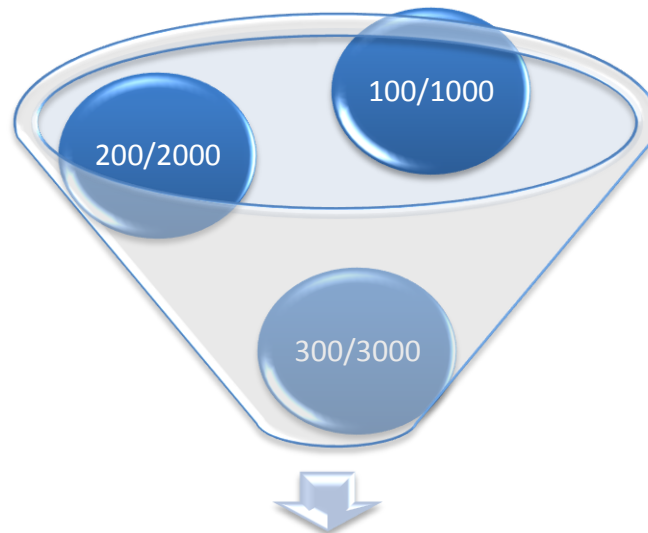




# Claim Edit General

- All upfront rejections are routed back into Claim Edit WQs
- Error Classifications
  - 100/1000 - Registration Error
  - 200/2000 – Coding
  - 300/3000 – Past Timely Filing/Secondary Claims/NPI Taxonomy
  - 4000 – New unclassified from clearing house/payers
  - 5000 – Provider not credentialed
  - 6000 – Needs paperwork attachment

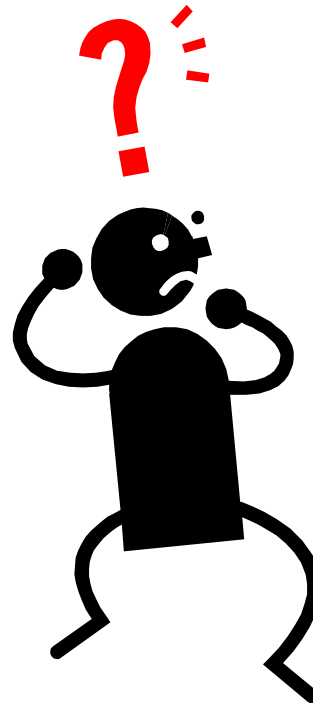
# Claim Edit Distribution of Work



Department Billing	Central Billing Demo	Central Billing Follow-up	IT PB	IT Provider Main
<ul style="list-style-type: none"><li>• Clinic Registration Edits (100/1000)</li><li>• All Coding Edits (200/2000)</li></ul>	<ul style="list-style-type: none"><li>• Non Clinic Reg Edits (100/1000)</li><li>• Claims that need attachments (6000)</li></ul>	<ul style="list-style-type: none"><li>• Clearing House Rejections and NPI/Taxonomy (300/3000)</li></ul>	<ul style="list-style-type: none"><li>• Unclassified (4000)</li></ul>	<ul style="list-style-type: none"><li>• Provider Credentialing (5000)</li></ul>

# What is your organization doing?

- Tips....
- Tricks....
- Lessons learned....



# Follow-up

Denial Classification	
Adjudication – Billing Ops	Exceeds Benefits Max
Adjudication - Dept	Info Needed from Patient/Other Source
Authorization	Informational
Bundled	No Response (BLANK)
Claim Form	Needs Attachment
Coding	Non-Covered
Duplicate	Past Timely Filing
Eligibility/Registration	Re-Coupment

# Follow-up WQ Distribution

## **“No Response” WQs**

- Payor/FC WQ
- All claims start on “System Deferred Tab”
- No response claims move to Active after designated time

## **Clinical Department WQ**

- Coding/Bundled/Authorization Denials automatically route
- Clinical dept. resolve and route back to “main follow-up WQs



## **“Primary Follow Up” WQs**

- Split by Specialty and Payor
- Adjudication, Claim Form Issues, Exceeds Benefit Max,. Info needed from Pt, Non-Covered, Provider Enrollment, Non-Dept Coding, Timely Filing

## **Eligibility WQs**

- All Eligibility Denials
- Split by POS

## **Attachment WQs**

- All “Needs Attachment” Denials
- Split by POS

# What is your organization doing?

- Tips....
- Tricks....
- Lessons learned....



