

POWER for System Integrators

- STATIC Reserve
- Dynamic Reserve

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Dynamic Reserve



Quick triggering of power circuit-breakers

Maximum system availability due to dynamic power reserve SFB-Technology with six times the nominal current for 12 ms

→ Reliable releasing of standard circuit breakers

 \rightarrow Optimal supply of loads with high peak currents



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Innovating for Evolving Challenges ! DC-UPS





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POWER UPS QUINT UPS IQ



Intelligent Battery control

Automatic Battery detection

Continuously adapts the charging characteristics depending on the ambient conditions

Intelligent Charging

High charging current adapted to the power supply

Data Port

Monitor and configuration via PC or memory stick



Intelligent Battery Management

SoC (State of Charge)

Reports residual buffer time and charge of battery

SoH (State of Health)

Informs about residual lifetime

SoF (State of Function)

Reports about battery performance

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UPS IQ Intelligent Battery Control



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POWER Solutions **DC-DC converter**



To transform 18-32 V DC to an adjustable and controlled output voltage of 22,5-28,5 V DC

Applications:

Unregulated transformer,

Battery supplied units or

Galvanic isolation of two DC mains



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POWER DC/DC



Quick triggering of thermalmagnetic circuit-breakers

Dynamic power reserve **SFB Technology** with up to six times the nominal current for 12 ms

Reliable starting of heavy loads

Static power reserve POWER BOOST has the ability to continuously provides up to 125% the nominal output current



Refreshing the output voltage

on long lines due to wide input range

Setting up independent supply systems

by galvanic isolation

Preventive function monitoring

Reports all critical operating conditions before an error occurs by continuously monitoring the input voltage, output voltage and output current

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QUINT ORING

Up to double lifetime

by equal load sharing with **ACB Tecnology**

Preventive Function Monitoring

Reports all critical operating conditions before an error occurs by continuously monitoring the input voltage, output current and decoupling path



Up to 70% energy saving

with low-loss MOSFETs

Redundant wiring up to the load

with double output terminal block

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Conclusion...

- The reliability of a Power solution is the <u>most important</u> <u>factor</u> that crucially influences availability in complex Control systems.
- Power Solutions meeting the selection criteria at all the level shall ensure the <u>highest availability and reliability of</u> <u>a Control system.</u>

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Presentation on Implementation of BOP PLC Standardization and BOP Network at Rosa Power Plant

Viswanathan Kumar

Reliance Infrastructure Limited , Noida

ISA(D) POWAT-INDIA 2012, New Delhi January 13th -14th, 2012

03-01-2012 V.Kumar (ISA-Powat-2012)

Flow of Presentation



- Rosa Power Plant Overview
- Control / Automation Philosophy implemented at Rosa.
- DCS Architecture Overview
- BOP PLC Network Architecture
- Package PLC configuration examples
- Advantages of BOP PLC Network
- BOP PLCs and Network Vendor selection and implementation Methodology.
- Path Ahead.

Flow of Presentation



Rosa Power Plant Overview

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Rosa TPP: Stage – I & II : Salient Features

- Project Developer: Rosa Power Supply Company Limited (subsidiary of Reliance Power)
- Capacity: 2 x 300 MW (Stage-I) and 2 x 300 MW (Stage-II)
- Location: Rosa Village, Shahjahanpur District, Uttar Pradesh
- Nearest Railhead: Rosa Station
- Nearest Airport: Lucknow (170 km)
- Nearest Port: Kolkata
- Total Land: 610 Ha (Main Plant, Township, Ash Dyke & Corridor, Intake Pump house)
- Site Meteorological Data:
 - Temperature: Max. 44.4°C & Min. 5.5°C
 - Rainfall: 1072 mm annual
 - Humidity: 60% (RH)
 - Seismic Zone: Zone-III as per IS: 1893

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Rosa TPP: Stage – I & II : Salient Features



- Availability of Resources
 - Coal: Sourced from North Karanpura Mines of Ashoka Block, CCL
 - > Water: From Garrah River
 - HFO/LDO: From IOC Mathura Refinery
- Power Evacuation & Beneficiaries
 - > 900 MW to UP State Electricity Company
 - ➤ 300 MW as Merchant

Rosa Thermal Power Project – Vicinity Map

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Control Philosophy Overview of Rosa Plant

