

# Eric J. Boyer

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## EDUCATION

Ph.D., Public Policy & Public Administration, Trachtenberg School of Public Policy & Public Administration (TSPPPA), George Washington University (2012)  
Concentration: Organizations & Management

M.P.A., Public Administration, Syracuse University (2007)  
Certificate in Advanced Study of Nonprofit and Civil Society Organizations

B.A., English Literature, St. Michael's College (1999)

## PRIMARY ACADEMIC ASSIGNMENT

2014 – Assistant Professor of Public Administration, University of Texas at El Paso

## OTHER ACADEMIC AFFILIATIONS

2018 – Editorial Board, Journal of Strategic Contracting and Negotiation (JSCAN)

2012-2014 Postdoc, School of Public Policy, Georgia Institute of Technology

2009-2012 Instructor, TSPPPA, George Washington University

## ARTICLES

Boyer, Eric J., Aleksey Kolpakov and Hans Peter Schmitz. Forthcoming. "Do Executives Approach Leadership Differently when they are Involved in Collaborative Partnerships? A Perspective from International Nongovernmental Organizations (INGOs)." *Public Performance & Management Review*.

Boyer, Eric J., Juan D. Rogers and David M. Van Slyke. Forthcoming. "Analyzing Managerial Perceptions of When and How to Structure Public Involvement in Public-Private Partnerships." *Local Government Studies*.

Boyer, Eric J. and David M. Van Slyke. Forthcoming. "Citizen Attitudes towards Public-Private Partnerships." *American Review of Public Administration*.

Boyer, Eric J. and Daniel Scheller. 2018. "An Examination of State-Level Public-Private Partnership Adoption: Analyzing Economic, Political and Demand-related Determinants of PPPs." *Public Works Policy & Management*. 23(1): 5-33.

Boyer, Eric J. and Aleksey Kolpakov. 2017. "An Empirical Examination of Partnership Frequency and Design within International Nongovernmental Organizations (INGOs)." *International Journal of Public Administration*.

Boyer, Eric J. 2016. "Identifying a Knowledge Management Approach for Public-Private Partnerships." *Public Performance & Management Review*. 40(1): 158-180.

Boyer, Eric J., David Van Slyke, and Juan Rogers. 2016. "An Empirical Examination of Public Involvement in Public-Private Partnerships: Qualifying the Benefits of Public Involvement in PPPs." *Journal of Public Administration Research and Theory*. 26(1):45-61.

Boyer, Eric J. and Kathryn Newcomer. 2015. "Developing Government Expertise in Strategic Contracting for Public-Private Partnerships." *Journal of Strategic Contracting and Negotiation*. 1(2): 129-148.

Forrer, John, James Edwin Kee, Kathryn Newcomer, and Eric Boyer. 2010. "Public Private Partnerships and the Public Accountability Question." *Public Administration Review* (May/June): 475-484.

## BOOK

Forrer, John, James Edwin Kee, and Eric Boyer. 2014. *Governing Cross-Sector Collaboration*. San Francisco: Jossey-Bass. ISBN: 978-1-118-75969-1.

*Review*: Mendel, Stuart C. 2016. "Book Review: Governing Cross-Sector Collaboration by J. Forrer, J. Kee, and E. Boyer." *Nonprofit and Voluntary Sector Quarterly* 45 (4):869-871.

## BOOK CHAPTER

Kingsley, Gordon, Janelle Knox-Hayes, Juan Rogers, and Eric Boyer. 2014. "Knowledge Management through Informal Knowledge Exchanges and Communities of Practice in Public Organizations." In *Public Administration Reformation: Market Demand from Public Organizations*, edited by Yogesh K. Dwivedi, Mahmud A. Shareef, Sanjay Pandey and Vinod Kumar. London: Routledge.

## CONFERENCE PROCEEDINGS

Boyer, Eric, and Gordon Kingsley. 2013. "Mapping Knowledge Resources for Government Learning on Public-Private Partnerships." *Academy of Management Proceedings* 2013 (1).

