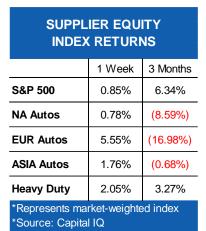
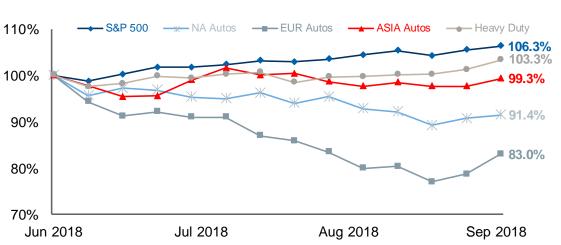


The Motor Weekly® Index: 338.71 (+6.54, +1.97%)

3-Month Price Performance

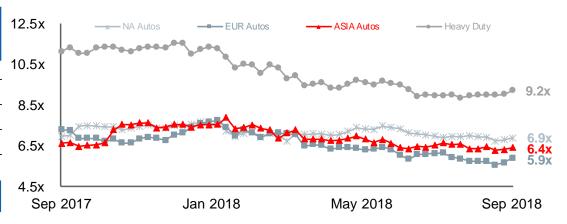


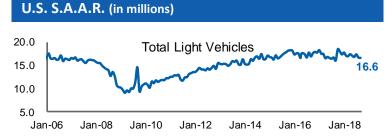


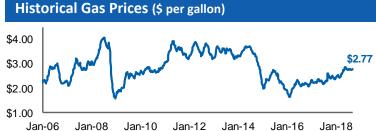
LTM Trading Multiples (EV / LTM EBITDA)

TRADING	MULTII	PLES
	9-21-18	1 Year
NA Autos	6.9x	(0.1x)
EUR Autos	5.9x	(1.4x)
ASIA Autos	6.4x	(0.2x)
Heavy Duty	9.2x	(1.9x)
*Multiples use L	TM EBITDA	

*Multiples use LTM EBITDA *Source: Capital IQ









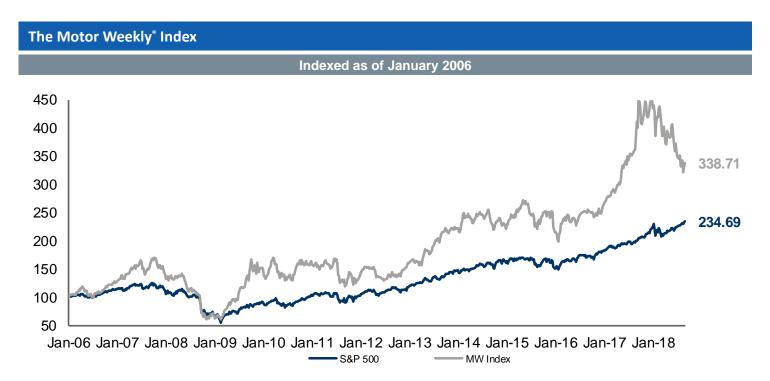
The Motor Weekly® Index



The Motor Weekly Index Summary

The Motor Weekly Index is the average of two sub-indices:

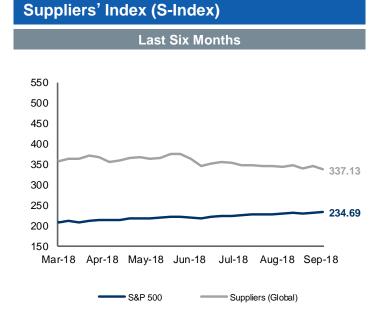
- The Manufacturers' Index (M-Index) is a market weighted average of global vehicle manufacturers
- The Suppliers' Index (S-Index) is a market weighted average of global OEM component suppliers



Last Six Months 550 500 450 400 350 300 250 200 150 Mar-18 Apr-18 May-18 Jun-18 Jul-18 Aug-18 Sep-18

Vehicle Manufacturers (Global)

Manufacturers' Index (M-Index)



