

POLICY OR PRECEDENT

SUBJECT:
Regimental Honors, Awards, and Affiliation Program

DATE:
08 JAN 2020

POLICY NUMBER	ORIGINATING SECTION	ORIGINATOR	PHONE #
01-20	AOJK-CG	Ms. Franco	396-7154

APPROVED BY:  PATRICK B. ROBERSON, Major General, USA, Commanding

SYNOPSIS:

1. PURPOSE: To establish policy and procedures regarding the implementation and management of the Special Forces (SF), Psychological Operations (PO), and Civil Affairs (CA) Regimental Honors, Awards, and Affiliation Program (RHAA).

2. SCOPE: This policy applies to all past and present members of the Special Forces (SF), the Civil Affairs (CA), and Psychological Operations (PO) Regiments.

3. GENERAL:

a. The Commanding General, USAJFKSWCS/Commandant for SF, CA, and PO, will approve and maintain the appointments of all honorary Regimental positions and will:

(1) Implement the US Army Regimental System as developed by Headquarters, Department of the Army.

(2) Ensure that all Soldiers and eligible civilians nominated for honors are affiliated with Regiments consistent with the guidance contained herein.

(3) Plan, budget, and program necessary support for the US Army Regimental System.

PRESCRIBING DIRECTIVES: AR 870-21, The U.S. Army Regimental System, 13 April 2017; AR 670-1, Wear and Appearance of Army Uniforms and Insignia, 15 September 2014.

DISTRIBUTION:
A5

OTHER POLICIES AFFECTED:
Supersedes USAJFKSWCS
Policy 1-19, 21 February 2019

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(4) Fund and maintain the SF, CA, and PO Halls of Fame.

(5) Provide funding for Honorary Colonel of the Regiment (HCOR), Honorary Warrant Officer of the Regiment (HWOOR), Honorary Sergeant Major of the Regiment (HSGMOR), Distinguished Member of the Regiment (DMOR), and Honorary Member of the Regiment (HMOR) for inductees (or their Family member (s), if posthumously being inducted) to travel and participate in their induction ceremony.

(6) Host the Honorary Leadership, DMOR, and HMOR boards.

(7) Ensure Regimental Honors archives are maintained for SF, CA, and PO Regiments. The Regimental Honors Program Manager at the USAJFKSWCS will maintain archives for Special Forces, Civil Affairs, and Psychological Operations Regimental Honors.

(8) The Regimental Honors Program Manager will maintain a record of the selection board proceedings and the Regiments' honorary leadership, distinguished and honorary members, as approved by the Commanding General, USAJFKSWCS.

(9) Develop and implement a public affairs information website to inform Soldiers and subordinate commands about the US Army Regimental System.

4. GENERAL: The Regimental Honors, Awards, and Affiliation Program is intended to recognize those individuals who have significantly contributed to the welfare of the SF, CA, and PO Regiments; active or reserve component Soldiers; Department of the Army Civilians; and/or civilians in a private capacity. The program serves as a link between members of the Regiments currently serving and those who have separated from active or reserve service, but continue to advance the interests of their respective Regiments. These recognized individuals serve as role models, advocates, and public examples to all members of the Regiments. Through their example, they enhance unit morale, cohesion, esprit, and promote the war fighting ethos, and unwavering sense of pride and selfless service for today's SF, CA, and PO Soldiers.

5. PROGRAM IMPLEMENTATION: The Regimental or Corps affiliation Honors, Awards, and Affiliation Program will consist of four different and distinct sub-programs: Regimental Affiliation; Honorary Leadership Positions; Distinguished and Honorary Members of the Regiment; and Regimental Awards; as detailed in this policy. No award, honor, induction,

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or affiliation will bestow or automatically qualify a person for another award, honor, induction, or affiliation unless specified below.

a. Regimental or Corps Affiliation. Regimental affiliation is a life-long relationship that a Soldier has with his or her Regiment, and is intended to enhance combat effectiveness through a framework that provides the opportunity for connection, develops loyalty and commitment, fosters an extended sense of belonging, improves unit esprit, and institutionalizes the war fighting ethos.

(1) All officers and enlisted Soldiers will be automatically affiliated with their respective Regiment upon graduation from the branch or MOS-producing school. Regimental affiliation is based on a Soldier's branch, as determined by PMOS or specialty.

