

Calico Rock Museum Foundation, Inc.

On the Move

Foundation Annual Report

2013

www.calicorockmuseum.com

Calico Rock Museum Mission Statement

*The Calico Rock Museum preserves, displays and interprets historical objects and works of art that **build a bridge** of culture and understanding.*

Calico Rock Museum Foundation Purpose

The purpose of the Calico Rock Museum Foundation is to support and operate the Calico Rock Museum and preserve the culture, history and art of our community.

Calico Rock Museum Foundation, Inc.

A Brief History

Calico Rock, Arkansas was incorporated in 1903, but had been established long before. French explorers and fur-traders were making their way up the White River when they spotted the bluffs jutting up from the banks of the river. They reminded the French of the calico-colored cloth popular at the time and called the place *calico roche*, or Calico Rock.

Unlike so many other areas along the river they had passed, the geography around the area where the calico rocks were located was more passable and became a suitable landing spot for expeditions. As steamboats began traveling the river in 1831, Calico Landing became an important trading post.

When Jay Gould's estate began building his railroad line connecting their considerable holdings in Memphis to St. Louis, they followed the river. Construction required the blasting the face of the huge bluffs. This action wiped away the calico-coloring that had given us our unique name, but the railroads made Calico Rock a boomtown. Calico Rock became the economic center of Izard County and, in fact, the entire region.

After 110 years, the calico-coloring on the bluffs is slowly returning and the history that has made our region great is being preserved and shared at the Calico Rock Museum.

Founded in 2008, the Calico Rock Museum is building a bridge between our past and our future.

The idea of a history museum had been discussed for years, but was finally begun when Susan Crosser Stumbaugh gave her father's collection of artifacts from the Calico Rock Depot to the community to build a museum. Jesse Crosser had served as the last station agent for the Union Pacific Railroad at Calico Rock.

Originally, the museum was located in the back half of the Calico Rock Industrial Development Corporation, an economic development organization supported by the City of Calico Rock. Within a short time, the non-profit Calico Rock Museum Foundation was established and granted 501 (c) (3) tax exempt status by the Internal Revenue Service.

The foundation raises money for and operates the Calico Rock Museum. Over time, the foundation has developed a strategic partnership with the City of Calico Rock to provide visitor center and museum services for the city. The foundation uses this contractual funding to help operate the museum and visitor center.

The focus of the Calico Rock Museum & Visitor Center has expanded to include the important art, culture, and history of the region. Today, the arts comprise a 75% footprint of the museum.

The Calico Rock Museum and Visitor Center is open Tuesday-Saturday, 9:00 a.m.-5:00 p.m. The center is closed on major holidays. To learn more visit www.calicorockmuseum.com.



Dear supporters,

The Calico Rock Museum Foundation enjoyed our most successful year in 2013. It marked the 5th anniversary of the Calico Rock Museum and was a **milestone year** of achievements.

We proudly submit this Annual Report to you, a valued stakeholder, and to the public in recognition of our accomplishments. Since the founding of the museum and foundation, we have been **on the move** because of you!

In 2013, the Calico Rock Museum Foundation:

- Remodeled the basement into a state-of-the-art conference room and exhibit space (**doubling the usable square footage**)
- Added new and upgraded several museum exhibits
- Hired curriculum specialists who developed educational programs which are being offered to school groups and the public
- had over **23,000 visitor contacts**
- welcomed **a record-breaking** 2,000 guests to the Mountain Man Rendezvous and Native American Day in September
- acquired the historic Bluff City Bank Building from the city of Calico Rock, Arkansas securing our long-term facility needs
- remodeled the main floor of the museum to add a research Library, a new bathroom, and foundation office
- paid off our building acquisition loan after just 42 months, we are now **DEBT FREE**

This is our 5th anniversary! Since 2008, the foundation has:

- established the Calico Rock Museum & Visitor Center
- raised over \$400,000 in funds to support our mission and programs
- served over 70,000 visitors and guests through our programs and facilities
- developed an award-winning website which has served over 25,000 on-line visitors

In September, the city council demonstrated their faith and trust in the foundation's ability to serve our community by transferring ownership of the historic Bluff City Bank Building (former visitor center building) to the foundation.

The transfer of this building allows the museum & visitor center to combine our operations in a way that is far more efficient and better serves our guests and community. This action saved taxpayers \$42,000 over the next two years and secured the museum's long-term facility needs.

In 2013, we celebrated the 110th anniversary of the construction of the railroad at Calico Rock, the 110th anniversary of the first passenger train to arrive at Calico Rock, the 110th anniversary of the building of upper Main Street (including the 110th anniversary of our building), and the 90th anniversary of the rebuilding of lower Main Street following the devastating fire of 1923.

The Calico Rock Museum opened five years ago in the back half of the city's visitor center with no money and few artifacts to display. Five years later, we now own that building and the adjacent building. We have gone from about 600 square feet of exhibit space to over 6,000 square feet of exhibit, work and storage space.

None of this could have happened without your support. As a donor and leader in this effort, you have made a tremendous difference to the foundation and our community.

Of course, an Annual Report is a look backward at the significant accomplishments of the past year, but it is also **a look forward**. Because of the strong foundation that you have built, the Calico Rock Museum is poised for a very bright future. Strategic partnerships with the City of Calico Rock, fellow civic organizations, and the Calico Rock Artisans Cooperative provide the **stability, strength, and growth** opportunities we need to be successful in the next five years.

Moving forward will require the efforts of all of us working together to achieve our goals. As we begin this effort, we extend our sincere appreciation to you for keeping us **on the move!**

Respectfully submitted,

Steven Mitchell

Steven Mitchell
Chairman
Board of Trustees

Gloria Gushue

Gloria Gushue
Executive Director

Calico Rock Museum Foundation, Inc.

Board of Trustees

Mr. Steven D. Mitchell

Chairman
Executive Committee
Term Expires: December 2016

Mr. Dean Hudson

Vice Chairman
Executive Committee
Term Expires: December 2014

Rev. Wayne Wood

Secretary/Treasurer
Executive Committee
Term Expires: December 2015

Mr. Reed M. Perryman

Trustee
Term Expires: December 2015

Ms. Jill Easton

Trustee
Term Expires: December 2015

Mr. Gene Lockie

Trustee
Term Expires: December 2016

Mr. Ed Stephens

Trustee
Term Expires: December 2014

Mrs. LaNelle Hamby

Trustee
Term Expires: December 2014

Honorable Ronnie Guthrie

Trustee
Mayor of Calico Rock

Professional Staff

Ms. Gloria Gushue

Executive Director

Contact Us for More Information:

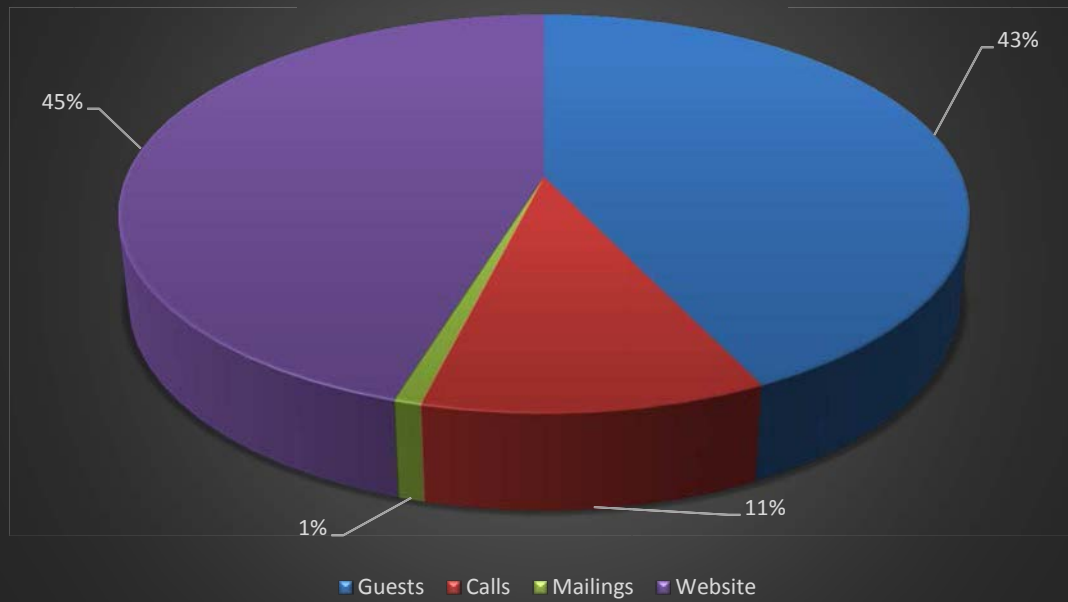
Calico Rock Museum Foundation, Inc.

104 Main Street

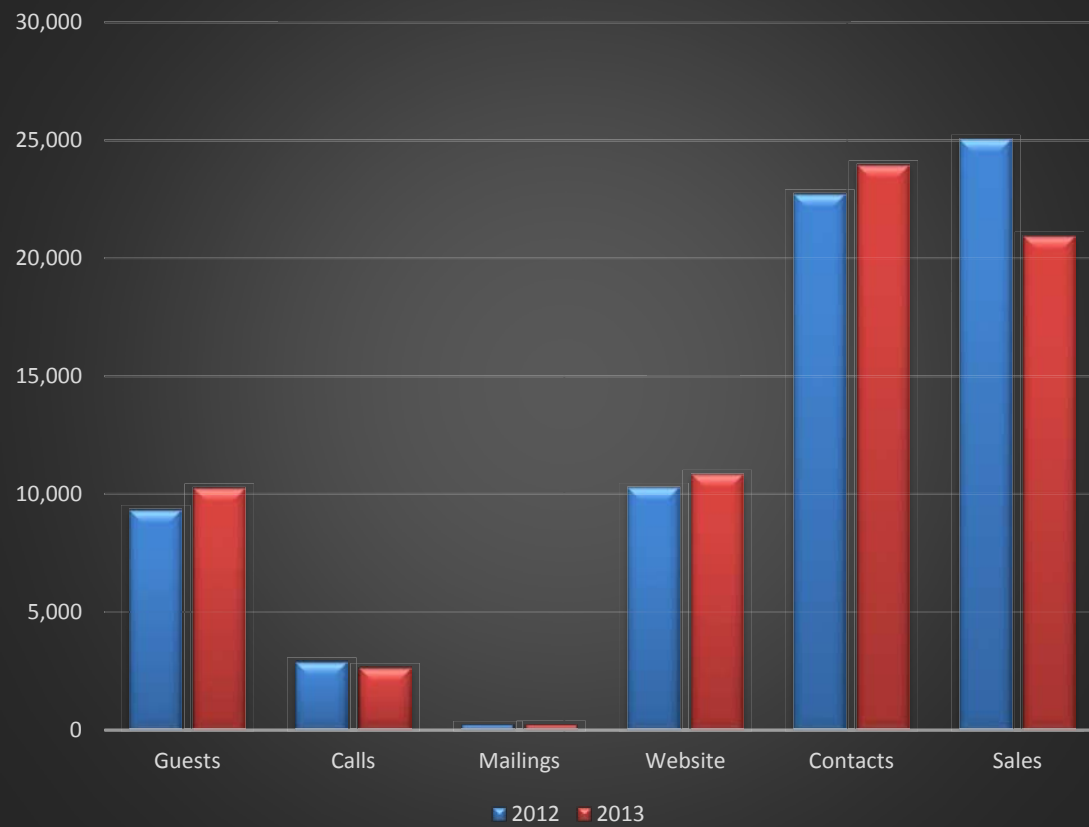
Calico Rock, Arkansas 72519

870-297-6100

2013 Visitor Contacts



2012 vs 2013 Comparison



Calico Rock Museum Foundation, Inc.