S&P 500





- September 24 (Automotive News) Maybe vehicle subscriptions, a much-hyped alternative to traditional buying or leasing, aren't the next big thing after all. At least not yet, based on the lackluster interest in Lincoln's first large-scale experiment. Subscriptions sound revolutionary: Consumers pay a monthly fee for the convenience of swapping vehicles often and letting someone else take care of maintenance and insurance. But the cost of operating such a program can make the price tag surprisingly expensive, and Lincoln says the pilot it started this year in California has had little demand. Many of those who sign up cancel after only one or two months. While Lincoln has no plans to discontinue the program, officials say they'll have to alter it — including getting dealerships more involved — if it's to grow beyond the pilot. "I've been surprised how few people are genuinely interested in that type of ownership," Robert Parker, Lincoln's director of marketing, sales and service, told Automotive News at a Lincoln press event here. "If you had asked me a year ago, I would have said this is the next big thing. A lot of people are struggling to make the math work." Lincoln's program gives customers access to used vehicles through Canvas, a digital platform owned by Ford Motor Co. It started with 2015 models and added 2017s, with prices ranging from about \$500 to \$950 per month. Parker said most of Lincoln's subscription customers want a short-term vehicle — after an accident or while shopping for a long-term purchase. "The amount of people coming out after one or two months is very high," he said. "It's just kind of an interim process." Parker said finding the right vehicle mix also has been a challenge, as the brand doesn't want to damage residual values by having vehicles come out of service and go to auction too early. Lincoln's experience echoes some analysts' concerns. While Lincoln has tried to keep prices low by offering used vehicles, other automakers have launched services for new vehicles that can cost thousands of dollars a month. Edmunds this year studied subscription programs and found that, even with insurance, maintenance and other fees factored into monthly payments, subscription costs far exceed what consumers pay for leases. "At these price points that we're seeing, [a subscription] virtually makes no sense to anyone," said Edmunds senior analyst Ivan Drury, calling such programs a "rich person's toy." Edmunds has also said that a subscription's main attraction — freedom of choice — can be harder for luxury brands that lack product variety. Lincoln offers the MKZ midsize sedan, MKC compact crossover, MKX midsize crossover and Continental large sedan. Parker said the brand is still experimenting with the service. One potential change, he said, would be to "take it closer to the dealers." Customers sign up for their vehicle through the Canvas website. Parker said involving dealers could help buyers learn more about Lincoln and potentially help them keep the subscription longer or transition to more traditional ownership within the brand. "It's like event marketing to me," Parker said. "Event marketing only works if the distance, metaphorically speaking, between the event and the dealership is very short. If I treat you to a great experience driving a Lincoln but there's not a dealer around, the likelihood of you buying a Lincoln is pretty low." He said the brand is assessing its options but will likely end up with a service that combines what Lincoln has tried so far with a larger dealer role. Ford has actively piloted new ownership models — and has acknowledged when they haven't worked. In 2016, Ford Motor Credit Co. launched Ford Credit Link, a lease-sharing program that let three to six customers share a lease, scheduling their driving time and dividing payments any way they'd like. It tested the program at three dealerships in Texas, but no customers signed up and it closed the pilot after less than a year. "I'm fully convinced somebody's going to reinvent leasing," Parker said. "We're waking up every day trying to figure out what's the next big thing. A year ago I would have told you subscriptions, but now ... that's why we didn't go whole hog."
- September 24 (Bloomberg) To test how Americans feel about its plan for rolling back car and truck pollution standards, the Trump administration will hold an initial public hearing on Monday in Fresno, California, a place where it might reasonably expect a friendly response. Fresno lies in the Central Valley, California's farm belt, where people drive pickups more out of necessity than fashion and where, according to the California New Car Dealers Association, the share of zero-emission and hybrid new-vehicle sales account for less than half what they do in San Francisco. Fresno is also represented in Washington by Congressman Devin Nunes, a Donald Trump loyalist who once described climate change as nonsense. "The Central Valley supported Trump over Hillary Clinton and its auto dealers have been plaintiffs in cases challenging California's emissions standards," said Ann Carlson, a University of California at Los Angeles law professor. "This is ironic because the auto standards Trump wants to repeal would go along way toward cleaning up the valley's air pollution." Fresno also happens to be the fourth most ozone-polluted city in the U.S., according to the American Lung Association, and in July experienced a record 22 straight days with 100 degree-plus high temperatures. It's that type of paradox on climate change that environmentalists are likely to highlight for regulators when they hold the first of three public hearings Monday on the administration's plans. Last month, the Environmental Protection Agency and the National Highway Traffic Safety Administration proposed freezing fuel efficiency requirements for autos at 37 miles per gallon in 2020 instead of rising to 47 mpg by 2025 under Obama-era regulations. This would cap emission standards, too.