## WORKS UNDER REVIEW

Boyer, Eric J. Understanding Citizen Perceptions of Public Involvement in PPPs. R&R, resubmitted.

Boyer, Eric J. Public-Private Partnerships and Infrastructure Resilience. R&R.

Kolpakov, Aleksey, and Eric Boyer. Gender and Leadership in Nonprofit Collaboration.

## WORKS IN PROGRESS

Boyer, Eric J. Leadership in Emergency Management.

Boyer, Eric J. Why do Human Service Nonprofits Partner and How Does their Partnering Affect their Performance?

Boyer, Eric J. Examining Mechanisms for Client and Donor Feedback in Human Service Nonprofits on the U.S.-Mexico Border.

## SPONSORED RESEARCH REPORTS

Kingsley, Gordon, Eric Boyer, Juan Rogers, and Janelle Knox-Hayes. 2014. "Implementing Communities of Practice in the Georgia Department of Transportation." Final Report. GDOT Research Project No. RP 11-37. <https://tinyurl.com/ybjuv8fp>.

Boyer, Eric, Rich Cooper and Janet Kavinoky. 2011. "Public-Private Partnerships and Infrastructure Resilience." Office of Transportation & Infrastructure, U.S. Chamber of Commerce. <https://tinyurl.com/y8js7can>

## BOOK REVIEWS

Boyer, Eric. 2014. Review of Robert Agranoff's "Collaborating to Manage: A Primer for the Public Sector." *International Public Management Journal* 17, (2): 293-296.

Boyer, Eric. 2007. Review of Rosemary O'Leary's "The Ethics of Dissent: Managing Guerrilla Government" *Policy Perspectives, The George Washington University Journal of Public Policy and Public Administration* 15, (Spring): 99-104.

## CONFERENCE PRESENTATIONS

Boyer, Eric and Aleksey Kolpakov. (2018). "Do Men and Women Approach Leadership Differently in the International NGO Sector?" Paper Presentation at the West Coast Nonprofit Data Conference, BYU, Salt Lake City, UT.

Kolpakov, Aleksey, and Eric Boyer. (2018). "Examining Generational Dimensions of Leadership in International Nongovernmental Organizations." Annual Conference of the American Society of Public Administration (ASPA). Denver, CO.

Boyer, Eric and Aleksey Kolpakov. (2017). "Examining Generational Dimensions of Leadership in International Nongovernmental Organizations." Paper Presentation at the 46<sup>th</sup> Annual Research Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Grand Rapids, MI.

Boyer, Eric (2017). "Measuring Public Preferences for Citizen Engagement in Public-Private Partnerships." Paper Presentation at the 39<sup>th</sup> Annual Research Conference of the Association for Public Policy Analysis and Management (APPAM), Chicago, IL.

Boyer, Eric, Aleksey Kolpakov, and Hans Peter Schmitz (2017). "Is Collaborative Leadership Really Any Different? Evidence from International NGOs." Paper Prepared for the following symposium: Public Administration and Nonprofit Studies: Are We All Touching the Same Camel? (invitation-only), George Washington University, Washington, DC.

Kolpakov, Aleksey and Eric Boyer (2017). "Comparing Male and Female Approaches to Leadership." Paper presentation at the 15<sup>th</sup> Public Management Research Association Conference (PMRC), Washington, DC.

Kolpakov, Aleksey, Eric Boyer, and Scott Lee. (2017). "Examining Gender Dimensions of Leadership in International Nongovernmental Organizations." Annual Conference of the American Society of Public Administration (ASPA). Atlanta, GA.

Boyer, Eric. (2017). "Public Involvement in Transportation Public-Private Partnerships." Poster Presentation at the 96<sup>th</sup> Annual Meeting of the Transportation Research Board (TRB), Washington, DC.

Boyer, Eric. (2016). "An Examination of Governance and Stakeholder Management in Public-Private Partnerships." Paper Presentation at the 5<sup>th</sup> International Joint Conference on Public-Private Partnerships (invitation-only), University of Antwerp, Antwerp, Belgium.