- Main Plant Equipments Controlled And Monitored by DCS
- Boiler & Auxiliaries
- Turbine & Auxiliaries
- Generator Auxiliaries
- Cooling Water & Cooling Tower System
- Makeup Water System
- Fuel Forwarding System
- Turbine Control and Protection by Digital Electro Hydraulic (DEH) System & Emergency Trip System (ETS)
- Main Plant Auxiliaries Controlled And Monitored By PLCs.
- ► ESP
- Chemical Dosing System
- Condenser Tube Cleaning System
- APH Infrared Hot Spot and Gap Adjust Control System
- Hydrogen Dryer System

The above systems are supplied by BTG vendor (SEC, China)

Control Systems for BOP are procured from India through package OEMs.

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Rosa Central Control Room

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Rosa DCS Architecture

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Packages Controlled From BOP Network System

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- Coal Handling Plant
- Ash Handling Plant
- Mill Reject Handling System
- Compressed Air System
- Fuel Oil Unloading
- Fire Water Supply System
- DM Plant
- Raw Water Pre-treatment Plant
- Effluent Treatment Plant
- Miscellaneous Pumps Raw water Intake, Raw water, Rain water, Service water, Potable Water, CT Make up, DM feed, Boiler Fill

BOP PLCS & Network Design Basics

PLCs

- All PLCs are of
- Same make (Rockwell)
- Same family
- Larger packages are of Rockwell Control Logix family- with Redundant Processors.
- Smaller packages are of Rockwell Flex Logix family-with non-Redundant Processors.

BOP Network

- 4 No. Monitors for operation in CCR
- Redundancy in
- Servers
- Network components like Ethernet switches, Cabling & Interface Modules
- Time synchronisation with Master clock system.
- Connectivity with DCS through OPC.

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BOP Network Configuration

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BOP Network Configuration - Details

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BOP Network Components – Details

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- Details of equipment of Network system -
- Server 2 nos.
- Make HP- Compaq, ML 350
- Configuration Processor Intel XEON 3 GHz., RAM 4 GB, HDD 320 GB with RAID level 10 mirroring.
- Softwares –
- ✓ RS Logix 5000 STD, RS Networkx Bundle
- ✓ RS View SE server Unlimited Display
- ✓ RS View Studio for RS View Enterprise (Contain Panel View software also.)
- ✓ RS Linkx Classic Gateway
- ✓ Windows 2003 Std. server, Service Pack-2
- \blacktriangleright Client 4 nos.
- Make HP- Compaq, DX 2480
- Configuration Processor Pentium 2.8 GHz., RAM 1 GB, HDD 80 GB.
- Softwares –
- ✓ RS View SE client

BOP Network Components – Details



- Ethernet Switch 2 nos.
- Make CISCO , WSCE 500 24TT
- Type Manageable, 24 port
- ➢ FO to Ethernet convertor − 20 nos.
- Make D link, DFE 855
- Printer 2 nos.
- 01 no. A3 size Inkjet colour , 2800
- 01 no. A3 size Laser colour, 5550
- Make HP

Input and Output Details

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Package Name	Stage - I/ Stage - II	Digital Input	Digital Output	Analogue Input	Analogue Output	RTD Input	Total I/Os
DM Plant (including ETP/PT/ Intake/ Rain Water RI/Os)	Common for Both Stages	1264	592	228	24	0	2108
Fuel Oil System	Common for Both Stages	80	64	24	12	0	180
Mill Reject Handling System	Stage - I	432	192	0	0	0	624
	Stage - II	720	368	12	12	0	1112
Compressed Air System	Common for Both Stages	48	0	24	0	0	72
Ash Handling Plant	Stage - I	1216	1232	180	0	72	2700
	Stage - II	1152	1200	156	0	72	2580
Fire Protection System	Common for Both Stages	112	96	12	0	0	220
Coal Handling Plant	Common for Both Stages	928	384	156	36	160	1664
Raw Water System	Stage - II	32	32	12	0	0	76

Total I/O counts – 11336 nos.

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Typical PLC Configuration For Large Packages

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Typical PLC Configuration For Small Packages

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DM Plant PLC – Remote I/O Panels

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Total 06 nos. remote I/O panels of DM PLC are geographically distributed in the plant and all these panels are connected to main DM PLC through fibre optic cables.

PT Plant – One no. remote I/O panel located at PT plant electrical room.

ETP – Total 3 nos. panel. One no. located at Fuel oil control room, one no. at CMB electrical room, one no. at MRHS control room.