(40.0%)

(60.0%)

North American Equity Performance





VC◆

ALV ◆



North American OEM Market

		Price as of	% of 52-Wk	Market	Total Enterprise	LTM EBITDA	Total Debt /	LTM -	TEV / EE	BITDA	Weekly Stock Price	
Company	Ticker	9/21/2018	High	Cap	Value	Margin	EBITDA	P/E	LTM	2018	Performance	
/ehicle Manufacturers												
Tesla, Inc.	TSLA	\$ 299.10	77.2%	\$ 51,024	\$ 63,561	NM	NM	NM	NM	NM	1.3%	
General Motors Company	GM	35.32	75.5%	49,833	50,039	13.9%	5.0x	NM	2.5x	2.5x	2.0%	
Fiat Chrysler Automobiles N.V.	FCA	18.27	77.0%	28,331	31,531	10.1%	1.5x	7.1x	2.4x	2.0x	4.6%	
Ford Motor Company	F	9.85	73.1%	39,259	20,997	8.1%	1.2x	5.8x	1.5x	1.9x	4.2%	
igh Multiple Suppliers					Mean	10.7%	2.5x	6.4x	2.1x	2.1x	-	
ptiv PLC	APTV	\$ 90.27	86.0%	\$ 23,898	\$ 27,252	16.0%	2.0x	18.2x	12.8x	11.2x	3.9%	
orgWarner Inc.	BWA	45.26	77.7%	9,453	11,358	16.6%	1.2x	17.8x	6.5x	6.3x	0.9%	
utoliv, Inc.	ALV	93.36	58.3%	8,135	9,924	12.2%	1.7x	25.7x	7.5x	7.2x	6.5%	
dient plc	ADNT	44.18	51.1%	4,125	7,540	9.4%	2.3x	NM	8.2x	5.7x	2.6%	
Sentex Corporation	GNTX	22.50	88.5%	6,051	5,606	34.3%	0.0x	14.3x	9.0x	8.7x	(1.8%)	
isteon Corporation	VC	102.43	72.8%	3,008	2,961	9.1%	1.3x	19.0x	10.4x	8.3x	(1.3%)	
entherm Incorporated	THRM	48.85	97.1%	1,781	1,829	12.9%	0.9x	57.9x	14.0x	12.1x	1.1%	
toneridge, Inc.	SRI	29.77	79.0%	848	904	11.5%	1.3x	17.4x	9.3x	8.0x	4.7%	
						.=						
lid Multiple Suppliers					Mean	15.2%	1.3x	24.3x	9.7x	8.4x	-	
agna International Inc.	MG	\$ 55.96	83.0%	\$ 19,190	\$ 23,496	10.3%	1.0x	8.6x	5.4x	5.2x	3.3%	
oodyear Tire & Rubber Co.	GT	24.57	68.1%	5,823	11,402	12.7%	3.2x	22.9x	5.7x	5.5x	3.9%	
ear Corporation	LEA	159.35	77.2%	10,439	11,363	10.5%	0.9x	8.1x	5.0x	5.0x	(1.5%)	
merican Axle & Mfg.	AXL	18.54	91.5%	2,071	5,626	16.9%	3.2x	4.9x	4.6x	4.4x	0.3%	
ana Incorporated	DAN	20.42	57.9%	2,952	4,801	10.8%	2.3x	15.7x	5.6x	5.0x	4.4%	
namar Corporation	LNR	47.52	76.2%	3,106	4,775	15.6%	2.3x	6.9x	5.6x	5.1x	2.1%	
elphi Technologies PLC	GT	35.43	58.7%	3,146	4,465	16.1%	1.9x	9.9x	5.5x	5.5x	1.4%	
exteer Automotive Group	1316	1.61	61.6%	4,025	3,875	13.9%	0.8x	10.8x	7.1x	5.9x	10.69	
enneco Inc.	TEN	45.49	69.4%	2,339	3,645	8.8%	1.7x	9.1x	4.2x	4.2x	6.0%	
coper-Standard Holdings Inc.	CPS	122.56	83.5%	2,184	2,531	12.2%	1.7x	14.9x	5.6x	5.4x	(1.9%)	
artinrea International Inc.	MRE	10.98	81.0%	954	1,422	12.0%	1.6x	7.0x	4.3x	4.1x	2.5%	
uperior Industries	SUP	18.15	79.1%	454	1,313	13.3%	3.5x	NM	6.7x	6.6x	(1.4%)	
lodine Manufacturing Company	MOD	15.95	61.9%	809	1,280	9.2%	2.6x	30.1x	6.5x	6.0x	4.2%	
ower International, Inc.	TOWR	31.90	87.0%	657	961	9.9%	1.8x	13.2x	4.6x	4.2x	1.9%	
hiloh Industries, Inc.	SHLO	11.59	94.4%	271	492	6.7%	3.2x	14.2x	6.6x	6.5x	5.5%	
TRATTEC Security Corp.	STRT	34.50	70.1%	129	193	6.4%	3.2x 1.8x	10.4x	6.8x	NM	3.3%	
					Magn	44.00/	0.4	40.4	F. 0	F 0.	-	
					Mean	11.6%	2.1x	12.4x	5.6x	5.2x		
					Mean	12.6%	1.9x	15.4x	6.4x	5.9x	Avg. Δ	
					Median	12.0%	1.7x	13.7x	5.7x	5.5x	2.51%	