- Boyer, Eric. (2016). "Balancing Donor, Client, and Community Interests in Human Service Delivery." Paper Presentation at the 45<sup>th</sup> Annual Research Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Washington, DC.
- Boyer, Eric and David Van Slyke. (2016). "Understanding Public Involvement in Public-Private Partnerships: The Citizen Perspective." Paper presentation at the 14<sup>th</sup> Public Management Research Association Conference (PMRC), Aarhus, Denmark.
- Boyer, Eric and Daniel Scheller. (2016). "A Time Series Analysis of PPP Adoption in the U.S.," Paper Presentation at the 74<sup>th</sup> Annual Conference of the Midwest Political Science Association (MPSA), Chicago, IL.
- Boyer, Eric, Aleksey Kolpakov and Hans Peter Schmitz. (2015). "Leadership and Collaboration in International Nongovernmental Organizations." Paper Presentation at the 44<sup>th</sup> Annual Research Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Chicago, IL.
- Boyer, Eric, Juan Rogers and David Van Slyke. (2015). "Examining Public Perceptions of Public-Private Partnerships." Paper presentation at the 4<sup>th</sup> International Conference on Public-Private Partnerships (invitation-only), Cornell University, New York, NY.
- Kingsley, Gordon, Eric Boyer, Juan Rogers, and Janelle Knox-Hayes. (2015). "The Effects of Communities of Practice on Workforce Transition: A Quasi-Experiment in the Georgia Department of Transportation." Paper Presentation at the 13<sup>th</sup> Public Management Research Association Conference (PMRC), Minneapolis, MN.
- Boyer, Eric, Juan Rogers, and David Van Slyke. (2015). "Identifying the Influence of Public Involvement on Public-Private Partnerships." Paper Presentation at the 13<sup>th</sup> Public Management Research Association Conference (PMRC), Minneapolis, MN.
- Boyer, Eric and Aleksey Kolpakov. (2014). "Unpacking Partner Selection among Transnational NGOs." Paper Presentation at the 43<sup>rd</sup> Annual Research Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Denver, CO.
- Smith, Rick and Eric Boyer. (2014). "A Community of Practice Approach to Knowledge Management at the Georgia DOT." Paper Presentation at the 92<sup>nd</sup> Annual Meeting of the Transportation Research Board (TRB), Washington, DC.
- Boyer, Eric and David Van Slyke. (2013). "Public Engagement in Public-Private Partnerships: Re-Defining the Public in PPPs," Paper Presentation at the 33<sup>rd</sup> Annual Research Conference of the Association for Public Policy Analysis and Management (APPAM), Washington, DC.
- Boyer, Eric and Gordon Kingsley. (2013). "Communities of Practice & Workforce Transition," Paper Presentation at the 33<sup>rd</sup> Annual Research Conference of the Association for Public Policy Analysis and Management (APPAM), Washington, DC.
- Boyer, Eric and Gordon Kingsley. (2013). "Mapping Knowledge Resources for Government Learning on Public-Private Partnerships," Paper Presentation at the 73<sup>rd</sup> Annual Meeting of the Academy of Management (AOM), Orlando, FL.
- Allen, Thad and Eric Boyer. (2013). "Strategies for Addressing Complex and Wicked Problems in Public Administration," Paper Presentation at the 12<sup>th</sup> Public Management Research Association Conference (PMRC), Madison, WI.

