REGISTERED CHARITY NUMBER: 1163455

REPORT OF THE TRUSTEES AND UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2019 FOR

CLARBESTON ROAD ASSOCIATION FOOTBALL CLUB

Llewelyn Davies
Chartered Accountants
Yelverton House
St John Street
Whitland
Carmarthenshire
SA34 0AW

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 APRIL 2019

The trustees present their report with the financial statements of the charity for the year ended 30 April 2019. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of Clarbeston Road Association Football Club CIO is the promotion of community participation in healthy recreation, in particular by the provision of facilities for the playing of association football.

Significant activities

The primary activities of the charity throughout the year have been to continue to provide the opportunity for members of the community to participate in football, as players, spectators and as volunteers. Throughout the 2018-19 season the club fielded 2 senior men's teams, 9 mini/junior teams and 2 girls teams. An additional Under 8s team was created in March 2019 to cope with increased interest. In total 58 men and 190 children were registered with the club during the season, a further growth in numbers compared to previous years. There was a welcome increase in interest for girls football, sufficient to field teams at Under 12 and Under 14 age groups.

The teams have been managed by 36 coaches, an increase of 4 on the previous year, and further supported by the trustees and a range of other helpers and volunteers. The club has also continued to support the Cleddau Warriors Disability Football Club with coaching resources and for integrated football tournaments.

The trustees have continued to progress projects and funding bids to enable the master plan for improvements to the club facilities to be implemented. During the year, projects to the value of £186,588 were completed.

Stage 1 of the Ground Improvement Plan for the club's Knock Field site was completed, funded by the Rural Community Development Fund (with 20% match funding from the Landfill Community Fund, facilitated through the support of the Potter Group of waste management companies). This project was valued at £146,318 and was completed to budget. A formal opening ceremony took place in August 2018.

Further Landfill Community Funding was used to purchase a new tractor/mower and ball stop nets for the club's Pitch 1 site. These were delivered during the summer of 2018 at a combined cost of £30,250.

A project for construction of off-road parking at the charity's Pitch 3 site, to address concerns about road safety hazards, was also completed during the year at a total cost of £10,020. The project was funded by a further Landfill Community Fund contribution of £5893, a contribution of £2000 from the landowner, Lamboro Farm Ltd., a Welsh Water Community Fund contribution of £500 and £250 from Wiston Community Council, with the balance of £1377 being met by charity funds.

Public benefit

Trustees are aware of the public benefit requirements for the activities of the charity and have been provided with links to the relevant guidance issued by the Charity Commission so that they are fully conversant with these requirements.

Investments

The charity has no investments apart from the land and equipment in its ownership.

Grantmaking

The charity does not make grants.

Volunteers

All the activities undertaken by the charity are supported by voluntary effort and there are no paid employees.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 APRIL 2019

ACHIEVEMENT AND PERFORMANCE Charitable activities

The club also hosted or supported events for other groups and charities in the area. These included the following;

- Continued support to Spittal Community Council to maintain the football pitch on Spittal Village Green as part of the club's outreach activities to local communities.
- In August 2018 the club entered 2 floats in the Clarbeston Road Village Carnival, hosted the Village Sports Day and provided volunteers to run the sports events

Communications with members and the local community

The club has maintained a website, an official Facebook page and a Twitter feed. These social media tools have considerably assisted communications with club members and the local community. The club website has been highlighted by the Sports Wales, Club Solutions Wales web site as one of the top 8 web sites in Wales for other clubs to emulate.

A club trustee sits on Clarbeston Road Memorial Hall Committee to ensure good communications between the 2 organizations and to avoid potential duplication of facilities in the development being progressed by the club.

Link agreements are now in place between the club and 3 local primary schools (Spittal VC School, Ysgol Maenclochog and St Aidans School Wiston). Coaching support has been provided to a weekly after school club football activity at St Aidans and Spittal Schools.

The club updated a comprehensive Welcome Pack for the start of the new season in September 2018 and this was posted on the club web site. This will continue to be updated annually.

A new club newsletter has been launched to improve communication of news and events to club members.