North American Aftermarket

		Price as of	% of 52-Wk	Market	Total Enterprise	LTM EBITDA	Total Debt /	LTM -	TEV / EE	BITDA	Weekly Stock Price	
Company	Ticker	9/21/2018	High	Сар	Value		EBITDA	P/E	LTM	2018	Performance	
Retailers & Distributors												
O'Reilly Automotive, Inc.	ORLY	\$ 344.51	98.0%	\$ 27,755	\$ 30,971	21.8%	1.6x	23.5x	15.4x	15.0x	1.7%	
AutoZone, Inc.	AZO	769.87	96.5%	19,818	24,606	22.0%	2.0x	15.7x	10.0x	10.0x	2.8%	
Genuine Parts Company	GPC	101.14	93.9%	14,843	17,715	7.3%	2.4x	22.2x	13.6x	12.3x	(0.7%)	
Advance Auto Parts, Inc.	AAP	168.44	98.3%	12,478	12,621	9.9%	1.1x	24.8x	13.7x	13.1x	1.8%	
Snap-on Incorporated	SNA	188.46	99.5%	10,630	11,609	25.2%	1.0x	18.0x	11.2x	10.9x	1.1%	
Uni-Select Inc.	UNS	17.17	76.2%	724	1,183	7.5%	4.1x	16.5x	10.0x	8.9x	6.1	
U.S. Auto Parts Network, Inc.	PRTS	1.60	51.0%	56	59	3.8%	0.8x	2.5x	5.1x	4.6x	(3.6%)	
					Mean	13.9%	1.9x	17.6x	11.3x	10.7x	-	
Aftermarket Suppliers											1	
Goodyear Tire & Rubber Co.	GT	\$ 24.57	68.1%	\$ 5,823	\$ 11,402	12.7%	3.2x	22.9x	5.8x	5.3x	3.9%	
Axalta Coating Systems Ltd.	AXTA	30.70	80.4%	7,386	10,817	19.0%	4.4x	54.9x	12.2x	11.3x	5.09	
Dorman Products, Inc.	DORM	79.50	95.3%	2,627	2,552	21.7%	0.0x	24.8x	12.9x	12.3x	(4.0%)	
Cooper Tire & Rubber Company	CTB	30.05	73.7%	1,504	1,727	13.9%	0.9x	21.4x	4.4x	5.5x	(0.5%)	
Standard Motor Products, Inc.	SMP	51.90	99.3%	1,164	1,239	12.2%	0.7x	41.8x	9.5x	13.0x	0.4%	
Motorcar Parts of America, Inc.	MPAA	24.99	82.9%	473	533	14.7%	1.2x	29.8x	8.5x	7.1x	(2.3%)	
Horizon Global Corporation	HZN	7.70	42.2%	193	486	6.1%	5.8x	NM	8.8x	8.8x	(4.9%)	
					Mean	14.3%	2.3x	32.6x	8.9x	9.0x	-	
Collision												
LKQ Corporation	LKQ	\$ 32.39	73.8%	\$ 10,303	\$ 14,506	10.7%	3.9x	18.2x	12.7x	11.3x	(1.2%)	
Copart, Inc.	CPRT	52.58	78.4%	12,213	12,339	36.8%	0.6x	30.4x	18.6x	17.4x	(18.9%)	
KAR Auction Services, Inc.	KAR	61.42	95.2%	8,248	11,915	24.1%	4.6x	20.0x	13.6x	13.2x	(1.9%)	
Boyd Group Income Fund	BYD	100.27	97.4%	1,992	2,127	8.8%	1.6x	35.8x	18.5x	15.9x	2.1%	
					Mean	20.1%	2.7x	26.1x	15.8x	14.4x	-	
<u>Dealerships</u>												
CarMax, Inc.	KMX	\$ 78.17	95.7%	\$ 13,802	\$ 26,980	7.1%	10.2x	20.6x	20.8x	20.3x	(2.9%)	
AutoNation, Inc.	AN	44.39	71.6%	3,989	10,436	4.4%	6.8x	9.4x	11.0x	11.2x	(1.1%)	
Penske Automotive Group, Inc.	PAG	50.35	91.8%	4,273	10,011	3.3%	7.6x	6.5x	13.3x	13.0x	(5.6%)	
_ithia Motors, Inc.	LAD	87.46	68.3%	2,117	5,424	4.4%	6.7x	8.6x	10.9x	11.8x	0.9%	
Group 1 Automotive, Inc.	GPI	70.90	83.9%	1,355	4,158	3.9%	6.2x	6.4x	9.0x	10.8x	(5.7%)	
Sonic Automotive, Inc.	SAH	20.75	87.9%	886	3,312	3.5%	6.8x	9.4x	9.3x	12.4x	(4.8%)	
Asbury Automotive Group, Inc.	ABG	72.25	92.9%	1,470	3,294	5.1%	5.4x	9.6x	9.8x	10.3x	(1.3%)	
AutoCanada Inc.	ACQ	9.60	47.5%	263	1,179	2.9%	13.6x	NM	17.5x	20.8x	(1.0%)	
					Mean	4.3%	7.9x	10.1x	12.7x	13.8x		
					Mean	12.0%	4.0x	20.6x	11.8x	11.8x	Avg. ∆	
					Median	9.3%	3.6x	20.3x	11.1x	11.6x	(1.22%)	