- Rogers, Juan, Gordon Kingsley, and Eric Boyer. (2013). "Technological Jurisprudence in the Formation of Informal Networks of Knowledge Exchange in a State Transportation Agency" Paper Presentation at the 12<sup>th</sup> Public Management Research Association Conference (PMRC), Madison, WI.
- Boyer, Eric and James Edwin Kee. (2013). "Public and Nonprofit Leadership in Heterarchies: Core Strategies for Crises and Disasters," Paper Presentation at the 71<sup>st</sup> Annual Conference of the Midwest Political Science Association (MPSA), Chicago, IL.
- Kingsley, Gordon, Ben Deichtman and Eric Boyer (2013). "Adaptations of Policy Tools for Innovation and Reform in Science Education Classes," Poster Presentation at the 71<sup>st</sup> Annual Conference of the Midwest Political Science Association (MPSA), Chicago, IL.
- Boyer, Eric. (2013). "Knowledge Management and Public-Private Partnerships – Preparing Public Managers for the Future," Poster Presentation at the 92<sup>nd</sup> Annual Meeting of the Transportation Research Board (TRB), Washington, DC.
- Boyer, Eric. (2012). "Public Sector Strategies to Serve the Public Interest through Public-Private Partnerships." Poster Presentation at the 32<sup>nd</sup> Conference of the Association of Public Policy and Management (APPAM), Baltimore, MD.
- Boyer, Eric. (2012). "Channeling Private Sector Roles in Infrastructure to Provide More Resilient Approaches to Natural Disasters," Paper Presentation at the 70<sup>th</sup> Annual Conference of the Midwest Political Science Association (MPSA), Chicago, IL.
- Boyer, Eric. (2012). "Public-Private Partnerships and Infrastructure Resilience," Presentation at the Community Resiliency Workshop at the U.S. Chamber of Commerce, Washington, DC.
- Boyer, Eric. (2012). "Building Capacity for Public-Private Partnerships (PPP): How State Transportation Agencies Develop Skills and Systems to Manage PPPs," Poster Presentation at the 91<sup>st</sup> Annual Meeting of the Transportation Research Board (TRB), Washington, DC.
- Boyer, Eric. (2010). "Ensuring Fair and Effective Outcomes in Public-Private Partnerships (PPPs): How Public Agencies Develop Skills in Designing and Implementing PPPs," Paper Presentation at the 32<sup>nd</sup> Annual Research Conference of the Association for Public Policy Analysis and Management (APPAM), Boston, MA.
- Boyer, Eric. (2008). "Learning from Others: A Study of Inter-Organizational Learning in Arlington County's Emergency Management Network," Paper Presentation at the Minnowbrook III Conference, Lake Placid, NY.
- Boyer, Eric. (2007). "Agricultural Reform in the Kyrgyz Republic: Lessons Learned and Priorities for Strengthening the Livestock Sub-Sector," Paper Presentation at the Development and Social Transformation Symposium, Syracuse, NY.
- Boyer, Eric, with Recep Aktas, Tess McEnery, Jose Gallegos, Ion Ghetie-Rotaru, Diego Tisera, Lorenal Vinuela, and Michael Scherger. (2007). "The Role of Donors in Civil Society Democracy Promotion," USAID's Office of Democracy and Governance, Washington, DC.

## **OTHER CONFERENCE PARTICIPATION**

- (2017). Panel Chair. Panel on "Resources Dependency in Nonprofit Networks." Forty-Sixth Annual Research Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Grand Rapids, MI, Nov. 18.

- (2017). Panel Chair. Panel on “Public Opinion and Political Participation.” Thirty-Ninth Annual Research Conference of the Association for Public Policy Analysis and Management (APPAM), Chicago, IL, Nov. 3.
- (2017). Panel Chair. Panel on Motives and Impacts of Public Engagement.” Public Management Research Association Conference (PMRC), Washington, DC, June 8-10.
- (2015). Panel Chair. Panel on “Competition and Survival in the Nonprofit Marketplace.” Forty-Fourth Annual Research Conference of the Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), Chicago, IL, Nov. 18-21.
- (2013). Panel Chair. Panel on “Measurement & Methods in Public Management Research.” Public Management Research Association Conference (PMRC), Madison, WI, June 20-22.
- (2013). Discussant. Panel on “Privatization and Contracting Out.” Midwest Political Science Association (MPSA) 71<sup>st</sup> Annual Conference, Chicago, IL, April 11-14.
- (2013). Discussant. Poster Session on “Management and Leadership.” Midwest Political Science Association (MPSA) 71<sup>st</sup> Annual Conference, Chicago, IL, April 11-14.
- (2011). Panel Chair. Panel on “Organizational Learning.” Public Management Research Association Conference (PMRC), Syracuse, NY, June 2-4.

