

BYLAWS
OF
COLLEGE GREENS SWIM AND RACQUET CLUB, INC.
(a California nonprofit mutual benefit corporation)

ARTICLE I.

General Provisions

Section 1. Name. The name of this corporation is COLLEGE GREENS SWIM AND RACQUET CLUB, INC. (hereafter referred to in these bylaws as "CGSRC" or "corporation").

Section 2. Principal Office. The principal office for the transaction of business of CGSRC shall be located at 2707 Notre Dame Drive, Sacramento, CA 95826.

Section 3. Purposes and Limitations. CGSRC is a NONPROFIT MUTUAL BENEFIT CORPORATION organized under California law. CGSRC is formed for the purpose of engaging in any lawful act or activity for which a nonprofit mutual benefit corporation may be organized under the law.

The specific purpose of this corporation is to operate a swim and tennis club in Sacramento county California.

ARTICLE II.

Members

Section 1. Voting Members. CGSRC is organized with members, but without capital stock. Any individual or family (the individual or primary family member must be 18 years of age or older) is eligible to apply for membership in the CGSRC conditioned upon the signing of a membership application/agreement, approval by the Board or a committee or individual designated by the Board for such purposes, and payment of the required fees, dues and assessments. For purposes of these bylaws, "family" is defined as a group of individuals living in the same household who are related by marriage, domestic partnership, blood or adoption.

Each family joining the club shall provide in writing the name or names of the adult (18 or older) family member(s) who may have the authority to vote on behalf of the family membership and/or run for election to the Board. Provided however that: 1) no family shall have more than one vote at membership meetings; 2) no family shall have more than one family member on the Board at a time; and 3) no family shall have more than one family member running for election to the Board at a time.

All persons admitted to voting membership in CGSRC shall have the rights afforded members under the California Nonprofit Mutual Benefit Corporation Law, including the right to vote on issues put before the membership and to serve on the Board of Directors. Each voting member (individual or family) shall have one (1) vote on membership issues.

Membership shall be limited to 337 voting members.

Section 2. Guests

(a) Guests shall pay a fee established by the Board for the use of the facilities.

(b) Guests who are visiting a member household for more than seven (7) successive days may be entitled to a reduced guest rate upon proper application and approval of the Membership Director.

(c) Anything to the contrary in these Bylaws notwithstanding, the Board, pursuant to such rules and regulations as it may adopt, may allow in its discretion limited guest privileges to anyone not otherwise entitled to use CGSRC facilities for a special event or occasion, a special party or group, and for a limited period of time as an inducement to non-members to become members.

(d) The maximum number of guests which any member/member family may bring to the club at one time shall be set by the Board in its sole discretion. Provided however that notice of the number of guests allowed shall be posted on the CGSRC website at all times.

Section 3. Dues, Fees, and Assessments. The dues, fees, and assessments for all members of CGSRC shall be set by the Board. Except as provided below, there shall be no increase in the dues amount without approval of the voting members at a duly called and noticed membership meeting where a quorum is present or by written ballot as provided in Section 20 below. However, the Board may raise the dues amount by no more than 10% every 5 years without a membership vote.

Section 4. Good Standing. Those CGSRC members who have timely paid the required fees, dues, and assessments, who conduct themselves in accordance with any code of ethics established by CGSRC, and who are not in violation of any bylaw, rule, policy or procedure of CGSRC, shall be members in good standing.

Section 5. Termination of Membership. Membership shall terminate on the occurrence of any of the following events:

(a) Resignation of a member upon notice to CGSRC;

(b) Death of a member;

(c) Failure of a member to pay any fees, dues, or assessments within the period of time established by the Board after they become due and payable;

(d) Expulsion pursuant to Sections 6 and 7 of this Article.

Section 6. Suspension or Expulsion from Membership. Any CGSRC member may be suspended or expelled in accordance with this Article, based on the good faith determination by

the Board, or a committee authorized by the Board to make such a determination, that the member has failed in a material and serious degree to comply with CGSRC's Articles of Incorporation, bylaws, policies, procedures, code of ethics if any, or any law applicable to CGSRC and its members, or has engaged in conduct materially and seriously prejudicial to the purposes and interests of CGSRC.

An individual or family whose membership is suspended shall not be a member in good standing during the period of suspension.

Section 7. Procedure for Suspension or Expulsion. If grounds appear to exist for suspension or expulsion of a member under this Article, the procedures set forth below shall be followed:

- (a) The member shall be provided at least 15 days prior notice of the proposed suspension or expulsion and the reasons for the proposed suspension or expulsion. Notice shall be given by any method reasonably calculated to provide actual notice. Any notice given by mail shall be sent first class or express mail to the member's last address as shown on CGSRC's records.
- (b) The member shall be given an opportunity to be heard, either orally or in writing, at least five (5) days before the effective date of the proposed suspension or expulsion. The hearing shall be held, or the written statement considered, by the Board or by a committee authorized by the Board to determine whether the suspension or expulsion should take place.
- (c) The Board or authorized committee shall decide whether or not the member should be suspended, expelled or sanctioned in some other way. The decision of the Board or committee shall be final.
- (d) Any judicial action challenging an expulsion, suspension or termination of membership, including any claim alleging defective notice, must be commenced within one year after the effective date of the expulsion, suspension or termination.