Intake water – One no. remote I/O panel at intake water electrical room.

Rain Water – One no. remote I/O panel at rain water electrical room.

Other pumps are directly wired to DMPLC for their control and monitoring. These pumps are as follows –

Raw Water Pumps

- CT Makeup Pumps
- Portable Water Pumps
- Service Water Pumps
- DM Feed Pumps

AHP PLC

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AHP PLC – Remote I/O Panel Details

Reliance

Total 09 nos. remote I/O panels of AHP PLC are geographically distributed in the plant and all these panels are connected to main AHP PLC through control net cable

➤ Ash Water – One no. R I/O panel common for unit-1 and uni-2 located at Ash water electrical room.

ESP – 3 nos. R I/O for unit-1 and 2 nos. R I/O for unit-2 are located at ESP electrical building.

BACP – One no. each R I/O for unit-1 and unit-2

Silo - One no. R I/O common for unit-1 and unit-2

CHP PLC

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CHP PLC Configuration – Technical Details

- STACKER RECLAIMER Being connected to CHP main PLC through Modbus via Wireless communication.
- PLC Processor Rockwell Compact Logix (1769 L35CR), 1.5 MB Memory
- I/Os 1734 Family also called as Point I/Os
- WAGON TIPPLER Being connected to CHP main PLC through Modbus
- PLC Processor Rockwell Compact Logix (1769 L35CR), 1.5 MB Memory
- I/Os 1734 Family also called as Point I/Os

 PADDLE FEEDER – Being connected to CHP main PLC through Modbus via Wireless communication.

PLC Processor – Rockwell Compact Logix (1769 - L35CR), 1.5 MB Memory ≻ I/Os – 1734 Family also called as Point I/Os

- Wireless Communication –
- Make Lotus
- Radio Modem Satel 1870
- ≻RTU 1400 D

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Wireless Communication between CHP PLC and Paddle Feeder PLC RELIANCE



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Advantages of BOP PLC Network System

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- Control & Monitoring of all BOP Packages from Centralized Location (CCR)
- Operational Flexibility- Operation can be done either from CCR or Local Control Room as per Operational requirement
- Operation of any of the BOP package from any Client station in CCR
- Operator Familiarization & Training is easy as all BOP packages have similar type of HMI screens (Look & Feel)
- Operation can be done with reduced man power.
- Engineering / Maintenance/Troubleshooting can be done from Engineer's room for all packages.
- Maintenance, Familiarization & Training is easy as all are same type of PLCs.
- Maintenance can be done with reduced man power.
- Spares Inventory minimized.

Advantages of BOP PLC Network System



- Time synchronisation of BOP PLCs with Master clock system at one point so that individual PLC time synchronisation is not required.
- Connectivity of BOP PLCs with DCS/ MIS at one point through OPC so that individual PLC is not required to be connected with DCS.

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PLC Vendor Selection Methodology

- Prepare technical specifications and functional requirement / concept note of PLCs and Network system.
- Freeze architecture of individual PLC including interface with BOP Network System.
- Estimate I/O counts package wise
- Mandatory spares included in the specification
- Invite bids from PLC Vendors
- Bidders to offer one consolidated quote with Package wise price break up
- Bidders to quote unit rates as well for modules (Processor, I/O cards, Communication controller etc)
- Reliance evaluate and decide the PLC supplier.
- MOM signed with PLC supplier for package wise price and unit rates.
- In case of Rosa , Rockwell was selected through the above methodology for supply of PLCs and BOP Network

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PLC Procurement and Implementation Methodology

For PLC

- Sourcing of PLC through Mechanical Package OEMS.
- While evaluating Mechanical package OEMs , Reliance communicate their intent of PLC standardization
- OEM place order on Reliance selected PLC supplier
- PLC Supplier takes complete responsibility of supply, commissioning and warranty of PLC system (to OEM)
- OEM has overall commitment of warranty (to Reliance directly)
- For BOP Network System
- BOP Network system ordered directly on PLC supplier
- PLC Supplier takes complete responsibility of supply, commissioning and warranty of PLC system (to Reliance directly)

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BOP PLC Network System in Other Reliance Projects

Reliance

- BOP PLC Network system concept is also being implemented in our other Reliance Power projects –
- Butibori 2X300 MW Coal Based Power Plant
- Samalkot 2400 MW Combined Cycle Power Plant
- Sasan 4000 MW Coal Based Ultra Mega Power Project

