



**BEING** *WORKAHOLICS*, we decided to relax one *smoggy* night & watch a *sitcom*. We found a *Britcom*, which turned out to be a dry *dramady*. We switched channels, only to find a *rockabilly* concert, a *televangelist*, a *telethon*, a bunch of *infomercials* & a rerun of *Bionic* Woman. We did watch a bit of a *baseball* game with a pitcher who had a great *slurve*! We ate some *frankenfood* with a *spork* as we planned our Sunday *brunch* & searched *cyberspace* for an interesting *blog*. We used our *rolodex* & called a few contacts. We discussed young brands needing to find their growth trajectory & investors needing a brand directory. What they needed was *Brandjectory*!

BRANDJECTORY! The words in italics above (workaholic, smoggy, sitcom, etc.) are termed a portmanteau, two words put together to create a *powerful, meaningful* new word. In actuality, a *portmanteau* is a large French travel trunk, which opens into two halves. A young company can grow & travel to new horizons when it finds interested investors who understand, agree & support the brand's vision, mission & plan. The right investor helps fill that large trunk, which then will be packed with a motivated founder, great products, exciting innovations, strong investor relationships & the capital to travel along its growth trajectory! Our savvy regular readers may have noticed that since the beginning of the year, ALL EARS!! has been discussing relationships, communications, branding, reaching new frontiers, breaking barriers & not surprisingly, rockets; trajectories, thrust, gravity, lift & fuel! After two years of collaboration, this week THE LITCHFIELD FUND & its partners, in a letter to the National Products Industry, launched an exciting new online brand/investor relationship-building social media platform, Brandjectory! Brandjectory allows emerging brands & interested investors to connect, interact & grow! Brands can update investors on important activities & developments by posting news, photos, documents, presentations & capital raise details, chatting & so much more! Investors can search for brands that meet their investment criteria! Brandjectory has many other features that keep brands & investors connected & informed! We chose the name Brandjectory, our very own portmanteau, as we feel Brandjectory is the fuel for a brand's growth trajectory, while for investors, it's an active brand directory. Studies show that it takes 25 to 30 contacts between founder & investor to reach the investment stage! Brandjectory is designed to add efficiency to that process! Where other social media platforms are consumer focused, Brandjectory gives founders & entrepreneurs the chance to tell their story, as they grow, directly to investors! Investors can follow founders & products they find interesting & make contact when they are ready to talk. Brands can post financial results, outcomes from marketing campaigns or new distribution, to keep interested investors informed! Brandjectory is a communication platform before, during & even after a capital raise. Brandjectory is like other social media platforms, where people (founders) post news & photos of their family & children (company & products) to their family & friends (investors)! They post good grades (financial results) & family vacations (new distribution) so at the family or high school reunion (investment stage) everyone is caught up on all the news! Confucius said "Wherever you go, go with all your heart!" We are incredibly passionate about what *Brandjectory* can do for the Natural Products Industry! Pack your Brandjectory portmanteau with all you will need to find your growth trajectory, for as Lao Tzu said, "Although he travels all day, the sage never loses sight of his luggage." We invite you to join us on this journey! Brandjectory can help you to find the right partners by growing strong business relationships! From the wisdom of Charles Schulz, "In life, it's not where you go, it's who you travel with."

**INDUSTRY NEWS**: Sparkling water *Spindrift* raised \$29.8M in a new funding round. Existing investors *Monogram Capital Partners, Emil Capital Partners & AccelFoods* led a raise in *KidFresh* to accelerate growth & innovation. Snack brand *Core Foods* raised \$6M in funding from existing investors. Craft nonalcoholic beer maker *Athletic Brewing Company* closed \$17.5M in funding led by the *Timothy Barakett* family office, *TOMS Shoes* founder Blake Mycoskie, *Tastemaker Capital & Wheelhouse Entertainment*. Foodservice distributor *Powerful Foods*, high-protein foods & beverages, received a \$5M investment from *MMG Equity Partners*. *Hungry*, which connects independent chefs with customers in search of catering, raised \$20M from several celebrities & athletes. *Crop Enhancement* has raised \$8M led by *Spruce Capital & Xeraya Capital* for its bio-based crop pest protection product. *PepsiCo* acquired *Rockstar Energy*, already a distribution partner, for \$3.85B. *US Foods* will buy *Smart Foodservice Warehouse Stores*, the former cash-only *Smart & Final* stores, for \$970M in cash. *Fulcrum Global Capital* closed a \$36M fund to invest agri-foodtech startups. Reports indicate that *Lactalis* will continue to pursue USA acquisitions, following their purchases of *Stoneyfield*, *Siggi's* & *Green Mountain*. It appears that *Albertsons* will finally file for an IPO.

*Weis Markets* showed 4<sup>th</sup> QTR increases in sales (1.1%) & net income (42.6%) due to holiday promotions & cost efficiencies. *Dollar General* finished off a strong year with 4<sup>th</sup> QTR diluted EPS jumping 14.1%, sales rising 7.6% & a strong 3.2% same store sales growth. *Celsius* reported 4<sup>th</sup> QTR revenue of \$24.1M, beating estimates, but lost 2¢ per share versus a penny loss last year.

UNFI suggests recent sales increases mirror Thanksgiving sales. Kroger, Publix, Wegmans & other retailers are limiting customer access to stock-up items. ShopRite will offer customers access to nutrition experts with the launch of the Registered Dietitian Virtual Chat. Bogopa Enterprises (Food Bazaar) has bid \$75M for six Fairway Market locations & a distribution center. CVS will acquire 99 pharmacy locations from Schnucks Markets. 7-Eleven opened its second restaurant, this one in New York, Raise the Roost Chicken & Biscuits, a Southern-inspired quick service concept. Hy-Vee will transition all its 21 full-service Market Grille restaurants to Wahlburgers. Hy-Vee will close its four Aisles Online fulfillment centers & move the process back to its stores to better meet customer needs. Instacart will offer customers nationwide delivery to their doorstep, not requiring the customer to be home. Amazon will sell its cashierless technology, Just Walk Out, to other retailers. Berryceutical ingredients supplier Artemis International will be the preferred USA distributor for Canada-based Fruit d'Or's organic & conventional cranberry & blueberry ingredients. Ingredion launched Evanesse CB6194, a clean label vegan chick pea emulsifier. La Colombe & HeatGen are testing a self-heating can of coffee that heats to 130° in 2 minutes after you twist the bottom. Elmhurst will add plant-based offerings including coffee & tea lattes, smoothie mixes & additional creamers. The Daily Crave has introduced Beyond Puffs made with red lentils, black beans & cassava. Chipotle founder, Steve Ells, stepped down from his role as director & executive chairman of the company's board after Brian Niccol was appointed CEO. Former Sobeys executive Jason Potter is The Fresh *Market*'s new CEO after CEO Larry Appel resigned.

**MARKET NEWS**: Markets went down then back up, reassured by announcements on Friday from the Administration that calmed investor anxiety. All the markets ended Friday with an all-time record single day point gain. As of noon Friday, the CDC reported 1,629 confirmed COVID-19 cases with 41 deaths (none under the age of 50) among America's 327.7M people.

## SEEDS, SPROUTS, GROW, HARVEST!

**THE LITCHFIELD FUND** – *Tom Malengo* V6issue39.03.14.20

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