Section 8. Effect of Termination, Suspension or Expulsion. All rights and privileges of a member of CGSRC shall cease upon termination, suspension or expulsion from membership. If a suspended member is also a director and/or officer on the Board, he/she will not be eligible to serve on the Board during the period of the suspension. He/she may resume his/her director/officer duties if the suspension is lifted and good standing is restored.

In the case of termination or expulsion, the member's membership in CGSRC shall terminate on the effective date of the termination or expulsion. If the terminated or expelled member was a director/officer on the Board, he/she shall no longer be eligible to serve on the Board as of the effective date of his/her termination or expulsion.

However, termination, suspension or expulsion shall not relieve the member (or former member) of any existing obligations to CGSRC (e.g. unpaid dues, fees, or assessments, duties of loyalty and confidentiality relative to CGSRC if the member was a director/officer on the Board, duty to return CGSRC property and documents, etc).

Section 9. No property Rights/No Withdrawal Value. Membership in CGSRC does not constitute an ownership or equity interest in CGSRC or any asset of CGSRC at any time. Except as described below, if a member resigns, or is terminated or expelled for any reason,

CGSRC shall not be liable for the payment of any amount whatsoever to the member. Each member is received into membership on his/her express agreement to this provision.

Notwithstanding the foregoing, certain members of long standing who were received into membership early in the club's history were issued "certificates" which had an express or implied monetary value. Members in possession of these certificates may redeem them upon leaving membership in CGSRC for the dollar amount on the face of the certificate, or where no amount is stated, for \$500.00.

Section 10. Transfer of Memberships. A membership or any right arising from membership may not be transferred to another person without the prior approval of the Board, and a writing signed by the Board President.

Section 11. Limitations; Divorce/Termination of Domestic Partnership. No individual or family shall hold more than one membership in CGSRC. In the event of a divorce or the termination of domestic partnership, the spouses/partners shall decide in the divorce/termination proceedings who shall maintain the CGSRC membership and shall provide the Membership Director with a copy of the court order regarding who is entitled to the membership if requested by CGSRC. The former spouse/partner who did not maintain the membership may apply for his/her own membership pursuant to the normal application process but is not guaranteed a membership.

Section 12. Liability of Members. Except as required by law, no member is liable for CGSRC's debts, liabilities, or obligations.

Section 13. Meetings of Members.

- (a) Place of Meetings. Meetings of the members shall be held in any place designated by the Board. In the absence of any such designation, members' meetings shall be held at CGSRC's principal facility.
- (b) Annual Meeting. An annual meeting of the members (known as the "AGM") shall be held each year at the CGSRC facility. At this meeting, any proper business may be transacted, subject to any limitations in law or these bylaws. Written notice of the annual members' meeting shall be given to all members of CGSRC in accordance with the procedures provided in subsections (d) and (e) below. Only voting members of CGSRC as described in Section 1 above may vote at the CGSRC annual membership meeting. Other interested persons may attend (but do not vote), and may be excluded from some portions of the meeting in the discretion of the Board President.
- (c) Special Meetings of the Members. Other meetings of the members ("special meetings") may be called at any time by 1) the Board, (2) the President of the Board, or (3) five percent of the voting members.

A special meeting of members may be called by written request, specifying the general nature of the business proposed to be transacted and submitted to the President or the Secretary of CGSRC. The officer receiving the request shall cause notice to be given promptly to the members entitled to vote, in accordance with subsections (d) and (e) below, stating that a meeting will be held at a specified time and date. If the meeting is called by anyone other than the Board or President, the meeting date shall be at least thirty-five (35), but not more than

ninety (90) days after receipt of the request. If the Board or President calls the meeting, the meeting date may be any date for which appropriate notice is given in accordance with subsections (d) and (e) below. If notice of a requested special meeting is not given within twenty (20) days after receipt of the request, the person or persons requesting the meeting may give the notice.

- (d) Notice Requirements for Members' Meetings. Written notice of any membership meeting shall be given, in accordance with these bylaws, to each voting member of CGSRC. Subject to any additional requirements in law or these bylaws, the notice shall state the place, date and time of the meeting, the means of electronic transmission by and to CGSRC (Corporations Code Sections 20 and 21) or electronic video screen communication, if any, by which members may participate in the meeting, and the general nature of the business to be transacted, and no other business may be transacted. The notice of any meeting at which directors are to be elected shall include the names of all those who are nominees at the time the notice is given to members.
- (e) Manner of Giving Notice for Meetings. Except as otherwise provided in these bylaws or by law, notice of any meeting of members shall be sent not less than 10 nor more than 90 days before the date of the meeting to each member who, on the record date for notice of the meeting, is entitled to vote; provided, however, that if notice is given by mail, and the notice is not mailed by first-class or express mail service, then that notice shall be given not less than 20 days before the meeting.