European OEM Market

		Price as of	% of 52-Wk	Market	Total Enterprise	LTM EBITDA	Total Debt /	LTM	TEV / EE	BITDA	Weekly Stock Price
Company	Ticker	9/21/2018	High	Cap	Value		EBITDA	P/E	LTM	2018	Performance
Vehicle Manufacturers											
Volkswagen Aktiengesellschaft	VOW	\$ 181.39	80.2%	\$ 90,590	\$ 254,163	10.8%	6.5x	6.6x	8.2x	6.4x	8.0%
Daimler AG	DAI	67.69	75.3%	72,416	210,023	9.9%	8.4x	6.5x	11.0x	9.4x	4.5%
BMW AG	BMW	100.63	88.3%	65,397	164,505	13.6%	7.1x	6.2x	10.1x	9.8x	4.5%
Renault SA	RNO	89.68	75.7%	24,085	69,159	10.3%	8.8x	4.5x	9.7x	8.6x	4.3%
riat Chrysler Automobiles N.V.	FCA	18.27	77.0%	28,331	31,531	10.1%	1.5x	7.1x	2.4x	2.0x	4.6%
Peugeot S.A.	UG	28.87	96.7%	25,794	19,505	9.0%	1.1x	11.0x	2.4x	2.3x	4.1%
					Mean	10.6%	5.6x	7.0x	7.3x	6.4x	+
<u>Suppliers</u>											1
Continental AG	CON	\$ 186.99	62.0%	\$ 37,400	\$ 41,089	12.6%	0.9x	10.5x	6.3x	5.6x	6.1%
lichelin SCA	ML	126.19	82.1%	22,588	27,122	18.2%	1.3x	11.2x	5.9x	5.5x	5.0%
′aleo SA	FR	48.11	61.6%	11,427	15,078	11.5%	2.3x	11.9x	5.9x	5.0x	10.5%
aurecia S.A.	EO	66.97	74.0%	9,185	10,164	8.0%	1.1x	12.4x	5.2x	4.3x	10.8%
autoliv, Inc.	ALV	93.36	58.3%	8,135	9,924	12.2%	1.7x	25.7x	7.5x	7.3x	6.5%
Plastic Omnium SA	POM	40.77	82.2%	5,961	7,305	11.5%	2.2x	11.6x	8.1x	6.5x	7.4%
Brembo S.p.A.	BRE	13.99	80.7%	4,551	4,894	17.7%	1.2x	14.6x	9.2x	8.1x	4.8%
EONI AG	LEO	44.28	57.0%	1,447	2,127	6.5%	2.1x	9.3x	5.4x	4.7x	9.4%
ElringKlinger AG	ZIL2	12.51	54.6%	793	1,637	11.0%	4.0x	11.2x	7.6x	6.5x	5.1%
Grammer AG	GMM	62.04	77.5%	762	924	6.9%	1.9x	17.3x	6.4x	5.7x	(0.7%)
longsberg Automotive ASA	KOA	1.17	80.0%	513	778	7.1%	3.5x	NM	8.7x	5.7x	5.5%
Sogefi S.p.A.	SO	2.52	40.5%	297	630	8.1%	2.7x	10.4x	4.0x	2.7x	8.2%
Polytec Holding AG	PYT	14.10	53.1%	310	429	11.6%	1.8x	8.2x	4.8x	5.1x	0.8%
					Mean	11.0%	2.1x	13.3x	6.6x	5.6x	
					Mean	10.9%	3.2x	10.9x	6.8x	5.8x	Avg. ∆
					Median	10.9%	3.2x 2.1x	10.9x 10.8x	6.4x	5.6x 5.7x	Avg. ∆ 4.97%