Donated Goods and Services

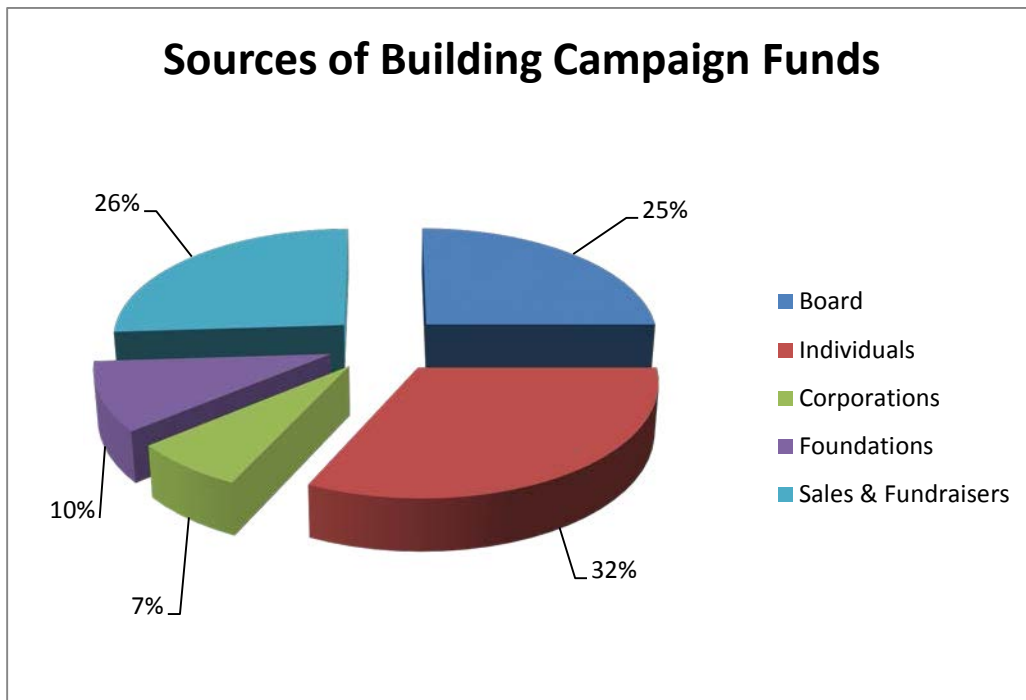
The foundation received the following donated goods and services in 2013¹:

Donated Construction Labor	1,020 hours	\$16,320.00
Donated Retail Labor	864 hours	\$13,824.00
Donated Board Service	144 hours	\$ 2,304.00
Donated Purchases and Goods		\$ 7,500.00
Total Donated Goods and Services		\$39,948.00

¹ Donated labor is valued at \$16 per hour, Source: IndependentSector.org

Calico Rock Museum Foundation, Inc.
First National Bank of IZARD County
Building Acquisition Loan

06/30/2010	Building Acquisition Loan Value	\$80,000.00
12/31/2010	Balance on Loan Principal	\$52,999.86
12/31/2011	Balance on Loan Principal	\$39,000.00
12/31/2012	Balance on Loan Principal	\$20,000.00
12/31/2013	Balance on Loan Principal	\$ 0.00



Every member of our board of trustees has given generously to the building campaign. A quarter of our building campaign gifts came from members of our board of trustees.

The foundation raised a quarter of the building funds through fundraisers, museum gift store sales, and strategic partnerships.

None of the building campaign funds required loss of local control or long-term commitments.

Calico Rock Museum Foundation, Inc.

Programming Activities

Educational Programming

In addition to welcoming school groups and classes for tours of the museum, the foundation hired three curriculum specialists in 2013 to develop educational programs. These programs are tied directly to the Common Core curriculum. The museum hired educational presenters to present these one-hour programs. Several pilot programs were presented in fall 2013.

Public Programs and Events

In 2013, the museum held a number of public programs, crafting demonstrations, and classes on various topics related to the history and art of Calico Rock. These included pottery, candle-making, woodcarving, painting, and other crafting demonstrations. The programs also included classes on canning, soap-making, candle-making, one-room schools, and general stores.

Art Exhibits

The museum hosted the art students from Calico Rock High School and held a show of their work. In addition, the museum hosted exhibits of works by Emma Drown Morgan, Ruby Schaaf, and Glenda Herschberger.

Mountain Man Rendezvous & Native American Day

The most successful event in the history of the museum has been the Native American Day held in September, 2013. The event included a demonstration of Native American dance, a mountain man encampment, and a walk of remembrance for those who walked the Trail of Tears. A record-breaking 2,000 people attended the celebration.

The Storybook Project

The Storybook Project is a special project of the Calico Rock Museum Foundation. Volunteers go into the North Central Unit of the Arkansas Department of Corrections to allow inmates to record themselves reading a book to their child. The recordings and the books are then mailed to the children, so they can hear their incarcerated parent reading to them.

The hope for the project is to improve the literacy and love of reading in the children, strengthen the reading skills of inmates, and provide an invaluable connection between the incarcerated parent and their child.

Calico Rock Museum Foundation, Inc.
Statement on Financial Condition

The Calico Rock Museum Foundation, Inc. is financially strong. The foundation closes 2013 debt free, having met all of our obligations, and having set aside the funds necessary to complete planned renovations to the museum facilities.

The foundation has developed strategic partnerships which strengthen our long-term financial condition and enhance our ability to serve our community. These include a contract to provide museum and visitor center services to the city of Calico Rock, services to the Calico Rock Chamber of Commerce, and a retail partnership agreement with the Calico Rock Artisans Cooperative.

The foundation is debt free and has no long-term financial obligations. The foundation board of trustees has established a strategic reserve as a “rainy day” fund. The board also established a construction savings account for the funds being raised for the final building renovations projects that will be completed in January-March, 2014.

In September, the city of Calico Rock conveyed the historic Bluff City Bank Building and Coal House property to the foundation. This building joins the museum property and previously served as the visitor center. Foundation management has reorganized the use of the joint facility which will save taxpayers \$42,000 over three years. Prudent management decisions have cut wasteful spending and greatly improved the long-term operational outlook for the facility.

A strategic partnership with the Calico Rock Artisans Cooperative provides for the efficient management and operation of the museum gift shop. Artisan members assist in the operation of the gift shop and museum and provide demonstrations for the public. The artisans association with the museum is reaping benefits for both organizations.

The foundation continues to show strength in donations, especially among small donors. Our success in reaching large, medium and small donors has brought the resounding success of the Calico Rock Museum & Visitor Center.

The financial condition of the Calico Rock Museum Foundation, Inc. is strong due to the prudent management decisions by the officers, executive committee, and board of trustees. The foundation is well-positioned for the future.

In the succeeding pages, the 2013 data statistics, operating budget spreadsheet, financial transactions, category spending report, and 2013 Form 990EZ tax return show the success of the foundation in every category of analysis. We are pleased to provide this report indicating the strength of the Calico Rock Museum Foundation.

ANNUAL FINANCIAL STATEMENT

2013

Calico Rock Museum Foundation, Inc.

REVENUES	2011	2012	2013
Contributions, Gifts and Grants			
Contributions	\$28,158.56	\$21,558.51	\$39,103.49
Rental Income	\$3,063.41	\$4,600.00	\$5,113.55
Operating Grants	\$2,500.00	\$2,500.00	\$4,178.80
Storybook Project Gifts	\$6,900.87	\$7,758.79	\$0.00
Programmatic Grants	\$1,350.00	\$3,070.00	\$4,900.00
Total Contributions	\$41,972.84	\$39,487.30	\$53,295.84
Sales of Inventory			
Gross Sales	\$20,211.40	\$25,051.00	\$21,914.70
Less COGS (Artisans Cooperative)	\$12,492.30	\$20,776.13	\$19,107.60
Total Sales Revenues	\$7,719.10	\$4,274.87	\$2,807.10
Program Service Contracts			
City Visitor Center Contract	\$0.00	\$19,000.00	\$21,000.00
Total Contract Revenue	\$0.00	\$19,000.00	\$21,000.00
TOTAL REVENUES	\$49,691.94	\$62,762.17	\$77,102.94

EXPENSES	2011	2012	2013
Employee Compensation			
Employee Salary	\$0.00	\$16,800.00	\$19,200.00
Employee Benefits	\$0.00	\$2,546.45	\$2,692.73
Total Employee Compensation	\$0.00	\$19,346.45	\$21,892.73
Rent, Utilities and Maintenance			
Operating Costs	\$1,366.14	\$1,328.17	\$3,229.59
Insurance	\$2,212.60	\$1,576.25	\$2,061.65
Property Taxes	\$392.82	\$575.00	\$558.05
Utilities	\$3,160.10	\$3,204.26	\$4,964.04
Total Maintenance & Operation	\$7,131.66	\$6,683.68	\$10,813.33
Programmatic Expenses			
Debt Service	\$17,500.00	\$17,000.00	\$20,000.00
Interest	\$3,504.02	\$2,035.38	\$623.74
Renovations	\$24,029.22	\$4,445.63	\$11,595.27
Total Building Program	\$45,033.24	\$23,481.01	\$32,219.01
Total Educational Programs	\$1,350.00	\$3,070.00	\$5,914.70
Total Storybook Project	\$1,510.37	\$3,753.89	\$479.32
Total Programmatic Expenses	\$47,893.61	\$30,304.90	\$38,613.03
TOTAL EXPENSES	\$55,025.27	\$56,335.03	\$71,319.09
REVENUE LESS EXPENSES	(\$5,333.33)	\$6,427.14	\$5,783.85

Total All Fund Balances	\$5,358.67	\$11,785.81	\$17,569.66
Growth or Loss in Funds		\$6,427.14	\$5,783.85

NET WORTH STATEMENT

2013

Calico Rock Museum Foundation, Inc.

ASSETS

Real Estate-Land	\$36,000.00
Real Estate-Buildings	\$87,600.00
Total Real Estate	\$123,600.00
Fixed Assets	\$24,540.00
Collection and Artifacts	\$8,000.00
Special Project Assets	\$600.00
Accounts Receivables	\$1,150.00
Total Other Assets	\$34,290.00
Cash on Hand	\$17,569.66

TOTAL ASSETS	\$175,459.66
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LIABILITIES

Real Estate Depreciation	\$2,600.00
Fixed Asset Depreciation	\$2,530.00
Total Depreciation	\$5,130.00
Other Liabilities	\$1,000.00
Accounts Payable	\$0

TOTAL LIABILITIES	\$6,130.00
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NET WORTH	\$169,329.66
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Calico Rock Museum Foundation, Inc.