BOP PLC Network with Ring Topology

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Thank you for Participating

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Smart grid and Its Challenges

By SH. Y.K.Sehgal

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Smartgrid

"Smart Grid" shall facilitate efficient and reliable end-to-end Intelligent two way delivery system from Source to Sink through Smart Generation including Renewable energy, Smart transmission & Distribution System

The difference

Conventional



- Generation Follows the Load
- Generation is controlled
- Top down approach

<u>Smart</u>

- Load and Generation both move for Balance
- Both Generation and load are controllable
- Two way approach







The Smart Way

The Smart way needs changes in the way business is done mainly at Distribution level

Automation in Distribution

The Smart Way out

Current Status of Distribution

- Distribution is characterized by
 - High AT&C losses (National Avg~33%)
 - Low economic viability and
 - Poorly maintained infrastructure (mostly installed and no maintenance)
- India's Generation and Transmission have healthy infusion of Automation but distribution is lacking way behind.





Present Process in Distribution system

Present System End the process at Planning and doing .

There is no feedback loop to analyze and improve the system



≻<u>No Checks</u>

No Preventive action only breakdown and corrective

Necessity of Automation

You cannot control What you don't Know

To know one need to

- Measure

- Compare then only control is feasible

Lack of Intelligent Equipment

Situation

 The present system only has circuit breaker which curtail the load on the down stream network completely in the event of a fault.

Repercussions

 Blackouts a large section of distribution causing inconvenience to the consumer and loss of revenue

Necessity of Automation

Lack of Data and Information about the system

Situation

- Measurement of Energy, the basic parameter (means of quality delivery) in Power delivery system is not proper in most of the utilities
- The information about system is a far from reality

Repercussions

- Increased losses <u>Unaccounted energy</u> flow
- Lack of information on <u>Loads</u> leads to overloading and poor voltage at Customer end as well as unplanned outages
- Lack of information on <u>health of Transformer</u> leads to higher failures- upto 20% fail in India compared to achievable <8% (One Utility has <2%)

Challenges towards Automation

- People
 - Utility people are most important for improving the power sector but are the mostly unskilled
- Lack of experience and awareness of Automation & data analysis across Power Distribution Sector
- Need for Regulatory enablement for pricing and performance related compensation/reward payment structure
 - The current system is Asset related
 - Changing Operational practices
 - Culture

WAMS/Synchrophasor Measurement for a grid

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Power Transmission System

- Explosive growth of power system- Resource inadequacy – Generation / Transmission / Distribution
- Transmission
 - Haulage of power over long distances
- A statutorily permitted floating frequency band
- Integration of large power systems
 - NEW & SR Grids
 - Renewable Integration

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Need for Smartgrid

- Existing SCADA/EMS facility provides only Steady State view of the Grid
- To address issues like Safety, Security and Reliability amid complexity of the grid, real time/dynamic behavior of the system is to be monitored
- To facilitate optimal utilization of resources through real time assessment of transmission capability
- Smart Grids through WAMS/Synchro-Phasor Technology provides Real time dynamic state of the system which shall improve visualization & situational awareness of grid events

Synchrophasor Technology

- Phasor: An electrical quantity with magnitude and phase (angle)
- Synchrophasors: Time-synchronized phasors





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WAMS Architecture



Smartgrid Promise

- WAMS/Synchro-Phasor Technology provides
 Real time dynamic state of the system
- Situational Awareness on a sub-second basis over wide area
- Instantaneous measure of power system stress between wide area locations
- Instantaneous measure of power system dynamics at given location
- PMU data is well suited to activate automated controls

Potential Applications

Real Time Applications

- Wide Area Situational Awarness
- Monitoring of Oscillations
- Alarming and setting system operational limit
- Dynamic line rating and congestion management

Off Line Applications

- Model Validation (Calibrate & fine-tune simulation models by comparing simulation results with synchrophasor data)
- Grid incident analysis
- Voltage Stability Performance
 - Development of wide area protection scheme

