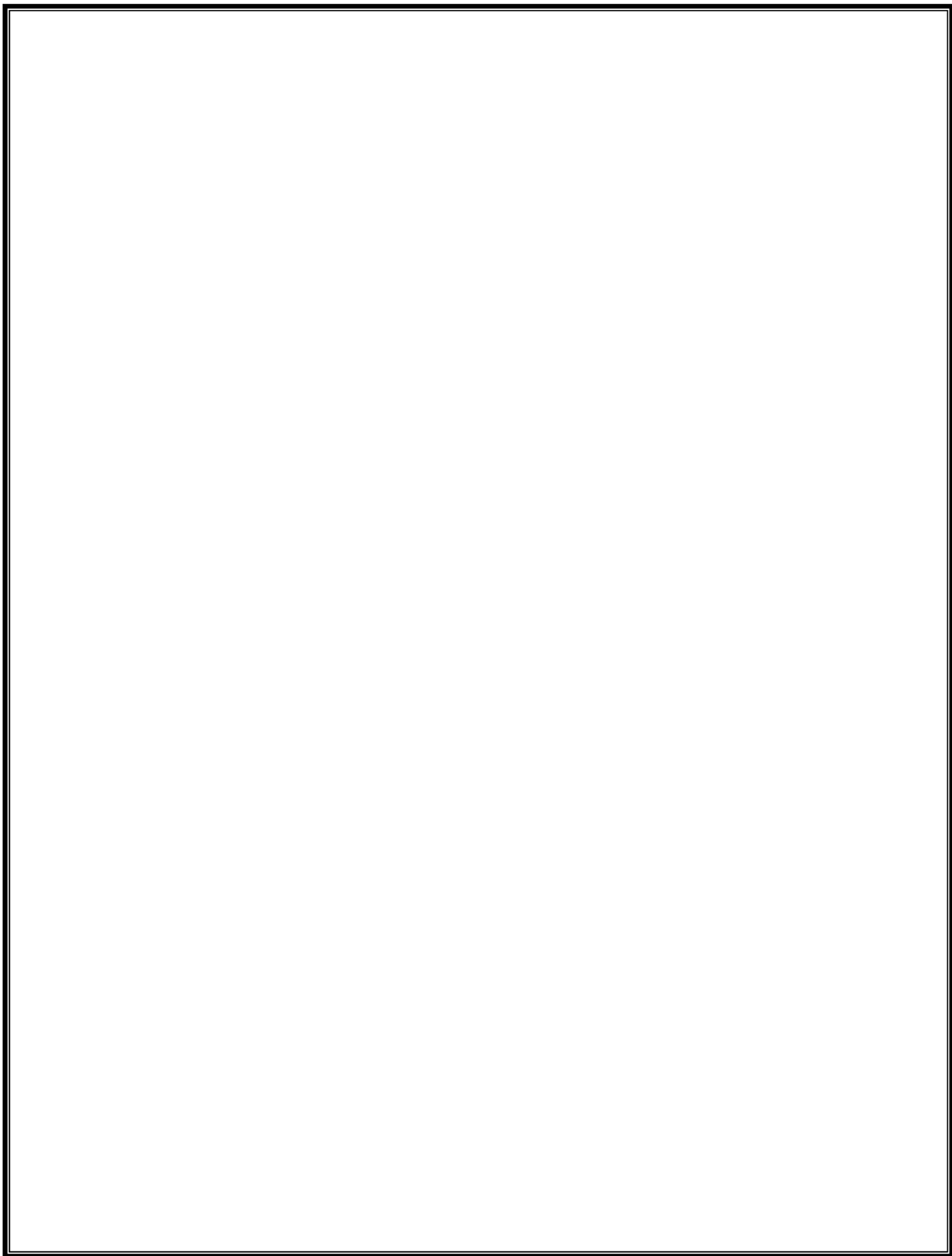


Calico Rock Community Foundation



Preparing for a *Better Tomorrow*

2020 Annual Report





Dedication

Our 2020 Annual Report is dedicated
to the memory of two of our founders:

**Gene Locke
&
Dean Hudson**



Calico Rock Community Foundation Mission Statement

The Calico Rock Community Foundation
brings our community together
to bridge gaps of greatest need.