Account Ending Balances

12/31/2013

Checking Accounts

General Operating	\$1,010.63
Storybook Project	\$5,410.09

Savings Accounts

Strategic Reserves	\$500.20
Construction	\$10,648.74

Total All Accounts	\$17,569.66
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Transaction - Current Year

1/1/2013 through 12/31/2013

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Date	Account	Num	Description	Memo	Category	Tag	Clr	Amount
INCOME								45,063.85
Brick Sales								950.00
3/11/2013	Museum Fou...	DEP	Brick Sales		Brick Sales		R	100.00
3/13/2013	Museum Fou...	DEP	Brick Sales		Brick Sales		R	50.00
6/17/2013	Museum Fou...	DEP	Brick Sales		Brick Sales		R	50.00
6/24/2013	Museum Fou...	DEP	Brick Sales	Trumble - Hall	Brick Sales		R	300.00
8/12/2013	Museum Fou...	DEP	Brick Sales		Brick Sales		R	150.00
9/24/2013	Museum Fou...	DEP	Brick Sales		Brick Sales		R	300.00
Candy								26.70
4/2/2013	Museum Fou...	Dep	Cash		Candy		R	9.00
7/2/2013	Museum Fou...	DEP	Cash		Candy		R	8.70
8/16/2013	Museum Fou...	DEP	Cash		Candy		R	7.00
8/30/2013	Museum Fou...	DEP	Cash		Candy		R	2.00
City Contract								21,000.00
1/2/2013	Museum Fou...	Dep	City Of Calico...		City Contract		R	5,250.00
4/3/2013	Museum Fou...	Dep	City Of Calico...		City Contract		R	5,250.00
7/3/2013	Museum Fou...	DEP	City Of Calico...		City Contract		R	5,250.00
10/1/2013	Museum Fou...	DEP	City Of Calico...		City Contract		R	5,250.00
Donations								8,228.40
1/28/2013	Museum Fou...	DEP	Cash	History Books	Donations		R	100.00
2/5/2013	Museum Fou...	DEP	Cash		Donations		R	500.00
2/7/2013	Museum Fou...	DEP	Checks		Donations		R	1,000.00
2/13/2013	Museum Fou...	DEP	...Cash	Susan Varno	Donations		R	175.00
				Books	Donations		R	122.10
				Capital One...	Donations		R	44.59
2/19/2013	Museum Fou...	Dep	Cash		Donations		R	1,000.00
2/19/2013	Museum Fou...	DEP	Paypal		Donations		R	0.01
2/19/2013	Museum Fou...	DEP	Paypal		Donations		R	0.01
2/19/2013	Museum Fou...	DEP	Paypal		Donations		R	0.13
2/19/2013	Museum Fou...	ep	Paypal		Donations		R	0.13
2/19/2013	Museum Fou...	ep	Paypal		Donations		R	
3/1/2013	Museum Fou...	Dep	S Cash		Donations		R	500.00
3/13/2013	Museum Fou...	DEP	...Calico Rock ...	Books and ...	Donations		R	208.70
4/8/2013	Museum Fou...	DEP	...Calico Rock ...	Books and ...	Donations		R	379.65
5/2/2013	Museum Fou...	DEP	Donation	r Grigg	Donations		R	150.00
5/2/2013	Museum Fou...	DEP	...Calico Rock ...	Books and ...	Donations		R	288.55
6/13/2013	Museum Fou...	3208	SCalico Rock ...	Books and ...	Donations		R	351.20
7/12/2013	Museum Fou...	DEP	...Calico Rock ...	Books and ...	Donations		R	281.65
8/2/2013	Museum Fou...	DEP	Cash		Donations		R	47.62
8/14/2013	Museum Fou...	DEP	...Calico Rock ...	Books and ...	Donations		R	244.45
8/30/2013	Museum Fou...	DEP	CASH	Baking cont...	Donations		R	5.00
8/30/2013	Museum Fou...	DEP	Cash	Boyd	Donations		R	60.00
9/12/2013	Museum Fou...	DEP	...Calico Rock ...	Books and ...	Donations		R	255.65
9/19/2013	Museum Fou...	DEP	Mary Jane Kerr		Donations		R	100.00
10/15/2013	Museum Fou...	DEP	Cash		Donations		R	50.00
10/15/2013	Museum Fou...	DEP	...Calico Rock ...	Books and ...	Donations		R	243.50
					Donations		R	500.00
10/31/2013	Museum Fou...	DEP	Cash		Donations		R	25.00
11/13/2013	Museum Fou...	DEP	...Calico Rock ...	Books and ...	Donations		R	202.70
					Donations		R	500.00
11/14/2013	Museum Fou...	DEP	Calico Rock	Books and ...	Donations		R	202.00

Transaction - Current Year

1/1/2013 through 12/31/2013

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Date	Account	Num	Description	Memo	Category	Tag	Clr	Amount
12/3/2013	Museum Fou... DEP		...Calico Rock ...	Books and ...	Donations			100.00
12/12/2013	Museum Fou... dep		Cash	book sales	Donations			500.00
Grant Income								9,078.80
2/19/2013	Museum Fou... DEP		Donation		Grant Income		R	250.00
3/1/2013	Museum Fou... Dep		S Cash		Grant Income		R	1,350.00
3/20/2013	Museum Fou... DEP		State Of Ark... 0		Grant Income		R	2,050.00
7/1/2013	Museum Fou... DEP		Humanities C... Train		Grant Income		R	1,350.00
7/29/2013	Museum Fou... DEP		Humanity Co... Operating G		Grant Income		R	2,368.80
8/16/2013	Museum Fou... DEP		Hertiage Grant Operatiing ...		Grant Income		R	780.00
10/25/2013	Museum Fou... DEP		Humanities C... Train		Grant Income		R	780.00
10/31/2013	Museum Fou... DEP		Humanities C... Train		Grant Income		R	150.00
Rent Income								5,113.55
1/2/2013	Museum Fou... DEP		Calico Rock ...	Dec. - Jan	Rent Income		R	200.00
1/8/2013	Museum Fou... DEP		Calico Rock ...		Rent Income		R	1,168.55
2/13/2013	Museum Fou... DEP		...Cash	Coop	Rent Income		R	200.00
3/13/2013	Museum Fou... DEP		...Calico Rock ...		Rent Income		R	300.00
4/8/2013	Museum Fou... DEP		...Calico Rock ...		Rent Income		R	300.00
5/2/2013	Museum Fou... DEP		...Calico Rock ...		Rent Income		R	300.00
5/24/2013	Museum Fou... DEP		Calico Rock ...		Rent Income		R	150.00
6/11/2013	Museum Fou... 3580		Chamber Of ...		Rent Income		R	
6/13/2013	Museum Fou... 3208		SCalico Rock ...		Rent Income		R	300.00
7/12/2013	Museum Fou... DEP		...Calico Rock ...		Rent Income		R	300.00
7/19/2013	Museum Fou... DEP		Chamber Of ...	Quarterly	Rent Income		R	150.00
8/14/2013	Museum Fou... DEP		...Calico Rock ...		Rent Income		R	300.00
9/12/2013	Museum Fou... DEP		...Calico Rock ...		Rent Income		R	300.00
10/15/2013	Museum Fou... DEP		...Calico Rock ...		Rent Income		R	300.00
11/13/2013	Museum Fou... DEP		...Calico Rock ...		Rent Income		R	300.00
11/14/2013	Museum Fou... DEP		...Calico Rock ...		Rent Income		R	300.00
12/3/2013	Museum Fou... DEP		...Calico Rock ...		Rent Income			300.00
Savings								
9/24/2013	Museum Fou... 3564		First National...		Savings		R	
Tours								1,166.40
2/25/2013	Museum Fou... Dept		Cash		Tours		R	45.00
3/15/2013	Museum Fou... DEP		Cash		Tours		R	31.00
3/18/2013	Museum Fou... Dep		Cash		Tours		R	58.00
3/25/2013	Museum Fou... DEP		Cash		Tours		R	27.00
4/17/2013	Museum Fou... DEP		Cash		Tours		R	125.00
4/26/2013	Museum Fou... dep		Cash		Tours		R	40.00
4/26/2013	Museum Fou... DEP		Cash		Tours		R	70.00
5/17/2013	Museum Fou... DEP		Cash		Tours		R	58.00
5/28/2013	Museum Fou... DEP		Cash		Tours		R	85.00
6/13/2013	Museum Fou... DEP		Cash		Tours		R	60.00
7/2/2013	Museum Fou... DEP		Cash		Tours		R	60.00
7/29/2013	Museum Fou... DEP		Cash		Tours		R	100.40
8/30/2013	Museum Fou... DEP		Cash		Tours		R	72.00
9/27/2013	Museum Fou... DEP		Tour		Tours		R	90.00
10/9/2013	Museum Fou... EFT		Cash		Tours		R	19.00
10/15/2013	Museum Fou... EFT		Cash		Tours		R	23.00
10/28/2013	Museum Fou... DEP		Cash		Tours		R	125.00
11/18/2013	Museum Fou... EFT		Cash		Tours		R	55.00
12/3/2013	Museum Fou...		Cash		Tours			23.00

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Transaction - Current Year

1/1/2013 through 12/31/2013

12/21/2013

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Date	Account	Num	Description	Memo	Category	Tag	Clr	Amount
941								
3/8/2013	Museum Fou...	EFT	941	Mar13	941		R	
3/8/2013	Museum Fou...	EFT	Ar 941	Mar 13	941		R	
4/11/2013	Museum Fou...	EFT	941	Apr13	941		R	
5/2/2013	Museum Fou...	EFT	941	May13	941		R	
6/19/2013	Museum Fou...	EFT	941	Jun 13	941		R	
7/19/2013	Museum Fou...	EFT	Ar 941	jul 13	941		R	
7/19/2013	Museum Fou...	EFT	941	Jul13	941		R	
8/29/2013	Museum Fou...	EFT	Ar 941	Aug 13	941		R	
9/23/2013	Museum Fou...	EFT	Ar 941	sep 13	941		R	
10/30/2013	Museum Fou...	EFT	IRS Tax	Oct	941		R	
10/30/2013	Museum Fou...	EFT	Ar 941	Oct 13	941		R	
11/13/2013	Museum Fou...	EFT	IRS Tax	nov	941		R	
11/13/2013	Museum Fou...	EFT	Ar 941	Nov 13	941		R	
12/21/2013	Museum Fou...	EFT	Ar 941	Dec	941			
12/21/2013	Museum Fou...	EFT	IRS Tax	nov	941			
Ads								
4/25/2013	Museum Fou...	3100	White River ...	Springl Visit...	Ads		R	
7/11/2013	Museum Fou...	3166	White River ...	Springl Visit...	Ads		R	
Brick Expense								
4/25/2013	Museum Fou...	3101	SCapital One		Brick Expense		R	
6/4/2013	Museum Fou...	0531B	Bricks R Us	Fillers	Brick Expense		R	
6/4/2013	Museum Fou...	53113	Bricks R Us	Fillers	Brick Expense		R	
6/4/2013	Museum Fou...	53113A	Bricks R Us	Fillers	Brick Expense		R	
11/29/2013	Museum Fou...	eft	Bricks R Us		Brick Expense		R	
11/29/2013	Museum Fou...	EFT	Bricks R Us		Brick Expense		R	
Business License								
1/3/2013	Museum Fou...	3072	Calico Rock ...		Business Lic...		R	
Contract Labor								
10/10/2013	Museum Fou...	3559	Judy Eldridge		Contract Labor		R	
10/10/2013	Museum Fou...	3560	Kerie Dunn		Contract Labor		R	
11/13/2013	Museum Fou...	3109	Judy Eldridge		Contract Labor		R	
11/13/2013	Museum Fou...	3110	SConnie Martin		Contract Labor			
11/13/2013	Museum Fou...	3111	Coetia Barta...		Contract Labor		R	
11/13/2013	Museum Fou...	3112	Susan Pritchett		Contract Labor		R	
Educational Programing								
6/13/2013	Museum Fou...	3585	Kristie Thom...		Educational ...		R	
6/13/2013	Museum Fou...	3586	Judy Eldridge		Educational ...		R	
6/13/2013	Museum Fou...	3587	Connie Martin		Educational ...		R	
11/13/2013	Museum Fou...	3110	SConnie Martin	Supplies	Educational ...			
Events								
1/19/2013	Museum Fou...	3593	SCapital One	Clinkingbea...	Events		R	
9/16/2013	Museum Fou...		Victor Jones	Wood Nativ...	Events		R	
9/24/2013	Museum Fou...	3563	Gloria Gushue	Ozark Tradit...	Events		R	
Federal Withholding								
1/19/2013	Museum Fou...	EFT	941	jan 13	Federal With...		R	
2/14/2013	Museum Fou...	EFT	941	Feb 13	Federal With...		R	
8/29/2013	Museum Fou...	EFT	941	Dec	Federal With...		R	
9/23/2013	Museum Fou...	EFT	941	sept	Federal With...		R	
Health Insurance								
1/29/2013	Museum Fou...	eft	Humana Insu...	cf 194213067	Health Insura...		R	
2/7/2013	Museum Fou...	EFT	Humana Insu...	Medical	Health Insura...		R	