Notice of a members' meeting or any report shall be given personally, by electronic transmission (Corporations Code sections 20 and 21) if appropriate consents have been signed, or by regular, bulk, or express mail service, addressed to a member at the address of the member appearing on the books of CGSRC or given by the member to CGSRC for purpose of notice; or if no such address appears or is given, at the place where the principal office of CGSRC is located. An affidavit of giving of any notice or report in accordance with the provisions section, executed by the Secretary, shall be prima facie evidence of the giving of the notice or report.

Notice given by electronic transmission by CGSRC under this subdivision shall be valid only if it complies with Corporations Code Section 20. Notwithstanding the foregoing, notice shall not be given by electronic transmission by CGSRC after either of the following:

- (1) CGSRC is unable to deliver two consecutive notices to the member by that means.
- (2) The inability to so deliver the notices to the member becomes known to the Secretary or other person responsible for the giving of the notice.

Section 14. Waiver of Notice or Consent. The transactions of any members' meeting, however called or noticed and wherever held, shall be as valid as though taken at a meeting duly held after regular call and notice, if (1) a quorum is present, and (2) either before or after the meeting, each member who is not present in person, signs a written waiver of notice, a consent to holding of the meeting, or an approval of the minutes. The waiver of notice, consent or approval need not specify either the business to be transacted or the purpose of any meeting of members. All such waivers, and consents, or approvals shall be filed with the corporate records or made a part of the minutes.

A member's attendance at a meeting shall also constitute a waiver of notice of and presence at that meeting, unless the member objects at the beginning of the meeting to the transaction of any business because the meeting was not lawfully called or convened. Also, attendance at a meeting is not a waiver of any right to object to the consideration of matters required to be included in the notice of the meeting, but not so included, if that objection is expressly made at the meeting.

Section 15. Quorum for Membership Meetings. Except for a membership vote on dissolution, ten percent (10%) of the voting members shall constitute a quorum for the transaction of business at any meeting of members. Provided, however, that if any meeting of members is actually attended by less than one-third of the voting power, the only matters that may be voted on are those for which the general nature of the action was specified on the notice of the meeting.

Section 16. Loss of Quorum. The members present at a duly called or held meeting at which a quorum is present may continue to transact business until notwithstanding the withdrawal of enough members to leave less than a quorum, if any action taken (other than adjournment) is approved by at least a majority of the members required to constitute a quorum (or by a greater number if required by law or by the articles of incorporation or these bylaws). Any meeting may be adjourned by a majority of those members in attendance, whether or not a quorum is present.

Section 17. Act of the Members. If a quorum is present, the affirmative vote of a majority of the voting power represented at the meeting, entitled to vote and voting on any matter, shall be the act of the members, unless the vote of a greater number is required by law, or by the articles of incorporation or these bylaws.

Section 18. Eligibility to Vote/Number of Votes. Voting members entitled to vote at any meeting of members or by ballot shall be all those voting members in good standing as of the date the vote is taken. Each voting member shall be entitled to one vote at any annual or special meeting of members.

Section 19. Proxies. Proxy voting is not allowed.

Section 20. Action of Members by Written Ballot Without a Meeting. Any action that may be taken at any meeting of members may be taken without a meeting by complying with the following procedure.

The President of CGSRC shall cause a ballot to be distributed to each voting member in accordance with Section 13(e) of this Article.

Any written ballot pursuant to this section shall: 1) set forth the proposed action, 2) provide an opportunity to specify approval or disapproval of any proposed action, and 3) provide a reasonable time within which to return the ballot to CGSRC.

The cover letter or memo soliciting ballots shall indicate the number of responses needed to meet the quorum requirement and, with respect to ballots other than for the election of directors, shall state the percentage of approvals necessary to pass the action submitted. The solicitation must specify the time by which the ballot must be received by CGSRC in order to be counted.

Approval of an action by written ballot pursuant to this section shall be valid only when the number of votes cast by ballot within the time period specified equals or exceeds the quorum required to be present at a meeting authorizing the action, and the number of approvals equals or exceeds the number of votes that would be required to approve at a meeting at which the total number of votes cast was the same as the number of votes cast by ballot.

Directors may be elected by written ballot under this section. If directors are to be elected by written ballot and the Board adopts a nomination procedure for the election process, the procedure may provide for a date for the close of nominations prior to the printing and distributing of the written ballots.

A written ballot may not be revoked. All written ballots shall be filed with the Secretary of CGSRC and maintained in the corporate records for at least three years.

Section 21. Inactive Membership. A member in good standing may inactivate the membership at any time by submitting a written request to the Membership Director. Inactive status shall become effective upon the date the request is received by the Membership Director. Once the membership becomes inactive, all dues obligations shall cease and all membership privileges shall be suspended. An inactive membership becomes immediately available to the first person on the waiting list or to the first person to apply if there is no waiting list.