# Tools for Managing WQs

## Work Queue History Report

	Change		Begin		Added		Removed		End	
	Amount	Count	Amount	Count	Amount	Count	Amount	Count	Amount	Count
<b>Summary</b>	<b>314,023.82</b>	<b>-916</b>	<b>1,558,538.08</b>	<b>18108</b>	<b>17,059,884.07</b>	<b>87258</b>	<b>16,745,860.25</b>	<b>88174</b>	<b>1,872,561.90</b>	<b>17192</b>
Active	292,058.86	-1036	1,551,329.08	18095	15,700,167.32	83144	15,408,108.46	84180	1,843,387.94	17059
User Deferred	21,964.96	120	7,209.00	13	1,359,641.32	4110	1,337,676.36	3990	29,173.96	133
System Deferred	0.00	0	0.00	0	75.43	4	75.43	4	0.00	0
<b>Show Detail</b>										
<b>11793 - DENIALS-ELIGIBILITY/REGISTRATION/P...</b>	<b>543,738.94</b>	<b>4286</b>	<b>382,440.46</b>	<b>4645</b>	<b>8,369,444.11</b>	<b>39733</b>	<b>7,825,705.17</b>	<b>35447</b>	<b>926,179.40</b>	<b>8931</b>
Active	536,105.80	4258	382,440.46	4645	7,974,597.91	38744	7,438,492.11	34486	918,546.26	8903
User Deferred	7,633.14	28	0.00	0	394,846.20	989	387,213.06	961	7,633.14	28
System Deferred	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0
<b>11794 - DENIALS-ELIGIBILITY/REGISTRATION/CMC</b>	<b>289,811.02</b>	<b>1217</b>	<b>380,065.32</b>	<b>3909</b>	<b>3,524,798.89</b>	<b>19185</b>	<b>3,234,987.87</b>	<b>17968</b>	<b>669,876.34</b>	<b>5126</b>
Active	276,674.05	1141	378,583.32	3906	3,025,241.99	17658	2,748,567.94	16517	655,257.37	5047
User Deferred	13,136.97	76	1,482.00	3	499,556.90	1527	486,419.93	1451	14,618.97	79
System Deferred	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0
<b>11795 - DENIALS-ELIGIBILITY/REGISTRATION/U...</b>	<b>-372,411.63</b>	<b>-4235</b>	<b>413,700.60</b>	<b>4333</b>	<b>2,271,201.87</b>	<b>10716</b>	<b>2,643,613.50</b>	<b>14951</b>	<b>41,288.97</b>	<b>98</b>
Active	-367,319.61	-4232	408,024.60	4324	2,037,293.92	10132	2,404,613.53	14364	40,704.99	92
User Deferred	-5,092.02	-3	5,676.00	9	233,832.52	580	238,924.54	583	583.98	6
System Deferred	0.00	0	0.00	0	75.43	4	75.43	4	0.00	0
<b>11796 - DENIALS-ELIGIBILITY/REGISTRATION/S...</b>	<b>-147,114.51</b>	<b>-2184</b>	<b>382,331.70</b>	<b>5221</b>	<b>2,894,439.20</b>	<b>17624</b>	<b>3,041,553.71</b>	<b>19808</b>	<b>235,217.19</b>	<b>3037</b>

## Billing Mgr Dashboard

Top Ten Charge Review Workqueues					
Workqueue	Charge line count	Session count	Amount	Avg WQ age	Avg svc date age
10730-SURGERY FACULTY BILLING	393	208	1,069,088	8	16
2623-ANES PROVIDER RETURN	591	544	844,223	19	53
2653-ANES BACKEND ALL POS WQ	434	327	543,903	34	80
14956-PEDI EMERGENCY MEDICINE BACKEND WQ	954	653	498,509	17	26
14961-PEDI CRITICAL CARE CLEAN CHARGE WQ	503	281	493,190	9	51
2620-ANES PENDED CHARGE WQ	361	320	471,487	25	42
2690-SURGERY DEPT 71450 71210 71430 BACKEND WQ	231	148	465,548	8	15
14955-PEDI EMERGENCY MEDICINE CLEAN CHARGE WQ	937	877	409,992	13	32
10726-SURGERY BILLING OFC GENERAL SURGERY WQ	162	107	401,600	7	7
2689-SURGERY DEPT 71450 71210 71430 PEND CHARGE WQ	160	99	389,877	8	11
Data collected on: 7/15/2013 12:45:04 AM					

# Tools for Managing WQs

## User Activity Summary Report

Carrie Taylor

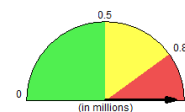
Date	Total	Acct Contact		Follow-up WQ		
	Score	Score	Accounts	Score	Invoices	Charges
Mon 07/08/13	633.0	7.0	4	626.0	48	64
Tue 07/09/13	536.0	19.0	10	517.0	44	53
Wed 07/10/13	479.0	3.0	3	476.0	46	52
Thu 07/11/13	823.0	11.0	9	812.0	61	78
Fri 07/12/13	623.0	28.0	22	595.0	47	60