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Date	Account	Num	Description	Memo	Category	Tag	Clr	Amount
3/7/2013	Museum Fou...	EFT	Humana Insu...		Health Insura...		R	
4/7/2013	Museum Fou...		Humana Insu...		Health Insura...		R	
5/7/2013	Museum Fou...		Humana Insu...		Health Insura...		R	
6/10/2013	Museum Fou...	EFT	Humana Insu...		Health Insura...		R	
7/9/2013	Museum Fou...	EFT	Humana Insu...		Health Insura...		R	
8/7/2013	Museum Fou...		Humana Insu...		Health Insura...		R	
9/7/2013	Museum Fou...	EFT	Humana Insu...		Health Insura...		R	
10/7/2013	Museum Fou...		Humana Insu...		Health Insura...		R	
11/7/2013	Museum Fou...		Humana Insu...		Health Insura...		R	
12/7/2013	Museum Fou...		Humana Insu...		Health Insura...			
Insurance								
1/19/2013	Museum Fou...	3593	SCapital One	Building Ins...	Insurance		R	
3/20/2013	Museum Fou...	3088	SCapital One	building	Insurance		R	
5/30/2013	Museum Fou...	EFT	First America...	Final Quarter	Insurance		R	
6/24/2013	Museum Fou...	EFT	American Fir...		Insurance		R	
7/24/2013	Museum Fou...	EFT	American Fir...		Insurance		R	
8/23/2013	Museum Fou...	EFT	American Fir...		Insurance		R	
9/25/2013	Museum Fou...	EFT	First America...	Monthly	Insurance		R	
10/23/2013	Museum Fou...	EFT	Liberty Mutual		Insurance		R	
11/13/2013	Museum Fou...		Liberty Mutual		Insurance		R	
12/20/2013	Museum Fou...	EFT	First America...		Insurance			
Operating Expenses								
1/19/2013	Museum Fou...	3593	SCapital One	Board Meeti...	Operating Ex...		R	
				Books ship...	Operating Ex...		R	
3/20/2013	Museum Fou...	3090	Ozark Gateway	Gloria Dinner	Operating Ex...		R	
4/2/2013	Museum Fou...	3207	Claire Cresto	stipend	Operating Ex...		R	
4/25/2013	Museum Fou...	3101	SCapital One		Operating Ex...		R	
5/29/2013	Museum Fou...	EFT	AR DFA Rev...	Dec report	Operating Ex...		R	
6/1/2013	Museum Fou...	3102	Gloria Gushue	Office Suppl...	Operating Ex...		R	
6/11/2013	Museum Fou...	3590	Graham Knight	two mowings	Operating Ex...		R	
6/11/2013	Museum Fou...	3591	Arkansas De...	Quarterly U...	Operating Ex...		R	
7/2/2013	Museum Fou...	53114	Claire Cresto	Plants	Operating Ex...		R	
7/11/2013	Museum Fou...	3167	Ozark Gateway	Gloria Dinner	Operating Ex...		R	
7/25/2013	Museum Fou...	3170	Arkansas De...	Quarterly U...	Operating Ex...		R	
7/31/2013	Museum Fou...	3581	Claire Cresto	Plants	Operating Ex...		R	
8/13/2013	Museum Fou...	3584	Capital One		Operating Ex...		R	
9/2/2013	Museum Fou...	3576	Capital One		Operating Ex...		R	
9/24/2013	Museum Fou...	3562	City Of Calico...	Tranfer of D...	Operating Ex...		R	
9/24/2013	Museum Fou...	3568	Izard County ...	Transfer of ...	Operating Ex...		R	
10/16/2013	Museum Fou...	3544	France Fire E...	Fire Extin in...	Operating Ex...		R	
10/16/2013	Museum Fou...	3545	Capital One		Operating Ex...		R	
Payroll								
1/3/2013	Museum Fou...	3070	Gloria Gushue	Base 1600...	Payroll		R	
2/2/2013	Museum Fou...	3080	Gloria Gushue	Base 160 4...	Payroll		R	
3/5/2013	Museum Fou...	3083	Gloria Gushue	Base 160 4...	Payroll		R	
4/2/2013	Museum Fou...	3207	Gloria Gushue	Base 1600 ...	Payroll		R	
5/2/2013	Museum Fou...	3103	Gloria Gushue	Base 1600 ...	Payroll		R	
6/1/2013	Museum Fou...	3105	Gloria Gushue	Base 1600 ...	Payroll		R	
7/2/2013	Museum Fou...	53114	Gloria Gushue	Base 1600 ...	Payroll		R	
7/31/2013	Museum Fou...	3582	Gloria Gushue	Base 1600 ...	Payroll		R	
9/2/2013	Museum Fou...	3577	Gloria Gushue	Base 1600 ...	Payroll		R	
10/1/2013	Museum Fou...	3566	Gloria Gushue		Payroll		R	

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10/31/2013	Museum Fou...	3547	Arkansas De...	Quarterly U...	Payroll		R	
11/1/2013	Museum Fou...	3548	Gloria Gushue	payroll	Payroll		R	
12/3/2013	Museum Fou...	3111	Gloria Gushue		Payroll			
12/3/2013	Museum Fou...	3112	Gloria Gushue	Christmas B...	Payroll			
Principal								
8/7/2013	Museum Fou...	3583	First National...		Principal		R	
10/15/2013	Museum Fou...	DEP	...Calico Rock ...		Principal		R	
11/13/2013	Museum Fou...	DEP	...Calico Rock ...		Principal		R	
Property Tax								
7/11/2013	Museum Fou...	3168	Izard County ...		Property Tax		R	
Renovations								
1/8/2013	Museum Fou...	3073	B & B Supply	Grant Expe...	Renovations		R	
1/22/2013	Museum Fou...	3074	B & B Supply	Grant Expe...	Renovations		R	
1/22/2013	Museum Fou...	3075	Sanders Plu...	Baement	Renovations		R	
1/23/2013	Museum Fou...	3076	TWM Electric	Repairs Bse...	Renovations		R	
2/1/2013	Museum Fou...	3077	TWM Electric	Repairs Bse...	Renovations		R	
2/1/2013	Museum Fou...	3078	Knowles Tru...	Supplies for...	Renovations		R	
2/5/2013	Museum Fou...	3058	advantage R...	basement h...	Renovations		R	
2/5/2013	Museum Fou...	3059	Capital One		Renovations		R	
2/13/2013	Museum Fou...	3060	TWM Electric	Repairs Bas...	Renovations		R	
2/19/2013	Museum Fou...	3062	Quality Floori...	Carpet	Renovations		R	
2/19/2013	Museum Fou...	3063	Joel Huddles...	Carpet Labor	Renovations		R	
2/19/2013	Museum Fou...	3082	TWM Electric	Repairs Bas...	Renovations		R	
3/8/2013	Museum Fou...	3085	Randy Hiles		Renovations		R	
3/20/2013	Museum Fou...	3088	SCapital One	meals and ...	Renovations		R	
3/20/2013	Museum Fou...	3089	Shady Hollow	full size and ...	Renovations		R	
3/20/2013	Museum Fou...	3091	Adrian Columb	Jesse James	Renovations		R	
4/25/2013	Museum Fou...	3101	SCapital One		Renovations		R	
5/2/2013	Museum Fou...	3105	Shady Hollow	1/2 sizw ma...	Renovations		R	
9/2/2013	Museum Fou...	3575	Knowles Tru...	Supplies for...	Renovations		R	
11/13/2013	Museum Fou...	3079	Capital One		Renovations		R	
12/3/2013	Museum Fou...	3112	Capital One		Renovations			
State Tax Withholding								
1/19/2013	Museum Fou...	eft	Ar 941	Jan	State Tax Wit...		R	
2/14/2013	Museum Fou...	EFT	AR 941	FEB 13	State Tax Wit...		R	
4/11/2013	Museum Fou...	EFT	Ar 941	Apr 13	State Tax Wit...		R	
5/2/2013	Museum Fou...	eft	Ar 941	may 13	State Tax Wit...		R	
6/17/2013	Museum Fou...	DEP	Ar 941	Refund fro...	State Tax Wit...		R	34.37
6/19/2013	Museum Fou...	EFT	Ar 941	Jun 13	State Tax Wit...		R	
Unemployment								
5/2/2013	Museum Fou...	3106	Department ...		Unemployment		R	
Utilities								
1/3/2013	Museum Fou...	3071	Calico Rock ...		Utilities		R	
1/30/2013	Museum Fou...	EFT	Entergy	Dec Billing	Utilities		R	
2/2/2013	Museum Fou...	3081	Calico Rock ...		Utilities		R	
2/25/2013	Museum Fou...	EFT	Entergy	Jan Billing	Utilities		R	
3/5/2013	Museum Fou...	3084	Calico Rock ...		Utilities		R	
4/1/2013	Museum Fou...	EFT	Entergy	March	Utilities		R	
4/2/2013	Museum Fou...	3206	Calico Rock ...		Utilities		R	
4/30/2013	Museum Fou...	EFT	Entergy	Apr	Utilities		R	
5/2/2013	Museum Fou...	3104	Calico Rock ...		Utilities		R	
5/20/2013	Museum Fou...	EFT	Entergy	May	Utilities		R	