Football achievements

The charity has once again very successfully performed its primary role of providing access to football for the local community. Significant improvements in facilities have been completed during the year. The club has sustained Silver accreditation from the FAW, the governing body for football in Wales, in recognition of this.

Participation levels are generally high with increasing interest in mini and girls football in particular. Teams are in place at all age groups from Under 7 to Under 16, apart from the Under 13 age group.

The charity's football teams were again successful during the year. Both senior men's teams maintained mid-table positions in Divisions 1 and 3 respectively of the Manderwood Pembrokeshire League. The Under 16 team were runners up in their league and the Under 15s reached the final of the Pembrokeshire League Under 15 Cup.

The club has continued to support our partners, the Cleddau Warriors Disability Football Club throughout the year. Our joint integrated disability/mainstream football team with the Warriors reached the final of the South West Wales tournament. The club has also supported Insport events as an Insport Ribbon Club.

The relationship of the club with Swansea City Football Club has been maintained with coach development support from Swansea City FC.

Finally, the club has been selected to be part of the FAW More than a Club programme and, with mentoring support, is progressing an action plan to support further club development.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 APRIL 2019

ACHIEVEMENT AND PERFORMANCE

Fundraising activities

A number of successful fundraising events were held throughout the year to raise funds to cover the club's operational costs and for project funds. These community based events are an important part of the local social calendar in Clarbeston Road and the surrounding area and included:

- Choir concert in June
- Football Fun Day in Spittal in August
- A pre-season senior tournament in August in the memory of a deceased former player, Michael Thomas, which was followed by a barbecue and raffle
- Comedy Evening in October
- Christmas Bingo events in December

FINANCIAL REVIEW

Principal funding sources

The charity is largely dependent on sponsorship and fundraising events for the delivery of its objects. There is generally a regular and predictable income against which expenditure is carefully balanced, alongside which specific fundraising events are held. Any surplus above an upper limit set out in the Reserves Policy is used to support improvements in the facilities and equipment for delivery of football activities.

Details of fundraising and expenditure are provided in the accounts. All funds raised are used for supporting the key objectives of the charity.

The charity's financial procedures were reviewed and endorsed by the trustees in March 2019 .

Reserves policy

The charity has a Reserves Policy. This has been referred to regularly by the trustees throughout the year to ensure appropriate financial management.. Details may be accessed through the following link:

http://www.clarbestonroadafc.co.uk/financial-reserves-policy-html

FUTURE PLANS

The club has made significant progress in delivery of it's strategic plan for improvement of facilities and to provide more support to enable improved access from the wider community, particularly for disability football. Stage 1 of the Ground Development Plan for the Knock Field site was completed during 2018 along with improvements to access and parking at the Pitch 3 site.

The club initiated a joint process with representatives of Clarbeston Road Memorial Hall Committee, St Mary's Church Wiston Restoration Committee, Wiston Community Council and our County Councillor during the year to ensure that our respective development plans for the community are aligned. This led to a community visioning event in March attended by 70 local residents. This will enable a refreshed action plan for the Wiston ward to be produced, to help direct and underpin our respective plans. This process is essential to help demonstrate that any developments are community-led and supported. Focus will now be given to preparing and submitting funding applications for Stage 2 of the Ground Development Plan, covering the development of new changing rooms and a clubroom.

Following further coach training and development, the club will apply to the FAW Trust for Gold accreditation for the start of the 2019-20 season.

STRUCTURE, GOVERNANCE AND MANAGEMENT Governing document

The charity is controlled by its governing document, a constitution. The charity is constituted as a Charitable Incorporated Organisation.

Recruitment and appointment of new trustees

Trustees are appointed at Annual General Meetings in accordance with the appointment provisions set out in the constitution. At each AGM one third of the trustees retire in rotation. These retirees are eligible for re-appointment by the members alongside any other persons who are nominated.

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 APRIL 2019

STRUCTURE, GOVERNANCE AND MANAGEMENT Organisational structure

The trustees form the Management Committee for the charity and meet on a monthly basis. Governance is a standing agenda item to ensure compliance with regulatory requirements and good practice.