Calico Rock Museum & Visitor Center Mission Statement

The Calico Rock Museum & Visitor Center
builds a bridge of culture and understanding
by igniting a passion for history, art, and science.



Dear Friends,

The year 2020 will be forever marked by the COVID-19 global pandemic.

It started as a year full of promise. On March 1, we opened the first phase of the new **Calico Rock Museum & Visitor Center**. Months of planning, giving and hard work had given way to a beautiful facility poised to ultimately unite all of our museums under one roof.

Two weeks later, we opened **The Marketplace** in the former museum building. Tourists were flocking to town. Then, everything changed. Three days later, **Governor Asa Hutchinson ordered all public venues closed**, including the Calico Rock Museum & Visitor Center.

For four months, all of our facilities were closed, our staff unemployed, and a decade of forward progress screeched to a halt.

This moment in history called for **decisive leadership** that too often felt hollow and woefully inadequate. The generosity of our partners and the Federal C.A.R.E.S. Act provided resources that allowed us to reopen, rehire our staff, and begin anew.

Frankly, without the support of the **Windgate Foundation** we would not be here today. They invested in our community, our museum, and our mission amidst our largest building project and, then, in the early days of the pandemic, funded our operations. Simply, **they saved us**.

After a year of hardships, we proudly submit our **2020 Annual Report**, which just as easily might have never been produced. Its publication is a testament to the dedication and tenacity of our supporters, board, and, most importantly, our amazing staff.

Together, we are **PREPARING FOR A BETTER TOMORROW**.

Respectfully submitted,

Steven Mitchell

Steven D. Mitchell
Chairman
Board of Trustees

Wayne Wood

Wayne Wood
Vice Chairman
Board of Trustees

Gloria Sanders

Gloria Sanders
Executive Director

tomorrow

French fur traders were traveling along the White River some 200 years ago when they looked up and saw the massive rocks jutting up from the water. The rocks had different colors that made resembled calico cloth popular at the time. They called the spot **Calico Rock** and the name stuck.

When the railroad began construction along the river in 1903, they met those rocks and nearly met their match. After setting off **massive blasts**, they were able to clear the way for the railroad, but removed all that beautiful calico-coloring in the process.

After 200 years of weathering and aging, the colors are returning to the bluffs. Just as the colors are returning to the bluffs, Calico Rock is experiencing a **rebirth**, too.

The Calico Rock Museum & Visitor Center is leading the way for **a better tomorrow**. Since the museum opened in 2010, we've seen a major rebirth. Small shops and restaurants are opening in buildings that were once crumbling along the Main Street Historic District.

The Calico Rock Community Foundation has pledged \$30,000 in capital improvements in our community over the next three years. This investment will come on the heels of \$500,000 in **investment** in our community in the past decade.

We are leading our community by preserving our past, celebrating today, and envisioning a better tomorrow.

Foundation Operating Hours

Tuesday-Friday

9:00 a.m. to 5:00 p.m.

Saturday

10:00 a.m. to 4:00 p.m.

870-297-6100

www.calicorockmuseum.com



We've led the way to change the face of Main Street, which is the welcoming front door to the community.



The Birth of the Ozarks exhibit celebrates our early history from Native Americans to early explorers who trapped and traded with keelboat operators heading south to New Orleans.

The Calico Rock Museum was awarded the Arkansas Museums Association Outstanding Achievement in Media Award for our app that connects visitors to the resources in our community and provides a virtual tour of the museum.



Despite the pandemic, we led the effort to revitalize Main Street and helped recruit and open four new businesses in 2020 and supported our existing businesses during the COVID shutdown.

BOARD OF TRUSTEES

Steven Mitchell

Chairman

Term Expires: 2022

Rev. Wayne Wood

Vice Chairman

Term Expires: 2021

Jill Easton

Trustee

Term Expires: 2021

Olivia Bennett-Bear

Trustee

Term Expires: 2021

Jonathon Moss

Trustee

Term Expires: 2022

Dr. Freda Cruse Hardison

Trustee

Term Expires: 2022

Sue Whittington

Trustee

Term Expires: 2022

Stephen Hicks

Trustee

Term Expires: 2023

Ed Stephens

Trustee

Term Expires: 2023

Hon. Greg Hamby

Mayor of Calico Rock

Trustee

Trustees Emeritus

Rev. Ed Matthews

2012

Mr. Ronnie Guthrie

2018

Mr. Reed M. Perryman

2015

OUR BOARD IN ACTION



Executive Director Gloria Sanders and Board Chairman Steven Mitchell present at the Arkansas Museums Association Annual Meeting.