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Date	Account	Num	Description	Memo	Category	Tag	Clr	Amount
BALANCE 12/31/2012								5,683.92
1/2/2013	Museum Fou... Dep		City Of Calico...		City Contract		R	5,250.00
1/2/2013	Museum Fou... DEP		Calico Rock ...	Dec. - Jan	Rent Income		R	200.00
1/3/2013	Museum Fou... 3070		Gloria Gushue	Base 1600...	Payroll		R	
1/3/2013	Museum Fou... 3071		Calico Rock ...		Utilities		R	
1/3/2013	Museum Fou... 3072		Calico Rock ...		Business Lic...		R	
1/8/2013	Museum Fou... 3073		B & B Supply	Grant Expe...	Renovations		R	
1/8/2013	Museum Fou... DEP		Calico Rock ...		Rent Income		R	1,168.55
1/19/2013	Museum Fou... 3593		SCapital One		--Split--	--Split--	R	
1/19/2013	Museum Fou... EFT		941	Jan 13	Federal With...		R	
1/19/2013	Museum Fou... eft		Ar 941	Jan	State Tax Wit...		R	
1/22/2013	Museum Fou... 3074		B & B Supply	Grant Expe...	Renovations		R	
1/22/2013	Museum Fou... 3075		Sanders Plu...	Baement	Renovations		R	
1/23/2013	Museum Fou... 3076		TWM Electric	Repairs Bse...	Renovations		R	
1/28/2013	Museum Fou... DEP		Cash	History Books	Donations		R	100.00
1/29/2013	Museum Fou... eft		Humana Insu...	cf 194213067	Health Insura...		R	
1/30/2013	Museum Fou... EFT		Entergy	Dec Billing	Utilities		R	
2/1/2013	Museum Fou... 3077		TWM Electric	Repairs Bse...	Renovations		R	
2/1/2013	Museum Fou... 3078		Knowles Tru...	Supplies for...	Renovations		R	
2/2/2013	Museum Fou... 3080		Gloria Gushue	Base 160 4...	Payroll		R	
2/2/2013	Museum Fou... 3081		Calico Rock ...		Utilities		R	
2/5/2013	Museum Fou... 3058		advantage R...	basement h...	Renovations		R	
2/5/2013	Museum Fou... 3059		Capital One		Renovations		R	
2/5/2013	Museum Fou... DEP		Cash		Donations		R	500.00
2/7/2013	Museum Fou... EFT		Humana Insu...	Medical	Health Insura...		R	
2/7/2013	Museum Fou... DEP		Checks		Donations		R	1,000.00
2/13/2013	Museum Fou... 3060		TWM Electric	Repairs Bas...	Renovations		R	
2/13/2013	Museum Fou... DEP		...Cash		--Split--	--Split--	R	541.69
2/14/2013	Museum Fou... EFT		941	Feb 13	Federal With...		R	
2/14/2013	Museum Fou... EFT		AR 941	FEB 13	State Tax Wit...		R	
2/19/2013	Museum Fou... 3062		Quality Floori...	Carpet	Renovations		R	
2/19/2013	Museum Fou... 3063		Joel Huddles...	Carpet Labor	Renovations		R	
2/19/2013	Museum Fou... 3082		TWM Electric	Repairs Bas...	Renovations		R	
2/19/2013	Museum Fou... DEP		Donation		Grant Income		R	250.00
2/19/2013	Museum Fou... Dep		Cash		Donations		R	1,000.00
2/19/2013	Museum Fou... DEP		Paypal		Donations		R	0.01
2/19/2013	Museum Fou... DEP		Paypal		Donations		R	0.01
2/19/2013	Museum Fou... DEP		Paypal		Donations		R	0.13
2/19/2013	Museum Fou... ep		Paypal		Donations		R	0.13
2/19/2013	Museum Fou... ep		Paypal		Donations		R	
2/25/2013	Museum Fou... Dept		Cash		Tours		R	45.00
2/25/2013	Museum Fou... EFT		Entergy	Jan Billing	Utilities		R	
3/1/2013	Museum Fou... Dep		S Cash		--Split--	--Split--	R	1,850.00
3/5/2013	Museum Fou... 3083		Gloria Gushue	Base 160 4...	Payroll		R	
3/5/2013	Museum Fou... 3084		Calico Rock ...		Utilities		R	
3/7/2013	Museum Fou... EFT		Humana Insu...		Health Insura...		R	
3/8/2013	Museum Fou... 3085		Randy Hiles		Renovations		R	
3/8/2013	Museum Fou... EFT		941	Mar13	941		R	
3/8/2013	Museum Fou... EFT		Ar 941	Mar 13	941		R	
3/11/2013	Museum Fou... DEP		Brick Sales		Brick Sales		R	100.00
3/13/2013	Museum Fou... DEP		Brick Sales		Brick Sales		R	50.00

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Date	Account	Num	Description	Memo	Category	Tag	Clr	Amount
3/13/2013	Museum Fou... DEP		Calico Rock ...		--Split--	--Split--	R	508.70
3/15/2013	Museum Fou... DEP		Cash		Tours		R	31.00
3/18/2013	Museum Fou... Dep		Cash		Tours		R	58.00
3/20/2013	Museum Fou... DEP		State Of Ark... 0		Grant Income		R	2,050.00
3/20/2013	Museum Fou... 3088		SCapital One		--Split--	--Split--	R	
3/20/2013	Museum Fou... 3089		Shady Hollow full size and ...		Renovations		R	
3/20/2013	Museum Fou... 3090		Ozark GatewayGloria Dinner		Operating Ex...		R	
3/20/2013	Museum Fou... 3091		Adrian Columb Jesse James		Renovations		R	
3/25/2013	Museum Fou... DEP		Cash		Tours		R	27.00
4/1/2013	Museum Fou... EFT		Entergy March		Utilities		R	
4/2/2013	Museum Fou... 3206		Calico Rock ...		Utilities		R	
4/2/2013	Museum Fou... 3207		Gloria Gushue Base 1600 ...		Payroll		R	
4/2/2013	Museum Fou... Dep		Cash		Candy		R	9.00
4/2/2013	Museum Fou... 3207		Claire Cresto stipend		Operating Ex...		R	
4/3/2013	Museum Fou... Dep		City Of Calico...		City Contract		R	5,250.00
4/7/2013	Museum Fou...		Humana Insu...		Health Insura...		R	
4/8/2013	Museum Fou... DEP		Calico Rock ...		--Split--	--Split--	R	679.65
4/11/2013	Museum Fou... EFT		Ar 941 Apr 13		State Tax Wit...		R	
4/11/2013	Museum Fou... EFT		941 Apr13		941		R	
4/17/2013	Museum Fou... DEP		Cash		Tours		R	125.00
4/25/2013	Museum Fou... 3100		White River ... Springl Visi...		Ads		R	
4/25/2013	Museum Fou... 3101		SCapital One		--Split--	--Split--	R	
4/26/2013	Museum Fou... dep		Cash		Tours		R	40.00
4/26/2013	Museum Fou... DEP		Cash		Tours		R	70.00
4/30/2013	Museum Fou... EFT		Entergy Apr		Utilities		R	
5/2/2013	Museum Fou... 3103		Gloria Gushue Base 1600 ...		Payroll		R	
5/2/2013	Museum Fou... 3104		Calico Rock ...		Utilities		R	
5/2/2013	Museum Fou... 3105		Shady Hollow 1/2 sizw ma...		Renovations		R	
5/2/2013	Museum Fou... 3106		Department ...		Unemployment		R	
5/2/2013	Museum Fou... EFT		941 May13		941		R	
5/2/2013	Museum Fou... eft		Ar 941 may 13		State Tax Wit...		R	
5/2/2013	Museum Fou... DEP		Donation r Grigg		Donations		R	150.00
5/2/2013	Museum Fou... DEP		Calico Rock ...		--Split--	--Split--	R	588.55
5/7/2013	Museum Fou...		Humana Insu...		Health Insura...		R	
5/17/2013	Museum Fou... DEP		Cash		Tours		R	58.00
5/24/2013	Museum Fou... DEP		Calico Rock ...		Rent Income		R	150.00
5/28/2013	Museum Fou... DEP		Cash		Tours		R	85.00
5/29/2013	Museum Fou... EFT		Entergy May		Utilities		R	
5/29/2013	Museum Fou... EFT		AR DFA Rev... Dec report		Operating Ex...		R	
5/30/2013	Museum Fou... EFT		First America... Final Quarter		Insurance		R	
6/1/2013	Museum Fou... 3104		Calico Rock ...		Utilities		R	
6/1/2013	Museum Fou... 3105		Gloria Gushue Base 1600 ...		Payroll		R	
6/1/2013	Museum Fou... 3102		Gloria Gushue Office Suppl...		Operating Ex...		R	
6/4/2013	Museum Fou... 0531B		Bricks R Us Fillers		Brick Expense		R	
6/4/2013	Museum Fou... 53113		Bricks R Us Fillers		Brick Expense		R	
6/4/2013	Museum Fou... 53113A		Bricks R Us Fillers		Brick Expense		R	
6/10/2013	Museum Fou... EFT		Humana Insu...		Health Insura...		R	
6/11/2013	Museum Fou... 3590		Graham Knighttwo mowings		Operating Ex...		R	
6/11/2013	Museum Fou... 3580		Chamber Of ...		Rent Income		R	
6/11/2013	Museum Fou... 3591		Arkansas De... Quarterly U...		Operating Ex...		R	
6/13/2013	Museum Fou... 3585		Kristie Thom...		Educational ...		R	
6/13/2013	Museum Fou... 3586		Judy Eldridge		Educational		R	

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6/13/2013	Museum Fou...	3587	Connie Martin		Educational ...		R	
6/13/2013	Museum Fou...	DEP	Cash		Tours		R	60.00
6/13/2013	Museum Fou...	3208	SCalico Rock ...		--Split--	--Split--	R	651.20
6/17/2013	Museum Fou...	DEP	Ar 941	Refund fro...	State Tax Wit...		R	34.37
6/17/2013	Museum Fou...	DEP	Brick Sales		Brick Sales		R	50.00
6/19/2013	Museum Fou...	EFT	Ar 941	Jun 13	State Tax Wit...		R	
6/19/2013	Museum Fou...	EFT	941	Jun 13	941		R	
6/24/2013	Museum Fou...	EFT	American Fir...		Insurance		R	
6/24/2013	Museum Fou...	DEP	Brick Sales	Trumble - Hall	Brick Sales		R	300.00
6/28/2013	Museum Fou...	EFT	Entergy	May	Utilities		R	
7/1/2013	Museum Fou...	DEP	Humanities C...	Train	Grant Income		R	1,350.00
7/2/2013	Museum Fou...	53114	Claire Cresto	Plants	Operating Ex...		R	
7/2/2013	Museum Fou...	53115	Calico Rock ...		Utilities		R	
7/2/2013	Museum Fou...	53114	Gloria Gushue	Base 1600 ...	Payroll		R	
7/2/2013	Museum Fou...	DEP	Cash		Candy		R	8.70
7/2/2013	Museum Fou...	DEP	Cash		Tours		R	60.00
7/3/2013	Museum Fou...	DEP	City Of Calico...		City Contract		R	5,250.00
7/9/2013	Museum Fou...	EFT	Humana Insu...		Health Insura...		R	
7/11/2013	Museum Fou...	3166	White River ...	Springl Visit...	Ads		R	
7/11/2013	Museum Fou...	3167	Ozark Gateway	Gloria Dinner	Operating Ex...		R	
7/11/2013	Museum Fou...	3168	Izard County ...		Property Tax		R	
7/12/2013	Museum Fou...	DEP	... Calico Rock ...		--Split--	--Split--	R	581.65
7/19/2013	Museum Fou...	DEP	Chamber Of ...	Quarterly	Rent Income		R	150.00
7/19/2013	Museum Fou...	EFT	Ar 941	jul 13	941		R	
7/19/2013	Museum Fou...	EFT	941	Jul13	941		R	
7/24/2013	Museum Fou...	EFT	American Fir...		Insurance		R	
7/25/2013	Museum Fou...	3170	Arkansas De...	Quarterly U...	Operating Ex...		R	
7/29/2013	Museum Fou...	DEP	Cash		Tours		R	100.40
7/29/2013	Museum Fou...	DEP	Humanity Co...	Operating G	Grant Income		R	2,368.80
7/30/2013	Museum Fou...	EFT	Entergy	Jul	Utilities		R	
7/31/2013	Museum Fou...	3580	Calico Rock ...		Utilities		R	
7/31/2013	Museum Fou...	3581	Claire Cresto	Plants	Operating Ex...		R	
7/31/2013	Museum Fou...	3582	Gloria Gushue	Base 1600 ...	Payroll		R	
8/2/2013	Museum Fou...	DEP	Cash		Donations		R	47.62
8/7/2013	Museum Fou...		Humana Insu...		Health Insura...		R	
8/7/2013	Museum Fou...	3583	First National...		Principal		R	
8/12/2013	Museum Fou...	DEP	Brick Sales		Brick Sales		R	150.00
8/13/2013	Museum Fou...	3584	Capital One		Operating Ex...		R	
8/14/2013	Museum Fou...	DEP	... Calico Rock ...		--Split--	--Split--	R	544.45
8/16/2013	Museum Fou...	DEP	Cash		Candy		R	7.00
8/16/2013	Museum Fou...	DEP	Hertiage Grant	Operatiing ...	Grant Income		R	780.00
8/23/2013	Museum Fou...	EFT	American Fir...		Insurance		R	
8/29/2013	Museum Fou...	EFT	Ar 941	Aug 13	941		R	
8/29/2013	Museum Fou...	EFT	941	Dec	Federal With...		R	
8/29/2013	Museum Fou...	EFT	Entergy	262.56	Utilities		R	
8/30/2013	Museum Fou...	DEP	Cash		Candy		R	2.00
8/30/2013	Museum Fou...	DEP	CASH	Baking cont...	Donations		R	5.00
8/30/2013	Museum Fou...	DEP	Cash	Boyd	Donations		R	60.00
8/30/2013	Museum Fou...	DEP	Cash		Tours		R	72.00
9/2/2013	Museum Fou...	3574	Calico Rock ...		Utilities		R	
9/2/2013	Museum Fou...	3576	Capital One		Operating Ex...		R	
9/2/2013	Museum Fou...	3575	Knowledge Tru...	Supplies for	Renovations		R	