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RENEWABLE



Comparison

X		Parameter	Conventional Energy	Renewable Energy Recourses		
	Í	Controllability	Power output of Conventional can be controlled to manage system study & parameters	Uncontrolled power output (Must Run)		
	2	Predictability	Scheduling is possible even few days before.	Specially in case of wind forecasting accuracy is low • 15 min – 95% (approx) • 4hrs – 80-85% • Day ahead - < 40%		
	3	Compactness	Land requirement/ MW is low. For Typical 5x800MW Thermal Power plant land requirement is ~ 11.5 sq- KM.	land requirement is quite large (Specially in case of wind power 460sq-KM for 4000MW)		
	4	Dependabilty	Conventional source supply a fixed portion of load - reliable, permanent, dependable	Low Reliability and distributed generation all along the area Not suitable for critical and essential loads. Back up is required		
	5	Generation Phenomenon	No sudden and unanticipated change to power output	Variability and intermittency in generation (3MW-2000MW in few minutes)		

	K	A	Comparise	on			
XT	ŧ.	Parameter	Conventional Energy	Renewable Energy Recourses			
X	6	Requirement of VAR compensation	Conventional generator can generate as well as absorb VAR to support grid	Wind Induction generator need VAR support from Grid.			
		Grid Connectivity issues	Single point injection at higher voltage level with proper scheduling. Planning is replicable for new generator.	Lots of connectivity issues ; Distributed generation at low voltage level which is further intermittent & variable depend upon weather. (Wind speed and solar intensity) – Conventional grid planning rules difficult to apply			
	8	Power Quality	Quality of power is controllable and reliable	Power Quality Problems (Voltage fluctuations, Harmonic distortion, DC injection, VAR support)			
	9	Control techniques	Mature Control techniques readily available	An adaptable advanced control system like STATCOM, SVCs, is under development.			
	1	Storage 0	There is no need of bulk storage as production can be planned	Energy Storage requirement as production is at mercy of natural phenomenon (pressurized air, electro mechanical storage, underground seasonal storage, batteries)			

Need for Integration

- Rapid and large deployment of Renewable Energy Source in future
- Variability & Intermittency in RE Resources
- Sudden and Unanticipated changes to Power Output
- Power Quality Problems (Voltage fluctuations, Harmonic distortion, DC injection)
- Need of accurate forecasting of wind speed and solar intensity

Challenges in integrating

- Use of Smart Control devices of suitable rating like STATCOM
- Phasor Measurment unit/ Communication System at distribution end.
- Energy Storage such as pressurized air, electro mechanical storage, underground seasonal storage, batteries with Power electronic & control systems
- Information exchange with energy dispatch centre helps the utility to deal with these RES.

Challenges in integrating

- It platform should be developed to forecast both the load and the renewable power available.
- Development of an adaptable advanced control system is necessary to achieve optimal utilization of different kinds of renewable energy sources and to maintain a high degree of reliability and security.



Thank you





DEVELOPMENT OF AUTOMATION MECHANISM FOR INSPECTION OF POWER PLANT COMPONENTS IN CRITICALAREAS

Kishore Aggarwal Badri Vishal Gupta Rakesh Kumar Chakraborty Sensor & Robotics Lab, NETRA NTPC Limited, Greater Noida ISA(D) POWAT-INDIA 2012, New Delhi January 13th -14th, 2012









Power Plant Equipments

- Turbine
- Generator
- Condenser
- Piping
- Valves
- Fans
- Compressors
- Pumps
- Storage tanks
- Mills
- Transformers
- Transmission lines
- Others Auxiliaries





How to ensure plant Availability

- Preventive maintenance
- Condition based Monitoring
- Good quality of Maintenance
- Adopting Advanced NDT techniques
- Faster and reliable Inspection





Robotics

A robot is a reprogrammable, multifunctional machine designed for performing various useful tasks.

Robotics is related to the sciences of electronics, mechanics, mechatronics, and software engineering.

Today, robotics serve various practical purposes, whether domestically, commercially, or militarily.





Why need Robotics in Power Plant?