Board Vice Chairman Wayne Wood teaches students about Native American points.



Trustee Freda Hardison leads construction of a teepee during the Native American Heritage Weekend.



Trustee Jill Easton admires the artwork on display during the Native American Weekend where she took photos for our archives and records.

FOUNDATION LEADERSHIP



Gloria Sanders
Executive Director
870-916-2230

Gloria Sanders is the executive director of the Calico Rock Community Foundation. Mrs. Sanders has been recognized as a Distinguished Museum Professional by the Arkansas Museums Association. She serves as AMA Vice President and is a graduate of the distinguished Jekyll Island Management Institute for museum professionals. She has served as the Arkansas advocate at the American Museum Day in Washington, D.C.



My Kim Parnell
Associate Director
870-916-2239

My Kim Parnell serves as associate director of the Foundation, manager of The Marketplace, and development officer for the Foundation. Kim is a native of Calico Rock and has many years' experience in the service industry. She is a member of the Arkansas Museums Association board of directors. She is a member of the Calico Rock Lions Club and the Calico Rock City Council.

FOUNDATION STAFF



Jan Bufford
Administrative Assistant
870-916-2234

Jan Bufford serves as our administrative assistant and special projects coordinator. Jan resides in Pineville and brings a wealth of experience in working with people and serving the public. Jan works closely with our artisans and vendors, greets everyone with a smile, and serves as our chief archivist.



Kedra Sugg
Guest Experiences
870-297-6100

Kedra Sugg offers a smile and a Southern welcome to all of our guests. She taught elementary school for many years in Texas before retiring to Calico Rock. She enjoys time with her grandkids, using her talents in crafting, and helping make Calico Rock beautiful and welcoming for guests.



Patricia Kilpatrick
Guest Experiences
870-297-6100

Patricia Kilpatrick offers a warm welcome to guests visiting town. She brings a lifetime of experience in sales and customer service to our museum. She enjoys spending time with friends, teaches Yoga, and volunteers to continually improve Calico Rock for our guests and everyone living here.

OUR PROGRAMS



Visitor Center Services

We offer visitor information services for the City of Calico Rock and Izard County, including a staffed visitor center, visitor information, and 24-hour support at the visitor information website:

www.explorecalico.com

Main Street Calico Rock

We are a member of the Main Street Arkansas Downtown Network and provide economic recruitment and business support for our community, especially the Main Street Historic District.

Services During the Pandemic

During the pandemic, we have provided free WiFi to support local students who have no home internet access as they learn virtually. We provide community information through Facebook and e-mail communications. And, we have assisted our local businesses in cutting through government regulations and applying for assistance.

Adventures in Art & Science

The museum hosts Adventures in Art & Science every Tuesday during the school year. Prior to the pandemic, we were hosting 52 students every week. This program was suspended during the pandemic and will resume when it is safe to do so.





Native American Weekend

The most successful event in the history of the museum has been the Native American Heritage Weekend. This event includes storytelling, sharing Native American artifacts, and the Oklahoma Fancy Dancers.

Due to the pandemic, this event was sadly cancelled for 2020. We plan to resume this event in 2021.

The Storybook Project

The Storybook Project is a special project of the Calico Rock Community Foundation. Volunteers go into the North Central Unit of the Arkansas Department of Corrections to allow inmates to record themselves reading a book to their child. The recordings and the books are then mailed to the children, so they can hear their incarcerated parent reading to them. In 2020, this program was temporarily suspended due to COVID-19 restrictions.