If the inactive member requests to reinstate the membership within the first 12 months after becoming inactive, the inactive member must pay back all dues which would have been incurred during the inactive period and the member will then be either reinstated immediately if a spot is available or placed at the top of the waiting list if there is one. If the inactive member requests to reinstate the membership after 12 months of inactivity, the inactive member is not required to pay past dues for the inactive period, but is placed at the bottom of the waiting list (if there is one) and when a membership spot becomes available, the initiation fee will be waived.

ARTICLE III.

Board of Directors

Section 1. Powers of Board of Directors. The Board, subject to restrictions of law, the Articles of Incorporation, and these bylaws, shall exercise all powers of CGSRC. Without limitation on its general power, except as specified herein, the Board may do the following:

- (a) Policies. Adopt policies, rules and procedures for the management and operation of CGSRC.
- (b) Administration. Employ or retain an individual to manage the day-to-day activities of CGSRC. An individual providing the day-to-day management of the corporation shall be known as the Club Manager. The Club Manager cannot also be a member of the Board. The Board may also employ, retain, or authorize the employment of such other employees, independent contractors, agents, accountants, and legal counsel as it from time to time deems necessary or advisable in the interest of CGSRC, prescribe their duties and set their compensation.
- (c) Bonds. Require officers, agents, and employees charged by CGSRC with responsibility for the custody of any of its funds or negotiable instruments to give adequate bond.

- (d) Borrowing money. Borrow money and incur indebtedness on behalf of CGSRC and cause to be executed and delivered for CGSRC's purposes, in CGSRC name, promissory notes, bonds, debentures, deeds of trust, mortgages, pledges, liens, and other evidences of debt and securities. Provided, however, that any proposed indebtedness over \$50,000.00 requires a vote of the voting members.
- (e) Gifts. Receive and accept gifts, devises, bequests, donations, annuities, and endorsements of real and personal property, and use, hold and enjoy the same, both as to principal and income, and to invest and re-invest the same or any part thereof for the furtherance of any objects, interests or purposes of this CGSRC.
- (f) Contributions. Make such contributions as the Board determines are necessary and advisable in furtherance of the interests and purposes of this CGSRC.
- (g) Fiscal Year. Fix and change the fiscal year of CGSRC.
- (h) Contracts. Enter into contracts and agreements with individuals and with public and private entities for the advancement of the purposes for which CGSRC is organized.
- (i) Property. Acquire, construct and possess real and personal property.
- (j) Bank Accounts and Special Funds. Establish one or more bank accounts and/or special funds in order to accomplish and further the purposes of CGSRC.
- (k) Committees. Appoint committees of the Board or advisory committees as provided in these bylaws.
- (l) Other. Do and perform all acts and exercise all powers incidental to, or in connection with, or deemed reasonably necessary for the proper implementation of the purposes of CGSRC.

Section 2. Number/Qualifications. The Board shall consist of nine (9) directors elected by and from among the voting members of the corporation. Every director must be a voting member and be interested in and committed to the mission and purposes of CGSRC.

Section 3. Election of Directors. Directors shall be elected at the annual membership meeting by and from among the voting members. The nomination and election process shall be conducted as follows.

At least 30 days prior to the annual meeting of members (the "AGM"), the President or another director appointed by the President shall send out a nomination solicitation to all voting members asking for nominations (including self-nominations) for available positions on the Board. The nomination solicitation shall contain the number of seats available for election to the Board and a date at least 10 days before the AGM by which members should provide nominations to the President. Once the deadline for receipt of nominations has passed, the President or his/her designee shall create a written ballot containing the names of all eligible nominees.

At the AGM, the President shall call for additional nominations from the floor and any eligible floor nominees shall be added to the ballots at that time. All voting members present and in

good standing at the time of the AGM are eligible to vote in the election. Pursuant to Article II, Section 1 of these bylaws, a “voting member” is an individual or family that has been accepted into membership. A voting member that is a family has only one vote in any election. When the member is a family, the family must have designated in writing the individual or individuals who are allowed to vote on behalf of the family and who may run for election to the Board. No family may have more than one family member running for election to the Board at the same time.

Once all ballots are cast at the AGM, the Board members who are not running for election shall count the ballots and announce the results.

Section 4. Terms of Office. The term of office for all directors shall be two (2) years and all directors shall serve until expiration of the term for which elected and until a successor has been elected and qualified. There shall be no limit on the number of terms a director may serve if he or she remains qualified and elected. The Board may stagger the terms of directors using any reasonable method.

Section 5. Reduction of Number of Directors. No change of the authorized number of directors shall have the effect of removing any director before that director’s term of office expires.

Section 6. Resignations/Removals. Any director may resign by giving written notice to the President or the Secretary. The resignation shall be effective when the notice is given unless it specifies a later time for the resignation to become effective.