(2) Officers and Soldiers not currently affiliated with their respective Regiment may submit a request through the chain of command to the Commanding General, USAJFKSWCS, using a DA Form 4187.

(3) Honorary Members of the Regiment. In accordance with AR 870-21, para 6-3 (5a), the Commanding General of the USAJFKSWCS may recognize select individuals from the military and civilian community at large for longstanding and/or high levels of service and support to a Regiment covered by this policy. Nominations for Honorary Members will be solicited from various sources (Regimental associations; commanders; incumbent HCOR, HWOOR, and HSGMOR; Distinguished Members of the Regiment; and others). Honorary Members of the Regiment should be recognized with an appropriate certificate at a suitable ceremony which may include an award ceremony, farewell ceremony, graduation, or other appropriate event. Notwithstanding the guidance provided in Annex A of this policy, Honorary Members of the Regiment are eligible for another appropriate award as the Commanding General, USAJFKSWCS may direct. Nominations for such awards will be solicited in the same manner as nominations for honorary membership.

b. Honorary Leadership Positions. The Honorary Colonel (HCOR), the Honorary Warrant Officer (HWOOR), and the Honorary Sergeant Major (HSGMOR) of the Regiment provide a living link to the Regiment's historical and operational significance for today's Soldiers. The primary mission of these special appointees is to perpetuate the prestige, heraldry, history and traditions of the Regiment, thereby enhancing unit morale and esprit. Each HCOR, HWOOR, and HSGMOR honorary leadership appointment will be for three

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years, extendable for up to four years by the USAJFKSWCS Commanding General. Each tour may be terminated earlier by either the appointing authority or incumbent following 30 days advance notice. The criteria for selection for an honorary position are:

(1) Must be a member of the respective Regiment.

(2) Must have retired with the requisite rank for the honorary position, as detailed below:

(a) The HCOR is a distinguished retired colonel or above with former service in a unit of the Regiment. The HCOR oversees other honorary positions. The HCOR may also act as a liaison between his or her Regiment and a Regimental association (private organization) if one exists.

(b) The HWOOR is a distinguished retired chief warrant officer with prior service in a unit of the Regiment. The HWOOR may also act as a liaison between his or her Regiment and a Regimental association (private organization), if one exists.

(c) The HSGMOR is a distinguished retired NCO in the rank of sergeant first class or above, with prior service in a unit of the Regiment. The HSGMOR may also act as a liaison between his or her Regiment and a Regimental association (private organization) if one exists.

(d) Each Regiment will have an HCOR, HWOOR (if applicable), and HSGMOR, but only one of each will serve in their Regiment's honorary leadership position at any given time. Additionally, no one can serve as an HCOR, HWOOR, or HSGMOR for more than one Regiment simultaneously.

(e) The duties of an HCOR, HWOOR, and HSGMOR are ceremonial and do not conflict with the chain of command. Attendance at Regimental functions is by invitation, and participation is encouraged. Examples of activities for which their presence would be desirable include change of command ceremonies, award ceremonies, speaking engagements at unit functions, formal events, and assisting in historical professional development programs for officers and NCOs.

(3) Honorary Leadership Selection Process.

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(a) Nominations will be solicited from various sources (Regimental associations, commanders, incumbent HCOR, HWOOR and HSGMOR; Distinguished Members of the Regiment (DMOR); Regimental publications; and others). Continued advocacy of and service to the Regiment after separation from the military are particularly important to the program, and can be done through formal or informal activities.

(b) The nomination packet for an honorary leadership position (Appendix A) will be sent to the Commanding General, U.S. Army John F. Kennedy Special Warfare Center and School, (AOJK-SF or PO or CA), 3004 Ardennes Street, Stop A, Fort Bragg, NC 28310-9610. The nomination packet will include a letter of nomination with contact information for the nominator and the nominee, and a written biography encompassing military career highlights, awards and decorations, and contributions the nominee has made to the Regiment and the local community upon separation or retirement from the Army. A photo can be included in the packet, although it is not mandatory. Nominees should demonstrate the desire to further their service to the Regiment in a leadership role.