Transaction - Current Year

1/1/2013 through 12/31/2013

12/21/2013

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Date	Account	Num	Description	Memo	Category	Tag	Clr	Amount
9/2/2013	Museum Fou...	3577	Gloria Gushue	Base 1600 ...	Payroll		R	
9/7/2013	Museum Fou...	EFT	Humana Insu...		Health Insura...		R	
9/12/2013	Museum Fou...	DEP	...Calico Rock ...		--Split--	--Split--	R	555.65
9/16/2013	Museum Fou...		Victor Jones	Wood Nativ...	Events		R	
9/19/2013	Museum Fou...	DEP	Mary Jane Kerr		Donations		R	100.00
9/23/2013	Museum Fou...	EFT	941	sept	Federal With...		R	
9/23/2013	Museum Fou...	EFT	Ar 941	sep 13	941		R	
9/24/2013	Museum Fou...	3562	City Of Calico...	Tranfer of D...	Operating Ex...		R	
9/24/2013	Museum Fou...	3563	Gloria Gushue	Ozark Tradit...	Events		R	
9/24/2013	Museum Fou...	3564	First National...		Savings		R	
9/24/2013	Museum Fou...	3568	Izard County ...	Transfer of ...	Operating Ex...		R	
9/24/2013	Museum Fou...	DEP	Brick Sales		Brick Sales		R	300.00
9/25/2013	Museum Fou...	EFT	First America...	Monthly	Insurance		R	
9/27/2013	Museum Fou...	DEP	Tour		Tours		R	90.00
9/27/2013	Museum Fou...	EFT	Entergy	262.56	Utilities		R	
10/1/2013	Museum Fou...	3565	Calico Rock ...		Utilities		R	
10/1/2013	Museum Fou...	3566	Gloria Gushue		Payroll		R	
10/1/2013	Museum Fou...	DEP	City Of Calico...		City Contract		R	5,250.00
10/7/2013	Museum Fou...		Humana Insu...		Health Insura...		R	
10/9/2013	Museum Fou...	EFT	Cash		Tours		R	19.00
10/10/2013	Museum Fou...	3559	Judy Eldridge		Contract Labor		R	
10/10/2013	Museum Fou...	3560	Kerie Dunn		Contract Labor		R	
10/15/2013	Museum Fou...	EFT	Cash		Tours		R	23.00
10/15/2013	Museum Fou...	DEP	Cash		Donations		R	50.00
10/15/2013	Museum Fou...	DEP	...Calico Rock ...		--Split--	--Split--	R	40.80
10/16/2013	Museum Fou...	3544	France Fire E...	Fire Extin in...	Operating Ex...		R	
10/16/2013	Museum Fou...	3545	Capital One		Operating Ex...		R	
10/23/2013	Museum Fou...	EFT	Liberty Mutual		Insurance		R	
10/25/2013	Museum Fou...	DEP	Humanities C...	Train	Grant Income		R	780.00
10/28/2013	Museum Fou...	DEP	Cash		Tours		R	125.00
10/28/2013	Museum Fou...	EFT	Entergy		Utilities		R	
10/30/2013	Museum Fou...	EFT	Entergy		Utilities		R	
10/30/2013	Museum Fou...	EFT	Centurylink	two months	Utilities		R	
10/30/2013	Museum Fou...	EFT	IRS Tax	Oct	941		R	
10/30/2013	Museum Fou...	EFT	Ar 941	Oct 13	941		R	
10/31/2013	Museum Fou...	3547	Arkansas De...	Quarterly U...	Payroll		R	
10/31/2013	Museum Fou...	DEP	Cash		Donations		R	25.00
10/31/2013	Museum Fou...	DEP	Humanities C...	Train	Grant Income		R	150.00
11/1/2013	Museum Fou...	3548	Gloria Gushue	payroll	Payroll		R	
11/7/2013	Museum Fou...		Humana Insu...		Health Insura...		R	
11/13/2013	Museum Fou...		Liberty Mutual		Insurance		R	
11/13/2013	Museum Fou...	3585	Calico Rock ...		Utilities		R	
11/13/2013	Museum Fou...	3079	Capital One		Renovations		R	
11/13/2013	Museum Fou...	3109	Judy Eldridge		Contract Labor		R	
11/13/2013	Museum Fou...	3110	SConnie Martin		--Split--	--Split--	R	
11/13/2013	Museum Fou...	3111	Coetia Barta...		Contract Labor		R	
11/13/2013	Museum Fou...	3112	Susan Pritchett		Contract Labor		R	
11/13/2013	Museum Fou...	EFT	IRS Tax	nov	941		R	
11/13/2013	Museum Fou...	EFT	Ar 941	Nov 13	941		R	
11/13/2013	Museum Fou...	DEP	...Calico Rock ...		--Split--	--Split--	R	0.00
11/14/2013	Museum Fou...	DEP	...Calico Rock ...		--Split--	--Split--	R	592.90
11/18/2013	Museum Fou...	EFT	Cash		Tours		R	55.00

Transaction - Current Year

1/1/2013 through 12/31/2013

12/21/2013

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Date	Account	Num	Description	Memo	Category	Tag	Clr	Amount
11/25/2013	Museum Fou...	EFT	Centurylink	two months	Utilities		R	
11/26/2013	Museum Fou...	EFT	Entergy		Utilities		R	
11/29/2013	Museum Fou...	eft	Bricks R Us		Brick Expense		R	
11/29/2013	Museum Fou...	EFT	Bricks R Us		Brick Expense		R	
12/3/2013	Museum Fou...	3110	Calico Rock ...		Utilities			
12/3/2013	Museum Fou...	3111	Gloria Gushue		Payroll			
12/3/2013	Museum Fou...	3112	Gloria Gushue Christmas B...		Payroll			
12/3/2013	Museum Fou...	3112	Capital One		Renovations			
12/3/2013	Museum Fou...		Cash		Tours			23.00
12/3/2013	Museum Fou...	DEP	...Calico Rock ...		--Split--	--Split--		400.00
12/3/2013	Museum Fou...	EFT	Entergy	dec	Utilities			
12/3/2013	Museum Fou...	EFT	Centurylink	two months	Utilities			
12/7/2013	Museum Fou...		Humana Insu...		Health Insura...			
12/12/2013	Museum Fou...	dep	Cash	book sales	Donations			500.00
12/20/2013	Museum Fou...	EFT	First America...		Insurance			
12/21/2013	Museum Fou...	EFT	Ar 941	Dec	941			
12/21/2013	Museum Fou...	EFT	IRS Tax	nov	941			

1/1/2013 - 12/31/2013

BALANCE 12/31/2013

923.14

TOTAL INFLOWS

43,647.96

TOTAL OUTFLOWS

NET TOTAL

Form **990-EZ**Department of the Treasury
Internal Revenue Service**Short Form**
Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990-EZ and its instructions is at www.irs.gov/form990.

OMB No. 1545-1150

2013**Open to Public
Inspection****A** For the 2013 calendar year, or tax year beginning **January 1**, 2013, and ending **December 31**, 20 **13****B** Check if applicable:

- ☐ Address change
☐ Name change
☒ Initial return
☐ Terminated
☐ Amended return
☐ Application pending

C Name of organization**Calico Rock Museum Foundation, Inc.**

Number and street (or P.O. box, if mail is not delivered to street address)

Room/suite

104 Main Street

City or town, state or province, country, and ZIP or foreign postal code

Calico Rock, Arkansas 72519**D** Employer identification number**26-2632165****E** Telephone number**870-297-6100****F** Group Exemption

Number ▶

G Accounting Method: ☒ Cash ☐ Accrual Other (specify) ▶**I** Website: ▶ www.calicorockmuseum.com**H** Check ☒ if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF).**J** Tax-exempt status (check only one) — ☒ 501(c)(3) ☐ 501(c) () ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527**K** Form of organization: ☐ Corporation ☐ Trust ☐ Association ☒ Other **Arkansas Non-Profit Corporation****L** Add lines 5b, 6c, and 7b, to line 9 to determine gross receipts. If gross receipts are \$200,000 or more, or if total assets

(Part II, column (B) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ ▶ \$

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)Check if the organization used Schedule O to respond to any question in this Part I ☒

Revenue	1	Contributions, gifts, grants, and similar amounts received	1	\$53,295.84
	2	Program service revenue including government fees and contracts	2	\$21,000.00
	3	Membership dues and assessments	3	\$0
	4	Investment income	4	\$0
	5a	Gross amount from sale of assets other than inventory	5a	\$0
	b	Less: cost or other basis and sales expenses	5b	\$0
	c	Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a)	5c	\$0
	6	Gaming and fundraising events		
	a	Gross income from gaming (attach Schedule G if greater than \$15,000)	6a	\$0
Expenses	b	Gross income from fundraising events (not including \$ \$0 of contributions from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000)	6b	\$0
	c	Less: direct expenses from gaming and fundraising events	6c	\$0
	d	Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c)	6d	\$0
	7a	Gross sales of inventory, less returns and allowances	7a	\$21,914.70
	b	Less: cost of goods sold	7b	\$19,107.60
	c	Gross profit or (loss) from sales of inventory (Subtract line 7b from line 7a)	7c	\$2,807.10
	8	Other revenue (describe in Schedule O)	8	\$0
	9	Total revenue. Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8 ▶	9	\$77,102.94
	Net Assets	10	Grants and similar amounts paid (list in Schedule O)	10
11		Benefits paid to or for members	11	\$0
12		Salaries, other compensation, and employee benefits	12	\$21,892.73
13		Professional fees and other payments to independent contractors	13	\$0
14		Occupancy, rent, utilities, and maintenance	14	\$10,813.33
15		Printing, publications, postage, and shipping	15	\$0
16		Other expenses (describe in Schedule O)	16	\$38,613.03
17		Total expenses. Add lines 10 through 16 ▶	17	\$71,319.09
18		Excess or (deficit) for the year (Subtract line 17 from line 9)	18	\$5,783.85
Net Assets	19	Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return)	19	\$11,785.81
	20	Other changes in net assets or fund balances (explain in Schedule O)	20	\$0
	21	Net assets or fund balances at end of year. Combine lines 18 through 20 ▶	21	\$17,569.66

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 106421

Form **990-EZ** (2013)

Part II Balance Sheets (see the instructions for Part II)Check if the organization used Schedule O to respond to any question in this Part II ☒

	(A) Beginning of year	(B) End of year
22 Cash, savings, and investments	\$11,785.81	22 \$17,569.66
23 Land and buildings	\$76,800.00	23 \$123,600.00
24 Other assets (describe in Schedule O)	\$5,600.00	24 \$34,290.00
25 Total assets	\$94,185.81	25 \$175,459.66
26 Total liabilities (describe in Schedule O)	\$21,600.00	26 \$6,130.00
27 Net assets or fund balances (line 27 of column (B) must agree with line 21)	\$72,585.81	27 \$169,329.66

Part III Statement of Program Service Accomplishments (see the instructions for Part III)Check if the organization used Schedule O to respond to any question in this Part III ☐What is the organization's primary exempt purpose? **Support and operate the Calico Rock Museum**

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. In a clear and concise manner, describe the services provided, the number of persons benefited, and other relevant information for each program title.

