

**1030-1200      Panel 5: *Comparative Perspectives on SOF***

Moderator: Dr. James Kiras

“Size Matters: The Evolution and Future of the New Zealand Special Operations Command (NZSOC),” Dr. Rhys Ball

“The Development of Russian SOF Command,” Dr. Christopher Marsh

“PLA and VPA Special Operations Units,” Dr. Martin Andrew

“US Army Special Forces’ Post-9/11 Transformation Efforts,” Stephen Grenier

**1200-1330      Break for Lunch**

**1330-1500      Panel 6: *Human Dimension, Humanness, and Culture***

Moderator: Dr. Christopher Marsh

“Humanness of War,” Ltc Col Kevin Parker, USAF

“The Role of Emotional Awareness in Special Warfare,” Dr. Paul Ekman, Dr. Jason A. Spitaletta, & Paul F. Kelly

“Institutional apprenticeship and cultural changes in SOF,” Dr. Tone Danielsen

“Human Terrain, Human Domain and the Gray Zone: The Trouble with Operationalizing Culture,” Dr. Robert Sands

**1500-1530      Health break/Coffee break**

**1530-1700      Roundtable 2: *SOF Education***

Moderator: Jeff Goble

Members: Dr. David Walton, Dr. Pete McCabe, and David Maxwell

**1700      Closing remarks, Dr. Christopher Marsh**



Agenda  
2016 SORA Symposium  
Alexandria, VA OCT 28-29

**0730-0825      Registration**

**0825-0830      Opening Remarks,** Dr. Christopher Marsh

**0830-1000      Panel 1: *SO as Instruments of National Security***

Moderator: Dr. Mark Moyar

“Understanding SOF Power,” Dr. Bernd Horn

“Two Years of Remote Advise and Assist in Combat: Past Lessons and New Initiatives,” Eric Roles, Chris Thielenhaus, and William P. Traeger

“Special Operations and Risk,” Dr. James Kiras

“Where are the Ninjas: Special Forces, American Power, and Global Order,” Dr. Russ Burgos

**1000-1030      Health break/Coffee break**

**1030-1200      Panel 2: *Opportunities and Learning and Hybrid Threats***

Moderator: Dr. Tone Danielsen

Institutional Learning in Responding to Violent Extremism: Field Based Evidence Supporting Bottom-Up Approaches,” Haider A. Haider

“The Syrian Rebellion 2011 to early 2012: A Missed Opportunity to Support a Moderate Resistance Movement,” Konrad Trautman

“How to counter a Hybrid Force,” Frank Steder

“Structural Theory of SO/SOF,” Dr. David C. Ellis

**1200-1330      Hosted Lunch - Sponsored by the Center for Military and Diplomatic History**

**1330-1500      Panel 3: *Cyber, UW, and Political Will***

Moderator: Nina Kollars

“Legal and Ethical Considerations for the Use by Special Operations forces of Cyber Technology,” James Farwell

“Unconventional Warfare, Foreign Internal Defence, and Ethical Responsibility for the Actions of Surrogates,” Dr. Deane-Peter Baker

“A Psycho-Emotional Human Security Analytical Framework: Origin and Epidemiology of Violent Extremism and Radicalization,” Dr. Patrick J. Christian & Dr. Aleksandra Nesic

“Political Will and the Use of SOF,” Phillip Lohaus

**1500-1530      Health break/Coffee break**

**1530-1700      Roundtable 1: *Special Operations and Intelligence***

Moderator: Dr. John Breen

Members: Konrad Trautman, Dr. Robert Tomlinson, Misha Blocksone

**1700-1800      No-host social in the hotel lobby bar**

**DAY TWO**

**0830-1000      Panel 4: *The Gray Zone***

Moderator: Bernd Horn

“Undiscovered Academic and Practitioner Disciplines: an Untapped Resource for Gray Zone Conflict,” John Hoven

“Organizing Crime in Theory and Practice: Lessons for the Gray Zone Battlespace in Special Operations,” Dr. Jeffrey McIllwain

“Deterring ‘Competition Short of War’: Are Gray Zones the Ardennes of our Modern Maginot Line of Phase III Deterrence? Robert C. Jones

“Orienting in the Gray Zone: SOF and Interagency Coordination,” Jennifer Phillips

**1000-1030      Health break/Coffee break**