(c) Nominations for honorary leadership positions will be boarded. The decision for selection and appointment of an individual to serve as an HCOR, HWOOR, or HSGMOR rests with the Commanding General, USAJFKSWCS, as the proponent for the SF, CA, and PO Regiments. Selection and appointment will occur upon vacancy of the respective position.

(d) Upon selection and approval, the USAJFKSWCS Regimental Honors, Awards and Affiliation program manager, USAJFKSWCS, will notify the nominee and prepare the appropriate Certificate of Appointment and a Charge of Orders, for presentation to the HCOR, HWOOR, and HSGMOR. Honorary leadership selectees will not be automatically given DMOR status. Recommendation packets may be submitted for consideration at another board.

(e) A suitable ceremony for the inauguration of the incoming honorary members and recognition of the former HCOR, HWOOR, or HSGMOR will be the responsibility of the Proponency Manager of the Special Forces Regiment; the Proponency Manager of the Civil Affairs Regiment; and the Proponency Manager of the Psychological Operations Regiment. For the purpose of this policy, a DMOR induction ceremony is considered suitable for this recognition, as approved by the CG, USAJFKSWCS.

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(f) The selection board for Honorary Regimental Leadership will consist of the senior leadership of each Regiment. The board's authority is derived from the Proponent (Commanding General, USAJFKSWCS). The President of the Board will be the Deputy Commanding General, USAJFKSWCS. The selection board members for HCOR, HWOOR, and HSGMOR consist of:

Special Forces Regiment

Deputy Commanding General, USAJFKSWCS
Deputy Commanding Officer, USAJFKSWCS
Command Sergeant Major, USAJFKSWCS
Command Chief Warrant Officer, USAJFKSWCS
Special Forces Regimental Proponency Manager
Special Forces Regimental Proponency Sergeant Major
Commanding General, 1st Special Forces Command (Airborne)
Command Sergeant Major, 1st Special Forces Command (Airborne)
Command Chief Warrant Officer, 1st Special Forces Command (Airborne)
One E-5 thru E-7 and one CPT/MAJ from USAJFKSWCS or 1st Special Forces Command (Airborne)
Special Forces Association President
Honorary Colonel of the Special Forces Regiment
Honorary Sergeant Major of the Special Forces Regiment
Honorary Warrant Officer of the Special Forces Regiment
Historian, (Non Voting - Advisory)
Mr. Clark (Non Voting – Advisory)
Recorder, Regimental Honors Program Manager

Civil Affairs Regiment

Deputy Commanding General, USAJFKSWCS
Deputy Commanding Officer, USAJFKSWCS
Command Sergeant Major, USAJFKSWCS
Command Chief Warrant Officer, USAJFKSWCS
Civil Affairs Regimental Proponency Manager
Civil Affairs Regimental Proponency Sergeant Major
Commanding General, USACAPOC (A)
Command Sergeant Major, USACAPOC (A)
One E-5 thru E-7 and one CPT/MAJ from USACAPOC (A) or 95th CA Bde or 85th CA Bde
Honorary Colonel of the Civil Affairs Regiment
Honorary SGM of the Civil Affairs Regiment
Civil Affairs Association President
Historian, (Non Voting - Advisory)

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Recorder, Regimental Honors Program Manager

Psychological Operations Regiment

Deputy Commanding General, USAJFKSWCS

Deputy Commanding Officer, USAJFKSWCS

Command Sergeant Major, USAJFKSWCS

Command Chief Warrant Officer, USAJFKSWCS

Psychological Operations Regimental Proponency Manager

Psychological Operations Regimental Proponency Sergeant Major

Commanding General, USACAPOC (A)

Command Sergeant Major, USACAPOC (A)

One E-5 thru E-7 and one CPT/MAJ from USACAPOC (A), 4th or 8th MISO Groups

Psychological Operations Association President

Honorary Colonel of the Psychological Operations Regiment

Honorary Sergeant Major of the Psychological Operations Regiment

Historian, (Non Voting - Advisory)

Recorder, Regimental Honors Program Manager

c. Distinguished Members of the Regiment (DMOR).

(1) DMORs are individuals of the same distinguished stature as the HCOR, HWOOR, or HSGMOR.