The charity has a vision and strategy for future direction and development that was reviewed in June 2018.. It has adopted a range of policies which are regularly reviewed and which are published on the charity web site Policies adopted or reviewed during the year include the following:-.

- Conflicts of Interest Policy
- Data Protection Policy
- Disciplinary Policy
- Equal Opportunities Policy
- Financial Reserves Policy
- Health and Safety Policy and risk assessments
- Membership Policy
- Risk Management Policy and charity risk matrix
- Social Media Policy
- Volunteers Policy

The charity has also adopted the FAW and Disability Sport Wales (sports governing bodies) policies for Safeguarding issues.

The charity financial procedures were reviewed during the year in relation to Charity Commission and Sports Wales guidance and have been endorsed by the trustees.

Audits of the club's project spends were undertaken by the Welsh Government and ENTRUST during the year as part of the conditions for their financial support.

- resigned 20/6/2018

REFERENCE AND ADMINISTRATIVE DETAILS Registered Charity number

1163455

Principal address

In Between Walton East Pembrokeshire SA63 4SX

Trustees

Mr D Jones - resigned 20/6/2018

Mr H Bevan

Mrs J Lewis

Mr M Phillips

Mr S Russell-Stretch

Mr O Roberts

Mr D B Lewis

Mr J Wood

Mrs J Philipps-Harries

Mr P B Bromley

Mr S J Brown Chairman

Mr K Morris

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 APRIL 2019

REFERENCE AND ADMINISTRATIVE DETAILS Independent examiner

C R John Llewelyn Davies Chartered Accountants Yelverton House St John Street Whitland Carmarthenshire SA34 0AW

Solicitors

Stephen O.Hill LL.B.B.C.L Price & Son 33 Hill Lane Haverfordwest Pembrokeshire SA61 1PS

Approved by order of the board of trustees on	and signed on its	behalf
by:		
Mr S J Brown - Trustee		

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF CLARBESTON ROAD ASSOCIATION FOOTBALL CLUB

Independent examiner's report to the trustees of Clarbeston Road Association Football Club

I report to the charity trustees on my examination of the accounts of the Clarbeston Road Association Football Club (the Trust) for the year ended 30 April 2019.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

C R John Llewelyn Davies Chartered Accountants Yelverton House St John Street Whitland Carmarthenshire SA34 0AW

Date:	 	 	

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 APRIL 2019

INCOME AND ENDOWMENTS FROM Donations and legacies Charitable activities General Other trading activities Investment income	Ur Notes 4 2 3	7,636 16,841 18,638	Restricted funds £ - 107,928	2019 Total funds £ 7,636 124,769 18,638	2018 Total funds £ 5,632 77,913 22,650
	3				
Total		43,116	107,928	151,044	106,195
EXPENDITURE ON Raising funds Charitable activities General Total		6,599 35,118 41,717	456 456	6,599 35,574 42,173	9,003 27,452 36,455
NET INCOME		1,399	107,472	108,871	69,740
Transfers between funds	10	(14,396)	14,396	-	-
Net movement in funds		(12,997)	121,868	108,871	69,740
RECONCILIATION OF FUNDS					
Total funds brought forward		68,478	85,516	153,994	84,254
TOTAL FUNDS CARRIED FORWARD		55,481	207,384	262,865	153,994

The notes form part of these financial statements

BALANCE SHEET AT 30 APRIL 2019

FIXED ASSETS Tangible assets	U Notes 7	nrestricted fund £ 236,801	Restricted funds £	2019 Total funds £ 423,504	2018 Total funds £ 265,109
CURRENT ASSETS Cash at bank and in hand	·	9,708	20,681	30,389	83,858
CREDITORS Amounts falling due within one year	8	(564)	-	(564)	(456)
NET CURRENT ASSETS		9,144	20,681	29,825	83,402
TOTAL ASSETS LESS CURRENT LIABILITIES		245,945	207,384	453,329	348,511
ACCRUALS AND DEFERRED INCOME	9	(190,464)	-	(190,464)	(194,517)
NET ASSETS		55,481	207,384	262,865	153,994
FUNDS Unrestricted funds Restricted funds	10			55,481 207,384	68,478 85,516
TOTAL FUNDS				262,865	153,994
The financial statements were approved by were signed on its behalf by:	by the Bo	ard of Truste	es on		and
Mr S J Brown -Trustee					
Mrs J Lewis -Trustee					
Mrs J Philipps-Harries -Trustee					