Any director may be removed from the Board by a majority vote of the members at any properly called and noticed membership meeting where a quorum is present or by written ballot pursuant to Section 20 of Article II above.

Section 7. Vacancies. A vacancy or vacancies on the Board shall exist on the occurrence of the following: (a) the death or resignation of any director, (b) the declaration by resolution of the Board of a vacancy in the office of a director who has been declared of unsound mind by an order of court or convicted of a felony, (c) the vote of the members to remove any director(s), (d) the increase of the authorized number of directors, or (e) the failure of the members, at any meeting of members at which any director or directors are to be elected, to elect the number of directors required to be elected at that meeting or the failure of the Board to appoint any director they are authorized to appoint.

Section 8. Filling Vacancies. Vacancies on the Board may be filled by a majority vote of the remaining directors on the Board at any properly called and noticed Board meeting where a quorum is present. The members may fill any vacancy or vacancies not filled by the Board. Any individual filling a vacancy pursuant to this section shall meet the criteria for election to that seat. An individual appointed to fill a vacancy shall serve until the end of the term of the individual whose seat he/she is filling.

Section 9. Annual and Special Board Meetings. An annual meeting of the Board shall be held in conjunction with the annual membership meeting. Other meetings (“special meetings”) of the Board may be held from time to time (at least once per quarter) on the call of the President, the Board, or any two directors. The time and purpose for any special meeting shall be set by the person(s) calling such meeting.

Section 10. Notice of Board Meetings. Notice of meetings of the Board, specifying the time and place of the meeting, shall be given to each director at least seven (7) days before the

meeting if sent by first-class mail or express mail service, or forty-eight (48) hours before the meeting if personally delivered or delivered by telephone (including a voice messaging system), or by electronic transmission by CGSRC (Corporations Code Section 20, if appropriate consents have been signed).

Notice shall be deemed delivered when deposited in the U.S. mail or with an express mail service, or when received if delivered personally or by telephone, or on its confirmation of delivery if by electronic transmission. A notice, or waiver of notice, need not specify the purpose of any meeting of the board.

Section 11. Place and Time of Meetings. Meetings of the Board shall be held at whatever place and time is designated from time to time by the Board or persons calling the meeting and, in the absence of any designation, shall be held at the principal office of CGSRC.

Section 12. Board meetings by Telephone or Video Conference or by Electronic Transmission.

Directors may participate in a meeting of the Board through use of conference telephone, electronic video screen communication, or electronic transmission by and to CGSRC (Corporation Code Sections 20 and 21 if appropriate consents are signed).

Participation in a meeting through use of conference telephone or electronic video screen communication constitutes presence in person at that meeting as long as all directors participating in the meeting are able to hear one another.

Participation in a meeting through use of electronic transmission by and to CGSRC, other than conference telephone and electronic video screen communication, constitutes presence in person at that meeting if both of the following apply:

(a) Each director participating in the meeting can communicate with all of the other directors concurrently.

(b) Each director is provided the means of participating in all matters before the Board, including, without limitation, the capacity to propose, or to interpose an objection to, a specific action to be taken by CGSRC.

Section 13. Waiver of Notice and Consent to Meetings. Notice of a meeting need not be given to any director who, either before or after the meeting, signs a waiver of notice, a written consent to the holding of the meeting, or an approval of the minutes of the meeting. The waiver of notice or consent need not specify the purpose of the meeting. All such waivers, consents, and approvals shall be filed with the corporate records or made a part of the minutes of the meetings. Notice of a meeting need not be given to any director who attends the meeting and does not protest, before or at the commencement of the meeting, the lack of notice to him or her.

Section 14. Quorum. A majority of the authorized number of directors shall constitute a quorum of the Board for the transaction of business.

Section 15. Act of the Board. Unless otherwise restricted by law or these bylaws, every act or decision done or made by a majority of directors present at a meeting duly held at which a quorum is present shall be regarded as an act of the Board. A meeting at which a quorum is initially present may continue to transact business, despite the withdrawal of a director(s), if any

action taken or decision made is approved by at least a majority of the required quorum for that meeting.

Section 16. Adjournment. A majority of the directors present, whether or not a quorum, may adjourn any meeting to another time and place. If the meeting is adjourned for more than 24 hours, notice of the adjournment to another time or place must be given prior to the time of the adjourned meeting to the directors who were not present at the time of the adjournment. Any business that might have been transacted at a meeting as originally noticed may be transacted at an adjourned and rescheduled meeting.

Section 17. Closed Meetings. Any meeting of the Board may be closed by the President so that only directors and individuals deemed necessary by the President are present. Members of CGSRC who are not directors may attend any Board meeting unless excluded by the President as described in this Section.

Section 18. Board Action Without Meeting. Any action required or permitted to be taken by the Board may be taken without a meeting, if all directors on the board individually or collectively consent in writing to that action. An action by written consent shall have the same force and effect as a unanimous vote of the directors.