(a) DMOR Criteria. A DMOR nominee must be a member of the Regiment; may be any Active Army, Army Reserve, or National Guard retired officer, warrant officer, or enlisted member who has graduated the SF, CA, or PO, qualification course and/or awarded the SF Tab, and served in their respective Regiment.

(b) DMOR tenure is indefinite. Recognition may only be revoked by the Commanding General, USAJFKSWCS. The number of times an individual can be nominated for DMOR is twice, but a nominee can only be selected once as a DMOR to his or her Regiment. Re-writes requested by the board will not constitute a second nomination. Posthumous awards for the DMOR are permissible. In the event of posthumous recognition, surviving next of kin will be invited to participate in an induction ceremony. The DMOR induction ceremonies will be held in an appropriate venue. Medal of Honor recipients are automatically recognized and inducted as DMORs. Their induction will occur during an appropriate ceremony. DMOR selectees will also be awarded the

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Gold Medallion for their respective regiment; CA – DMOR Gold Medallion; PO – Gold Medallion and for the SF Regiment the Aaron Bank Medallion.

(2) DMOR Selection, Board Process, and Records.

(a) Any member, affiliate or legacy organization of the Regiment may nominate an individual for appointment as a DMOR.

(b) Retirees being nominated for induction as a DMOR, must have been on retiree status a minimum of four years prior to being considered, in order to allow them the opportunity to acquire continued service to the Regiment and the local community after retirement. The same applies to servicemembers that separated vs retired from the US Army.

(c) The nomination packet (Appendix B) will be sent to the Commanding General, U.S. Army John F. Kennedy Special Warfare Center and School (AOJK-SF or CA or PO), 3004 Ardennes Street, Stop A, Fort Bragg NC 28310-9610. The nomination letter will highlight the service of the nominee while in the Regiment and will provide contact information of the nominator and the nominee in order to relay results of the board and send out ceremony invitation letters at the time of their induction. A written biography encompassing military career highlights, and decorations will accompany the letter of nomination. While a photo may be included, it is not mandatory. To be considered, nominees must have made significant contributions to the Regimental success on the battlefield, or to the training and qualification of new members of the Regiment.

(d) The nomination for retirees will further highlight contributions the nominee has made to the Regiment and the local community upon separation or retirement from the Army. Continued service to the Regiment after separation from the military is particularly important to the honors program and can be done through both formal and informal activities, i.e., as a Government Service employee, through Regimental associations, or through routinely visiting/supporting wounded Soldiers of the Regiment and their Families.

(e) Upon selection by the DMOR Board and approval by the USAJFKSWCS Commanding General, the USAJFKSWCS Regimental Honors, Awards and Affiliation Program Manager will notify the nominee and arrange a date for the induction ceremony and an invitational travel order.

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(f) With the endorsement of the Regimental Proponency Manager, the decision for selection and responsibility for appointment of an individual to be inducted as a DMOR rests with the Commanding General, USAJFKSWCS. A DMOR Selection Board will be held twice a year on dates approved by the President of the Board. The DMOR Selection Board will consist of:

Special Forces Regiment

Deputy Commanding General, USAJFKSWCS
Deputy Commanding Officer, USAJFKSWCS
Command Sergeant Major, USAJFKSWCS
Command Chief Warrant Officer, USAJFKSWCS
Special Forces Regimental Proponency Manager
Special Forces Regimental Proponency Sergeant Major
Commanding General, 1st Special Forces Command (Airborne)
Command Sergeant Major, 1st Special Forces Command (Airborne)
Command Chief Warrant Officer, 1st Special Forces Command (Airborne)
One E-5 thru E-7 and one CPT / MAJ from USAJFKSWCS or 1st Special Forces Command (A)
Special Forces Association President
Honorary Colonel of the Special Forces Regiment
Honorary Sergeant Major of the Special Forces Regiment
Honorary Warrant Officer of the Special Forces Regiment
Historian, (Non Voting - Advisory)
Mr Clark (Non Voting – Advisory)
Recorder, Regimental Honors Program Manager

