## South Africa Briefing Teddy Gray and Emily Jerman

## Agenda

#### **History and Background**

#### Current environment

### Emerging market opportunities



## **History and background**

### South Africa Timeline



|    | 1488:<br>Portuguese exp<br>Bartolomeu s<br>around SA and<br>"Cape of Stor | plorer<br>sails<br>names<br>names   | 92-1814:<br>ch and British<br>e in wars over<br>ny. The Dutch<br>ledges colony<br>tish empire | 1866:<br>Diamonds are<br>found at<br>Kimberley | Natives I<br>segrega            | 13:<br>Land Act<br>tes land<br>race | 192<br>Governmei<br>Apar                 | nt policy of<br>theid                           | 1961:<br>South Africa is<br>declared a republic.<br>Nelson Mandela fights<br>against apartheid<br>before being arrested |
|----|---|---|---|--|---------------------------------|-------------------------------------|--|---|---|
| I  | 4th Century:<br>grants settle with<br>the San and<br>Khoikhoi people      | 1652:<br>The Dutch East<br>India Company<br>establishes Dutc<br>Cape Colony | h abolished by<br>British   | 9010 FHS                                       | ound and<br>h starts,<br>esburg | State of<br>declares in             | 934:<br>'Union Act<br>ndependeno<br>m UK | 1960:<br>Sharpevil<br><sup>ce</sup> Massacre oc | 1994:<br>lle Apartheid is<br>ccurs abolished, black<br>people can vote,<br>Nelson Mandela<br>becomes president          |
| ht | tps://www.bbc.com   | n/news/world-afric<br>History &<br>Backgrou                                 | a-14094918<br>Current<br>nd environi  |  | ket opp                         | Marke manag                         |  |   | 4   |

### South Africa has one of the most diverse populations in the globe

### South Africa Population: 57.88 Million





#### 11 official languages

isiZulu, isiXhosa, Afrikaans, English, Sesotho, Sepedi, Setswana, Xitsonga, isiNdebele. Tshivenda. siSwata

#### Ethnic diversity

Black African.: 79.4% White: 9.2% Mixed.: 8.8% Indian/Asian.: 2.6%

#### <u>Age structure</u>

0-14 y.o.: 28.1% 15-24 y.o.: 17.4% 25-54 y.o.: 42.05% 55-64 y.o.: 6.71% 65+ y.o.: 5.81%

Source: The World Factbook. Worldometers, IndexMundi

24th largest country in the world

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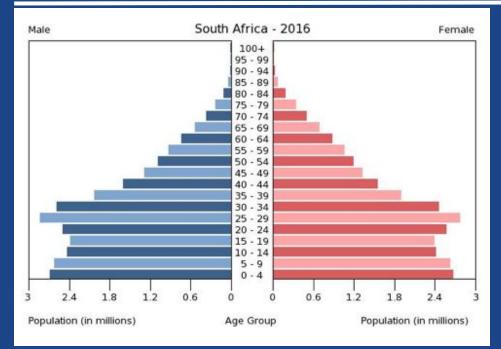
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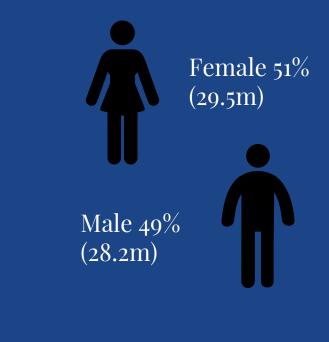
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## Gender is evenly split with women taking the lead





https://www.cia.gov/library/publications/the-world-factbook/geos/sf.html



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## Christianity is the largest faith in South Africa



**86%** Christian based faith

5.4% 5% not 1.5% Muslim affiliated other with any faith

Before the Republic of South Africa was constructed, all religions were equal and treated equally

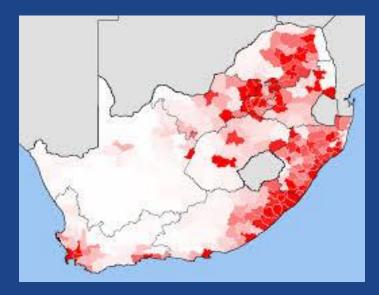








### Population concentration along the south



Most of the population is concentrated on the southern and southeastern coast. Also, around Pretoria

The eastern half of the country is more densely populated than the west 41.4 people for every sq. kilometre of land

https://www.cia.gov/library/publications/the-world-factbook/geos/sf.html





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# "What an unequal society" - 20 years on, South Africa is slowly changing

Apartheid existed for 300 years. After 20 years since it ended, discrimination is still a problem. It leaves behind social illness which still exists today. The poverty gap in SA is 27.9%.