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2019

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property - 2% on cost Plant and machinery - 10% on cost

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Government grants

Government grants received are treated as deferred credits and credited to profit and loss accounts over the estimated useful life of the relevant fixed assets.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 APRIL 2019

2.	OTHER TRADING ACTIV	TITIES		
	Fundraising events Shop income Sponsorships Match Day Raffles Annual Dinner/Presentatio Bonus Ball	ns	2019 £ 5,498 1,322 3,456 419 516 7,427	2018 £ 9,694 932 4,030 385 455 7,154
3.	INVESTMENT INCOME			
3.	Deposit account interest		2019 £ 1	2018 £
4.	INCOME FROM CHARITA	ABLE ACTIVITIES		
	Training/Astroturf Kit Pembrokeshire League Grants Trips Gift aid	Activity General General General General General General General	2019 £ 12,592 2,375 1,365 107,928	2018 £ 11,355 2,096 949 63,368 145
			124,769	77,913
	Grants received, included Landfill Community Fundir	in the above, are as follows:	2019 £	2018 £ 52,242
	Lamboro Farm Limited WEFO	-	- 107,928	2,000 9,126
			107,928	63,368

5. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 April 2019 nor for the year ended 30 April 2018 .

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 April 2019 nor for the year ended 30 April 2018.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 APRIL 2019

6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies Charitable activities	5,632	-	5,632
General	14,545	63,368	77,913
Other trading activities	22,650		22,650
Total	42,827	63,368	106,195
EXPENDITURE ON			
Raising funds Charitable activities	9,003	-	9,003
General	26,996	456	27,452
Total	35,999	456	36,455
NET INCOME	6,828	62,912	69,740
Transfers between funds	(3,687)	3,687	
Net movement in funds	3,141	66,599	69,740
RECONCILIATION OF FUNDS			
Total funds brought forward	65,337	18,917	84,254
TOTAL FUNDS CARRIED FORWARD	68,478	85,516	153,994

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 APRIL 2019

7.	TANGIBLE FIXED ASSETS				
			Freehold property £	Plant and machinery £	Totals £
	COST		£	£	£
	At 1 May 2018		266,701	10,775	277,476
	Additions		140,390	30,250	170,640
	At 30 April 2019		407,091	41,025	448,116
	DEPRECIATION				
	At 1 May 2018 Charge for year		10,212 8,142	2,155 4,103	12,367 12,245
	Charge for year		0,142	4,103	12,243
	At 30 April 2019		18,354	6,258	24,612
	NET BOOK VALUE At 30 April 2019		388,737	24 767	422 504
	At 30 April 2019		300,737	34,767	423,504
	At 30 April 2018		256,489	8,620	265,109
8.	CREDITORS: AMOUNTS FALLING DI	UE WITHIN ONE	YEAR		
				2019	2018
	Other was differen			£	£
	Other creditors			<u>564</u>	456 ———
9.	ACCRUALS AND DEFERRED INCOME	•			
				2019	2018
	Deferred government grants			£ 190,464	£ 194,517
10.	MOVEMENT IN FUNDS				
			Net	Transfers	
		At 1.5.18	movement in funds	between funds	At 30.4.19
		At 1.5.16 £	£	£	At 30.4.19 £
	Unrestricted funds	_	_		
	General fund	68,478	1,399	(14,396)	55,481
	Restricted funds	04 477	107.550	(7.004)	101 626
	Project Knock Field CTF	81,177 361	107,553	(7,094) 14,640	181,636 15,001
	Project 2	3,978	(81)	6,850	10,747
	•	85,516	107,472	14,396	207,384
	TOTAL FUNDS	153,994	108,871	_	262,865
		<u> </u>	<u> </u>		