Section 19. Compensation of Directors/Officers. Directors and officers shall not receive compensation for their services as directors/officers. Directors/officers may, at the discretion of the Board, receive reimbursement for travel and other actual expenses related to activities on behalf of CGSRC if authorized by the Board or a committee having such authority.

Section 20. Voting Power. For all purposes, the voting power of each voting director shall be one vote.

Section 21. Property Rights. No director shall have any property rights in any assets of CGSRC. All members are accepted into membership and continue as members on this condition.

ARTICLE IV.

Officers

Section 1. Officers of the Corporation. The elected officers of the corporation shall be a President, Vice-President, Secretary, and Treasurer. All elected officers must be directors.

Section 2. Election of Officers. The elected officers of the corporation shall be elected by the Board from among its directors at the annual Board meeting.

Section 3. Terms of Office; Term Limits. Officers shall serve at the pleasure of the Board for one (1) year terms. There is no limit on the number of terms an officer may serve if he or she is a director and continues to be qualified and elected by the Board.

Section 4. Removal of Officers. Any elected officer may be removed at any time, with or without cause, by a majority vote of the Board at any properly called and noticed meeting where a quorum is present.

Section 5. Resignation of Officers. An officer may resign at any time by giving written notice to the President or Secretary of the corporation. The resignation shall take effect as of the date

the notice is received or at any later time specified in the notice and, unless otherwise specified in the notice, the resignation need not be accepted to be effective.

Section 6. Vacancies in Office. A vacancy in any office because of death, resignation, removal, disqualification, or any other cause shall be filled by a majority vote of the directors present at any annual or special meeting of the Board where a quorum is present. The individual filling a vacant officer position shall serve until the end of the term of the officer whose vacancy he or she is filling.

Section 7. Responsibilities of Officers.

(a) President. The President of the Board shall preside at meetings of the Board and shall exercise and perform such other powers and duties as the Board may assign from time to time.

(b) Vice-President. If the President is absent or disabled, the Vice-President shall perform all duties of the President. When so acting, the Vice-President shall have all powers of and be subject to all restrictions on the President. The Vice-President shall have such other powers and perform such other duties as the Board or the Bylaws may prescribe.

(c) Secretary.

(i) Book of Minutes. The Secretary shall keep or cause to be kept, at the corporation's principal office or such other place as the Board may direct, a book of minutes of all meetings, proceedings, and actions of the Board, and committees of the Board. The minutes of meetings shall include the time and place that the meeting was held, whether the meeting was annual or special, and, if special, how authorized, the notice given, and the names of those present at the Board and committee meetings. The Secretary shall keep or cause to be kept, at the principal office in California, a copy of the Articles of Incorporation and the Bylaws, as amended to date.

(ii) Notices and Other Duties. The Secretary shall give, or cause to be given, notice of all meetings of the Board and of its committees required by these Bylaws. The Secretary shall have such other powers and perform such other duties as the Board or the Bylaws may prescribe.

(iii) If both the President and the Vice-President are absent or unable to serve, the Secretary shall perform all the duties of the President. When so acting, the Secretary shall have all powers of and be subject to all restrictions on the President.

(d) Treasurer.

(i) Books of Account. The Treasurer shall keep and maintain, or cause to be kept and maintained, adequate and correct books and accounts of the corporation's properties and transactions. The Treasurer shall send or cause to be given to the directors such financial statements and reports as are required to be given by law, by these Bylaws, or by the Board. The books of account shall be open to inspection by any director at all reasonable times.

(ii) Deposit and Disbursement of Money and Valuables. The Treasurer shall deposit, or cause to be deposited, all money and other valuables in the name and to the credit of the corporation with such depositories as the Board may designate, shall disperse the corporation's funds as the Board may order, shall render to the President or the Board, when

requested, an account of all transactions as Treasurer and of the financial condition of the corporation, and shall have such other powers and perform such other duties as the Board or the Bylaws may prescribe.

ARTICLE V.

Special Board Positions

Section 1. Special Board Positions. In addition to electing officers, the Board shall elect certain directors to lead specific activities or operations.

(a) Social Director. The Social Director shall:

1. Coordinate rentals and all social functions.
2. Book rental parties.
3. With assistance of the Board, appoint chairperson(s) for special events.
 4. Keep calendar of CGSRC up-to-date.
5. Coordinate with Pool Manager regarding all scheduled functions.
6. Ensure appropriate condition of facilities after functions.
7. Oversee contract, including enforcement of rules, cleanup/damage, and fee collection.
8. Perform other duties as assigned by the Board or President.

(b) Operations Director: The Operations Director shall:

1. Be responsible for all scheduled and emergency maintenance.
2. Oversee maintenance activities of Pool Manager/guards.
3. Coordinate with Vice President concerning pool management activities.
4. Serve as Board liaison with contracted pool supply companies relative to repairs and supplies.
5. Enter into necessary general maintenance contracts with ratification of the board.
6. Perform other duties as assigned by the Board or President.

