# Mid-State Solid Waste and Recycling SOLID WASTE RATE REVIEW



## San Luis Obispo County

## North County Area

October 2016



# Mid-State Solid Waste and Recycling SOLID WASTE RATE REVIEW

October 2016

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#### APPENDIX

- A. Base Year Rate Request Application from Mid-State Waste and Recycling
- B. Proposed Fees, All Services



124 Cerro Romauldo Avenue San Luis Obispo, CA 93405 805.544.5838 ■ Cell: 805.459.6326 bstatler@pacbell.net www.bstatler.com

### William C. Statler

Fiscal Policy ■ Financial Planning ■ Analysis ■ Training ■ Organizational Review

#### Mid-State Solid Waste and Recycling SOLID WASTE RATE REVIEW San Luis Obispo County: North County Area

#### **REPORT PURPOSE**

The purpose of this report is to review Mid-State Solid Waste and Recycling's (Mid-State) rate increase request for the North County area in accordance with applicable Franchise Agreement provisions regarding rate increase applications in this area and to make rate recommendations to the County as appropriate.

**Rate Review Process Overview.** In April 2016 (subsequently amended in May, August and September 2016), Mid-State submitted a *Base Year* rate increase request to the County for the unincorporated areas serviced by Mid-State in the North County area. As

part of its application, Mid-State also requested changes in its rate structure between urban and rural residential accounts, which they believe will better reflect service costs and be revenue-neutral.

The County's Franchise Agreement with Mid-State provides for a triennial *Base Year* rate application (Section 9.2.2.2) and requires that: "With said application, Franchisee shall submit any and all data or information requested by, and in the format prescribed by, County."

Section 9.3 of the Franchise Agreement also sets forth the general methodology for assessing the reasonableness of proposed rate increases: "During the rate review process, the allowable profit on expenses shall be calculated using

#### North County Service Area

Unincorporated areas covered by the County's franchise agreement with Mid-State include:

- Santa Margarita
- Creston
- Pozo
- La Panza
- Park Hill
- Huer Guero
   Areas outside of the Templeton Community Services District
- Areas outside of the City of Atascadero

targeted operating ratio of ninety-three percent (93%), with a range of ninety-one percent (91%) to ninety-five percent (95%), applied to Franchisee's reasonable and necessary allowable costs incurred in the performance of its obligations under this Agreement."

Under these provisions, the County decided to use a rate review methodology similar to that used by other cities and special districts in the county, and recently used by the County in reviewing rates in the Los Osos area. This methodology is based on the City

of San Luis Obispo Rate Setting Process and Methodology Manual for Integrated Solid Waste Management Rates (Rate Manual).

#### SUMMARY OF KEY FINDINGS AND RECOMMENDATIONS

- **Compliance with Supporting Documentation Requirements.** Mid-State has provided the supporting documentation required for rate requests under the its Franchise Agreement with the County. As discussed below, the August 2016 rate increase application has been correctly prepared.
- **Proposed overall rate increase of 12.4% in compliance with the rate-setting methodology.** The requested 12.4% rate increase is based on the allowed rate increase as set forth in the Rate Manual. Accordingly, it is recommended that the County approve the requested overall revenue increase of 12.4%.
- Main driver for rate increase: current revenue losses. Cost increases play a minor role in the requested rate increase: total costs are projected to increase by a modest 2.5% from 2015 to 2016. The main driver is current revenue losses. Under the Franchise Agreement, the operating profit target is 93% of allowable costs. As reflected on page 2 of the rate application (Appendix A), the allowable profit ratio in 2015 was *negative* by \$38,960 (103.7% versus target of 93%). If the 93% target ratio had been achieved, this would have resulted in a difference of \$121,392 in cost recovery. In short, about 80% of the proposed rate increase is for current revenue losses. There is no provision in the Franchise Agreement or Rate Manual to recover past revenue losses. However, resetting the revenue base for 2016 will assist in achieving the target cost recovery in the future.
- Proposed rate structure is reasonable and revenue neutral: 9% rate increase for "urban customers" and 15% for "rural customers." Mid-State's request to restructure rates for all of its urban and rural accounts is reasonable: it is likely that there are greater service cost differentials between these two types of accounts than reflected in current rates, where rate differential is very modest: about 3.5%. Since collection costs are the largest component of total system costs, it makes sense that higher density areas will be less costly to service than lower density areas. With the proposed rate structure, the rate differential between urban and rural customers will increase modestly to about 9%. Along with about 200 multi-family and 250 non-residential accounts, there are about 2,000 single family residential accounts in this service area, split just about 50/50 between urban and rural customers. Based on a detailed, account-by-account analysis by Mid-State, the new rate structure will be revenue neutral: it will generate the same amount of revenue as a 12.4% across-the-board increase.
- Proposed rate increase is higher than cost of living threshold that would "trigger" the *option* of terminating the Franchise Agreement within nine months after rate approval. Section 9.1.7 of the Franchise Agreement provides the County with an o*ption* to terminate the agreement within nine months of an approved rate increase that is greater than the cumulative increase in the cost of living as measured by the Consumer Price Index for all urban consumers in the Los Angeles-Riverside-Orange County area (CPI-U) from the date of the Franchise Agreement (June 17, 2014). The CPI-U for this area increased by 2.6% from June 2014 to August 2016 (the most recent CPI-U release). It is

#### Solid Waste Rate Review

important to note that this "trigger" calculation does not limit the allowable rate increase that Mid-State may request – and the County may approve – under the methodology set forth in the Franchise Agreement.

• **Do not pursue trigger option.** If the County approves the proposed rate increase, it is recommended that it also make findings at the same time that it will not pursue the "trigger" option for the three-year rate period covered by the request. The County made a similar finding in approving Mission Country Disposal rate increase for the Los Osos area of 10.37% in March 2013.

#### **RATE RECOMMENDATIONS**

It is recommended that the County adopt Mid-State's requested *Base Year* rate increase for 2016, which reflects a 12.4% increase in revenues. As discussed below, Mid-State has requested a revised rate structure with a greater differential between urban and rural customers.

**Proposed Rates without Restructuring.** Tables 1A and 1B summarize the current and proposed rates for single family residential (SFR) customers in meeting revenue requirements if the 12.4% increase was implemented across-the-board rather than with the proposed restructuring. (All rates are rounded to the nearest \$.05.)

#### Table 1A. Single Family Residential Rates without Restructuring: Urban

Container Size	Current	Proposed	Increase
32 Gallons	\$32.00	\$35.95	\$3.95
64 Gallons	46.30	52.05	5.75
96 Gallons	61.75	69.40	7.65

#### Table 1B. Single Family Residential Rates without Restructuring: Rural

Container Size	Current	Proposed	Increase
32 Gallons	\$33.15	\$37.25	\$4.10
64 Gallons	48.10	54.05	5.95
96 Gallons	64.06	72.00	7.94

**Rate Restructuring.** Tables 2A and 2B show revised SFR rates under the propose rate restructuring, where urban customers will see a rate increase of 9% and rural customers an increase of 15%.

#### Table 2A. Single Family Residential Rates with Restructuring: Urban

Container	Current	Proposed	Increase
32 Gallons	\$32.00	\$34.90	\$2.90
64 Gallons	46.30	50.45	4.15
96 Gallons	61.75	67.30	5.55

#### Table 2B. Single Family Residential Rates with Restructuring: Rural

	U			
Container	Current	Proposed	Increase	
32 Gallons	\$33.15	\$38.10	\$4.95	
64 Gallons	48.10	55.30	7.20	
96 Gallons	64.06	73.65	9.59	

#### Solid Waste Rate Review

With this rate restructuring, about half of the SFR customers will see the 9% increase and about half the 15% increase. While the rate restructuring is based on a detailed account-by-account analysis in assuring revenue neutrality, a quick "reasonableness" check reinforces the revenue neutrality of the proposed restructuring. Of the 1,988 SFR accounts, 1,023 are urban customers and 965 are rural (51%/49%). With this even split, the average of 9% and 15% is 12%: very close to the 12.4% across-the-board increase without restructuring.

While the examples above are for SFR accounts, all customers will be affected by the proposed rate increases.

#### **RATE REVIEW WORKSCOPE**

This report addresses four basic questions:

- Should Mid-State be granted a rate increase? And if so, how much?
- How much does it cost to provide required service levels?
- Are these costs reasonable?
- And if so, what is a reasonable level of return on these costs?

The following documents were closely reviewed in answering these questions:

- Franchise agreement
- Audited financial statements for Mid-State for 2014 and 2013
- Accountant's Compilation Report for 2015
- City of San Luis Obispo's *Rate Setting Process and Methodology Manual for Integrated Solid Waste Management Rates* (Rate Manual)
- Mid-State rate increase application and supporting documentation, including detailed cost allocations and rate structure analysis
- Follow-up interviews, correspondence and briefings with Mid-State and County staff
- Rate surveys of county communities

#### **REVENUE AND RATE SETTING OBJECTIVES**

In considering Mid-State's rate increase request, the following are the revenue and rate setting objectives for solid waste services set forth in the Rate Manual.

*Revenues.* These should be set at levels that:

- Are fair to customers and the hauler.
- Are justifiable and supportable.
- Ensure revenue adequacy.
- Provide for ongoing review and rate stability.
- Are clear and straightforward for the agency and hauler to administer.

**Rate Structure.** Almost any rate structure can meet the revenue principles outlined above and generate the same amount of total revenue. Moreover, almost all rate structures will result in similar costs for the *average* customer: what different rate structures tell us is how costs will be distributed among *non-average* customers. The following summarizes adopted *rate structure* principles for solid waste services:

- Promote source reduction, maximum diversion and recycling.
- Provide equity and fairness within classes of customers (similar customers should be treated similarly).
- Be environmentally sound.
- Be easy for customers to understand.

#### COST ACCOUNTING ISSUES

**Mid-State Provides Services to More than Just the County Franchise Area.** Mid-State's financial operations for the North County area are integrated with the Templeton Community Services District (CSD) and its roll-off services. This is not usual. For example, South County Sanitary Service (which is owned by Waste Connections) provides services under separate franchise agreements to the Cities of Arroyo Grande, Grover Beach, Pismo Beach; Community Services Districts in Avila Beach, Nipomo and Oceano; and with the County in other unincorporated areas in the South County area such as rural Arroyo Grande.

Mission Country Disposal (also owned by Waste Connections) provides services under separate franchise agreements to Los Osos, Cayucos, Cambria and San Simeon. This is also the case for San Luis Garbage Company (another company owned by Waste Connections), which provides services in the City of San Luis Obispo and adjacent unincorporated areas under separate franchise agreements. In these cases, since services are similar in the various areas and separating financial operations would not be practical, financial statements for the companies as a whole are used in analyzing costs and revenues under rate increase requests under each franchise area's agreement.