Asian OEM Market

		Price as of	% of 52-Wk	Market	Total	LTM EBITDA	Total Debt /	LTM -	TEV / EBITDA		Weekly Stock Price
Company	Ticker	9/21/2018	High	Cap	Enterprise Value	Margin	EBITDA	P/E	LTM	2018	Performance
ehicle Manufacturers											
oyota Motor Corporation	7203	\$ 62.17	89.7%	\$ 178,371	\$ 314,956	14.3%	4.8x	8.1x	8.2x	9.6x	1.8%
lissan Motor Co., Ltd.	7201	9.82	92.4%	38,401	100,014	7.9%	8.3x	5.8x	11.8x	11.7x	3.9%
londa Motor Co., Ltd.	7267	31.00	84.1%	54,575	100,014	9.2%	4.9x	5.6x	7.7x	8.0x	8.1%
lyundai Motor Company	A005380	115.78	77.0%	23,207	69,367	7.6%	10.0x	11.3x	10.6x	10.0x	0.0%
YD Company Limited	1211	7.02	65.5%	18,849	28,511	11.1%	5.4x	54.1x	14.8x	12.0x	12.2%
uzuki Motor Corporation	7269	63.11	92.5%	27,880	27,626	14.2%	1.1x	13.6x	5.6x	5.5x	2.6%
lahindra & Mahindra Limited	500520	13.26	96.5%	13,485	21,632	12.4%	4.6x	12.5x	10.9x	20.6x	0.3%
eely Automobile Holdings Ltd.	175	2.12	55.6%	18,312	17,178	13.3%	0.2x	10.0x	8.0x	6.4x	8.9%
suzu Motors Limited	7202	16.03	90.1%	12,639	13,304	11.9%	1.1x	12.6x	5.9x	5.9x	8.5%
IIO Inc.	NIO	8.59	62.2%	9,084	12,812	NM	NM	NM	NM	NM	(13.2%)
amaha Motor Co., Ltd.	7272	27.18	77.8%	9,491	11,672	11.5%	1.8x	10.8x	6.6x	6.4x	8.3%
ia Motors Corporation	A000270	31.01	96.1%	12,409	9,896	4.5%	3.0x	24.0x	4.5x	3.2x	1.9%
litsubishi Motors Co.	7211	7.11	85.0%	10,587	8,653	6.9%	1.4x	10.4x	6.0x	5.6x	4.7%
ongfeng Motor Group Co.	489	1.07	72.9%	8,996	7,629	0.5%	28.9x	4.0x	NM	16.4x	5.8%
lazda Motor Corporation	7261	12.07	76.2%	7,601	7,023	6.4%	2.5x	8.6x	3.5x	4.0x	5.2%
aw Car Co., Ltd.	000800	0.97	43.8%	1,571	1,476	1.9%	0.0x	NM	18.2x	9.2x	4.6%
aw Gai Go., Ltd.	000000	0.57	43.070	1,571	1,470	1.570	0.0x	14141	10.2	J.2X	4.0%
					Mean	8.9%	5.2x	13.7x	8.7x	9.0x	-
<u>uppliers</u>]
ENSO Corporation	6902	\$ 51.63	80.5%	\$ 40,320	\$ 40,013	12.8%	0.9x	13.9x	6.6x	6.6x	6.5%
ridgestone Corporation	A012330	37.99	76.3%	28,561	27,738	16.9%	0.7x	10.9x	4.9x	4.9x	2.7%
isin Seiki Co., Ltd.	7259	48.31	79.5%	13,020	18,645	12.1%	1.1x	10.2x	4.3x	4.3x	5.2%