LIVING LEGACY



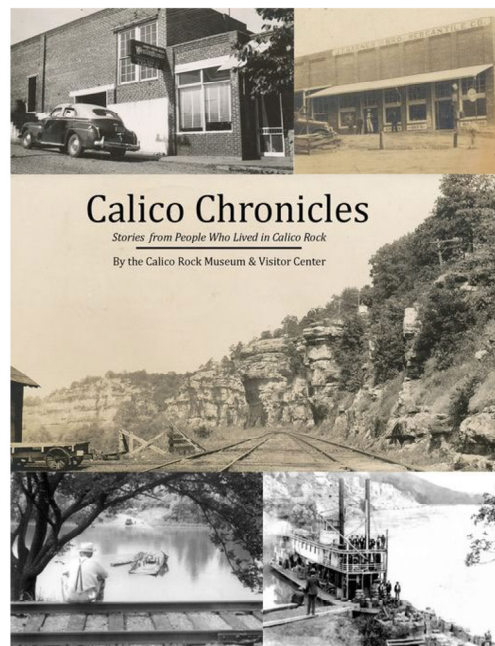
F. Stowe Easton Endowment Fund

A savant of railroad history and anything related to trains, F. Stowe Easton was a hard worker and caring brother. Our Endowment Fund began in 2014 with a generous gift from his estate. The fund will provide for future capital needs, expansion, and long-term security of the foundation.

In December, we published our latest book that preserves our history and culture.

Calico Chronicles shares the writings and oral histories of six people who lived in Calico Rock. These stories are raw and give an unvarnished glimpse into the past.

This book is on sale for \$10 at the Calico Rock Museum & Visitor Center and The Marketplace. All proceeds benefit our efforts to preserve our culture and revitalize our economy.



For Information Call: 870-297-6100

MUSEUM EXPANSION



The **Calico Rock Museum & Visitor Center** moved into our new 14,000 square foot facility in March, just weeks before the pandemic forced our four-month closure upon order of Governor Asa Hutchinson. We reopened under restrictions in July with just the visitor center and art gallery open to the public. We have continued construction on the heritage center during the pandemic and plan to open the new center in March or April.



Keelboats opened up the Ozarks to trading between European explorers and Native Americans in the area.



Construction is continuing this winter on the heritage center, including this replica of the train depot from 1903.

We need your tax-deductible gift to finish our heritage center and open the completed 14,000 square foot Calico Rock Museum & Visitor Center:

Calico Rock Museum Expansion
104 Main Street
Calico Rock, Arkansas 72519

In Memory



Mr. Paul "Gene" Lockie
Founding Trustee
1925-2020

Late one afternoon, Gene Lockie gathered with three friends at Don Quixote's on Main Street in Calico Rock for coffee. After a spirited conversation, it was roundly decided that Calico Rock was falling into the pages of history and something must be done. The town could not crumble around them.

That pot of coffee redefined Calico Rock.

Gene Lockie was always a doer. During his career as an engineer and plant manager, he grew his company, dutifully cared for his employees, and profited his hometown. Gene believed a person should always contribute to the town where they lived. He felt it was a sacred duty to leave the place better than you found it.

Gene Lockie brought that same attitude to Calico Rock when he and his wife, Reva, retired. There wasn't a civic organization, board, or committee that Gene Lockie didn't join or serve on. He was an active member of the Lions Club, 20/20, CORE, Calico Rock Industrial Development Corporation, school board, church session, Calico Rock Chamber of Commerce, and the Ozark Gateway Tourism Council. Gene was busy and Gene got things done.

The four friends who shared a pot of coffee that afternoon founded the Calico Rock Community Foundation and the Calico Rock Museum & Visitor Center. They set in motion a complete renovation of Main Street, spurred the development of eleven new businesses, and led in the capital investment of \$500,000 in our community in the past decade.

Gene Lockie accomplished many things for which Calico Rock owes a tremendous debt of gratitude. There was just one thing Gene Lockie never accomplished, though it wasn't for lack of trying. Gene Lockie wanted to rebuild the town's train depot to house a visitor center. The railroad flat-out refused. Gene, we're building a small replica of that depot inside our visitor center in your honor. *Thank you for your service, our dear friend.*

In Memory



Mr. Elmer Dean Hudson, Sr.
Founding Trustee
1931-2020

Dean Hudson was one of four friends gathered at Don Quixote's on Main Street in Calico Rock for coffee late one afternoon fifteen years ago. Calico Rock was dying and something had to be done. After emptying their cups, they went outside to get in their cars and looked at Main Street. They vowed something would change.

That pot of coffee redefined Calico Rock.

Dean was at home with his beloved Peggy and his grandson Lucas when he passed just a few weeks ago. He was 89. Dean was a veteran, a school teacher, high school principal, school superintendent, business owner, cattle farmer, bird hunter, and friend. Dean was a family man who loved a good laugh and was never shy about his love for Calico Rock.