Expenses
(Required for section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts; optional for others.)

28 <u>The foundation provided funding for exhibits and educational programming to preserve, display and share the art and history of Calico Rock, Arkansas.</u>		
(Grants \$ \$5,914.70) If this amount includes foreign grants, check here <input type="checkbox"/>	28a	\$5,914.70
29 <u>The foundation raises funds for debt service of a loan secured in 2010 to acquire an historic building to house the Calico Rock Museum and to renovate and restore the building.</u>		
(Grants \$ \$32,219.01) If this amount includes foreign grants, check here <input type="checkbox"/>	29a	\$32,219.01
30 <u>The foundation conducts the Storybook Project as a special project to strengthen literacy and family connectedness with inmates of the North Central Unit of the Arkansas Department of Corrections and their children.</u>		
(Grants \$ \$0) If this amount includes foreign grants, check here <input type="checkbox"/>	30a	\$479.32
31 Other program services (describe in Schedule O)		
(Grants \$) If this amount includes foreign grants, check here <input type="checkbox"/>	31a	
32 Total program service expenses (add lines 28a through 31a)	32	\$38,613.03

Part IV List of Officers, Directors, Trustees, and Key Employees (list each one even if not compensated—see the instructions for Part IV)Check if the organization used Schedule O to respond to any question in this Part IV ☐

(a) Name and title	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MISC) (if not paid, enter -0-)	(d) Health benefits, contributions to employee benefit plans, and deferred compensation	(e) Estimated amount of other compensation
Steven D. Mitchell				
Chairman, Board of Trustees	15	\$0	\$0	\$0
Dean Hudson				
Vice Chairman, Board of Trustees	5	\$0	\$0	\$0
Wayne Wood				
Secretary/Treasurer, Board of Trustees	10	\$0	\$0	\$0
Reed Perryman				
Board of Trustees	2	\$0	\$0	\$0
Lanelle Hamby				
Board of Trustees	2	\$0	\$0	\$0
Gene Lockie				
Board of Trustees	2	\$0	\$0	\$0
Ed Stephens				
Board of Trustees	2	\$0	\$0	\$0
Jill Easton				
Board of Trustees	2	\$0	\$0	\$0
Mayor Ronnie Guthrie				
Board of Trustees	2	\$0	\$0	\$0

Part V Other Information (Note the Schedule A and personal benefit contract statement requirements in the instructions for Part V) Check if the organization used Schedule O to respond to any question in this Part V ☐

	Yes	No
33 Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a detailed description of each activity in Schedule O	33	✓
34 Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O (see instructions)	34	✓
35a Did the organization have unrelated business gross income of \$1,000 or more during the year from business activities (such as those reported on lines 2, 6a, and 7a, among others)?	35a	✓
b If "Yes," to line 35a, has the organization filed a Form 990-T for the year? If "No," provide an explanation in Schedule O	35b	
c Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If "Yes," complete Schedule C, Part III	35c	✓
36 Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N	36	✓
37a Enter amount of political expenditures, direct or indirect, as described in the instructions ▶ 37a \$0		
b Did the organization file Form 1120-POL for this year?	37b	
38a Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return?	38a	✓
b If "Yes," complete Schedule L, Part II and enter the total amount involved	38b	
39 Section 501(c)(7) organizations. Enter:		
a Initiation fees and capital contributions included on line 9	39a \$0	
b Gross receipts, included on line 9, for public use of club facilities	39b \$0	
40a Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under: section 4911 ▶ \$0 ; section 4912 ▶ \$0 ; section 4955 ▶ \$0		
b Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	40b	✓
c Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		
d Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax on line 40c reimbursed by the organization		
e All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T	40e	✓
41 List the states with which a copy of this return is filed ▶ <u>Arkansas</u>		
42a The organization's books are in care of ▶ <u>Gloria Gushue, Executive Director</u> Telephone no. ▶ <u>870-297-6100</u> Located at ▶ <u>104 Main Street, Calico Rock, Arkansas</u> ZIP + 4 ▶ <u>72519</u>		
b At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: ▶ See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts .	42b	✓
c At any time during the calendar year, did the organization maintain an office outside the U.S.? If "Yes," enter the name of the foreign country: ▶	42c	✓
43 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041 —Check here and enter the amount of tax-exempt interest received or accrued during the tax year ▶ 43		
44a Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44a	✓
b Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44b	✓
c Did the organization receive any payments for indoor tanning services during the year?	44c	✓
d If "Yes" to line 44c, has the organization filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	44d	
45a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	45a	✓
45b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of Form 990-EZ (see instructions)	45b	✓

46 Did the organization engage, directly or indirectly, in political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I

	Yes	No
46		<input checked="" type="checkbox"/>

Part VI Section 501(c)(3) organizations only

All section 501(c)(3) organizations must answer questions 47–49b and 52, and complete the tables for lines 50 and 51.

Check if the organization used Schedule O to respond to any question in this Part VI ☐

47 Did the organization engage in lobbying activities or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II

	Yes	No
47		<input checked="" type="checkbox"/>

48 Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

48		<input checked="" type="checkbox"/>
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49a Did the organization make any transfers to an exempt non-charitable related organization?

49a		<input checked="" type="checkbox"/>
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b If "Yes," was the related organization a section 527 organization?

49b		
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50 Complete this table for the organization's five highest compensated employees (other than officers, directors, trustees and key employees) who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

(a) Name and title of each employee	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MISC)	(d) Health benefits, contributions to employee benefit plans, and deferred compensation	(e) Estimated amount of other compensation
None				

f Total number of other employees paid over \$100,000 **None**

51 Complete this table for the organization's five highest compensated independent contractors who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

(a) Name and business address of each independent contractor	(b) Type of service	(c) Compensation
None		

d Total number of other independent contractors each receiving over \$100,000 **None**

52 Did the organization complete Schedule A? **Note.** All section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A ☒ **Yes** ☐ **No**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

➤ Signature of officer	Date
➤ Steven D. Mitchell, Chairman, Board of Trustees	
Type or print name and title	

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
Firm's name ➤	Firm's EIN ➤			
Firm's address ➤	Phone no.			

May the IRS discuss this return with the preparer shown above? See instructions ☐ **Yes** ☐ **No**

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public Inspection

Name of the organization

Calico Rock Museum Foundation, Inc.

Employer identification number

26-2632165

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.
- a ☐ Type I b ☐ Type II c ☐ Type III—Functionally integrated d ☐ Type III—Non-functionally integrated
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
- (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? ☐
- (ii) A family member of a person described in (i) above? ☐
- (iii) A 35% controlled entity of a person described in (i) or (ii) above? ☐
- h Provide the following information about the supported organization(s).

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	\$950	\$54,769	\$32,929	\$55,417	\$77,014	\$221,079
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	\$950	\$54,769	\$32,929	\$55,417	\$77,014	\$221,079
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						\$55,200
6 Public support. Subtract line 5 from line 4.						\$165,879

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4	\$950	\$54,769	\$32,929	\$55,417	\$77,014	\$221,079
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	\$0	\$1,105	\$3,063	\$4,600	\$3,600	\$12,368
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 Total support. Add lines 7 through 10						\$233,447
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	14	71 %
15 Public support percentage from 2012 Schedule A, Part II, line 14	15	%
16a 33¹/₃% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 ¹ / ₃ % or more, check this box and stop here . The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33¹/₃% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 ¹ / ₃ % or more, check this box and stop here . The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here . Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here . Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.
If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2012 Schedule A, Part III, line 17	18	%
19a 33¹/₃% support tests—2013. If the organization did not check the box on line 14, and line 15 is more than 33 ¹ / ₃ %, and line 17 is not more than 33 ¹ / ₃ %, check this box and stop here . The organization qualifies as a publicly supported organization <input type="checkbox"/>		
b 33¹/₃% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 ¹ / ₃ %, and line 18 is not more than 33 ¹ / ₃ %, check this box and stop here . The organization qualifies as a publicly supported organization <input type="checkbox"/>		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions <input type="checkbox"/>		

Supplemental Information.

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

**Open to Public
Inspection**

Name of the organization

Calico Rock Museum Foundation, Inc.

Employer identification number

26-2632165

On Part I Line 16, the foundation had \$38,613.03 in other expenses which were programmatic expenses identified in Part III of Form 990EZ. Specifically they are \$32,219.01 in building program expenses (debt service, interest paid, and renovations); \$5,914.70 in educational programming expenses; and \$479.32 in Storybook Project expenses.

On Part II Line 24, the other assets are fixed assets (\$24,540); Collection and Artifacts (\$8,000); Special Project Assets (\$600); and Accounts Receivables (\$1,150) for a total of \$34,290 in other assets.

On Part II Line 26, the other liabilities include real estate depreciation (\$2,600), fixed asset depreciation (\$2,530), and accounts payable and uncollectible accounts receivables (\$1,000) for a total of \$6,130 in other liabilities.

Name of the organization

Employer identification number

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Schedule O (Form 990 or 990-EZ), such as legislation enacted after the schedule and its instructions were published, go to www.irs.gov/form990.

Purpose of Schedule

An organization should use Schedule O (Form 990 or 990-EZ), rather than separate attachments, to provide the IRS with narrative information required for responses to specific questions on Form 990 or 990-EZ, and to explain the organization's operations or responses to various questions. It allows organizations to supplement information reported on Form 990 or 990-EZ.

Do not use Schedule O to supplement responses to questions in other schedules of the Form 990 or 990-EZ. Each of the other schedules includes a separate part for supplemental information.

Who Must File

All organizations that file Form 990 and certain organizations that file Form 990-EZ must file Schedule O (Form 990 or 990-EZ). At a minimum, the schedule must be used to answer Form 990, Part VI, lines 11b and 19. If an organization is not required to file Form 990 or 990-EZ but chooses to do so, it must file a complete return and provide all of the information requested, including the required schedules.

Specific Instructions

Use as many continuation sheets of Schedule O (Form 990 or 990-EZ) as needed.

Complete the required information on the appropriate line of Form 990 or 990-EZ prior to using Schedule O (Form 990 or 990-EZ).

Identify clearly the specific part and line(s) of Form 990 or 990-EZ to which each response relates. Follow the part and line sequence of Form 990 or 990-EZ.

Late return. If the return is not filed by the due date (including any extension granted), attach a separate statement giving the reasons for not filing on time. **Do not use** this schedule to provide the late-filing statement.

Amended return. If the organization checked the *Amended return* box on Form 990, *Heading*, item B, or Form 990-EZ, *Heading*, item B, use Schedule O (Form 990 or 990-EZ) to list each part or schedule and line item of the Form 990 or 990-EZ that was amended.

Group return. If the organization answered "Yes" to Form 990, line H(a), but "No" to line H(b), use a separate

attachment to list the name, address, and EIN of each affiliated organization included in the group return. **Do not use** this schedule. See the Instructions for Form 990, *I. Group Return*.

Form 990, Parts III, V, VI, VII, IX, XI, and XII. Use Schedule O (Form 990 or 990-EZ) to provide any narrative information required for the following questions in the Form 990.

1. Part III, *Statement of Program Service Accomplishments*.

- a. "Yes" response to line 2.
- b. "Yes" response to line 3.
- c. Other program services on line 4d.

2. Part V, *Statements Regarding Other IRS Filings and Tax Compliance*.

- a. "No" response to line 3b.
- b. "Yes" or "No" response to line 13a.
- c. "No" response to line 14b.

3. Part VI, *Governance, Management, and Disclosure*.

- a. Material differences in voting rights among members of the governing body in line 1a.
- b. Delegation of governing board's authority to executive committee.
- c. "Yes" responses to lines 2 through 7b.
- d. "No" responses to lines 8a, 8b, and 10b.
- e. "Yes" response to line 9.
- f. Description of process for review of Form 990, if any, in response to line 11b.
- g. "Yes" response to line 12c.
- h. Description of process for determining **compensation** in response to lines 15a and 15b.

i. If applicable, in response to line 18, an explanation as to why the organization checked the "Other" box or did not make any of Forms 1023, 1024, 990, or 990-T publicly available.

j. Description of public disclosure of documents in response to line 19.