## TEACHING EXPERIENCE

### UTEP

- Organizational Theory & Behavior* [Intro to Public Management] (MPA)  
*Economic Analysis for Public Administrators* [Intro to Microeconomics] (MPA)  
*Social Entrepreneurship and Nonprofit Management* [Intro to Nonprofit Management] (MPA)  
*Public & Nonprofit Program Evaluation* [Quasi Experiments & Causal Inference] (MPA)

### GWU

- Leadership in Complex Organizations and Crises* [Leadership & Disasters] (MPA/MPP)  
*Contracting Out and Public-Private Partnerships* [Contract Management] (MPA/MPP)  
*Governance in the U.S. Federal System* [Intro to American Government] (MPA/MPP)

## CONTRACTS AND GRANTS - AWARDED

2016. Course release for grant development. Grant Proposal Enhancement Program, College of Liberal Arts, UTEP. \$5,000. [Internal]
2016. Financial Support for Grant Development. Grant Proposal Enhancement Program, College of Liberal Arts, UTEP. \$3,057. [Internal]
2015. *UTEP Library’s Information Literacy Course Enhancement Grant*. University of Texas at El Paso University Library. \$3,000. [Internal]
2012. *Implementing Communities of Practice in the Georgia Department of Transportation*. (Supporting). Georgia Department of Transportation. \$391,443. [External]
2011. *Public Private Partnerships and Infrastructure Resilience*. U.S. Chamber of Commerce, Office of Transportation & Infrastructure. \$20,000. [External]

## CONTRACTS AND GRANTS – NOT AWARDED

2017. Policy white paper: “Public-Private Partnerships: What Local Government Managers Need to Know.” (Principal Investigator). International City/County Management Association (ICMA). \$6,000. [External]

2016. *A Guidebook for Implementing Alternative Technical Concepts into Project Delivery Methods*. (Principal Investigator). National Cooperative Highway Research Program (NCHRP). \$450,000. [External]

2016. *Contracting for Complex Products in the U.S. Intelligence Community: A Venture Capital Approach to Information Technology Development*. IBM Center for the Business of Government. \$20,000. [External]

2014. *Capturing and Learning Essential Consultant-Developed Knowledge within Departments of Transportation*. (Co-Principal Investigator). National Cooperative Highway Research Program (NCHRP). \$250,000. (second place). [External]

## DOCTORAL COMMITTEE SERVICE

Jasmine Villa, Doctoral Candidate, UTEP English Department, Rhetoric & Writing Studies

## SERVICE TO THE UNIVERSITY

UTEP

MPA NASPAA Reaccreditation Committee (2017-present)

Community of Engaged Scholars (2016-present)

UTEP Community of Returned Peace Corps Volunteers (2015-present)

## SERVICE TO THE PROFESSION

*Review Service*: Journal of Public Administration Research and Theory, Public Administration Review, American Review of Public Administration, Policy Studies Journal, Public Management Review, Public Performance & Management Review, Nonprofit Management & Leadership, Administration & Society, International Journal of Public Sector Management, Journal of Banking and Finance, M.E. Sharpe, Inc. (book), The Academy of Management (Public and Nonprofit Administration), The Transportation Research Board.

*Reviewer for Competitions*: American University’s Charles H. Levine Doctoral Student Paper Award (2016), ARNOVA’s Conference Travel Grant (2015).

*Committee Member*. Transportation Research Board: Taskforce on Knowledge Management.

*Invited Lecture*, Presentation on U.S. Intergovernmental Relations, Department of Business and Economics, The Catholic University of America (2012).