However, as part of its rate increase application, Mid-State has chosen to take a more detailed look at its County franchise operations and has prepared a detailed analysis separating 2015 costs and revenues between the County franchise area, Templeton CSD and roll-off operations. Based on an analysis and high-level reconciliation of the Mid-State 2013 and 2014 audited financial statements, 2015 Compilation Report and detailed 2015 cost allocation analysis, the revenues and costs presented in the rate application provide a reasonable basis for considering Mid-State's rate application.

**Corporate Overhead.** The Rate Manual provides for the recovery of reasonable corporate overhead costs. However, due to revenue losses, Mid-State has not charged for corporate overhead in 2013, 2014 or 2015. After discussions with Mid-State regarding corporate overhead options, an allocation for this of 4% of all other allowable costs is reflected in the rate application. This is based on comparable ratios in three other analyses from the Rate Manual and recent rate reviews for South County Sanitary Service Company in the South County and Mission Country Disposal in the Los Osos area:

	Rate	South	Los Osos	
	Manual	County	Area	Total
Corporate Overhead	\$120,000	\$331,450	\$85,308	\$536,758
All Other Allowable Costs	3,100,000	7,663,480	2,894,672	13,658,152
Ratio	3.9%	4.3%	2.9%	3.9%

Table 3. Allowable Corporate Overhead Ratios

While modest compensation is included in the allowable costs for the General Manager, who is a minor shareholder, no compensation is included in allowable costs for Brad Goodrow, the owner and principal shareholder.

In future *Base Year* reviews, corporate overhead should not exceed increases in the CPI-U increases in the Los Angeles-Riverside-Orange County area. Capping overhead costs in this manner is the approach recommended in the Rate Manual.

#### FINANCIAL OVERVIEW

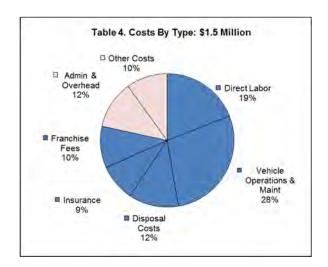
While detailed financial and service information is provided in the Mid-State rate request application (Appendix A), the following summarizes their actual costs, revenues and account information for 2015 (the last completed fiscal year) for the franchise area.

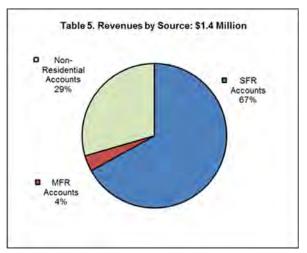
*Costs by Type.* Total expenses for 2015 were \$1.5 million. As reflected in Table 4, five cost areas accounted for over 75% of total costs:

- Direct labor for collection: 19%
- Vehicle operations and maintenance (including depreciation): 28%
- Disposal: 12%
- Insurance: 9%
- Franchise: 10%

**Revenues by Source.** Total revenues in 2015 were \$1.4 million. As reflected in Table 5, two-thirds of Mid-State's revenues came from single-family residential (SFR) accounts.

Services to multi-family residential (MFR) account for 4% and non-residential customers account for 29% of its revenues. (Less than 1% comes from other revenues such as scrap sales.)

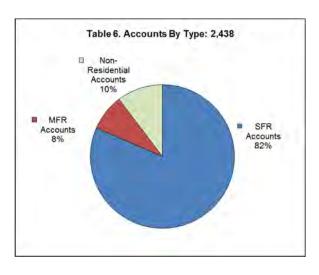




#### Solid Waste Rate Review

*Service Accounts by Type.* While single-family residences account for 67% of revenues, they represent 82% of total accounts (Table 6).

This reflects the fact that per account, multifamily and non-residential customers generate more solid waste than single-family residential customers (and thus more revenue per account).



#### **RATE-SETTING PROCESS**

Under the Franchise Agreement, the rate-setting process follows a three-year cycle:

- **Base Year.** The first year of the cycle—the *Base Year*—requires a comprehensive, detailed analysis of revenues, expenses and operating data. This information is evaluated in the context of a standardized format and key financial measures in determining fair and reasonable rates. The review for 2016 is a *Base Year* analysis.
- **Two Interim Years.** In both the second and third years, Mid-State is eligible for *Interim Year* rate adjustments based on CPI-U increases in the Los Angeles-Riverside-Orange County area. The rate review for the two *Interim Years* requires less information and preparation time than the *Base Year* review, while still providing fair and reasonable rate adjustments.

#### **Rate Increase History**

Table 7 summarizes the Mid-State rate increase history for the past ten years, including the 2016 request.

Assuming the 2016 rate application is approved, this will be the first rate increase since 2013 and will result in an average annual rate increase of 2.7% over the last ten years, which reflects a high level of rate stability and price containment for North County customers, especially given increased costs that are beyond Mid-State's control for landfill, greenwaste and organic waste diversion costs.

In short, when viewed in the context of rate increases over the past ten years, the proposed overall rate increase of 12.4% is reasonable.

#### Table 7. Rate History

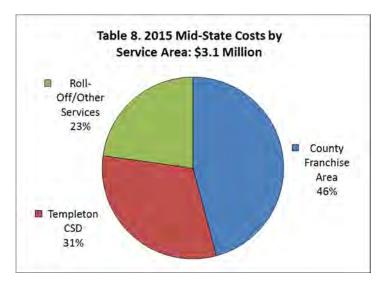
Table 1. Rate History		
	Rate	
Year	Increase	
2007	1.98%	
2008	0.00%	
2009	8.00%	
2010	0.00%	
2011	0.00%	
2012	4.68%	
2013	0.63%	
2014	0.00%	
2015	0.00%	
2016	12.40%	

#### **RATE SETTING METHODOLOGY**

#### Are the costs reasonable? The

first step in the rate review process is to determine if costs are reasonable. As noted above, while there are cost accounting issues, the costs presented in the rate application appear reasonable in light of the detailed revenue and cost allocation provided by Mid-State.

As shown in Table 8, the County franchise area accounts for close to half of Mid-State costs in 2015.



The following is a summary by major cost category of changes between 2015 and 2016. As reflected in this summary, increases are projected to be modest: 2% for most cost categories and an overall cost increase of 2.5%.

	Actual	Projected	Percent
	2015	2016	Incr (Decr)
Direct Labor	279,703	285,297	2.0%
Allowable Corporate Overhead	42,122	43,219	2.6%
Office Salaries	72,686	74,140	2.0%
Adminstrative Services	55,753	56,868	2.0%
Depreciation & Amortization	145,080	147,981	2.0%
Vehicle Operations: Fuel, Repairs & Tires	269,412	274,800	2.0%
Insurance	132,039	134,681	2.0%
Rate Review		6,375	N/A
Other Costs	98,370	100,336	2.0%
Total Controllable Costs	1,095,165	1,123,697	2.6%
Pass-Through Costs			
Tipping Fees	177,290	180,836	2.0%
Franchise Fees	147,543	150,494	2.0%
Other Regulatory Costs	23,917	24,396	2.0%
Other Pass-Through Costs	24,000	24,480	2.0%
Total	\$1,467,915	\$1,503,903	2.5%

#### **Table 9. Cost Trend Summary**

Based on a review of audited financial statements for 2013 and 2014, compilation report for 2015, detailed cost and revenue allocation prepared for 2015 and projected costs for 2016, costs presented in the rate application appear reasonable.

What is a reasonable return on these costs? After assessing if costs are reasonable, the next step is to determine a reasonable rate of return on these costs. The rate-setting methodology set forth in the Rate Manual includes clear criteria for making this assessment. It begins by organizing costs into three main categories, which will be treated differently in determining a reasonable "operating profit ratio:"

#### Controllable Costs (Operations and Maintenance)

- Direct collection labor
- Vehicle maintenance and repairs
- Insurance

- Administration
- Depreciation
- Billing and collection

#### Pass-Through Costs

- Tipping fees (disposal costs)
- Franchise and other regulatory fees
- Payments to affiliated companies (such as leases and trucking charges)

#### **Excluded** Costs

- Charitable and political contributions
- Entertainment
- Income taxes

- Non-IRS approved profit-sharing plans
- Fines and penalties
- Limits on corporate officer compensation

After organizing costs into these three categories, determining "operating profit ratios" and overall revenue requirements is straightforward:

- The target is a 93% operating profit ratio on "controllable costs."
- Pass-through costs may be fully recovered through rates but no profit is allowed on these costs.
- No revenues are allowed for any excluded costs.

In the case of Mid-State, 75% of their costs are "controllable costs" subject to the 93% operating profit ratio (or 7% of total allowable "rate base" revenues); and 25% are pass-through costs that may be fully recovered from rates but no profit is allowed. No recovery is allowed for excluded costs.

#### **Preparing the Rate Request Application**

Detailed "spreadsheet" templates for preparing the rate request application—including assembling the required information and making the needed calculations—are provided in the Rate Manual. Mid-State has prepared their rate increase application in accordance with these requirements (Appendix A).

#### **Rate Request Summary**

The following summarizes the calculations that support an allowable overall rate increase of 12.4%

Table 10	. Rate	Increase	Summary
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Allowable Costs	1,123,697
Allowable Profit (93% Operating Ratio)	84,579
Pass-Through Costs	
Tipping Fees (Disposal Costs)	180,836
Franchise Fees	150,494
Other Regulatory Fees	24,396
Other Pass-Through Costs	24,480
Allowed Revenue Requirements	1,588,482
Revenue without Rate Increase	1,428,955
Revenue Requirement: Shortfall (Surplus)	\$159,527
Percent Change in Revenue Requirement	11.2%
Allowed Revenue Increase *	12.4%

\* Adjusted for 10 % Franchise Fee

#### Implementation

The following summarizes key implementation concepts in the rate-setting model:

- The "93% operating profit ratio" is a target; in the interest of rate stability, adjustments are only made if the calculated operating profit ratio falls outside of 91% to 95%. As noted above, for the last completed year (2015) the ratio was 103.7% (an operating loss of \$38,960). This is a far outside the 91% to 95% range, and as such, a rate increase is warranted under the rate-setting methodology.
- There is no provision for retroactivity: requested rate increases are "prospective" for the year to come; there is no provision for looking back. This means that any past shortfalls from the target operating profit cannot be recaptured.
- On the other hand, if past ratios have been stronger than this target, then the revenue base is reset in the *Base Year* review.
- As discussed above, detailed *Base Year* reviews are prepared every three years; *Interim Year* reviews to account for changes in the consumer price index in the two "in-between" years.
- Special rate increases for extraordinary circumstances may be considered.