GC Inc.	5201	41.83	92.5%	9,441	15,156	17.4%	2.5x	13.3x	6.4x	6.4x	4.2%
yundai Mobis Co.,Ltd	5108	200.14	78.8%	19,074	13,420	7.4%	1.2x	15.7x	5.8x	5.2x	(1.1%)
oito Manufacturing Co., Ltd.	7276	64.92	87.2%	10,435	8,633	16.3%	0.2x	13.7x	7.1x	6.9x	4.4%
ISK Ltd.	6471	11.75	69.1%	6,211	7,403	13.6%	1.8x	9.8x	5.8x	5.6x	5.6%
TEKT Corporation	6473	14.94	79.6%	5,123	6,700	9.9%	1.9x	12.3x	5.1x	5.0x	8.1%
Stanley Electric Co., Ltd.	6923	33.21	78.3%	5,452	4,686	20.2%	0.2x	15.5x	5.7x	5.7x	1.9%
ITN Corporation	6472	4.19	79.5%	2,226	4,522	10.5%	4.2x	11.0x	6.4x	6.2x	6.6%
oyoda Gosei Co., Ltd.	7282	23.95	88.4%	3,100	3,298	10.3%	1.3x	15.3x	4.3x	NM	0.6%
oyota Boshoku Corporation	3116	18.34	81.2%	3,406	2,935	7.4%	1.0x	9.7x	3.1x	3.2x	5.8%
HK Spring Co., Ltd.	5991	10.34	86.0%	2,451	2,216	8.9%	0.9x	14.1x	4.1x	4.1x	0.6%
S TECH Co., Ltd.	7313	35.44	76.6%	2,410	1,585	10.9%	0.0x	9.3x	3.4x	3.2x	2.2%
okai Rika Co., Ltd.	6995	21.38	95.1%	1,951	1,535	10.9%	0.2x	9.5x	3.2x	3.2x	2.7%
anden Holdings Corporation	6444	14.10	61.6%	390	1,479	5.7%	8.3x	9.4x	10.0x	NM	7.4%
kebono Brake Industry Co., Ltd.	7238	2.24	64.0%	298	1,211	7.6%	5.7x	NM	6.9x	6.8x	5.0%
HOWA Corporation	7274	15.33	77.4%	1,164	979	12.7%	0.2x	9.3x	2.9x	2.7x	6.4%
larion Co., Ltd.	6796	2.90	70.6%	818	938	10.0%	1.7x	64.0x	5.8x	6.8x	3.4%
lpine Electronics, Inc.	6816	19.57	78.5%	1,350	911	8.5%	0.0x	11.6x	4.1x	4.8x	(5.5%)
alla Holdings Corp.	A060980	36.39	57.2%	386	816	7.4%	8.3x	23.3x	13.2x	8.0x	(2.1%)
-Tech Inc.	7212	11.27	65.3%	211	774	8.0%	2.9x	4.9x	4.6x	4.5x	7.7%
GA Group Co.	600303	0.78	44.1%	529	571	8.7%	4.3x	NM	12.1x	NM	(1.0%)
utaba Corporation	TSE:6986	18.29	77.5%	776	428	6.6%	0.2x	51.3x	10.4x	10.4x	2.0%
China Automotive Systems, Inc.	CAAS	3.65	66.7%	116	107	4.3%	3.2x	NM	4.8x	4.3x	(1.4%)
					Mean	10.6%	2.1x	16.3x	6.0x	5.4x	
					Magn	0.0%	2.2	1E 2:	7.0-	C-0++	Ave
					Mean	9.9%		15.3x	7.0x	6.9x	Avg. ∆
					Median	9.9%	1.8x	11.0x	5.9x	5.8x	3.22%