Education among black people has improved but 8% of black South Africans are still uneducated (vs. 0.8% of whites). The government is trying to change this since the Bantu Education Act.

South Africa has improved their rate of women as senior officials and managers. SA moves to 15th in Global Gender Pay Gap Index.

https://www.news24.com/MyNews24/raceclassgender-in-an-unequal-south-africa-20160118







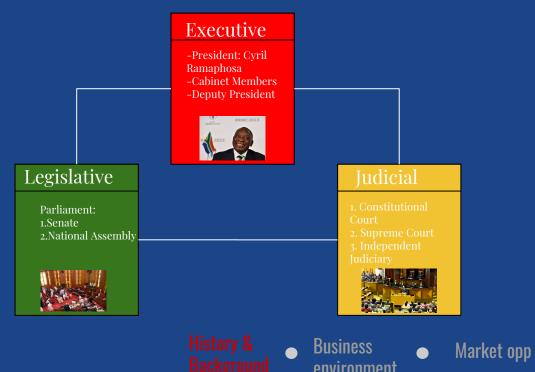






# South Africa's President aiming to change the corrupt political nature of the country

#### Parliamentary Representative Democratic Republic



#### Corruption in SA

- SA is the 73rd least corrupt nation out of 175 countries (2018)
- SA scored 43/100 on the 2018 Corruption Perceptions Index (non-corrupt=100)



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**African National Congress** is the Republic of South Africa's governing party. This political party has won every election since 1994 (post apartheid).

## Hofstede's cultural representation of South Africa vs. USA





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Medium power distance Highly individualised Highly masculine Low on certainty Low on long term orientation

Highly indulgent Marketing management

History & Background

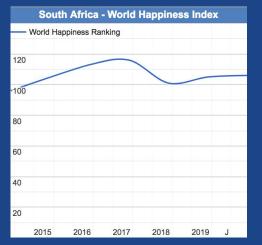
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# SA happiness and freedom index shows a conflicting view to Hofstede



#### 41st happiest country in the world

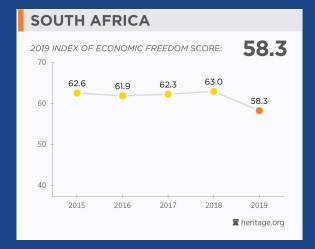


http://thehappinessshow.com/HappiestCountries.htm http://alumni.media.mit.edu/~kris/FreedomIndex.html



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3rd least free country in the world



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### South Africa is very passionate about sports



#### Most Popular Sports in South Africa

- Football/ soccer (most 1. popular)
  - Hosting World Cup in \* 2010
- Rugby 2.
- Cricket 3.
- Water Sports
- Golf
- Horse Racing 6.

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## Economic and Current Environment

### South Africans are pleasant in business environments, but there are a few things to keep in mind

#### It is important to establish relationships:

- South Africans are hesitant to do business with strangers, so connections and references are important to establish credibility
- Seek to obtain introduction letters from mutual contact

#### First meetings:

- Should be more about getting to know each other rather than a strict discussion of business matters
- Bringing gifts to business meetings is advisable, but avoid lavish gifts because that can be seen as bribery or misconceived
- South Africans are more likely to do business with expats if they trust and know you

#### Dress Code:

- Men: Dark colored uit and ties. Shirts usually light in color with a basic design
- Women: Wear conservative dresses and skirts rather than pantsuits.
- Remember: Winter is between June and August, so plan to dress somewhat more warmly in these months

#### Other tips to keep in mind::

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- Never raise your voice and always keep a mild tone when conversing
- It is considered rude to point your index finger at someone
- Avoid the "V" peace sign and having hands in pockets
- It is rude to refer to a female professional as "miss"
- South Africans are quite friendly and openly express affection



History & Background







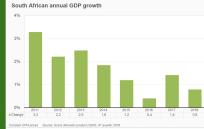
Source: expectica.com

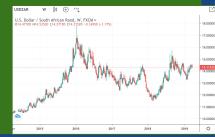
## Economic Growth hindered by high unemployment rates