The result of this methodology is an allowed overall rate increase of 12.4%. While warranted, this is nonetheless a significant increase. For about half of Mid-State's urban customers, this is reduced to 9% under the proposed rate restructuring, but with a counter-

balancing increase of 15% for rural customers. Given this, there may be interest in phasing-in this increase. This is not recommended due to the following factors:

- The overall rate increase of 12.4% is similar to the rate increases of 10.37% approved by the County for 2016 in the Los Osos and North Coastal areas, which were not phased-in.
- Mid-State has experienced significantly under-recovery of costs for the past three years, which cannot be recovered under the rate-setting methodology.
- Almost a year will have lapsed since the beginning of 2016 before the proposed rate increase is likely to be implemented.

#### **RATES IN OTHER COUNTY COMMUNITIES**

The Rate Manual calls for surveying franchisee proposed rates with other "comparable" communities. The results of this survey need to be carefully weighed, because every community is different. While surveys can be useful assessment tools, they are not perfect and they should not drive rate increases. Typical reasons why solid waste rates may be different include the following variations in circumstances:

- Franchise fees, AB 939 fee surcharges and other regulatory charges
- Landfill costs (tipping fees), green waste and organic diversion costs
- Service levels (frequency, quality)
- Labor market
- Operator efficiency and effectiveness
- Voluntary versus mandatory service
- Direct services provided to the franchising agency at no cost, such as free trash container pick-up at agency facilities, on streets and in parks
- Percentage of non-residential customers, and how costs and rates are allocated between customer types
- Revenue collection procedures: Does the hauler or the franchising agency bill for service? And what are the procedures for collecting delinquent accounts?
- Services included in the base fee (recycling, green waste, containers, pick-up away from curb)
- Different rates structures
- Land use and density (lower densities will typically result in higher service costs)
- Mix of residential and non-residential accounts

With these caveats, the following summarizes single family rates for ten other communities in the county compared with the proposed rates for the North County area, sorted by 30 to 40-gallon service (typically 32-gallon), which is the most common service level in most of these communities.

Single Family Residential Monthly Trash Rates				
	Container Size (Gallons)			
	30-40	30-40 60-70		
San Luis Obispo (City)	\$14.12	\$28.25	\$42.37	
Grover Beach	15.25	20.62	25.96	
Morro Bay	16.49	32.98	49.47	
Arroyo Grande	16.83	21.86	26.92	
San Luis Obispo (Rural)	19.18	31.69	44.19	
Los Osos Area	19.23	29.51	35.89	
San Simeon	19.99	33.00	46.02	
Atascadero	20.63	36.15	46.70	
Templeton	25.03	36.60	40.81	
San Miguel	28.04	44.01	60.39	
Paso Robles	28.79	37.71	41.60	
North County: Urban	34.90	50.45	67.30	
North County: Rural	38.10	55.30	73.65	

Table 11. Single-Family Residential Rate Survey Single Family Residential Monthly Trash Rates

As reflected in Table 11, Mid-State's proposed rates for the franchise area are among the highest surveyed. For the variability reasons noted above, this should not weigh heavily in considering Mid-State's rate increase. That said, the differential is not surprising given the low residential densities and few non-residential customers in the North County area.

#### COST OF LIVING "TRIGGER OPTION"

As noted above, Section 9.1.7 of the Franchise Agreement provides the County with an *option* to terminate the agreement within nine months of an approved rate increase that is greater than the cumulative increase in the cost of living as measured by the CPI-U for the Los Angeles-Riverside-Orange County area from the date of the Franchise Agreement (June 17, 2014). The CPI-U for this area was 243.528 in June 2014, rising to 249.947 in August 2016 (the most recent CPI-U release), an increase of 2.6%.

It is important to note that this "trigger" calculation does not limit the allowable rate increase that Mid-State may request – and the County may approve – under the methodology set forth in the Franchise Agreement. However, subjecting the Franchise Agreement to *possible* termination if the rate request is greater than the cost of living threshold provides a strong incentive for Mid-State to limit its rate increase requests.

Given that current revenues are far below the target cost recovery level, Mid-State's request is reasonably in excess of the CPI-U trigger. Accordingly, if the County approves the proposed rate increase, which is justified under the rate-setting criteria, it is recommended that it adopt a formal finding that it will not pursue the "trigger" option for the three-year rate period covered by the request. This will provide stability for this three-year cycle but retain the flexibility to use the "trigger" in future rate reviews. As noted above, the County made a similar finding in approving Mission Country Disposal rate increase for the Los Osos area of 10.37% in March 2013.

#### **MISCELLANEOUS FEES**

In addition to increases in monthly customer charges, Mid-State is also requesting changes in miscellaneous fees for special services, such as additional wheeler/cart collections, on call services and removal fees. While miscellaneous fees have been adjusted in the past as part of across-the-board increases, they have not typically been separately reviewed on their own merits. In most cases, the proposed increases are very modest; and in others, the fee is proposed to remain the same or decrease.

All of the customer account and miscellaneous fees changes requested by Mid-State are provided in Appendix B. The following are examples of the miscellaneous fee changes requested by Mid-State:

Service	Current	Proposed	Change
Fee Increases			
Added 64-Gallon Recycling Cart/Monthly	\$5.30	\$6.00	\$0.70
On Call Service, 2 Yard Bin/Monthly	21.20	25.00	3.80
Temporary Urban 2 Yard Bin	74.60	80.00	5.40
Removal Fee: Rural	39.70	40.00	0.30
Fee Decreases or Unchanged			
Removal Fee: Urban	39.70	25.00	(14.70)
Commercial Container Pull-Out	4.05	4.05	-
Lock Bar Set-Up	39.70	39.70	-
Unreturned Carts: 32-Gallon	58.65	58.65	-
Drive In Fee: 100-Feet	4.85	4.85	-
Unlocking Fee	2.10	2.10	-

#### Table 12. Miscellaneous Fee Change Examples

Most customers will never pay these miscellaneous charges, since by their nature they are for special services. While these are very minor parts of its overall revenues (Mid-State says that these miscellaneous fees account for less than 2% of total revenues and their supporting documentation supports this minor role), Mid-State believes that the proposed changes better reflect special service costs.

While this report's workscope does not include a detailed fee-by-fee cost/revenue analysis, the proposed changes are modest, appear reasonable and will have a minor impact on overall revenues. Accordingly, in setting a better base for future rate reviews, it is recommended that the County approve the proposed changes.

#### SUMMARY

Based on the rate-setting policies and procedures set forth in the County's Franchise Agreement and the Rate Manual, this report concludes that:

- Mid-State has submitted the required documentation required under its Franchise Agreement with the County.
- Mid-State's costs are reasonable.

#### Solid Waste Rate Review

- Mid-State's rate application supports an overall revenue increase of 12.4% for 2016, which meets the "reasonable return" criteria set forth in the Franchise Agreement and the Rate Manual. Accordingly, this report recommends approval of Mid-State's requested overall revenue increase.
- The proposed rate restructuring makes sense in reflecting the higher service cost of servicing low density development. This will result in a revenue-neutral rate increase of 9% for urban customers and 15% for rural ones, rather than an across-the-board rate increase of 12.4%.
- If the County approves the requested rate increase, it is recommended that it also make findings that it will not pursue the "trigger" option for the three-year rate period.

#### ATTACHMENTS

- Appendix A: Base Year Rate Request Application from Mid-State Solid Waste and Recycling
- Appendix B: Proposed Fees, All Services

# Appendix BASE YEAR RATE REQUEST APPLICATION

#### **Appendix A: Base Year Application**

- 1. Request Summary
- 2. Financial Information: Cost and Revenue Requirements Summary
- 3. Revenue Offset Summary
- 4. Cost Summary for Base Year
- 5. Operating Information

#### **Appendix B: Proposed Fees, All Services**

#### Summary Page

	Requested Increase										
1.	Rate Increase Requested (a):			12.4%	(a)						
		Rate Scl	hedule								
	<u>Rate Schedule</u> Single Family Residential Urban		Current Rates for FY-2015	Increased Rate <u>Requested (a)</u>		New <u>Rates *</u>					
2a.	Economy (32-Gal) Service	\$	32.00	\$ 35.97	\$	35.95					
3a.	Standard (64-Gal) Service	\$		\$ 52.05	\$	52.05					
4a.	Premium (96-Gal) Service	\$	61.75	\$ 69.42	\$	69.40					
	Rural	<u> </u>									
2b.	Economy (32-Gal) Service	\$	33.15	\$ 37.27	\$	37.25					
3b.	Standard (64-Gal) Service	\$	48.10	\$ 54.07	\$	54.05					
4b.	Premium (96-Gal) Service	\$	64.06	\$ 72.01	\$	72.00					
5.	Multiunit Residential and Non-residentia	al:									

Rate Increase Requested \*\*:

12.	4%

\* Calculated Residential rates are rounded to the nearest \$0.05.

\*\* This rate increase will be applied to all rates in each structure with each new rate rounded to the nearest \$1.00.

\*\*\* This rate increase reflects overall revenue needs on an across-the-board basis. It does not reflect the proposed rates under the proposed rate restructuring, which is "revenue neutral." The proposed rate structure will generate the same amount of revenue reflected in this "base year" application.

Certification	

To the best of my knowledge, the data and information in this application is complete, accurate, and consistent with the instructions provided by the County of San Luis Obispo.