Dean and Peggy were married over 67 years and raised two children--Dean Jr. and Joni. They loved their grandchildren, great-grandchildren, and extended family. Dean and Peggy joined with Peggy's parents, Tip and Retha Wiseman, to build the first skilled care nursing facility in the area in 1967. Today, White River Health Care continues to "care for those you care for" having been family-owned and operated for three generations.

Dean was involved in every organization in town and was responsible for many of the good things we see in Calico Rock today. Dean was a founding trustee of the Calico Rock Community Foundation and from that organization came the Calico Rock Museum & Visitor Center. Dean served on our board as vice chairman for a decade before stepping down due for health reasons.

Dean Hudson was passionate about his beliefs and advocated strongly for his positions. He was a true friend. Our community will mourn his loss and feel his absence. Dean wanted to see the new museum completed and marveled at the photos we posted on the internet. Dean, we're building that museum and we're continuing your legacy. *Thank you for your service, our dear friend.*

ANNUAL FINANCIAL STATEMENT

2020

Calico Rock Community Foundation, Inc.

REVENUES	2016	2017	2018	2019	2020
Contributions, Gifts and Grants					
Contributions	\$35,815.28	\$108,631.85	\$49,824.82	\$136,610.64	\$152,426.26
Operating Grants	\$5,154.00	\$6,692.00	\$9,187.00	\$5,091.00	\$6,617.00
Endowment Gifts	\$0.00	\$0.00	\$3,300.00	\$0.00	\$0.00
Storybook Project Gifts	\$962.00	\$1,085.00	\$240.00	\$331.00	\$0.00
Real Property Gifts	\$20,309.94	\$19,500.00	\$0.00	\$0.00	\$0.00
Programmatic Grants	\$2,850.00	\$3,454.00	\$13,000.00	\$3,418.81	\$0.00
Marketing and Promotion	\$0.00	\$0.00	\$6,131.35	\$28,339.87	\$7,021.74
TOTAL CONTRIBUTIONS	\$65,091.22	\$139,612.85	\$97,697.25	\$176,431.29	\$166,065.00
INVESTMENT INCOME	\$3,781.63	\$8,583.79	(\$5,951.15)	\$11,195.08	\$14,191.81
Artisan Gift Shop Retail Sales					
Gross Sales	\$22,572.00	\$30,081.09	\$31,579.28	\$30,977.77	\$19,471.75
Less Cost of Goods	\$15,407.59	\$18,833.03	\$16,757.42	\$23,436.49	\$9,683.25
Artisan Gift Shop Retail Sales	\$7,164.41	\$11,248.06	\$14,821.86	\$7,541.28	\$9,788.50
The Marketplace Retail Sales					
Gross Sales					\$54,211.30
Less Cost of Goods					\$38,372.77
The Marketplace Retail Sales	\$0.00	\$0.00	\$0.00	\$0.00	\$15,838.53
Total Sales of Inventory					\$73,683.05
Total Cost of Goods					\$48,056.02
TOTAL SALE OF INVENTORY	\$74,025.67	\$59,753.09	\$65,743.19	\$60,525.15	\$25,627.03
PROGRAM SERVICE CONTRACT					
City Visitor Center Contract	\$24,000.00	\$27,000.00	\$25,000.00	\$30,000.00	\$30,000.00
County Visitor Center Contract					\$4,000.00
TOTAL CONTRACT REVENUE	\$24,000.00	\$27,000.00	\$25,000.00	\$30,000.00	\$34,000.00
LINE OF CREDIT/LOAN	\$25,000.00	\$0.00	\$0.00	\$50,000.00	\$125,000.00
TOTAL OTHER REVENUE	\$126,807.30	\$95,336.88	\$25,000.00	\$80,000.00	\$159,000.00
TOTAL ALL REVENUE SOURCES	\$191,898.52	\$234,949.73	\$182,489.29	\$328,151.52	\$364,883.84

Note: All funds are unrestricted.

ANNUAL FINANCIAL STATEMENT

2020

Calico Rock Community Foundation, Inc.