- Faster Inspection
- Accessibility in critical areas
- Reliable Inspection
- Reduced downtime



ISA Delhi Section



Tube Arrangement data

-	No. Assy. 48	No. Elem. 432	No. Loops	Spacing-mm		Tube	Heatin
Section				S _T 3048	S _L 54.0	0D mm 44.5	Length m 14818
SH PANELETTE							
SH PLATEN	25	400	1	762	60.3	51.0	13576
RH PLATEN	74	888	1	254	63.5	54.0	27883
RH SPACED(Final)	74	888	1	254	90.0	54.0	22712
LTSH Terminal	124	744	12	304.8	95.0	44.5	9070
LTSH Horizontal	124	744	2	152.4	95.0	44.5	33977
ECONOMISER	184	552	10 3/4	103.0	76.2	38.1	152060

ARRANGEMENT DATA





Boiler Inspection in NTPC

Activities involved in Boiler inspection:

- Cooling of the boiler after shutting down (min 24 hours)
- Washing of the heat transfer surfaces (24 hours)
- Erecting a scaffolding (96-100 Hours)
- Thickness survey of tubes
- Replacement/Repair of damaged tubes

Tube thickness survey done in two phases:-

Phase 1: Furnace zone inspection takes 60-72 hours Phase 2: Second pass-economizer, LTSH and extending up to re-heater takes120 hours.





Issues in Boiler Inspection

- Highly complex and labor intensive
- Manual intervention and supervision
- Historical Inspection data not used.
- Many areas are not accessible.
- Inspection is not continuous.
- 100 % inspection is not possible.

The entire operations of boiler tube inspection spread over 12 to 15 days







Inspection Methodology

Option 1: Inspection of tube across the length



For this movement, the size of the robot along with the sensing and tube thickness detection mechanism should be small enough so as to pass through the support plates gap, which is approximately 20 mm wide.



The actual gap between the panels are much less and nonuniform due to misalignment so that robot movement in between the tubes is very difficult.

A Maharatna Company







Generator Inspection

Activities involved in Generator inspection:

- Opening of end shields
- Rotor Thread out
- Inspection like visual, ELCID, Wedge tightness, etc.
- Rotor Thread in
- Boxing up of generator











In-pipe robot





Salient Features:

- Prototype designed for 100 mm diameter pipe.
- Traction is provided by the helical motion
- Universal joint for bend
- Spring loaded wheels for uneven pipe.
- 10 W DC geared motor
- Wireless camera mounted on robot
- LED light for camera







In-pipe robot Motion in Curved Pipe

- Universal joint is provided between the rotor and motor
- It helps in transmission of torque during bends in pipe.












Generator Inspection crawler

Advantages

- Faster and Reliable Inspection
- Reduce downtime.
- Inspection possible during Minor overhauls.
- Different sensors can be attached



Conclusions



- Internal inspection of inaccessible pipes is possible with in-pipe robot
- Wireless robots with on-board power source helps in inspection over long pipe length.
- Advanced robot can be useful in detecting and repairing the defect.
- In-situ Generator inspection is possible with Generator Inspection system
- Critical activity of rotor movement can be saved and saves a lot of precious time.
- Automated inspection mechanism for different critical areas needs to be developed to ensure reliability of the equipments.





Value now. Value over time.

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DTE Energy - Detroit Edison



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VALUE NOW, VALUE OVER TIME

Plants & Performance Center



Monroe – 3,135 mw



Trenton Channel - 730 mw



River Rouge - 527 mw



Belle River - 1,260 mw



Performance Center - 11,588 mw



Greenwood - 785 mw

Generating	Capacity	Capacity
Unit	Unit	Plant
Belle River 1	625	
Belle River 2	635	
Belle River		1260
Conners Creek 15	135	
Conners Creek 16	100	
Conners Creek		235
Fermi 2	1110	1110
Greenwood 1	785	785
Harbor Beach 1	103	103
Monroe 1	770	
Monroe 2	795	
Monroe 3	795	
Monroe 4	775	
Monroe		3135
River Rouge 2	247	
River Rouge 3	280	
River Rouge		527
St Clair 1	150	2
St Clair 2	162	
St Clair 3	168	
St Clair 4	158	
St Clair 6	321	
St Clair 7	450	
St Clair	NACC -	1409
Trenton Channel 7A	124	
Trenton Channel 8	122	
Trenton Channel 9	520	
Trenton Channel		766
Peakers	1224	1224
Totals:	10554	10554

Fleet Performance Center

Performance Center – Mission

Equipment Performance Optimization of the Fossil Generation Portfolio through continuous "real time and **predictive** asset **condition monitoring**" to maximize the asset **market value**.

Performance Center – Vision

Fossil Generation's Fleet-wide "Mission Control Center" for continuous monitoring and optimization of plant equipment performance



Located in Ann Arbor Michigan

- 7x24 hour operation (February 2006).
- Plant interface with Merchant Operation Center.
- Oversight of Outage and de-rate coordination.



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