Brad Goodrow				
27, 2016)				

#### **Financial Information**

	2	Base Year Inc									
		Current Year			Requested		Projected				
	Allowable Costs		<u>FY-2015</u>		<u>FY-2016</u>		<u>FY-2017</u>				
6.	Direct Labor	\$	279,703	\$	285,297	\$	291,003				
7.	Corporate Overhead	\$	42,122	\$	43,219	\$	44,078				
8.	Office Salaries	\$	72,686	\$	74,140	\$	75,623				
9.	Other General & Administrative Costs	\$	700,653	\$	721,041	\$	735,335				
10.	Total Allowable Costs	\$	1,095,164	\$	1,123,698	\$	1,146,039				
	Allowable Operating Profit	-									
11.	Operating Ratio		103.7%		93.0%		93.0%				
12.	Allowable Operating Profit	\$	(38,960)	\$	84,579	\$	86,261				
	Dave Through Costs										
	Pass-Through Costs	4		4	100.000	4	101150				
	Tipping Fees	\$	177,290	\$	180,836	\$	184,453				
	Franchise Fees (10.0%)	\$	147,543	\$	150,494	\$	153,504				
15.	Other Regulatory Fees	\$	23,917	\$	24,396	\$	24,884				
16.	Lease Payments to Affiliated Companies	\$	24,000	\$	24,480	\$	24,970				
17.	Total Pass-Through Costs	\$	372,751	\$	380,206	\$	387,810				
18.	Revenue Requirement	\$	1,428,955	\$	1,588,483	\$	1,620,110				
						-					
19.	Total Revenue Offsets (from page 3)	\$	1,428,955	\$	1,428,955	\$	1,428,955				
				4							
20.	Net Shortfall (Surplus)			\$	159,527						

#### Percent Change in Rates

21. Total Residential and Non-Residential Revenue without
Increase in Base Year (page 3, lines 32 + 40.)

- 22. Percentage Change in Residential and Non-Residential Revenue Requirement
- 23. Franchise Fee Adjustment Factor (1.0 10.0%)
- 24. Percentage Change in Existing Rates

\$ 1,427,570

11.2%
90.0%
12.4%

Revenue Offset Summary for Base Year				Base Year Inc						
						С	urrent Year	Requested		Projected
							<u>FY-2015</u>	FY-2016		FY-2017
	Residential Revenue					\$	1,006,348 \$	1,006,348	\$	1,006,348
			C	ant Data	Number of		Current			
	Account Tune	Data		ent Rate	Number of		Current			
	Account Type <b>Urban</b>	Rate	per r	no. X 12	Accounts		Totals			
250	Economy (32-Gal) Service	\$ 32.00	\$	284.00	661	\$	252.024			
		\$ 32.00 \$ 46.30		384.00 555.60	661	\$ \$	253,824			
	Standard (64-Gal) Service Premium (96-Gal) Service	\$ 46.30 \$ 61.75			289	_	160,568			
27d.		Ş 01.75	\$	741.00	73	\$	54,093			
251	Rural	A 22.45	6	207.00	504		242.425			
	Economy (32-Gal) Service	\$ 33.15	\$	397.80	534	\$	212,425			
	Standard (64-Gal) Service	\$ 48.10	\$	577.20	296	\$	170,851			
270.	Premium (96-Gal) Service	\$ 64.06	\$	768.72	135	\$	103,777			
28.	Single Family Residential					\$	955,539 \$	955,539	\$	955,539
							•			
	Multiunit Residential Dumpster	r								
29.	Number of Accounts						199	199		199
30.	Revenues					\$	50,809 \$	50,809	\$	50,809
31.	LESS Allow. for Uncollectible Re	esidential A	occts							
32.	Total Residential Revenue					\$	1,006,348 \$	1,006,348	\$	1,006,348
	Non-Residential Revenue									
	Account Type:									
	Non-Residential Can									
33.	Number of Accounts									
34.	Revenues									
	Non-Residential Waste Wheele	r								
35.	Number of Accounts									
36.	Revenues									
	Non-Residential Dumpster					<b></b>				
37.	Number of Accounts						251	251		251
38.	Revenues					\$	421,222 \$	421,222	\$	421,222
39.	LESS Allow. for Uncollectible No	on-Res Acc	ts							
40.	Total Non-Residential Revenue	2				\$	421,222 \$	421,222	\$	421,222
	Processing Facility Revenues									
41.	Scrap Payments for Materials S	old				\$	1,385 \$	1,385	\$	1,385
42.	CA Redemption Value (CRV) an	d Processir	ng Fees	S						
43.	Fees from other Agencies									
44.	Total Processing Facility Reven	ues				\$	1,385 \$	1,385	\$	1,385
45.	Interest on Investments					L				
46.	Other Income									
							4 400 0 4		ė	1 100 075