Civil Affairs Regiment

Deputy Commanding General, USAJFKSWCS
Deputy Commanding Officer, USAJFKSWCS
Command Sergeant Major, USAJFKSWCS
Command Chief Warrant Officer, USAJFKSWCS
Civil Affairs Regimental Proponency Manager
Civil Affairs Regimental Proponency Sergeant Major
Commanding General, USACAPOC (A)
Command Sergeant Major, USACAPOC (A)
One E-5 thru E-7 and one CPT/MAJ from USACAPOC (A) or 95th CA Bde or 85th CA Bde
Honorary Colonel of the Civil Affairs Regiment
Honorary SGM of the Civil Affairs Regiment
Civil Affairs Association President
Historian, (Non Voting - Advisory)
Recorder, Regimental Honors Program Manager

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Psychological Operations Regiment

Deputy Commanding General, USAJFKSWCS
Deputy Commanding Officer, USAJFKSWCS
Command Sergeant Major, USAJFKSWCS
Command Chief Warrant Officer, USAJFKSWCS
Psychological Operations Regimental Proponency Manager
Psychological Operations Regimental Proponency Sergeant Major
Commanding General, USACAPOC (A)
Command Sergeant Major, USACAPOC (A)
One E-5 thru E-7 and one CPT / MAJ from USACAPOC (A), 4th or 8th MISG
Psychological Operations Association President
Honorary Colonel of the Psychological Operations Regiment
Honorary Sergeant Major of the Psychological Operations Regiment
Historian, (Non Voting - Advisory)
Recorder, Regimental Honors Program Manager

(f) The Commanding General, USAJFKSWCS, will review the nominations recommended/not recommended by the DMOR Selection Board and approve, as appropriate. Individuals inducted as DMORs will receive a framed certificate and the Gold Medallion from their respective Regiment (SF – Colonel Aaron Bank Medallion (not the Saint Philip Neri), CA – General Winfield Scott DMOR Medallion, or PO – Major General Robert A McClure Gold Medallion), with the lapel pin.

(g) The Regimental Honors Program Manager will maintain a record of the selection board proceedings and the Regiments' distinguished members, as approved by the Commanding General, USAJFKSWCS.

(h) The SGS, USAJFKSWCS, in conjunction with the USAJFKSWCS Resource Management Office, will issue invitational travel orders to the selected DMOR, or their next of kin/guest, for attendance at a formal induction ceremony, the process travel vouchers accordingly.

(i) The SGS, USAJFKSWCS, will produce framed certificates, signed by the Commanding General, USAJFKSWCS, for new inductees upon approval.

(j) The USAJFKSWCS John F. Kennedy Special Warfare Museum will plan for, purchase framed plaques, and maintain the placement of DMOR plaques and photographs in the respective Regimental Halls of Fame.

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(k) The USAJFKSWCS Regimental Honors Program Manager will maintain archives for the Special Forces, Civil Affairs, and Psychological Operations Regimental honors.

(l) The USAJFKSWCS Office of Strategic Communication (OSC) is responsible for creating and keeping two Center and School websites for Regimental Honors and Awards posted for view; one internal to the Center and School, and one public.

d. Honorary Members of the Regiment (HMOR) are Soldiers, civilians, their spouses, or individuals who have made a contribution or provided an enduring service to a Regiment, but are not necessarily members of the Regiment. Recognition of Active Army, USAR, National Guard, retired Soldiers, and civilians is appropriate.

(1) An HMOR is appointed for an indefinite period of time in recognition of their contributions and service to the Regiment. There are no limitations on the number of personnel who may be nominated for appointment as an HMOR.

(2) There are no duties associated with the HMOR appointment. Their attendance and participation at Regimental functions is encouraged.

(3) Nominations for HMOR (Appendix B) will be in letter format with contact information of the nominator and nominee, will briefly describe the nominee's contribution and service rendered to the Regiment, and will be addressed to the Commanding General, U.S. Army John F. Kennedy Special Warfare Center and School, (AOJK-CA or PO or SF), 3004 Ardennes Street, Stop A, Fort Bragg, North Carolina 28310-9610. All HMOR nominations will be boarded.

(4) Upon selection by the board and approval by the Commanding General, USAJFKSWCS, the Regimental Honors, Awards and Affiliation Program Manager, USAJFKSWCS, will notify the nominee and arrange for a date for the induction ceremony and an invitational travel order. Nonselectee's nominators will be notified by the respective Regimental Proponency Manager's office, in writing, of their nonselection.