4. Part VII, *Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors*.

a. Explain if reporting of compensation paid by a related organization is provided only for the period during which the related organization was related, not the entire calendar year ending with or within the tax year, and state the period during which the related organization was related.

b. Description of reasonable efforts undertaken to obtain information on compensation paid by related organizations, if the organization is unable to obtain such information to report in column (E).

5. Explanation for Part IX, *Statement of Functional Expenses*, line 11g (other fees

for services), including the type and amount of each expense included in line 11g, if the amount in Part IX, line 11g, exceeds 10% of the amount in Part IX, line 25 (total functional expenses).

6. Explanation for Part IX, *Statement of Functional Expenses*, line 24e (all other expenses), including the type and amount of each expense included in line 24e, if the amount on line 24e exceeds 10% of the amount in Part IX, line 25 (total functional expenses).

7. Part XI, *Reconciliation of Net Assets*. Explain any other changes in net assets or fund balances reported on line 9.

8. Part XII, *Financial Statements and Reporting*.

a. Change in accounting method or description of other accounting method used on line 1.

b. Change in committee oversight review from prior year on line 2c.

c. "No" response to line 3b.

Form 990-EZ, Parts I, II, III, and V. Use Schedule O (Form 990 or 990-EZ) to provide any narrative information required for the following questions:

1. Part I, *Revenue, Expenses, and Changes in Net Assets or Fund Balances*.

a. Description of other revenue, in response to line 8.

b. List of grants and similar amounts paid, in response to line 10.

c. Description of other expenses, in response to line 16.

d. Explanation of other changes in net assets or fund balances, in response to line 20.

2. Part II, *Balance Sheets*.

a. Description of other assets, in response to line 24.

b. Description of total liabilities, in response to line 26.

3. Description of other program services in response to Part III, *Statement of Program Service Accomplishments*, line 31.

4. Part V, *Other Information*.

a. "Yes" response to line 33.

b. "Yes" response to line 34.

c. Explanation of why organization did not report unrelated business gross income of \$1,000 or more to the IRS on Form 990-T, in response to line 35b.

Other. Use Schedule O (Form 990 or 990-EZ) to provide narrative explanations and descriptions in response to other specific questions. The narrative provided should refer and relate to a particular line and response on the form.

Do not include on Schedule O



(Form 990 or 990-EZ) any social security number(s), because this schedule will be made available for public inspection.

Calico Rock Museum Foundation, Inc.
2013 Operating Budget

Anticipated Revenues	2013	January	February	March	April	May	June	July	Aug	Sept	Oct	Nov	Dec	YTD Total	%
City of Calico Rock Contract	\$21,000	\$5,250	\$0	\$0	\$5,250	\$0	\$0	\$5,250	\$0	\$0	\$5,250	\$0	\$0	\$21,000	100
Cooperative Rent Income	\$3,600	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$3,600	100
AHC Operating Grant	\$2,600	\$0	\$250	\$0	\$0	\$0	\$0	\$2,369	\$0	\$0	\$0	\$0	\$0	\$2,619	101
Chamber of Commerce	\$600	\$200	\$0	\$0	\$0	\$150	\$0	\$150	\$0	\$0	\$0	\$150	\$0	\$650	108
Tour Donations & Sales	\$3,000	\$89	\$67	\$396	\$125	\$374	\$411	\$364	\$243	\$255	\$291	\$286	\$600	\$3,500	117
AAC Operating Grant	\$1,560	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$780	\$0	\$780	\$0	\$0	\$1,560	100
Total Anticipated Revenues	\$32,360	\$5,839	\$617	\$696	\$5,675	\$824	\$711	\$8,433	\$1,323	\$555	\$6,621	\$736	\$900	\$32,929	102
Anticipated Expenses	2013	January	February	March	April	May	June	July	Aug	Sept	Oct	Nov	Dec	YTD Total	%
Employee Salaries	\$19,200	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$2,141	\$19,741	103
Employee Benefits	\$2,240	\$170	\$122	\$122	\$170	\$306	\$122	\$304	\$122	\$122	\$122	\$122	\$163	\$1,967	88
Health Insurance	\$300	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$300	100
Contract Labor	\$300	\$0	\$0	\$0	\$100	\$0	\$0	\$0	\$0	\$50	\$0	\$0	\$0	\$150	50
Water & Sewer	\$590	\$46	\$46	\$46	\$46	\$46	\$46	\$47	\$47	\$47	\$47	\$81	\$44	\$589	100
Electricity	\$3,800	\$390	\$463	\$432	\$363	\$190	\$186	\$219	\$258	\$252	\$318	\$196	\$497	\$3,764	99
Telephone	\$620	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$343	\$134	\$134	\$611	99
Property Taxes	\$558	\$0	\$0	\$0	\$0	\$0	\$0	\$558	\$0	\$0	\$0	\$0	\$0	\$558	100
Maintenance & Operation	\$2,400	\$77	\$0	\$0	\$0	\$325	\$139	\$476	\$317	\$338	\$314	\$0	\$363	\$2,349	98
Insurance	\$1,800	\$0	\$0	\$364	\$0	\$364	\$138	\$138	\$138	\$138	\$138	\$138	\$138	\$1,694	94
Travel and Education	\$250	\$0	\$0	\$0	\$151	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$151	60
Total Anticipated Expenses	\$32,058	\$2,308	\$2,256	\$2,589	\$2,455	\$2,856	\$2,256	\$3,367	\$2,507	\$2,572	\$2,907	\$2,296	\$3,505	\$31,874	99

Income Less Expenses (Month): \$3,531 (\$1,639) (\$1,893) \$3,220 (\$2,032) (\$1,545) \$5,066 (\$1,184) (\$2,017) \$3,714 (\$1,559) (\$2,605)

YTD Income Less Expenses: \$1,055

Each month represents 8% of the year.

Calico Rock Museum Foundation
2013 Data Tracking

Category	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	2013	2012	2013	Guests Calls Mailings Website Contacts Sales
Guest Book Signatures	126	201	341	405	600	490	510	515	820	475	425	125	5,033			
Meetings	31	57	32	80	65	52	52	51	47	45	35	15	562			
Tours & Functions	0	0	420	27	227	47	125	200	2065	40	50	550	3,751			
Guests without Signing	25	40	68	81	120	98	102	103	164	95	85	25	1,007			
Total Number Guests	151	241	861	593	1012	687	789	869	3096	655	595	715	10,265	9,352	10,265	
Incoming Phone Calls	117	175	201	195	275	200	197	275	305	245	265	202	2,652	2,894	2,652	
Mailings	27	14	17	28	19	13	14	17	12	21	13	14	209	202	209	
Website Contacts													10,842	10,284	10,842	
GUEST CONTACTS:	295	430	1,079	816	1,306	900	1,000	1,161	3,413	921	873	931	23,968	22,732	23,968	
2013 Cooperative Sales	\$874	\$1,035	\$3,350	\$1,324	\$2,273	\$1,477	\$2,701	\$1,796	\$1,609	\$1,982	\$1,595	\$921	\$20,938	\$25,051	\$20,938	
2012 Cooperative Sales	\$1,929	\$1,118	\$2,134	\$1,378	\$1,600	\$3,568	\$2,198	\$1,363	\$2,314	\$2,211	\$2,943	\$2,295	\$25,051			
Account Balance	\$6,524	\$2,201	\$2,241	\$5,358	\$3,738	\$2,006	\$8,326	\$5,259	\$3,100	\$6,378	\$3,574	\$923				
Bank Loan Balance	\$19,000	\$19,000	\$18,000	\$17,000	\$15,000	\$14,000	\$14,000	\$11,000	\$9,000	\$4,000	\$2,000	\$0				
City Contributions:	\$5,250			\$5,250			\$5,250			\$5,250			\$21,000			
COST PER CONTACT:													\$0.88			
SALES PER VISITOR:													\$4.16			

Depreciation Schedule
Calico Rock Museum Foundation

Item	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
HVAC	7200	6720	6240	5760	5280	4800	4320	3840	3360	2880	2400	1920	1440	960	480	0
Fixtures	1500	1000	500	0												
Insulation	2500	2250	2000	1750	1500	1250	1000	750	500	250	0					
Equipment	1700	2530	2360	2190	2020	1850	1680	1510	1340	1170	1000					
Roof	9000	8400	7800	7200	6600	6000	5400	4800	4200	3600	3000	2400	1800	1200	600	0
Windows	2500	2250	2000	1750	1500	1250	1000	750	500	250	0					
Improve	4200	3920	3640	3360	3080	2800	2520	2240	1960	1680	1400	1120	840	560	280	0

Total	28600	27070	24540	22010	19980	17950	15920	13890	11860	9830	7800	5440	4080	2720	1360	0
Expense		1530	2530	2530	2030	2030	2030	2030	2030	2030	2030	2360	1360	1360	1360	1360

Building Depreciation Schedule (Annual Depreciation Expense of \$2,600)

Year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Value				87600	85000	82400	79800	77200	74600	72000	69400	66800	64200	61600	59000	56400

Year	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041
Value	53800	51200	48600	46000	43400	40800	38200	35600	33000	30400	27800	25200	22600	20000	17400	14800

	2042	2043	2044	2045	2046
value	12200	9600	7000	4400	1800

Land Value:
\$36,000

Calico Rock Museum Foundation, Inc.

2010-2013 Donors

Bridge Builders
\$5,000 and Higher

Arkansas Department of
Corrections-NCU
Arkansas Humanities Council
Cpt. R.C. Matthews Family
Department of Arkansas Heritage
Easton-Spencer Family Trust
Ed and Pat Matthews
Fred Darragh Foundation
Gene and Reva Lockie
IMO Mr. Emmitt Whitten
James and Charlotte Murphy
Oakwood Foundation
Steve and Beth (Peck) Cooper
Steven and Sarah Mitchell

Steamboat Captains
\$1,000-\$4,999

Carl H. Miller, Jr. Foundation
Dean and Peggy Hudson
Dr. Max and Mrs. Jo Cheney
Dr. Mike and Mrs. Katy (King) Risk
Edgar S. "Gus" Causbie
First National Bank of Izard County
James and Karla (Kerr) Wilson
Jim and Kathie Mitchell
John Bledsoe
Mauzel Matthews Beal
Matt Fischer Honoring Barbara Fischer
Mitchell's Park Street Pharmacy
Reed and Anita Perryman
Robert & Barbara Carlson
Robert L. Kerr Foundation
Robert and Armilda McCormack
Stephen Matthews
Twin Lakes Community Foundation
Wayne and Gaye Wood

Tracklayers
\$500-\$999

CORE
Exploring Izard County
Harp's Food Stores, Inc.
IMO Lawrence & Joyce Klein
Steve and Sandy Perryman
Wal-Mart Stores, Inc.

Investors
Up To \$499

2010-2011 CRES 4th Grade Class
Barbara Fischer
Bob and Dot Sanders
Calico Rock Lions Club
Calico Bluff Questers
Caroline Smith
Community Foundation of the Ozarks
Connie Barksdale
Cowgill Insurance Agency
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Frances O. Nixon
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In Memory of Lenora Carmen
In Memory of Tom Tomlinson III
Izard County Garden Club
Izard County Historical Society
Izard County Insurance
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Margaret Wilson
Mark Matthews
Mary Jane Kerr
North Arkansas Electric Cooperative
Questers Argenta Chapter
Rebecca Hayden
River View Hotel
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