47. TOTAL REVENUE OFFSETS

\$

1,428,955 \$

1,428,955 \$

1,428,955

#### Cost Summary for Base Year

Bef #         FY-2015         FY-2017         FY-2017           ABOr Cost Payroll Taxes         48.1         5         267,713         \$         273.067         \$         273.07         \$         7         273.07         \$         7         273.07         \$         7         273.07         \$         7         273.07         \$         7         273.07         \$         7         273.07         \$         7         273.07         \$         7         273.07         \$         7         273.07         \$         7         273.07         \$         7         273.07         \$         7         273.07         \$         7         7         7	Cost Summary for Base Year				В	ase Year Inc		
Labor Cost Payroll Taxes         48.1         §         267,713         §         273,067         §         278, \$           48. Total Direct Labor         48.2         S         11,990         \$         12,220         \$         12,220         \$         225,297         \$         235,297         \$         244,212         \$         44,212         \$         44,212         \$         45,213         \$         36,373         \$         65,012         \$         7         241,213         \$         36,373         \$         65,012         \$         7         27,173         \$         27,173         \$ <th></th> <th></th> <th>Cu</th> <th>irrent Year</th> <th></th> <th>Requested</th> <th></th> <th>Projected</th>			Cu	irrent Year		Requested		Projected
Payroll Taxes       48.2       \$ 11,990       \$ 12,230       \$ 12,230       \$ 12,230         48. Total Direct Labor       49.0       \$ 42,122       \$ 43,213       \$ 44,         Office Salaries       50.1       \$ 63,737       \$ 65,012       \$ 66,073         50. Total Office Salaries       50.2       \$ 74,140       \$ 75,288       \$ 74,140       \$ 75,288         Amortization       51.01       \$ 36,178       \$ 36,901       \$ 37,712       \$ 7,712       \$		<u>Ref #</u>		<u>FY-2015</u>		<u>FY-2016</u>		<u>FY-2017</u>
48. Total Direct Labor       \$ 279,703 \$ 285,297 \$ 291,         49. Total Corporate Overhead       49.0       \$ 42,122 \$ 43,219 \$ 44,         Office Salaries       50.1       \$ 63,737 \$ 55,012 \$ 66,         Office Salaries       50.1       \$ 63,737 \$ 55,012 \$ 66,         Sontal Office Salaries       50.1       \$ 63,737 \$ 5,011 \$ 9,128 \$ 9,         Amortization       \$ 101 \$ 36,178 \$ 36,001 \$ 37,       \$ 72,686 \$ 74,140 \$ 75,         Computer Services       \$ 102 \$ 5,265 \$ 5,370 \$ 5,77,       \$ 7,772 \$ 7,72 \$ 7,         Depreciation       \$ 104 \$ 108,902 \$ 111,008 \$ 1113,       \$ 4,611 \$ 4,         Equipment Rentals       \$ 106 \$ 41,188 \$ 44,012 \$ 42,012 \$ 42,       \$ 108,902 \$ 111,008 \$ 113,         Fuel & Oil       \$ 108 \$ 90,614 \$ 92,426 \$ 94,       \$ 44,         Hauling Expense       \$ 100 \$ 51,777 \$ 52,813 \$ 53,       \$ 104,902 \$ 111,008 \$ 113,         Insurance Expense       \$ 110 \$ 51,777 \$ 52,813 \$ 53,       \$ 13,         Interest Expense       \$ 111 \$ 3,583 \$ 3,664 \$ 3,       \$ 10,         Laundry & Uniforms       \$ 113 \$ 3,608 \$ 3,681 \$ 10,       \$ 10,282 \$ 10,488 \$ 10,         Licenses & Printing       \$ 114 \$ 10,282 \$ 10,488 \$ 10,       \$ 10,291 \$ 2,17 \$ 5,         Operating Supplies       \$ 118 \$ 3,888 \$ 3,3,614 \$ 3,       \$ 3,614 \$ 3,         Other Expenses       \$ 111 \$ 5,515	Labor Cost	48.1		267,713	\$	273,067		278,528
49. Total Corporate Overhead       49.0       \$ <ul> <li>\$                  42,122</li> <li>\$                  43,219</li> <li>\$                  44,44</li> <li>Office Salaries</li> <li>50. Total Office Salaries</li> <li>51.01</li> <li>\$                  63,737</li> <li>\$                  66,012</li> <li>\$                  64,7437</li> <li>\$                  66,012</li> <li>\$                  66,012</li> <li>\$                  64,7437</li> <li>\$                  66,012</li> <li>\$                  64,7437</li> <li>\$                  66,737</li> <li>\$                  66,012</li> <li>\$                  64,737</li> <li>\$                  66,737</li> <li>\$                  66,178</li> <li>\$                  36,401</li> <li>\$                  72,686</li> <li>\$                  74,140</li> <li>\$                  72,72</li> <li>\$                  7,317</li> <li>\$                  7,317</li></ul>	Payroll Taxes	48.2	\$	11,990	\$	12,230	\$	12,475
Office Salaries Office Payroll Taxes         50.         Total Office Salaries         50.         Solaria         Solaria <t< td=""><td>48. Total Direct Labor</td><td></td><td>\$</td><td>279,703</td><td>\$</td><td>285,297</td><td>\$</td><td>291,003</td></t<>	48. Total Direct Labor		\$	279,703	\$	285,297	\$	291,003
Office Payroll Taxes         50.2         \$             \$             8,949         \$             9,128         \$             9,28         \$             9,28         \$             7,2,686         \$             7,4,140         \$             7,7,140         \$             7,7,140         \$             7,7,140         \$             7,7,140         \$             7,7,140         \$             7,7,140         \$             7,7,172         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,7,72         \$             7,77         \$             7,2,426         \$             9,4,42         \$             7,77         \$             7,2,426         \$             9,4,42         \$             7,77         \$             7,2,426         \$             9,4,42         \$             7,77         \$             7,2,426         \$             9,4,425         \$             7,2,426         \$             9,4,425         \$             7,2,426         \$             9,4,425         \$             7,77         \$             7,2,426         \$             7,77         \$	49. Total Corporate Overhead	49.0	\$	42,122	\$	43,219	\$	44,078
50. Total Office Salaries       \$ 72,686       \$ 74,140       \$ 75,         Amortization       \$ 36,178       \$ 36,901       \$ 37,         Computer Services       \$ 1.02       \$ 5,265       \$ 5,370       \$ 5,         Credit Card & Bank Fees, Collection Costs       \$ 1.03       \$ 7,031       \$ 7,172       \$ 7,72         Depreciation       \$ 1.04       \$ 108,902       \$ 111,080       \$ 113,         Dues & Subscriptions       \$ 1.05       \$ 4,521       \$ 4,611       \$ 4,         Equipment Rentals       \$ 1.06       \$ 41,188       \$ 42,012       \$ 42,         Fines       \$ 1.07       \$ 237       \$ 2.41       \$ - \$         Health Insurance       \$ 1.10       \$ 9,614       \$ 92,426       \$ 94,         Hauling Expense       \$ 1.00       \$ 5,177       \$ 5,2,831       \$ 5,370         Insurance Expense       \$ 1.11       \$ 3,583       \$ 3,654       \$ 3,         Interest Expense       \$ 1.11       \$ 3,583       \$ 3,681       \$ 3,         Leandry & Uniforms       \$ 1.13       \$ 3,608       \$ 3,681       \$ 3,         Leandry & Uniforms       \$ 1.13       \$ 3,608       \$ 3,681       \$ 3,         Leandry & Uniforms       \$ 1.15       \$ 2,0101 </td <td>Office Salaries</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>66,312</td>	Office Salaries							66,312
Amortization         51.01         36.178         5         36.901         5         37,           Computer Services         51.02         \$5,265         \$5,370         \$5,         5           Credit Card & Bank Fees, Collection Costs         51.03         \$7,031         \$7,172         \$7,           Depreciation         51.06         \$4,128         \$42,012         \$4,41         \$4,           Equipment Rentals         51.06         \$44,188         \$42,012         \$42,           Fines         51.07         \$237         \$241         \$5,           Fuel & Oil         \$1.08         \$90,614         \$92,426         \$94,           Hauling Expense         51.00         \$-         \$-         \$5,           Health Insurance         51.00         \$5,777         \$52,813         \$53,           Interest Expense         \$1.11         \$3,608         \$3,681         \$3,           Legal & Accounting         \$1.14         \$10,282         \$10,488         \$10,0           Licenses & Permits         \$1.15         \$2,010         \$2,217         \$5,217         \$5,217           Office Expenses & Printing         \$1.17         \$5,115         \$5,217         \$5,217         \$5,217      O	Office Payroll Taxes	50.2		8,949	\$	9,128	\$	9,311
Computer Services         51.02         \$ 5,265         \$ 5,370         \$ 5, 7,031         \$ 7,772         \$ 7,77         \$ 7,72         \$ 7,72         \$ 7,77         \$ 7,72         \$ 7,77         \$ 7,72         \$ 7,77         \$ 5,763         \$ 7,77         \$ 5,763         \$ 7,77         \$ 5,763         \$ 7,77         \$ 5,763         \$ 7,77         \$ 5,763         \$ 7,77         \$ 5,763         \$ 7,77         \$ 5,763         \$ 7,77         \$ 5,7640         \$ 7,7	50. Total Office Salaries		\$	72,686	\$	74,140	\$	75,623
Credit Card & Bank Fees, Collection Costs       51.03       \$7,031       \$7,172       \$7,         Depreciation       51.04       \$108,902       \$111,080       \$113,         Dues & Subscriptions       51.05       \$4,521       \$4,611       \$4,2012       \$42,012         Fines       51.06       \$41,188       \$42,012       \$42,012       \$42,012         Fines       51.07       \$237       \$2411       \$5         Fuel & Oll       51.08       \$90,614       \$92,426       \$94,         Hauling Expense       51.00       \$51,777       \$52,813       \$53,         Insurance Expense       51.11       \$3,583       \$3,654       \$3,73,         Interest Expense       51.13       \$3,608       \$3,861       \$3,73,         Legal & Accounting       51.14       \$10,282       \$10,488       \$10,         Licenses & Permits       51.15       \$2,010       \$2,051       \$2,2,         Misc. and Other Expenses       51.16       \$1,099       \$1,121       \$1,0         Office Expenses & Printing       51.17       \$5,52,717       \$5,52,717       \$5,52,717       \$5,52,717       \$5,92,468       \$94,         Outsourced Services       51.20       \$11,356       \$1,5	Amortization	51.01	-	36,178		36,901		37,639
Depreciation         51.04         \$ 108,902         \$ 111,080         \$ 113,           Dues & Subscriptions         51.05         \$ 4,521         \$ 4,611         \$ 4,2           Equipment Rentals         51.06         \$ 41,188         \$ 42,012         \$ 42,2           Fines         51.07         \$ 237         \$ 241         \$           Fuel & Oil         51.08         \$ 90,614         \$ 92,426         \$ 94,           Hauling Expense         51.00         \$ - \$         \$         \$           Health Insurance         51.01         \$ 51,777         \$ 52,813         \$ 53,3,654         \$ 3,3           Insurance Expense         51.11         \$ 3,3608         \$ 3,654         \$ 3,3         \$ 10,0282         \$ 10,488         \$ 10,0282         \$ 10,488         \$ 110,0282         \$ 10,488         \$ 10,0282         \$ 10,488         \$ 10,0282         \$ 10,488         \$ 10,0282         \$ 10,488         \$ 10,0282         \$ 10,488         \$ 10,0282         \$ 10,488         \$ 10,0282         \$ 10,488         \$ 10,0282         \$ 10,488         \$ 10,0282         \$ 10,048         \$ 10,0282         \$ 10,048         \$ 10,0282         \$ 10,048         \$ 10,0282         \$ 10,048         \$ 10,0282         \$ 10,048         \$ 10,048         \$ 10,048         <	Computer Services	51.02		5,265		5,370		5,477
Dues & Subscriptions         51.05         \$ 4,521         \$ 4,611         \$ 4,           Equipment Rentals         51.06         \$ 41,188         \$ 42,012         \$ 42,           Fines         51.07         \$ 237         \$ 241         \$           Fuel & Oil         51.08         \$ 90,614         \$ 92,426         \$ 94,           Hauling Expense         51.09         \$ -         \$ -         \$           Health Insurance         51.00         \$ 51,777         \$ 52,813         \$ 53,           Insurance Expense         51.11         \$ 3,583         \$ 3,654         \$ 3,           Interest Expense         51.12         \$ 9,657         \$ 9,850         \$ 10,           Laundry & Uniforms         \$ 1.13         \$ 3,608         \$ 3,681         \$ 3,           Legal & Accounting         \$ 1.14         \$ 10,282         \$ 10,488         \$ 10,           Licenses & Permits         \$ 1.15         \$ 2,010         \$ 2,051         \$ 2,217         \$ 5,           Operating Supplies         \$ 1.18         \$ 3,838         \$ 3,914         \$ 3,         \$ 0,08         \$ 11,98         \$ 11,98         \$ 11,99           Parts         \$ 51.20         \$ 1.1356         \$ 11,356         \$ 11,583         \$	Credit Card & Bank Fees, Collection Costs	51.03	\$	7,031	\$	7,172	\$	7,315