## AWARDS

Educator and Scholar Award, UTEP Public Administration Program (2017)

Best Poster Session Award, APPAM’s Fall Research Conference (2012)

Graduate Assistant Tuition Award, George Washington University (2007-2012)

Pass *with Distinction*, Doctoral Comprehensive Exam on Management and Organizations, George Washington University (2010)

Graduate Assistant Tuition Award, The Maxwell School of Syracuse University (2006-2007)

Annual Award in Academic Achievement, English Literature Department, St. Michael's College (1999) [selected by faculty]

## MEDIA

Boyer, Eric, and David Van Slyke. 2018. Article synthesis of "Citizen Attitudes towards Public-Private Partnerships." *Public Works Financing* 337 (May): 21-22. <http://pwfinance.net/>

Intersector Project, Article synthesis of "An Empirical Examination of Public Involvement in Public-Private Partnerships." <https://tinyurl.com/yb6ewb8p>

The Public Manager, Book Preview for "Managing Cross-Sector Collaboration." <https://tinyurl.com/yd2mf986>

## SURVEY DATA

2015. "Citizen Perspectives on Public Involvement and Public-Private Partnerships" (in STATA, SPSS formats); administered to a stratified random sample of registered voters by the Cooperative Congressional Election Study at Harvard (N=1,000) (with David Van Slyke).

2014. "Knowledge Management and Knowledge Retention in the Georgia Department of Transportation (GDOT)" (in STATA, SPSS formats); administered to all agency employees by request of the GDOT Commissioner (N=710, 26% response rate) (with Rick Smith).

2013. "Administrative Perspectives on Public Involvement and Public-Private Partnerships" (in STATA, SPSS formats); administered to a deliberate sample of public and private sector administrators working on PPPs (N=124, 30% response rate) (with David Van Slyke).

## WORKSHOP PARTICIPATION

STATA NetCourse® 120: Statistical Graphics Using STATA. October, 2016.

Inter-University Consortium for Political and Social Research (ICPSR) Summer Program. Maximum Likelihood Estimation & Regression II. University of Michigan. 2016.

Community Tour of Nonprofits involved in Migrant Services and Human Services in El Paso, Community of Engaged Scholars, UTEP Center for Civic Engagement. February 5, 2016.

Teaching Section Pre-Conference Workshop. "Preparing 21<sup>st</sup> Century Nonprofit Leaders: Challenges and Opportunities for Nonprofit Programs." and "Early Scholars Workshop." 2015 ARNOVA Conference. Chicago, IL. November 18, 2015.

Pedagogical Training Workshop. "Engaging Students in Dilemma Problem-Solving across Disciplines." and "How Scholarship and Your Teaching Can Advance Each Other." Fall Faculty Retreat. UTEP. August 21, 2014.

Pedagogical Training Session. "Teaching with Film in Nonprofit and Philanthropic Studies." 2014 ARNOVA Conference. Denver, CO. November 20, 2014.

Research Methods Seminar. "NVivo Workshop." Ivan Allen College, Georgia Tech, Atlanta, GA. March 12-13, 2013.

Summer Program in Survey Research Methods. University of Michigan's Institute for Social Research (Survey Design & Mixed Methods Research Design), Ann Arbor, MI. 2009.

Doctoral Seminar in Qualitative Case Study Analysis. Andrew Bennett, Georgetown School of Government. 2009.

## **MEMBERSHIPS**

Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA)  
Public Management Research Association (PMRA)

## **STATISTICAL PACKAGES & PROGRAMMING SKILLS**

Primary: STATA & NVivo. Secondary: Atlas.ti & SPSS.

## **LANGUAGES**

Native English • Kyrgyz (fluent) • Russian (functional)

## **RELEVANT WORK EXPERIENCE**

I have two years' experience working in the public sector, where I advised the Human Resources director of the Georgia State Department of Transportation on employee training (2012-2014).

I have five years' experience working in the nonprofit sector, where I traveled to field offices in seven different countries (Belarus, Egypt, Lithuania, Paraguay, Romania, South Africa, Ukraine) to coordinate international education programs funded by the U.S. State Department and the U.S. Department of Education (2001-2006).

I have two years' experience in grassroots international development as a Peace Corps Volunteer in Kyrgyzstan (1999-2001).