Commercial Vehicle Market

		Price as of	% of 52-Wk	Market	Total Enterprise	LTM EBITDA	Total Debt /	LTM -	TEV / EE	BITDA	Weekly Stock Price
Company	Ticker	9/21/2018	High	Cap	Value	Margin	EBITDA	P/E	LTM	2018	Performance
Commerical Vehicle Manufacturer	'S										
Daimler AG	 DAI	\$ 67.69	75.3%	\$ 72,416	\$ 210,023	9.9%	8.4x	6.5x	11.0x	9.4x	4.5%
AB Volvo (publ)	VOLV-B	18.23	93.5%	37,018	48,651	10.8%	3.5x	13.0x	11.1x	8.2x	6.3%
PACCAR Inc	PCAR	72.20	90.6%	25,309	31,101	15.2%	3.1x	12.3x	9.3x	11.1x	2.6%
IAN SE	MAN	109.92	95.9%	16,161	19,071	5.5%	4.0x	43.3x	20.3x	12.1x	1.1%
suzu Motors Limited	7202	16.03	90.1%	12,639	13,304	11.4%	1.2x	12.7x	6.0x	6.0x	8.5%
lavistar International Corporation	NAV	41.56	87.1%	4,109	8,632	7.4%	8.0x	26.7x	12.8x	10.8x	1.5%
					Mean	10.0%	4.7x	19.1x	11.7x	9.6x	-
ff-Highway, Specialty Vehicles a]
aterpillar Inc.	CAT	\$ 156.38	90.3%	\$ 92,941	\$ 121,390	20.3%	3.5x	30.2x	11.7x	10.8x	7.9%
eere & Company	DE	152.81	87.2%	49,155	88,992	15.4%	7.8x	23.9x	16.4x	16.6x	3.4%
shkosh Corporation	OSK	76.00	75.8%	5,556	6,002	9.7%	1.1x	13.9x	8.1x	7.9x	4.2%
nor Industries, Inc.	THO	89.04	55.1%	4,692	4,423	9.3%	0.1x	10.2x	5.7x	6.2x	(9.9%)
abash National Corporation	WNC	19.40	73.1%	1,110	1,497	8.7%	2.8x	9.7x	8.3x	6.6x	3.3%
'innebago Industries, Inc.	WGO	36.45	62.1%	1,149	1,362	9.1%	1.4x	11.9x	7.7x	7.6x	(2.3%)
ue Bird Corporation	BLBD	25.35	94.1%	685	799	4.2%	3.4x	30.6x	18.8x	11.2x	(0.2%)
partan Motors, Inc.	SPAR	15.45	79.4%	544	539	4.9%	0.5x	22.8x	15.1x	13.4x	1.6%
					Mean	10.2%	2.6x	18.8x	11.5x	10.0x	1
ommercial Vehicle and Off-High											
aton Corporation plc	ETN	\$ 88.50	98.5%	\$ 38,347	\$ 45,627	17.3%	2.1x	12.5x	12.5x	11.5x	1.5%
gersoll-Rand Plc	IR	104.03	99.5%	25,520	28,925	14.6%	2.0x	18.9x	13.2x	12.1x	0.6%
ummins Inc.	CMI	151.02	77.8%	24,588	26,413	12.1%	0.9x	23.9x	9.7x	7.4x	5.5%
estinghouse Air Brake Technologie		104.93	90.9%	10,130	11,787	13.4%	3.3x	35.1x	20.9x	17.4x	6.8%
llison Transmission Holdings, Inc.	ALSN	53.44	99.8%	6,972	9,398	39.0%	2.5x	11.6x	9.4x	8.8x	3.1%
ABCO Holdings Inc.	WBC	120.35	74.2%	6,367	6,706	16.3%	1.7x	14.6x	10.9x	10.1x	4.1%
ana Incorporated	DAN	20.42	57.9%	2,952	4,801	10.8%	2.3x	15.7x	5.6x	5.0x	4.4%
eritor, Inc.	MTOR	20.92	70.8%	1,809	2,518	10.6%	1.8x	5.8x	5.9x	5.3x	0.6%
CI Industries	LCII	91.95	69.3%	2,319	2,516	11.4%	0.8x	16.3x	9.0x	8.5x	(3.6%)
ouglas Dynamics, Inc.	PLOW	46.55	94.0%	1,057	1,337	18.7%	2.9x	17.1x	14.0x	13.7x	(0.7%)
odine Manufacturing Company	MOD	15.95	61.9%	809	1,280	9.2%	2.6x	30.1x	6.5x	6.0x	4.2%
	DB:SFQ	15.96	67.8%	724	1,025	8.6%	3.6x	17.5x	8.6x	8.0x	6.7%
oneridge, Inc.	SRI	29.77	79.0%	848	904	11.5%	1.2x	15.5x	9.2x	8.3x	5.2%
aldex AB (publ)	HLDX	9.95	85.4%	440	479	11.4%	1.0x	25.4x	7.9x	7.9x	-
ommercial Vehicle Group, Inc.	CVGI	9.26	66.6%	288	408	8.5%	2.3x	13.8x	5.7x	4.8x] 13.9%
					Mean	14.2%	2.1x	18.3x	9.9x	9.0x	
					Mean	12.3%	2.7x	18.7x	10.7x	9.4x	Avg. 🛆
					Median	10.8%	2.3x	15.7x	9.4x	8.5x	2.99%



Justin E. Mirro
Founder
Kensington Capital Partners LLC
jmirro@kensington-cap.com
646.382.5153
www.TheMotorWeekly.com



The Motor Weekly[®] is interested to share the views and perspectives from its readership

Please contact us at <u>www.kensington-cap.com</u> to inquire about having your company's message delivered to over 10,000 accounts each month

Scan here to download the most recent newsletter