Equipment Rentals       51.06       \$ 41,188       \$ 42,012       \$ 42,         Fines       51.07       \$ 237       \$ 241       \$         Fuel & Oil       51.08       \$ 90,614       \$ 92,426       \$ 94,         Hauling Expense       51.09       \$ - \$       \$       \$         Health Insurance       51.10       \$ 51,777       \$ 52,813       \$ 53,         Insurance Expense       51.11       \$ 3,583       \$ 3,654       \$ 3,         Interest Expense       51.12       \$ 9,657       \$ 9,850       \$ 10,         Laundry & Uniforms       51.13       \$ 3,608       \$ 3,681       \$ 3,         Legal & Accounting       51.14       \$ 10,282       \$ 10,488       \$ 10,         Licenses & Permits       51.15       \$ 2,010       \$ 2,051       \$ 2,         Misc. and Other Expenses       51.16       \$ 1,099       \$ 1,121       \$ 1,         Office Expenses & Printing       51.17       \$ 5,217       \$ 5,         Operating Supplies       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       \$ 12.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       \$ 12.21       \$ 0,6055       \$ 92,468       \$ 94,	Depreciation	51.04	\$	108,902	\$	111,080	\$	113,301
Fines       51.07       \$ 237       \$ 241       \$         Fuel & Oil       51.08       \$ 90,614       \$ 92,426       \$ 94,         Hauling Expense       51.09       \$ -       \$ -       \$         Health Insurance       51.00       \$ 51,777       \$ 52,813       \$ 53,         Insurance Expense       51.10       \$ 51,777       \$ 52,813       \$ 53,         Interest Expense       51.11       \$ 3,583       \$ 3,664       \$ 3,         Legal & Accounting       51.13       \$ 3,608       \$ 3,681       \$ 3,         Legal & Accounting       51.14       \$ 10,282       \$ 10,488       \$ 10,         Licenses & Permits       51.15       \$ 2,010       \$ 2,051       \$ 2,         Misc. and Other Expenses       51.16       \$ 1,099       \$ 1,121       \$ 1,         Office Expenses & Printing       51.17       \$ 5,217       \$ 5,         Operating Supplies       51.18       \$ 3,838       \$ 3,914       \$ 3,         Other Taxes       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,	Dues & Subscriptions	51.05	\$	4,521	\$	4,611	\$	4,703
Fuel & Oil       51.08       \$ 90,614       \$ 92,426       \$ 94,         Hauling Expense       51.09       \$ - \$ - \$       \$         Health Insurance       51.00       \$ 51,777       \$ 52,813       \$ 53,         Insurance Expense       51.11       \$ 3,583       \$ 3,654       \$ 3,         Interest Expense       51.12       \$ 9,657       \$ 9,850       \$ 10,         Laundry & Uniforms       51.13       \$ 3,608       \$ 3,681       \$ 3,         Legal & Accounting       51.14       \$ 10,282       \$ 10,488       \$ 10,         Licenses & Permits       51.15       \$ 2,001       \$ 2,051       \$ 2,         Misc. and Other Expenses       51.16       \$ 1,099       \$ 1,121       \$ 1,         Office Expenses & Printing       51.17       \$ 5,115       \$ 5,217       \$ 5,         Operating Supplies       51.18       \$ 3,838       \$ 3,914       \$ 3,         Other Taxes       51.20       \$ 11,585       \$ 11,583       \$ 11,         Parts       \$ 51.21       \$ 90,655       \$ 92,468       \$ 94,         Parts       \$ 51.22       \$ 10,104       \$ 10,306       \$ 11,0         Public Relations/Promotion       \$ 123       \$ 6,008       \$ 6,	Equipment Rentals	51.06	\$	41,188	\$	42,012	\$	42,852
Hauling Expense       51.09       \$       -       \$       -       \$         Health Insurance       51.10       \$       51.777       \$       52,813       \$       53,         Insurance Expense       51.11       \$       3,583       \$       3,654       \$       3,         Interest Expense       51.12       \$       9,657       \$       9,850       \$       10,         Laundry & Uniforms       51.13       \$       3,608       \$       3,681       \$       3,         Legal & Accounting       51.14       \$       10,282       \$       10,488       \$       10,         Licenses & Permits       51.15       \$       2,010       \$       2,051       \$       2,         Misc. and Other Expenses       51.16       \$       1,099       \$       1,121       \$       1,         Office Expenses & Printing       51.17       \$       5,217       \$       5,       2,       1,388       \$       3,914       \$       3,         Outsourced Services       51.20       \$       11,356       \$       11,583       \$       11,         Parts       \$       9,6455       \$       92,468       \$	Fines	51.07	\$	237	\$	241	\$	246
Health Insurance       51.10       \$ 51,777       \$ 52,813       \$ 53,         Insurance Expense       51.11       \$ 3,583       \$ 3,654       \$ 3,         Interest Expense       51.12       \$ 9,657       \$ 9,850       \$ 10,         Laundry & Uniforms       51.13       \$ 3,608       \$ 3,681       \$ 3,         Legal & Accounting       51.14       \$ 10,282       \$ 10,488       \$ 10,         Licenses & Permits       51.15       \$ 2,010       \$ 2,051       \$ 2,         Misc. and Other Expenses       51.16       \$ 1,099       \$ 1,121       \$ 11,         Office Expenses & Printing       51.17       \$ 5,115       \$ 5,217       \$ 5,         Operating Supplies       51.18       \$ 3,383       \$ 3,914       \$ 3,         Ottsourced Services       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,0         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.26       \$ 4,800       \$ 4,896       \$ 4,         Telephone       51.28       \$ - \$	Fuel & Oil	51.08	\$	90,614	\$	92,426	\$	94,275
Insurance Expense       51.11       \$ 3,583       \$ 3,654       \$ 3,         Interest Expense       51.12       \$ 9,657       \$ 9,850       \$ 10,         Laundry & Uniforms       51.13       \$ 3,608       \$ 3,681       \$ 3,         Legal & Accounting       51.14       \$ 10,282       \$ 10,488       \$ 10,         Licenses & Permits       51.15       \$ 2,010       \$ 2,051       \$ 2,         Misc. and Other Expenses       51.16       \$ 1,099       \$ 1,121       \$ 1,         Office Expenses & Printing       51.17       \$ 5,115       \$ 5,217       \$ 5,         Operating Supplies       51.18       \$ 3,838       \$ 3,914       \$ 3,         Other Taxes       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,44         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Tires       51.27       \$ 54,644       \$ 56,<	Hauling Expense	51.09	\$	-	\$	-	\$	-
Interest Expense       51.12       \$ 9,657       \$ 9,850       \$ 10,         Laundry & Uniforms       51.13       \$ 3,608       \$ 3,681       \$ 3,         Legal & Accounting       51.14       \$ 10,282       \$ 10,488       \$ 10,         Licenses & Permits       51.15       \$ 2,010       \$ 2,051       \$ 2,         Misc. and Other Expenses       51.16       \$ 1,099       \$ 1,121       \$ 1,         Office Expenses & Printing       51.17       \$ 5,115       \$ 5,217       \$ 5,         Operating Supplies       51.18       \$ 3,838       \$ 3,914       \$ 3,         Other Taxes       51.20       \$ 11,356       \$ 11,583       \$ 111,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 4,608       \$ 4,428       \$ 4,4         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.27       \$ 32,936       \$ 33,595       \$ 34,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Tires       51.27       \$ 32,936       \$ 33,595	Health Insurance	51.10	\$	51,777	\$	52,813	\$	53 <i>,</i> 869
Laundry & Uniforms       51.13       \$ 3,608       \$ 3,681       \$ 3,         Legal & Accounting       51.14       \$ 10,282       \$ 10,488       \$ 10,         Licenses & Permits       51.15       \$ 2,010       \$ 2,051       \$ 2,         Misc. and Other Expenses       51.16       \$ 1,099       \$ 1,121       \$ 1,         Office Expenses & Printing       51.17       \$ 5,217       \$ 5,         Operating Supplies       51.18       \$ 3,838       \$ 3,914       \$ 3,         Other Taxes       51.19       \$ 4,648       \$ 4,741       \$ 4,4,         Outsourced Services       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.27       \$ 32,936       \$ 33,595       \$ 34,         Tirees       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       \$ - \$ -       \$ -       \$ -       \$ -         Truck Insurance       51.29       \$ 54,376       \$ 55,464	Insurance Expense	51.11	\$	3,583	\$	3,654	\$	3,727
Legal & Accounting       51.14       \$ 10,282       \$ 10,488       \$ 10,         Licenses & Permits       51.15       \$ 2,010       \$ 2,051       \$ 2,         Misc. and Other Expenses       51.16       \$ 1,099       \$ 1,121       \$ 1,         Office Expenses & Printing       51.17       \$ 5,115       \$ 5,217       \$ 5,         Operating Supplies       51.18       \$ 3,838       \$ 3,914       \$ 3,         Other Taxes       51.19       \$ 4,648       \$ 4,741       \$ 4,         Outsourced Services       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       \$ 12.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       \$ 12.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       \$ 12.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       \$ 1.22       \$ 4,800       \$ 4,896       \$ 4,         Tires       \$ 12.7       \$ 32,936       \$ 33,595       \$ 34,         Travel       \$ 1.20       \$ 4,204       \$ 4,288       \$ 4,         Tires       \$ 12.7       \$ 32,936       \$ 33,595       \$ 34,         Track Insurance       \$ 1.29       \$ 54,376       \$ 55,464 </td <td>Interest Expense</td> <td>51.12</td> <td>\$</td> <td>9,657</td> <td>\$</td> <td>9,850</td> <td>\$</td> <td>10,047</td>	Interest Expense	51.12	\$	9,657	\$	9,850	\$	10,047
Licenses & Permits       51.15       \$ 2,010       \$ 2,051       \$ 2,         Misc. and Other Expenses       51.16       \$ 1,099       \$ 1,121       \$ 1,         Office Expenses & Printing       51.17       \$ 5,115       \$ 5,217       \$ 5,         Operating Supplies       51.18       \$ 3,838       \$ 3,914       \$ 3,         Other Taxes       51.19       \$ 4,648       \$ 4,741       \$ 4,         Outsourced Services       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.25       \$ 4,800       \$ 4,836       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       -       \$ -       \$ -         Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,	Laundry & Uniforms	51.13	\$	3,608	\$	3,681	\$	3,754
Misc. and Other Expenses       51.16       \$ 1,099       \$ 1,121       \$ 1,1         Office Expenses & Printing       51.17       \$ 5,115       \$ 5,217       \$ 5,         Operating Supplies       51.18       \$ 3,838       \$ 3,914       \$ 3,         Other Taxes       51.19       \$ 4,648       \$ 4,741       \$ 4,         Outsourced Services       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.25       \$ 4,800       \$ 4,896       \$ 4,         Tires       51.27       \$ 22,936       \$ 33,595       \$ 34,         Travel       51.28       \$ - \$ \$ - \$       \$ 5,5,464       \$ 56,         Truck Insurance       51.30       \$ 14,720       \$ 15,015       \$ 15,7         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,7         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       \$ 51.33       \$ 22,303 <t< td=""><td>Legal &amp; Accounting</td><td>51.14</td><td>\$</td><td>10,282</td><td>\$</td><td>10,488</td><td>\$</td><td>10,697</td></t<>	Legal & Accounting	51.14	\$	10,282	\$	10,488	\$	10,697
Office Expenses & Printing       51.17       \$ 5,115       \$ 5,217       \$ 5,         Operating Supplies       51.18       \$ 3,838       \$ 3,914       \$ 3,         Other Taxes       51.19       \$ 4,648       \$ 4,741       \$ 4,         Outsourced Services       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.26       \$ 4,204       \$ 4,288       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       \$ - \$       \$ - \$       \$ - \$         Truck Insurance       51.29       \$ 4,376       \$ 55,464       \$ 56,         Truck Repairs       51.30       \$ 14,720       \$ 15,015       \$ 15,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       \$ 51.33       \$ 22,303       \$ 22,750       \$ 23,         State Review County Passthrough Fee       \$ - \$ 6,375       \$ 6,	Licenses & Permits	51.15	\$	2,010	\$	2,051	\$	2,092
Operating Supplies       51.18       \$ 3,838       \$ 3,914       \$ 3,         Other Taxes       51.19       \$ 4,648       \$ 4,741       \$ 4,         Outsourced Services       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.25       \$ 4,800       \$ 4,896       \$ 4,         Telephone       51.26       \$ 4,204       \$ 4,288       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       -       \$ -       \$ -         Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       \$ 132       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       \$ 133       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ -       \$ 6,375       \$ 6,	Misc. and Other Expenses	51.16	\$	1,099	\$	1,121	\$	1,144