(c) Membership Director. The Membership Director shall:

1. Maintain records of new, active and inactive members.
2. Sell memberships and coordinate with Treasurer regarding enrollment fees and dues.
3. Perform other duties as assigned by the Board or President.

(d) Market/Program Director. The Market/Program Director shall:

1. Prepare short and long-range marketing plans.
2. Implement activities and programs in the marketing plan which pertains to marketing responsibilities.
 - a. Coordinate with Social Director to ensure marketing of CGSRC addressed at all rental and social functions.
 - b. Coordinate with area merchants to ensure CGSRC visibility.
 - c. Coordinate social media advertising and messaging.
3. Develop membership marketing proposals.
4. Advertise and promote availability of memberships.

5. Prepare and revise as necessary membership brochure(s).
6. Coordinate press and public relations activities.
7. Survey membership as necessary and compile questionnaire results.
8. Serve as the Board liaison to the swim team and tennis program.
9. Develop and oversee CGSRC programs and activities, including volleyball, basketball, swim lessons and tennis activities.
10. Perform other duties as assigned by the Board or President.

VI.

Committees

Section 1. Committees of the Board. The Board may create one or more “committees of the Board”, each consisting of two or more directors *and no persons who are not directors*, to serve at the pleasure of the Board. Appointments to committees of the Board shall be made by the President. Any such committee, to the extent provided in the Board resolution creating the committee, shall have all the authority of the Board, except that no committee, regardless of Board resolution, may:

- (a) Fill vacancies on the Board or on any committee that has the authority of the Board;
- (b) Amend or repeal Bylaws or adopt new Bylaws;
- (c) Amend or repeal any resolution of the Board that by its express terms is not so amendable or repealable;
- (d) Create any other committees of the Board or appoint the members of committees of the Board; or
- (e) Approve any contract or transaction to which CGSRC is a party and in which one or more of its directors has a material financial interest, except as allowed by the California Corporations Code.

Section 2. Executive Committee. The Executive Committee shall be a “standing committee of the board” subject to all the rules applicable to “committees of the board” described in this Article.

The Executive Committee shall consist of the elected officers of CGSRC – President, Vice-President, Secretary and Treasurer.

The Executive Committee shall have the authority of the Board between Board meetings to make decisions and take actions relative to the operation of CGSRC. The Executive Committee shall report any decisions made or actions taken at each meeting of the full Board. The Executive Committee may also develop policies for Board approval, and may review and recommend to the Board changes to the bylaws and to other operating policies.

Without diluting the general authority granted to the Executive Committee by this provision, the Executive Committee shall oversee and have final decision-making authority with respect to personnel matters.

Section 3. Notice Requirements for Committees of the Board. Written notice for meetings of committees of the Board shall be given in accordance with Article III of these bylaws. Provided, however, that this notice may be waived in writing, or by the committee member's actual attendance at the meeting.

Section 4. Quorum for Committees of the Board. A majority of the voting members of any committee of the Board shall constitute a quorum, and the acts of a majority of the voting members present at a meeting at which a quorum is present shall constitute the act or recommendation of the committee.

Section 5. Advisory Committees. The Board may also establish advisory committees composed of any number of directors and/or non-directors who shall be appointed by the President. Advisory committees shall provide advice and recommendations to the Board but shall not have the authority of the Board or any final decision making authority.

Section 6. Meetings by Telephone or Video Conference or by Electronic Transmission. Any meeting of a committee may be held by telephone or video conference or by electronic transmission in the same manner provided for in Article III of these bylaws.

ARTICLE VII.

Liability, Indemnification, and Insurance

Section 1. Liability. Subject to any limitations contained in the California Corporations Code, there is no monetary liability on the part of, and no cause of action for damages shall arise against, any volunteer director or officer of CGSRC based on any alleged failure to discharge the person's duties as a volunteer director or officer if the duties are performed in accordance with the standards of conduct provided for in the California Corporations Code.

Section 2. Indemnification.

- (a) **Right of Indemnity.** To the fullest extent permitted by law, this CGSRC shall indemnify its directors, officers, employees, and other persons described in Section 7237(a) of the California Corporations Code, including persons formerly occupying any such position, against all expenses, judgments, fines, settlements, and other amounts actually and reasonably incurred by them in connection with any "proceeding," as that term is used in that Section, and including an action by or in the right of CGSRC, by reason of the fact that the person is or was a person described in that Section. "Expenses," as used in this bylaw, shall have the same meaning as in Section 7237(a) of the California Corporations Code.
- (b) **Approval of Indemnity.** On written request to the Board by any person seeking indemnification under Section 7237(b) or Section 7237(c) of the California Corporations Code, the Board shall promptly determine under Section 7237(e) of the California Corporations Code whether the applicable standard of conduct set forth in Section 7237(b) or Section 7237(c) has been met and, if so, the Board shall authorize indemnification. If the Board cannot authorize indemnification because the number of directors who are parties to the proceeding with respect to which indemnification is sought prevents the formation of a quorum of directors who are not parties to that proceeding, the Board shall promptly call a meeting of members. At that meeting, the members shall determine under Section 7237(e) whether the applicable standard of conduct set forth in Section 7237(b) or Section

7237(c) has been met and, if so, the members present at the meeting shall authorize the indemnification.