"South Africa is a middle-income emerging market with an abundant supply of natural resources; well-developed financial, legal, communications, energy, and transport sectors; and a stock exchange that is Africa's largest and among the top 20 in the world" –Index Muni

## The economy has been decelerating for several reasons:

- High unemployment/Low savings rate
- Political instability/management
- Reduced demand from China has had strong impacts on the SA economy, which is heavily dependent on commodities exports
- Rand remains weak
  - Has continued to decrease. Currently 14.31%
- Weak education system
- Skills shortages
- Increased global competitiveness









Unemployment Rate (2018)

 Ranked #9 of the world's 20 unemployed rated countries

#### Influencing factors:

- Low education attainment and weak education systems results in unskilled workers.
- Low levels of job creation



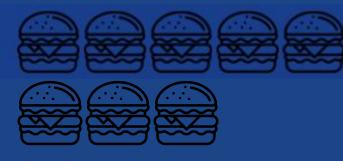
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### **Big Mac Index indicates the PPP**



\$5.58 US

https://www.economist.com/news/2019/01/10/the-big-mac-in dex



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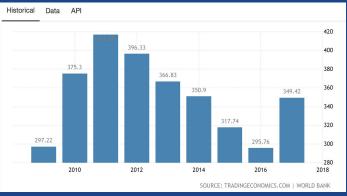
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\$2.24 South Africa

## SA's Economy contributes approximately 25% of Africa's GDP



#### South Africa's GDP

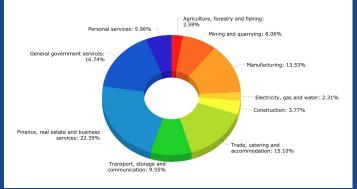


- GDP in SA was worth 349.2 billion US dollars in 2017
- The GDP value of SA represents 0.56% of the world economy
- ✤ Largest economic sectors:
  - > Finance, Government, Trade
- ✤ Main industrial sectors:
  - Mining, mineral resources, manufacturing, and processing

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#### Relative contributions to SA's GDP



- In 2017, manufacturing fell to approximately 13.5%, continuing its slide down from where it was many years ago and the mining sector's contribution decreased to about 8% of the country's GDP.
- The Winners: Trade, Finance, Real Estate, and Business Services, Transport, and Communication
  - Trade has made some significant gains in terms of its relative importance to the SA economy

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# SA's ANC Party and its political assassination problem has caused civil disturbance

- South Africa has seen 90 political murders since 2016, almost one per week. And unlike the violence that ravaged the country during apartheid, it is not rivalry between parties, but members of the ANC killing each other.
- Municipal councillors are the most common victims either because they have denounced corruption or because of competition for lucrative posts
- There is no doubt that the assassination situation worsened dramatically during Jacob Zuma's rule. By the end of Zuma's rule it seemed that political assassination had become an entrenched feature of public life, with serious consequences for democracy
- The goal of these assassinations is to consolidate power and silence whistleblowers



Ramaphosa has made a promise to reduce political corruption. The removal of the country's top prosecutor, Shaun Adams, has created and opportunity for Ramaphosa to take action



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## Violence against migrants to South Africa isn't going away

- A major challenge and opportunity SA faces is immigration from other parts of Africa, with refugees (many illegal) seeking asylum from persecution or simply migrating towards one of Africa's richest economies.
- Competition for jobs and opportunities means tension and violence between the refugees and local communities – along with poverty and crime
- The government and civil society are both culpable
  - A lack of law enforcement
  - The gov. Continues to sideline migrant violence







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Source: axios.com



## There is a lack of resources in current firms to meet domestic and international demand

#### **Discount Retailers:**

- Consumer retail markets have consistently grown by about 4% annually since the recession
- Consumer's pereferences have shifted towards brands and value, which is good for global firms

#### PIONEER FOODS

**Pickn** Pay

#### **Agriculture Processing Firms:**

- This sector contributes a significant amount to South Africa's exports, but has seen a slowdown in growth
- There are few major players, so international firms can target domestic markets



#### **Oil and Energy Firms:**

- Renewable energy becoming increasingly popular, reducing their reliance on other nations
- International energy companies can get their foot in the door with their knowledge
- Consumption is out matching production. Room for opportunity and to get involved.