EXPENSES	2016	2017	2018	2019	2020
EMPLOYEE COSTS	\$75,877.67	\$74,608.73	\$89,314.70	\$112,185.07	\$59,544.70
Maintenance & Operation					
Maintenance & Operation Cost	\$10,996.25	\$9,457.45	\$5,964.24	\$3,882.51	\$6,627.85
Insurance	\$3,568.45	\$4,413.54	\$4,760.45	\$6,586.65	\$8,969.95
Utilities	\$8,724.07	\$10,970.15	\$19,761.54	\$21,744.73	\$16,516.48
Sales Tax	\$11,353.92	\$9,057.00	\$9,703.00	\$11,185.00	\$5,648.49
TOTAL MAINTENANCE & OPERATION	\$34,642.69	\$33,898.14	\$40,189.23	\$43,398.89	\$37,762.77
Programmatic Expenses					
Building & Improvement Program	\$54,259.97	\$82,218.33	\$18,263.00	\$78,275.85	\$237,409.03
Educational Programs	\$14,182.41	\$14,048.96	\$8,876.72	\$5,676.33	\$7,188.34
Marketing & Promotion	\$0.00	\$0.00	\$13,871.18	\$13,353.54	\$4,826.06
The Marketplace	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00
Storybook Project	\$657.32	\$488.84	\$506.81	\$289.98	\$403.32
TOTAL PROGRAMMATIC EXPENSE	\$69,099.70	\$96,756.13	\$50,465.83	\$117,195.70	\$249,826.75
TOTAL EXPENSES	\$179,620.06	\$205,263.00	\$179,969.76	\$272,779.66	\$347,134.22
TOTAL REVENUES	\$191,898.52	\$234,949.73	\$182,489.29	\$328,151.52	\$364,883.84
TOTAL EXPENSES	\$179,620.06	\$205,263.00	\$179,969.76	\$272,779.66	\$347,134.22
REVENUE LESS EXPENSES	\$12,278.46	\$29,686.73	\$2,519.53	\$55,371.86	\$17,749.62
ACCOUNT BALANCES					
FNBIC Operating Checking Account	\$1,149.30	\$1,613.51	\$1,933.06	\$1,221.25	\$4,586.64
FNBIC Storybook Checking Account	\$3,502.61	\$4,276.77	\$4,009.96	\$4,000.16	\$3,596.84
FNBIC Building Fund Checking Acct				\$21,500.00	\$3,761.01
FNBIC The Marketplace Checking Act				\$636.20	\$9,589.58
FNBIC Artisan Gift Checking Acct					\$5,203.74
FNBIC Savings Account	\$4,734.08	\$1,294.74	\$201.88	\$386.58	\$50,005.27
CRMF Endowment Account	\$57,728.65	\$66,275.46	\$60,324.31	\$59,129.23	\$48,196.39
TOTAL ACCOUNT BALANCES	\$67,114.64	\$73,460.48	\$66,469.21	\$86,873.42	\$124,939.47
Growth or Loss in Funds		\$6,345.84	(\$6,991.27)	\$20,404.21	\$38,066.05

Note: Management has elected to expense all purchases of \$25,000 or less at the time of purchase

NET WORTH STATEMENT

2020

Calico Rock Community Foundation, Inc.