Other Taxes       51.19       \$ 4,648       \$ 4,741       \$ 4,         Outsourced Services       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.25       \$ 4,800       \$ 4,896       \$ 4,         Telephone       51.26       \$ 4,204       \$ 4,288       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       \$ - \$ - \$       \$ - \$       \$ - \$ - \$         Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,         Truck Licenses (DMV)       51.30       \$ 14,720       \$ 15,015       \$ 15,         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ - \$ 6,375       \$ 6,375 <td< td=""><td>Office Expenses &amp; Printing</td><td>51.17</td><td>\$</td><td>5,115</td><td>\$</td><td>5,217</td><td>\$</td><td>5,321</td></td<>	Office Expenses & Printing	51.17	\$	5,115	\$	5,217	\$	5,321
Outsourced Services       51.20       \$ 11,356       \$ 11,583       \$ 11,         Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.25       \$ 4,800       \$ 4,896       \$ 4,         Telephone       51.26       \$ 4,204       \$ 4,288       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       \$ - \$ \$ - \$       \$ 5.       \$ 5.464       \$ 56,         Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,       \$ 11,503       \$ 15,         Truck Repairs       51.31       \$ 55,207       \$ 6,311       \$ 57,       \$ 15,         Truck Repairs       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       \$ 32,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ - \$ 6,375       \$ 6,         51. Total General and Administrative Costs       \$ 177,290       \$ 180,836       \$ 184,         53. Total Franchise Fees       \$ 2<	Operating Supplies	51.18	\$	3,838	\$	3,914	\$	3,993
Parts       51.21       \$ 90,655       \$ 92,468       \$ 94,         Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.25       \$ 4,800       \$ 4,896       \$ 4,         Telephone       51.26       \$ 4,204       \$ 4,288       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       -       \$ -       \$ -       \$ -         Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,         Truck Licenses (DMV)       51.30       \$ 14,720       \$ 15,015       \$ 15,         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ -       \$ 6,375       \$ 6,         51. Total General and Administrative Costs       51       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       52       \$ 177,290	Other Taxes	51.19	\$	4,648	\$	4,741	\$	4,836
Postage       51.22       \$ 10,104       \$ 10,306       \$ 10,         Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.25       \$ 4,800       \$ 4,896       \$ 4,         Telephone       51.26       \$ 4,204       \$ 4,288       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       \$ -       \$ -       \$         Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,         Truck Licenses (DMV)       51.30       \$ 14,720       \$ 15,015       \$ 15,         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ -       \$ 6,375       \$ 6,         51. Total General and Administrative Costs       \$1       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       \$2       \$ 177,290       \$ 180,836       \$ 184,         53. Total Regulatory Fees       \$ 23,917       \$ 24,396 <td>Outsourced Services</td> <td>51.20</td> <td>\$</td> <td>11,356</td> <td>\$</td> <td>11,583</td> <td>\$</td> <td>11,814</td>	Outsourced Services	51.20	\$	11,356	\$	11,583	\$	11,814
Public Relations/Promotion       51.23       \$ 6,008       \$ 6,128       \$ 6,         Rent       51.25       \$ 4,800       \$ 4,896       \$ 4,         Telephone       51.26       \$ 4,204       \$ 4,288       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       \$ -       \$ -       \$ -         Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,         Truck Insurance       51.30       \$ 14,720       \$ 15,015       \$ 15,         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ -       \$ 6,375       \$ 6,         51. Total General and Administrative Costs       51       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       52       \$ 177,290       \$ 180,836       \$ 184,         53. Total Regulatory Fees       54       \$ 23,917       \$ 24,396       \$ 24,	Parts	51.21	\$	90,655	\$	92,468	\$	94,318
Rent       51.25       \$ 4,800       \$ 4,896       \$ 4,         Telephone       51.26       \$ 4,204       \$ 4,288       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       -       \$ -       \$ -       \$ -         Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,         Truck Licenses (DMV)       51.30       \$ 14,720       \$ 15,015       \$ 15,         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ -       \$ 6,375       \$ 6,         51. Total General and Administrative Costs       51       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       52       \$ 177,290       \$ 180,836       \$ 184,         53. Total Franchise Fees       53       \$ 147,543       \$ 150,494       \$ 153,         54. Total Regulatory Fees       54       \$ 23,917       \$ 24,396       \$ 24,	Postage	51.22	\$	10,104	\$	10,306	\$	10,512
Telephone       51.26       \$ 4,204       \$ 4,288       \$ 4,         Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       \$ -       \$ -       \$ -       \$ -         Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,         Truck Licenses (DMV)       51.30       \$ 14,720       \$ 15,015       \$ 15,         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ -       \$ 6,375       \$ 6, <b>51. Total General and Administrative Costs</b> 51 <b>\$ 700,653 \$ 721,041 \$ 735, 52. Total Tipping Fees</b> 52 <b>\$ 177,290 \$ 180,836 \$ 184, 53. Total Franchise Fees</b> 53 <b>\$ 147,543 \$ 150,494 \$ 153, 54. Total Regulatory Fees</b> 54 <b>\$ 23,917 \$ 24,396 \$ 24,</b>	Public Relations/Promotion	51.23	\$	6,008	\$	6,128	\$	6,251
Tires       51.27       \$ 32,936       \$ 33,595       \$ 34,         Travel       51.28       -       \$ -       \$         Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,         Truck Licenses (DMV)       51.30       \$ 14,720       \$ 15,015       \$ 15,         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ -       \$ 6,375       \$ 6,         51. Total General and Administrative Costs       51       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       52       \$ 147,543       \$ 150,494       \$ 153,         53. Total Franchise Fees       53       \$ 23,917       \$ 24,396       \$ 24,	Rent	51.25	\$	4,800	\$	4,896	\$	4,994
Travel       51.28       \$       -       \$       -       \$         Truck Insurance       51.29       \$       54,376       \$       55,464       \$       56,         Truck Licenses (DMV)       51.30       \$       14,720       \$       15,015       \$       15,         Truck Repairs       51.31       \$       55,207       \$       56,311       \$       57,         Utilities       51.32       \$       4,431       \$       4,520       \$       4,         Workers Compensation Insurance       51.33       \$       22,303       \$       22,750       \$       23,         Rate Review County Passthrough Fee       51       \$       700,653       \$       721,041       \$       735,         52. Total Tipping Fees       52       \$       177,290       \$       180,836       \$       184,         53. Total Franchise Fees       53       \$       147,543       \$       150,494       \$       153,         54. Total Regulatory Fees       54       \$       23,917       \$       24,396       \$       24,9	Telephone	51.26	\$	4,204	\$	4,288	\$	4,374
Truck Insurance       51.29       \$ 54,376       \$ 55,464       \$ 56,         Truck Licenses (DMV)       51.30       \$ 14,720       \$ 15,015       \$ 15,         Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ -       \$ 6,375       \$ 6,         51. Total General and Administrative Costs       51       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       52       \$ 147,543       \$ 150,494       \$ 153,         53. Total Franchise Fees       53       \$ 23,917       \$ 24,396       \$ 24,	Tires	51.27	\$	32,936	\$	33,595	\$	34,267
Truck Licenses (DMV)       51.30       \$ 14,720       \$ 15,015       \$ 15,         Truck Repairs       51.31       \$ 55,207       \$ 6,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ -       \$ 6,375       \$ 6,         51. Total General and Administrative Costs       51       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       52       \$ 147,543       \$ 150,494       \$ 153,         53. Total Franchise Fees       53       \$ 477,543       \$ 24,396       \$ 24,	Travel	51.28	\$	-	\$	-	\$	-
Truck Repairs       51.31       \$ 55,207       \$ 56,311       \$ 57,         Utilities       51.32       \$ 4,431       \$ 4,520       \$ 4,         Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ - \$ 6,375       \$ 6,       5         51. Total General and Administrative Costs       51       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       52       \$ 177,290       \$ 180,836       \$ 184,         53. Total Franchise Fees       53       \$ 147,543       \$ 150,494       \$ 153,         54. Total Regulatory Fees       54       \$ 23,917       \$ 24,396       \$ 24,	Truck Insurance	51.29	\$	54,376	\$	55,464	\$	56,573
Utilities       51.32       \$       4,431       \$       4,520       \$       4,         Workers Compensation Insurance       51.33       \$       22,303       \$       22,750       \$       23,         Rate Review County Passthrough Fee       \$       -       \$       66,375       \$       6,         51. Total General and Administrative Costs       51       \$       700,653       \$       721,041       \$       735,         52. Total Tipping Fees       52       \$       177,290       \$       180,836       \$       184,         53. Total Franchise Fees       53       \$       147,543       \$       150,494       \$       153,         54. Total Regulatory Fees       54       \$       23,917       \$       24,396       \$       24,	Truck Licenses (DMV)	51.30	\$	14,720	\$	15,015	\$	15,315
Workers Compensation Insurance       51.33       \$ 22,303       \$ 22,750       \$ 23,         Rate Review County Passthrough Fee       \$ -       \$ 6,375       \$ 6,         51. Total General and Administrative Costs       51       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       52       \$ 177,290       \$ 180,836       \$ 184,         53. Total Franchise Fees       53       \$ 147,543       \$ 150,494       \$ 153,         54. Total Regulatory Fees       54       \$ 23,917       \$ 24,396       \$ 24,	Truck Repairs	51.31	\$	55,207	\$	56,311	\$	57,438
Rate Review County Passthrough Fee       \$       -       \$       6,375       \$       6,         51. Total General and Administrative Costs       51       \$       700,653       \$       721,041       \$       735,         52. Total Tipping Fees       52       \$       177,290       \$       180,836       \$       184,         53. Total Franchise Fees       53       \$       147,543       \$       150,494       \$       153,         54. Total Regulatory Fees       54       \$       23,917       \$       24,396       \$       24,	Utilities	51.32	\$	4,431	\$	4,520	\$	4,610
51. Total General and Administrative Costs       51       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       52       \$ 177,290       \$ 180,836       \$ 184,         53. Total Franchise Fees       53       \$ 147,543       \$ 150,494       \$ 153,         54. Total Regulatory Fees       54       \$ 23,917       \$ 24,396       \$ 24,	Workers Compensation Insurance	51.33	\$	22,303	\$	22,750	\$	23,205
51. Total General and Administrative Costs       51       \$ 700,653       \$ 721,041       \$ 735,         52. Total Tipping Fees       52       \$ 177,290       \$ 180,836       \$ 184,         53. Total Franchise Fees       53       \$ 147,543       \$ 150,494       \$ 153,         54. Total Regulatory Fees       54       \$ 23,917       \$ 24,396       \$ 24,	Rate Review County Passthrough Fee			-	\$	6,375	\$	6,375
52. Total Tipping Fees52\$ 177,290\$ 180,836\$ 184,53. Total Franchise Fees53\$ 147,543\$ 150,494\$ 153,54. Total Regulatory Fees54\$ 23,917\$ 24,396\$ 24,		51		700,653	\$			735,335
53. Total Franchise Fees       53       \$ 147,543       \$ 150,494       \$ 153,         54. Total Regulatory Fees       54       \$ 23,917       \$ 24,396       \$ 24,	52. Total Tipping Fees	52						184,453
54. Total Regulatory Fees         54         \$ 23,917         \$ 24,396         \$ 24,						-		153,504
					-		-	24,884
	55. Total Lease Payments to Affiliated Companies	55	\$	24,000	\$	24,480	\$	24,970
				-	·	-	-	1,533,849