Section 3. Insurance. The Board shall adopt a resolution authorizing the purchase and maintenance of an insurance policy or policies or bond on behalf of its directors, officers or employees against any liabilities, other than for violating provisions against self-dealing, incurred by the director, officer or employee in such capacity or arising out of their status as such.

ARTICLE VIII.

Miscellaneous

Section 1. Inspection of Records. The members and directors of CGSRC shall have the right to inspect the records of CGSRC to the extent and under the circumstances provided by the California Nonprofit Mutual Benefit Corporation Law.

Section 2. Fiscal Year. Unless changed by the Board, the fiscal year of CGSRC shall begin on the first day of January and end on the last day of December of each year.

Section 3. Conflicts of Interest. Board members and committee members must actively seek to avoid situations and activities that create an actual or potential conflict between the individual's personal interests and the interests of CGSRC. If a Board member or committee member believes that a conflict exists relative to a particular issue being considered by the Board or any committee, he or she shall disclose the conflict to the Board or committee, as appropriate, and abstain from discussion or voting on the issue.

For purposes of this section and these bylaws, a "conflict of interest" means a situation in which a Board or committee member is part of a discussion or decision by the Board or a committee which has the potential to financially benefit that Board or committee member or a member of that Board or committee member's immediate family. "Immediate family" means, spouse or same-sex/domestic partner, children, parents, siblings, parents-in-law, or siblings-in-law.

Both the fact and the appearance of a conflict of interest should be avoided. Board members or committee members who are unsure as to whether a certain transaction, activity, or relationship constitutes a conflict of interest should discuss it with the President, who will determine whether disclosure to the Board or the assistance of legal counsel is required.

Section 4. Intellectual Property. All intellectual property prepared or purchased by or on behalf of CGSRC, including but not limited to the CGSRC name, educational, promotional, and training materials, newsletters, website content, contracts, logos, service marks, membership lists, and contributor lists shall be the exclusive property of CGSRC and directors, members, and contractors/employees agree to deal with it as such. Directors, members and contractors/employees agree that they will not sell, transfer, publish, modify, distribute, or use for their own purposes, the intellectual property belonging to CGSRC without prior approval of the Board memorialized in a writing signed by the President.

Section 5. Required Disclosures and Reporting. CGSRC shall comply with the disclosure and reporting requirements of federal and state agencies to which it is subject.

ARTICLE IX.

Amendments

Section 1. Amendment to Bylaws. These bylaws may be amended, or repealed and new bylaws adopted, by a majority vote of the Board at any properly called and noticed meeting where a quorum is present.

However, approval of the members is also required for any amendment or for new bylaws after the initial adoption that would:

- (a) Materially and adversely affect the members' rights as to voting or dissolution;
- (b) Effect an exchange, reclassification, or cancellation of all or part of the memberships;
- (c) Authorize a new class of membership;
- (d) Change the number of authorized directors;
- (e) Change from a fixed number of directors to a variable number of directors, or vice versa;
- (f) Increase or extend the terms of directors;
- (g) Allow any director to hold office by designation or selection rather than by election by the members;
- (h) Increase the quorum for members' meetings; or
- (i) Repeal, restrict, create, expand, or otherwise change proxy rights.

All proposed bylaw amendments or new bylaws must be sent to all directors and/or members eligible to vote on such amendments or new bylaws at least ten (10) days prior to the meeting at which the amendments or new bylaws will be discussed and voted on.

ARTICLE X.

Dissolution

Section 1. Voluntary Dissolution. CGSRC may be voluntarily dissolved at any time by a 2/3 vote of the voting members at any properly called meeting where a quorum is present. A quorum for purposes of dissolution by the members shall be 2/3 of the voting members. If the voting members approve the dissolution, the Board shall promptly cease operations and proceed to wind up and dissolve CGSRC.

Section 2. Remaining Assets. Upon the dissolution of CGSRC, all debts thereof shall be paid and its affairs settled, and all remaining assets shall be distributed as determined at the time of dissolution by the CGSRC Board in its sole discretion, so long as the distribution is not inconsistent with law.

**CERTIFICATE OF SECRETARY
OF
COLLEGE GREENS SWIM AND RACQUET CLUB, INC.**

I certify that I am the duly elected and acting Secretary of the COLLEGE GREENS SWIM AND RACQUET CLUB, INC., a California Nonprofit Mutual Benefit Corporation; that the above Bylaws, consisting of 18 typewritten pages including this page, are the Bylaws of CGSRC as approved by the Board of Directors on July 27, 2020, and by the membership on October 17, 2020; and that these Bylaws have not been amended since that date.

Executed on the _____ day of _____, 2020, at

_____, California.

Jennifer Nelson, Secretary