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## Consumer Profile: South African consumers are concerned and cautious

- South African consumers are under tremendous financial pressure as a result of high inflation and imminent job loss
- Many South Africans are living paycheck to paycheck. No surprise, then, that they are cutting back on spending, delaying purchases, and shopping around for the best deals

Four Traits of South African consumers

- 1. They proactively search for savings
- 2. They are brand loyal if the price is right
- 3. Once they trade down, they might not go back
- 4. They shop across channels and find value at discounters



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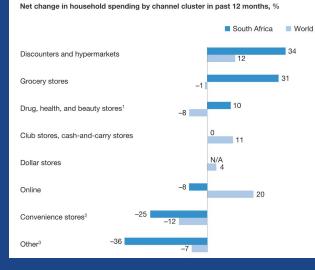
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Marketing management Source: axios.com Mckinsey.com,, santandertradeportal



### International retailers and Consumer Products Companies that offer discounts will prosper

South Africans say they're shifting their spending toward discounters, hypermarkets, and grocery stores.



- The majority of South African consumers are tightening their spending by comparing prices, seeking out sales and promotions, and searching for better deals
- Over 30% of South African consumers have shifted away from normal stores to hard discounters and hypermarkets
- If international retailers and consumer goods companies can market value and provide the right prices for the SA consumers, they will succeed

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## **Emerging business opportunities**

### South African Market: "Open for Business"

Despite a slowing global economy, South Africa remains one of the most promising emerging markets. It is also Africa's most sophisticated and diverse economy



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## **Five Industrial Opportunities for Global Business** to Thrive in South Africa













Advanced Manufacturing Infrastructure productivity

Current

**Raw and Processed** Agricultural exports Natural Gas Drilling and Export

Service Exports

Although production and business in these sectors remains weak, each sector has forecasted growth over 15% annually in regards to international and domestic demand, which is very promising. This opens the door of opportunity for international businesses to enter



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https://www.africa.com/south-afric as-big-five-growth-opportunities/

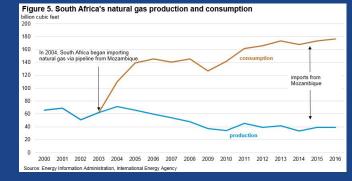
# Oil and Gas offer a huge opportunity to international businesses looking to establish a presence in South Africa

- Recent discoveries of major gas and oil deposits in South Africa could dramatically improve the prospects for SA – reducing imports, driving economic growth, and reducing CO<sub>2</sub> levels in power generation
- Heightened availability of oil and gas reserves in Gauteng Province represent a great investment opportunity
- The only commercial production of oil and gas in SA has been in the Bredasdorp Basin, in a block operated by PetroSA.
- The largest source of natural gas in SA is through Sasol's Mozambique pipeline, which transports gas extracted from Mozambique"s Pande and Temane gas fields.

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## Ports, roads and railways are key to distribution in SA 🗧



96% of exports are via the sea – many to Europe, Asia, USA and Africa



SA road network is 747,000km which is the longest of any African country. 19% of these are toll roads



10 Airports in South Africa are responsible for 10 million person departures yearly



Extensive rail network, 14th longest in world connecting SA to it's ports

https://www.brandsouthafrica.com/investments-immigration/business/econ omy/infrastructure/south-africas-transport-network

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Advertisements online and via applications continue to grow in place of TV and Radio traditional options



Digital advertising spend in SA estimated at \$285 mil, \$1.22 bil on TV and video advertising

https://www.eshopworld.com/blog/south-africa-ecommerc e-insights-2017/

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# Consumers in South Africa are price sensitive and prefer promotion than brands



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South African shoppers expect low and fixed prices for their everyday goods. They will pay the set and fixed price rather than haggle

Shoppers are very price aware of their well known products, so are aware when they are changed

Brand loyalty is low as price is priority. So, they would rather get a good deal than the brand they prefer

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## Tips to enter SA market in 2019

The South African market is sophisticated so entry must be well-planned and take into consideration a variety of factors:

#### Economy and politics Consumer Unreliable electricity There are a 10% of population earns Consumers are supply network 45% of national income variety of price-sensitive websites which Large retailers are Volatile rand-dollar Consumer protection can aid entrance: concentrated within 5 exchange rate laws Export.gov metropolitan regions Expatica Fragile political system Rise in use of social media Market tends to stick to Start-up - advertisements are well know suppliers Companies Act and the overseas received Companies and Forbes Intellectual Property Commission https://www.export.gov/article?id=South-Africa-Market-Entry-Strategy

https://www.expatica.com/za/employment/self-employment/starting-a-business-in-south -africa-105905/

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## Questions or comments?