### Account Contact History

Date	Total		Billing Note			Inquiry		
	Score	Accounts	Score	Count	Accounts	Score	Count	Accounts
Mon 07/08/13	7.0	4	0.0	0	0	7.0	7	4
Tue 07/09/13	19.0	10	0.0	0	0	19.0	19	10
Wed 07/10/13	3.0	3	0.0	0	0	3.0	3	3
Thu 07/11/13	11.0	9	0.0	0	0	11.0	11	9
Fri 07/12/13	28.0	22	0.0	0	0	28.0	28	22

## Operations Summary Report

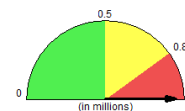
### Charge Review Workqueue



Amount: 1,597,957.96  
% change: 0.17%



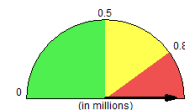
### Account Workqueue



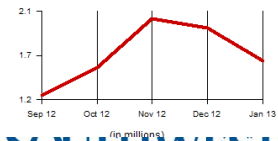
Amount: 4,493,380.74  
% change: -0.05%



### Charge Review WQ by Error



Amount: 1,597,443.96  
% change: -0.98%





- Clarity Reports

AMOUNT_DUE		Service Date Aging Rank	Service Date Aging							351	351
		1	2	3	4	5	6	Grand Total	15,173	219,509	
INTERNAL RULE_ERROR_CODE	RULE_NAME	0-30	31-60	61-90	91-120	121-180	181-270				
100	UT INSURANCE COVERAGE MEMBER ID IS MISSING	3,285	1,125	2,904			7,314				
	UT INVALID PATIENT CITY/STATE ZIP	1,536					1,536				
	UT PAYOR/COVERAGE ADDRESS INCOMPLETE	Sum of OUTSTANDING_AMC Create_A Create_Ag									
	UT WC PT REL TO SUB EQUAL EMPLOYEE	1	2	3	4	5	6	7	Grand Total		
	UT SUBSCRIBER ID NOT BLANK OR 1 CHARACTER	Reason Category 1	0-30	31-60	61-90	91-120	121-180	181-270	271-1 yr		
	UT PB MEDICAL ACCT WITH DENTAL CVG	Authorization	15,829	19,054	27,069	25,187	100,331	62,908	49,258	299,636	
	UT PB INVALID CHARACTER IN SUBSCRIBER ADDRESS	N/A	4,461	43,067	30,273	30,850	15,814	57,305	17,830	199,599	
	UT PB PT REL TO SUB <> SELF OR DONOR	Claim Form Issues	2,203	1,024	83,204	35,918	4,777	19,950	10,265	157,341	
	UT PB SUBSCRIBER ID AND GROUP ID ARE THE SAME	Past Timely Filing	15,431	26,650	11,638	21,877	14,411	20,499	14,847	125,352	
101	UT INVALID SUBSCRIBER CITY/STATE ZIP	Informational	4,126	12,299	13,738	3,277	15,998	13,907	36,960	100,304	
	UT INVALID ZIP CODE FOR SUBSCRIBER	Coding	214	7,284	11,866	17,737	19,879	14,677	15,243	86,900	
200	CONSULTATION CODES ON MEDICARE CLAIMS	Adjudication Research - Billing O	487	13,480	27,710	11,376	16,224	2,801	12,511	84,589	
	MEDICARE SECONDARY PAYOR QUESTIONNAIRE CHE	Non-Covered	855	8,098	6,294	3,495	5,525	10,187	33,043	67,497	
	UT PB CHARGE AFTER DISCHARGE DATE	Eligibility/Registration	7,668	10,178	4,304	8,711	9,372	2,956	7,989	51,179	
	UT PB MISSING CLAIM LEVEL REFERRAL NUMBER	Bundled	459	1,529	6,761	2,014	9,097	4,660	15,622	40,142	
	UT PB REFERRAL SOURCE MISSING	Needs Attachment	4,948	3,229	8,770		4,469	2,689	9,391	33,496	
		Non-Dept Coding	1,579	3,720	6,070	697	2,405	5,418	2,523	22,412	
		Secondary EOB or Attachment	3,183	2,162	3,740	259	4,530	1,152		15,026	
		Coding - Needs Additional Document					2	5,823	8,217	14,042	

# What is your organization doing?

- Tips....
- Tricks....
- Lessons learned....



# Questions?

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