(5) The SGS, USAJFKSWCS, will produce framed certificates for new HMOR inductees upon approval and signature of the Commanding General, USAJFKSWCS. Honorary Members of the Regiment will be scheduled for recognition at a DMOR/HMOR Induction Ceremony.

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e. Notification and Induction Process. The Notification and Induction Process at Appendix C will be followed after all Board Proceedings.

Appendix A – Nomination Letter (example for Honorary Leadership Positions)

Month, DD, Year

Commanding General
U.S. Army John F. Kennedy
Special Warfare Center and School
Attn: Special Forces, Psychological Operations, or Civil Affairs Proponency Manager
3004 Ardennes Street, Stop A
Fort Bragg, NC 28310-9610

Dear Mr. President:

I would like to nominate (Rank) Sam F. Soldier for selection as the (HCOR, HWOOR, or HSGMOR) in the Civil Affairs/Psychological Operations/Special Forces Regiment. COL/CW5/SGM Soldier has served in the Army from ____ to ____ and in the Regiment from ____ to _____. Not only has he served in a wide variety of positions that have contributed immensely to the Regiment's long outstanding history, but has continued to serve with distinction in retirement/after separation.

COL/CW5/SGM Soldier's significant contributions while assigned to the Regiment include (examples only):

- *The single subject matter expert and project officer for the design, development and implementation of FM 3-05.230 (Special Forces Base Camp Operations Doctrine).
- *The first SF Soldier to conduct a HALO jump in combat.
- *A member of the first ARSOF NCO recruiting team.
- *The President of the local chapter of his SF Association.
- *The SWCS Civilian Instructor of the year for 2007.

COL/CW5/SGM Soldier's significant contributions upon retirement/separation include (examples only):

- *Chapter President of the XX Chapter of the SF Association
- *Board member, financial board for SOF Warrior Foundation
- *Regular volunteer Fisher House, Fort Bragg, NC

COL/CW5/SGM Soldier's accomplishments and contributions to the Regiment rank him well above his peers and constituents. His selection into an honorary leadership position of the Regiment is a fitting honor for this Warrior. I can be reached at (phone number and email address)

for further details regarding this exemplary member of the Regiment. The nominee's phone number, address, and email address are_____.

Sincerely,

Name of Nominator
Rank, USA
Title of Nominator
Address/Email/Phone Number
of Nominator

Enclosed
Narrative of Nominee's Military History
and Awards

Appendix B – Nomination Letter for Distinguished Member of the Regiment and Honorary Member of the Regiment (example)

Month, DD, Year

Commanding General

U.S. Army John F. Kennedy Special

Warfare Center and School

Attention: Special Forces, Psychological Operations, or Civil Affairs Proponency Manager

3004 Ardennes Street, Stop A

Fort Bragg NC 28310-9610

Dear Mr. President:

I would like to nominate (rank) Sam F. Soldier for selection as a Distinguished Member (or as an Honorary Member of the Regiment) of the Civil Affairs/Psychological Operations/Special Forces Regiment. (Rank) Soldier has served in the Army from ____ to ____ and in the Regiment from ____ to _____. Not only has he served in a wide variety of positions that have contributed immensely to the Regiment's long outstanding history, but has continued to serve with distinction in retirement/after separation.

(Rank) Soldier's significant contributions while assigned to the Regiment include (examples only):

- *The single subject matter expert and project officer for the design, development and implementation of FM 3-05.230 (Special Forces Base Camp Operations Doctrine).

- *The first SF Soldier to conduct a HALO jump in combat.

- *A member of the first ARSOF NCO recruiting team.

- *The President of the local chapter of his SF Association.

- *The SWCS Civilian Instructor of the year for 2007.

(Rank) Soldier's significant contributions upon retirement/separation include (examples only):

- *Chapter President of the XX Chapter of the SF Association

- *Board member financial board for SOF Warrior Foundation

- *Regular volunteer Fisher House, Fort Bragg, NC

(Rank) Soldier/nominee's accomplishments and contributions to the Regiment rank him well above his peers and constituents. His selection as a DMOR/Honorary Member of the Regiment

is a fitting honor for this Warrior. I can be reached at (phone number and email address) for further details regarding this exemplary member of the Regiment. The nominee can be reached at (phone number, address, and email address).

