JERRY M. WRIGHT, PE, MBA, LGC MASTER BLACK BELT

Rancho Bernardo, California

EXECUTIVE SUMMARY

Experienced operations and manufacturing executive with over 35 years in the manufacturing and service sectors. Worked in aerospace, consumer goods, health care, medical device and power distribution industries with leadership roles in engineering, manufacturing, operations, quality assurance and operational excellence (OP-EX). Specialize in Operational Execution, Lean, Lean Six Sigma, Enterprise Excellence. Expert at mergers and acquisitions (M&A), business process re-engineering (BPR), complex Product/process site transfers, cellular design, and plant/site management. Have led more than a dozen business turn-arounds, managed medical device operations in very high growth mode and led multimillion dollar line relocations since 1995. Have personally facilitated 1,000+ operational and administrative improvements across North America, Europe and Africa.

PROFESSIONAL EXPERIENCE

<u>LEANwRIGHT, Inc.</u> <u>2013 – present</u>

President / CEO / Owner and Principal Consultant

2013 - present

- Develop and deploy strategies and tactics for businesses to realize improved performance
- Provide lean, continuous improvement consulting to businesses in all facets of operations
- Lead Kaizen improvement events, cellular design and Theory of Constraints (TOC) sessions
- Train and lead teams in Lean, Lean Six Sigma and Continuous Improvement methodologies
- Facilitate, train and educate company leaders on getting excellent results and reducing costs
- Train Lean and Lean Six Sigma to company team members over 700 students certified to date

PPI, Inc. / South Dakota Partners, Inc.

<u>2013 – 2019</u>

Director, Business Development and Project Management

2013 - 2019

- Drive sales funnel, business development, project management for new business/acquisitions
- Provide ongoing operational and technical expertise to business acquisitions, mergers, line transfers and continuing operations for family of US-based businesses under PPI, Inc. umbrella
- Responsible for leading operations, continuous improvement and technical support for ¾ million square foot transformer plant; covered for CEO/Owner for 2 weeks each month for year and a half
- Drove improvements to turn around business from losing \$1.5 million in 2013 to making several million per year by 2015; Power Partners plant was sold in early 2016 at an excellent EBIT multiplier

<u>DJO Global, Inc.</u> <u>1997 – 2013</u>

Senior Vice President, Global Operations & Lean Enterprise

2010 - 2013

- Responsible for P&L for Vista Manufacturing Operation, \$145 million revenue operation, 135 employees including all facets of plant: production, materials, quality assurance, engineering
- Lead global sustainability, continuous improvement, operations strategic planning, capital project budget and capital project management of \$1.2 billion global sales company
- Acted as Project Leader for major site relocations (Orthologic, Chattanooga, Aircast) for DJO Global
- Directed efforts to lead 3 separate sites to achieve AME's Manufacturing Excellence Award

Vice President, Lean and Enterprise Excellence

2007 - 2010

- Lead global lean, enterprise excellence and continuous improvement efforts
- Lead business process re-engineering for all aspects of \$1.2 billion global med device company
- Train and certify facilitators to lead continuous improvement events at all locations worldwide

PROFESSIONAL EXPERIENCE (Cont'd)

DJO Global, Inc.

Director, Corporate Quality Assurance & Operational Excellence	2006 - 2007
Director of Operations, Vista Site/Plant	2003 - 2006
Corporate Engineering Manager	1997 - 2003
Kimberly-Clark Corporation	<u> 1987 - 1997</u>
Operations Team Leader	1995 - 1997
Capital Project Leader	1993 - 1995
Maintenance/Technical Team Leader	1987 - 1993

CERTIFICATIONS / CREDENTIALS / BOARD EXPERIENCE

- **Lean Master Black Belt**, Lean Applications, Inc., 2019
- Lean GOLD Certified, SME, ASQ, Shingo Institute and AME Joint Alliance, only 7th in the world, 2016
- Chairman of the Board, Association for Manufacturing Excellence (AME), 2015-2016
- Interim CEO, Association for Manufacturing Excellence (AME), 2015-2016 and 2019-2020
- Board Member, Association for Manufacturing Excellence (AME), 2005-present
- Certified Lean Six Sigma Black Belt, University of California, San Diego, 2015
- Licensed Professional Engineer, Mechanical Engineering M28587, California, 1993 to present
- AME Excellence Award Examiner, 2012 to present
- Malcolm Baldrige National Quality Award Examiner, 2007 (NIST certified)
- Shingo Prize for Manufacturing Excellence Examiner, 2006 to present
- Lead Instructor, UC San Diego, Executive Perspective for Scientists and Engineers, 2017-2018
- Course Instructor, San Diego State University, Certificate in Lean Enterprise, 2015 2018
- Lead Instructor, UC San Diego, Lean Certification Program, 2009 2015

ACHIEVEMENTS / AWARDS

- San Diego Business Management Consultant of the Year, San Diego Award Program, 2019
- VP/SVP in charge of site, AME Manufacturing Excellence Award recipient, 2009, 2011
- Director of Ops in charge of site, Shingo Prize for Excellence in Manufacturing recipient, 2006
- Director of Ops in charge of site, IndustryWeek's Top 10 Best Plants North America recipient, 2005

PUBLICATIONS

- Contributing Author, The Lean Handbook, ASQ, 2012
- Featured Columnist, *Target Magazine*, 2015 present
- Contributing Author, *IndustryWeek*, August 2008
- Cover Article, *Manufacturer Magazine*, November 2006

EDUCATION

- Master of Business Administration University
- Bachelor of Science in Mechanical Engineering

University of Phoenix, 2002

Arizona State University, 1987