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 APRIL 2019

10. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

Net movement in runus, included in the al	Jove are as io	iiuws.		
		Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund		43,116	(41,717)	1,399
Restricted funds Project Knock Field Project 2		107,928 -	(375) (81)	
		107,928	(456)	107,472
TOTAL FUNDS		151,044	(42,173)	108,871
Comparatives for movement in funds		Net	Tue 12 of a 112	
	At 1.5.17 £	Net movement in funds £	Transfers between funds £	At 30.4.18 £
Unrestricted Funds General fund	65,337	6,828	(3,687)	68,478
Restricted Funds Project Knock Field CTF Project 2	15,001 3,916 - 18,917	53,993 - 8,919 - 62,912	12,183 (3,555) (4,941) 3,687	
TOTAL FUNDS	84,254			153,994
Comparative net movement in funds, inclu		69,740 ————————————————————————————————————		=======================================
Comparative het movement in funds, men	ided iii tile ab			Mayamant in
		Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund		42,827	(35,999)	6,828
Restricted funds Project Knock Field Project 2		54,368 9,000	(375) (81)	53,993 8,919
		63,368	(456)	62,912
TOTAL FUNDS		106,195	(36,455)	69,740

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 APRIL 2019

10. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

		Net movement in	Transfers between	
	At 1.5.17	funds	funds	At 30.4.19
Unrestricted funds	£	£	£	£
General fund	65,337	8,227	(18,083)	55,481
Restricted funds				
Project Knock Field	15,001	161,546	5,089	181,636
CTF	3,916	-	11,085	15,001
Project 2		8,838	1,909	10,747
	18,917	170,384	18,083	207,384
TOTAL FUNDS	84,254	178,611		262,865

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	85,943	(77,716)	8,227
Restricted funds Project Knock Field Project 2	162,296 9,000	(750) (162)	161,546 8,838
	171,296	(912)	170,384
TOTAL FUNDS	257,239	(78,628)	178,611

11. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 April 2019.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 APRIL 2019

	2019 £	2018 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	3,584	1,580
Grant release	4,052	4,052
	7,636	5,632
Other trading activities		
Fundraising events	5,498	9,694
Shop income Sponsorships	1,322 3,456	932 4,030
Match Day Raffles	419	385
Annual Dinner/Presentations	516	455
Bonus Ball	7,427	7,154
	18,638	22,650
Investment income		
Deposit account interest	1	-
Charitable activities		
Training/Astroturf	12,592	11,355
Kit Pembrokeshire League	2,375 1,365	2,096 949
Grants	107,928	63,368
Trips	-	145
Gift aid	509	
	124,769	77,913
Total incoming resources	151,044	106,195
EXPENDITURE		
Other trading activities		
Fundraising expenses	2,460	3,860
Bonus ball expenses	2,925	3,050
Annual dinner/presentation Tuck shop expenses	766 448	1,176 433
Sponsorship	-	338
Trips	-	146
	6,599	9,003
Charitable activities		
Insurance	1,641	1,103
Training/Astroturf expenses	4,460	4,813
Kit expenses Pembrokeshire League/Match fee	4,522 2,493	1,729 1,524
Carried forward	13,116	9,169
	-,	,

This page does not form part of the statutory financial statements

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 APRIL 2019

	2212	2010
	2019	2018
	£	£
Charitable activities	12.116	0.460
Brought forward	13,116	9,169
Rent of pitches	1,200	1,200
Course fees	425	740
Field costs/sand/mowing	4,465	6,742
Changing room costs/elec/water	1,851	1,579
Machinery/football equipment	944	763
Loan interest	259	-
Freehold property	8,142	5,334
Plant and machinery	4,103	1,078
	24.505	26.605
	34,505	26,605
Support costs		
Support costs		
Management	212	251
Postage and stationery Governance costs	313	251
	756	FOC
Accountancy and legal fees	756	596
Total resources expended	42,173	36,455
rotal resources expended	72,173	30,433
Net income	108,871	69,740
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This page does not form part of the statutory financial statements