Sincerely,

Name of Nominator
Rank, U.S. Army
Title of Nominator
Address of Nominator

Encl
Narrative of HMOR Nominee's Military/
Civilian History, Awards and Contributions
to the Regiment

"Appendix C: Notification and Induction Process

**Distinguished Member of the Regiment/Honorary Member of the Regiment –
Notification and Induction Process**

1. USAJFKSWCS G3 seeks approval from the Commanding General, USAJFKSWCS on the next DMOR/HMOR induction ceremony.
2. DMOR/HMOR pre-board is held by the Respective Regimental Proponency Managers.
3. The USAJFKSWCS Boards convene and make recommendations to the Commanding General.
 - a. Packet is prepared and sent to the USAJFKSWCS XO.
 - b. *Results of the board are kept close hold until the Commanding General makes his final decision.
 - c. Resubmission of packets is limited to one time, and may occur no earlier than six months from date of initial nonconsideration.
 - d. There is no appeal process for the decision made by the board/approval by the USAJFKSWCS CG. If someone would like an audience with the board president, (the USAJFKSWCS DCG-O), then he may make an appointment with his Secretary.
4. The Commanding General approves/disapproves board results memo.
 - a. The CG's EA notifies nominators of approved honorees letting them know they'll be inducted in an upcoming ceremony (not necessarily the next one).
 - b. The Regimental Proponency office will notify the nominators of non-selects, in writing, of their non-selection.
5. The USAJFKSWCS Commanding General's Executive Assistant (EA) prepares letters of notification to DMOR/HMOR recipients for the Commanding General's signature, for the honorees to be inducted at the next ceremony.
6. Notification/correspondence from EA to DMOR/HMOR recipients initiated:
 - a. EA coordinates to see if the recipient can attend the next ceremony scheduled to be held in the JFK Auditorium.
 - b. If honoree is unable to attend the ceremony (health, etc.), the Board President will be notified.

c. The Board President and the Commanding General will determine if we will pursue an alternate ceremony or presentation date for the DMOR who cannot come to the ceremony at the JFK Auditorium.

d. If approved by the Commanding General, the EA begins to coordinate an alternate ceremony time and location with the respective Proponency Manager and keeps the Commanding General informed along the way

e. If it is determined an alternate ceremony is not feasible, the DMOR recipient will be recognized in "absentia" at the regularly scheduled DMOR ceremony in JFK Auditorium .

7. The Regimental Honors Program Manager maintains contact with honorees to coordinate ceremonial details with SGS, Protocol, Office of Strategic Communication (OSC), Museum, and Respective Regimental Proponency Managers. The EA keeps the Commanding General updated and informed as this process continues

8. The USAJFKSWCS G3 tasks out for support (escorts, transportation, ushers, etc.)

9. Ceremony conducted and honorees are inducted.

Appendix D – Glossary of Acronyms

GLOSSARY OF ACRONYMS

AOJK-SGS	Office symbol for the U.S. Army John F. Kennedy Special Warfare Center and School, Secretary of the General Staff
ARSOF	Army Special Operations Forces
CA	Civil Affairs
CA BDE	Civil Affairs Brigade
CAQC	Civil Affairs Qualification Course
COL	Colonel
CSM	Command Sergeant Major
CW5	Chief Warrant Officer 5
DMOR	Distinguished Member of the Regiment
HALO	High Altitude Low Opening
HCOR	Honorary Colonel of the Regiment
HMOR	Honorary Member of the Regiment
HSGMOR	Honorary Sergeant Major of the Regiment
HWOOR	Honorary Warrant Officer of the Regiment
MISO	Military Information Support Operations
NCO	Noncommissioned Officer
PMOS	Primary Military Occupational Specialty
PO	Psychological Operations
POQC	Psychological Operations Qualification Course
RHAA	Regimental Honors, Awards and Affiliation Program
SF	Special Forces
SFQC	Special Forces Qualification Course
SGM	Sergeant Major
USACAPOC (A)	U.S. Army Civil Affairs and Psychological Operations Command (Airborne)
USAJFKSWCS	U.S. Army John F. Kennedy Special Warfare Center and School
1st SFC (A)	Special Forces Command