ASSETS	2016	2017	2018	2019	2020
Real Estate-Land	\$96,000.00	\$115,500.00	\$115,500.00	\$130,000.00	\$130,000.00
Real Estate-Buildings	\$154,428.00	\$149,281.00	\$142,281.00	\$163,781.00	\$155,591.95
Total Real Estate	\$250,428.00	\$264,781.00	\$257,781.00	\$293,781.00	\$285,591.95
Fixed Assets	\$30,000.00	\$30,000.00	\$30,000.00	\$15,000.00	\$15,000.00
Collection and Artifacts	\$20,000.00	\$24,997.89	\$26,000.00	\$30,000.00	\$30,000.00
Special Project Assets	\$750.00	\$500.00	\$500.00	\$500.00	\$500.00
Inventory on Hand	\$7,000.00	\$11,240.00	\$5,500.00	\$15,500.00	\$10,000.00
Accounts Receivables	\$0.00	\$0.00	\$0.00	\$75,000.00	\$71,100.00
Total Other Assets	\$57,750.00	\$66,737.89	\$62,000.00	\$136,000.00	\$126,600.00
Operating Fund Balance	\$1,149.30	\$1,613.51	\$1,933.06	\$1,221.25	\$4,586.64
Storybook Project Fund Balance	\$3,502.61	\$4,276.77	\$4,009.96	\$4,000.16	\$3,596.84
Marketplace Fund Balance	\$0.00	\$0.00	\$0.00	\$636.20	\$9,589.58
Artisan Gift Shop Fund Balance	\$0.00	\$0.00	\$0.00	\$0.00	\$5,203.74
Building Fund Balance	\$0.00	\$0.00	\$0.00	\$21,500.00	\$3,761.01
Savings Account Balance	\$4,734.08	\$1,294.74	\$201.88	\$386.58	\$50,005.27
Endowment Fund Balance	\$57,728.65	\$66,275.46	\$60,324.31	\$59,129.23	\$48,196.39
Cash on Hand	\$67,114.64	\$73,460.48	\$66,469.21	\$86,873.42	\$124,939.47
TOTAL ASSETS	\$375,292.64	\$404,979.37	\$386,250.21	\$516,654.42	\$537,131.42
LIABILITIES	2016	2017	2018	2019	2019
Other Liabilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accounts Payable	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FNBIC Loan Balance	\$20,000.00	\$0.00	\$0.00	\$55.87	\$62,500.00
TOTAL LIABILITIES	\$20,000.00	\$0.00	\$0.00	\$55.87	\$62,500.00
NET WORTH	\$355,292.64	\$404,979.37	\$386,250.21	\$516,598.55	\$474,631.42
Change in Net Worth		\$49,686.73	(\$18,729.16)	\$130,348.34	(\$41,967.13)

A copy of the 2020 Form 990 is available for public inspection upon request at our offices or by visiting www.calicorockmuseum.com.

**CALICO ROCK COMMUNITY FOUNDATION
BUILDING PROJECT FINANCIAL REPORT**

REVENUES

Donations & Grants	\$144,498.42
Transfer from Savings	\$20,000.00
Endowment Growth Funds	\$13,479.89
Material Donations	\$30,000.00
Inkind Labor Donations	\$25,000.00
Total Donations	\$232,978.31
Loan Balance	\$62,500.00
TOTAL REVENUES	\$295,478.31

EXPENSES

Cheney Building Purchase	\$50,000.00
Mierdirk Building Purchase	\$80,000.00
Electrical Improvements	\$8,502.00
Foam Insulation	\$4,500.00
Roof Repair	\$1,100.00
Drywall	\$2,100.00
Main Level Heat & Air	\$9,357.00
Front Windows & Doors	\$10,242.00
Bricks and Sidewalks	\$2,050.00
Awnings & Signage	\$9,892.00
Flooring & Installation	\$12,382.00
Tin Ceiling & Installation	\$12,268.00
Natural Gas & Plumbing	\$847.00
Fixtures & Furnishings	\$10,698.00
Supplies & Materials	\$30,607.42
Labor	\$25,900.00
Interest Expense	\$5,387.67
Peppersauce Electrical	\$2,945.43
Peppersauce Heat & Air	\$6,489.55
Exhibit Construction	\$6,299.50
Peppersauce Outdoor Classroom	\$750.00
TOTAL EXPENSES	\$292,317.57

Balance in Building Fund	\$3,160.74
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CHAIRMAN'S CIRCLE SPONSORS

Arkansas Humanities Council
Carl H. Miller, Jr. Foundation
City of Calico Rock
Dean and Peggy Hudson
Easton-Spencer Trust
Kari Lindsey, APRN
Gene Lockie
Gus Causbie
Jim and Kathie Mitchell
Joseph Rota

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North Central Unit
Ozark Gateway Tourism Council
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Reed M. Perryman
State of Arkansas
Steven & Sarah Mitchell
United States Congress
Wayne and Gaye Wood
Windgate Foundation

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Sam and Ginny Ghianni
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Stanley and Nadine Sublett
Stephen and Judy Eldridge
Steve White
Sue Whittington
Tamme Smith
Kenny Thornton Family

Calico Rock Community Foundation

Mailing Address:
104 Main Street
Calico Rock, Arkansas 72519
870-916-2230



www.calicorockmuseum.com

== THE
marketplace
==


Main Street
Calico Rock

www.explorecalico.com