#### **Operating Information**

		Base Year							
		Current Year	% Change	Projected					
F	esidential	<u>FY-2015</u>	<u>FY-2016</u>	<u>FY-2017</u>					
57.	Accounts								
58.	Routes								
59.	Tons Collected	1,824							
60.	Direct Labor Hours	8,963							

#### Non-Residential

61. Accounts

62. Routes

63. Tons Collected

64. Direct Labor Hours

#### **Recyclable Materials**

65. Fees from Other Agencies

- 66. Tons from Other Agencies
- 67. Cost per Ton

1,353	
4,636	

Proposed Rates are Rounded to the Nearest \$0.05 Rates to the Customer Include IWMA Fees Where Applicable

Service Description	Pickups Per Wk	Current Rates	Rate Adjustment	Proposed Rates	
Monthly service rates for residential custome		e cart. Reside	ntial customer	s mı	ist use
containers provided by the garbage company	<i>'</i> .				
URBAN RESIDENTIAL		Monthly			Monthly
32 Gallon waste cart	1	\$ 32.00	9.0%	\$	34.90
64 Gallon waste cart	1	\$ 46.30	9.0%	\$	50.45
96 Gallon waste cart	1	\$ 61.75	9.0%	\$	67.30
For urban residential customers the rate inclu provided by Mid-State Solid Waste.	ides weekly collection of trash,	greenwaste a	nd recycling in	con	tainers
RURAL RESIDENTIAL		Monthly			Monthly
32 Gallon waste cart	1	\$ 33.15	15.0%	\$	38.10
64 Gallon waste cart	1	\$ 48.10	15.0%	\$	55.30
96 Gallon waste cart	1	\$ 64.06	15.0%	\$	73.65
For rural residential customers the rate incluc in containers provided by Mid-State Solid Wa <b>RURAL COMMERCIAL</b>		Monthly			Monthly
		wonthiy			wonthiy
All rural commercial customer rates include w containers provided by Mid-State Solid Waste	ə.	-		-	-
32 Gallon waste cart	1	\$ 33.15	15.0%	\$	38.10
64 Gallon waste cart	1	\$ 48.10	15.0%	\$	55.30
96 Gallon waste cart	1	\$ 64.06	15.0%	\$	73.65
1.0 yd dumpster	1	\$ 128.83	15.0%	\$	148.15
1.5 yd dumpster	1	\$ 149.69	15.0%	\$	172.15
1.5 yd dumpster	2	\$ 282.18	15.0%	\$	324.50
1.5 yd dumpster	3	\$ 414.99	15.0%	\$	477.25
1.5 yd dumpster	4	\$ 547.69	15.0%	\$	629.85
1.5 yd dumpster	5	\$ 680.29	15.0%	\$	782.35
2 yd dumpster	1	\$ 176.00	15.0%	\$	202.40
2 yd dumpster	2	\$ 334.51	15.0%	\$	384.70
2 yd dumpster	3	\$ 493.58	15.0%	\$	567.60
2 yd dumpster	4	\$ 652.14	15.0%	\$	749.95
2 yd dumpster	5	\$ 810.95	15.0%	\$	932.60
		¢ 010100		Ŧ	002.00
3 yd dumpster	1	\$ 208.44	15.0%	\$	239.70
3 yd dumpster	2	\$ 398.87	15.0%	\$	458.70
3 yd dumpster	3	\$ 589.05	15.0%	\$	677.40
3 yd dumpster	4	\$ 779.38	15.0%	\$	896.30
		\$ 969.71	15 00/	\$	1 115 15
3 yd dumpster	5	\$ 909.71	15.0%	φ	1,115.15
3 yd dumpster 4 yd dumpster	5	\$ 272.19	15.0%	Գ \$	313.00

### Mid-State Solid Waste & Recycling Services, Inc. Proposed Rate Increase - Rates to the Customer Effective December 1, 2016

Proposed Rates are Rounded to the Nearest \$0.05 Rates to the Customer Include IWMA Fees Where Applicable

Service Description	Pickups Per Wk	Current Rates	Rate Adjustment	Proposed Rates	
4 yd dumpster	2	\$ 525.15	15.0%	\$	603.90
4 yd dumpster	3	\$ 778.16	15.0%	\$	894.90
4 yd dumpster	4	\$ 1,031.12	15.0%	\$	1,185.80
4 yd dumpster	5	\$ 1,284.08	15.0%	\$	1,476.70
6 yd dumpster	1	\$ 349.45	15.0%	\$	401.85
6 yd dumpster	2	\$ 675.85	15.0%	\$	777.25
6 yd dumpster	3	\$ 1,002.35	15.0%	\$	1,152.70
6 yd dumpster	4	\$ 1,124.50	15.0%	\$	1,293.15
6 yd dumpster	5	\$ 1,636.95	15.0%	\$	1,882.50
URBAN COMMERCIAL For urban commercial customers the rate inc	cludes weekly collection of recyc	Monthly	pers provide by	/ Mic	Monthly I-State
Solid Waste.				iviic	lotate
32 Gallon waste cart	1	\$ 32.00	9.0%	\$	34.90
64 Gallon waste cart	1	\$ 46.30	9.0%	\$	50.45
96 Gallon waste cart	1	\$ 61.75	9.0%	\$	67.30
1.0 yd dumpster	1	\$ 106.79	9.0%	\$	116.40
1.5 yd dumpster	1	\$ 125.36	9.0%	\$	136.65
1.5 yd dumpster	2	\$ 232.76	9.0%	\$	253.70
1.5 yd dumpster	3	\$ 340.37	9.0%	\$	371.00
1.5 yd dumpster	4	\$ 447.93	9.0%	\$	488.25
1.5 yd dumpster	5	\$ 555.59	9.0%	\$	605.60
2 yd dumpster	1	\$ 142.36	9.0%	\$	155.15
2 yd dumpster	2	\$ 266.78	9.0%	\$	290.80
2 yd dumpster	3	\$ 390.86	9.0%	\$	426.05
2 yd dumpster	4	\$ 515.50	9.0%	\$	561.90
2 yd dumpster	5	\$ 639.64	9.0%	\$	697.20
0 and during of an		ф <u>470</u> Г4	0.00/	<b></b>	400.40
3 yd dumpster	1	\$ 176.51	9.0%	\$	192.40
3 yd dumpster	2	\$ 332.67	9.0%	\$	362.60
3 yd dumpster	3	\$ 488.53	9.0%	\$	532.50
3 yd dumpster	4	\$ 649.13	9.0%	\$	707.55
3 yd dumpster	5	\$ 806.77	9.0%	\$	879.40
4 yd dumpster	1	\$ 211.19	9.0%	\$	230.20
4 yd dumpster	2	\$ 404.23	9.0%	\$	440.60
4 yd dumpster	3	\$ 592.26	9.0%	\$	645.55
4 yd dumpster	4	\$ 784.23	9.0%	\$	854.80
	5			\$	1,061.15
4 yd dumpster	5	\$ 973.54	9.0%	\$	1,061.

Proposed Rates are Rounded to the Nearest \$0.05 Rates to the Customer Include IWMA Fees Where Applicable

Service Description	Pickups Per Wk	Current Rates	Rate Adjustment	Proposed Rates	
6 yd dumpster	1	\$ 269.89	9.0%	\$	294.20
6 yd dumpster	2	\$ 515.81	9.0%	\$	562.25
6 yd dumpster	3	\$ 700.54	9.0%	\$	763.60
6 yd dumpster	4	\$ 1,008.17	9.0%	\$	1,098.90
6 yd dumpster	5	\$ 1,254.19	9.0%	\$	1,367.05
SPECIAL PURPOSE FEES - ALL AREAS, ALL CUSTOME	RS (unless oth	erwise indica	ated)		
Additional waste wheeler/cart collection & rental		Monthly			Monthly
Trash		Wontiny			Wontiny
32 Gallon waste cart	n/a	n/a	n/a		n/2
64 Gallon waste cart	1	\$ 5.30	n/a	\$	n/a 10.00
96 Gallon waste cart	1	\$ 5.30 \$ 5.30	n/a	Դ Տ	15.00
	I	φ 5.3U	n/a	φ	15.00
Greenwaste					
32 Gallon waste cart	n/a	n/a	n/a		n/a
64 Gallon waste cart	1	n/a	n/a	<b>^</b>	n/a
96 Gallon waste cart	1	\$ 5.30	n/a	\$	10.00
Recycling					
32 Gallon waste cart	n/a	n/a	n/a		n/a
64 Gallon waste cart	1	\$ 5.30	n/a	\$	6.00
96 Gallon waste cart	1	\$ 5.30	n/a	\$	7.30
On call service (for areas outside of the Urban Reserve L	ine) [Rural]				
2 yd Bin (rental fee only)	Monthly	\$ 21.20	n/a	\$	25.00
3 yd Bin (rental fee only)	Monthly	\$ 28.75	n/a	\$	35.00
Plus fee for emptying each time:		÷ _0		Ŧ	00.00
2 yd	Per Occurrence	\$ 74.60	n/a	\$	95.00
3 yd	Per Occurrence	\$ 89.35	n/a	\$	110.00
· · · · · · · · · · · · · · · · · · ·		· ·			
On call service (for areas inside of the Urban Reserve Lir	_ / • •				
2 yd Bin (rental fee only)	Monthly	\$ 21.20	n/a	\$	25.00
3 yd Bin (rental fee only)	Monthly	\$ 28.75	n/a	\$	35.00
Plus fee for emptying each time:					
2 yd	Per Occurrence	\$ 74.60	n/a	\$	80.00
3 yd	Per Occurrence	\$ 89.35	n/a	\$	95.00
Temporary bin service (one time use - less than one mon	th) [Rural]				
2 yd bin	Per Occurrence	\$ 74.60	n/a	\$	95.00
3 yd bin	Per Occurrence	\$ 89.35	n/a	\$	110.00
		-			
Temporary bin service (one time use - less than one mon	th) [Urban]				
2 yd bin	Per Occurrence	\$ 74.60	n/a	\$	80.00
3 yd bin	Per Occurrence	\$ 89.35	n/a	\$	95.00
Commercial container - pull out					
Rural	Per Occurrence	\$ 4.05	n/a	\$	4.05

Proposed Rates are Rounded to the Nearest \$0.05 Rates to the Customer Include IWMA Fees Where Applicable

Service Description	Pickups Per Wk	Current Rates	Rate Adjustment	Proposed Rates	
Urban	Per Occurrence	\$ 4.05	n/a	\$	4.05
Removal fee - container or cart				•	
Rural	Per Occurrence	\$ 39.70	n/a	\$	40.00
Urban	Per Occurrence	\$ 39.70	n/a	\$	25.00
Redelivery fee - container or cart					
Rural	Per Occurrence	\$ 39.70	n/a	\$	40.00
Urban	Per Occurrence	\$ 39.70	n/a	\$	25.00
			1		
Go back commercial (established customers)			,	•	
Rural	Per Occurrence	\$ 8.65	n/a	\$	40.00
Urban	Per Occurrence	\$ 8.65	n/a	\$	15.00
Go back residential (established customers)					
Rural	Per Occurrence	\$ 5.55	n/a	\$	20.00
Urban	Per Occurrence	\$ 5.55	n/a	\$	10.00
Lock-Bar set up	Per Occurrence	\$ 39.70	n/a	\$	39.70
Lock-Bar set up plus key & lock	Per Occurrence	\$ 47.45	n/a	\$	47.45
Unreturned carts - 32 gallons	Per Occurrence	\$ 58.65	n/a	\$	58.65
Unreturned carts - 60 gallons	Per Occurrence	\$ 80.70	n/a	\$	80.70
Unreturned carts - 90 gallons	Per Occurrence	\$ 87.85	n/a	\$	87.85
Walk-in fee	Per Occurrence	\$ 3.20	n/a	\$	5.00
Unlocking fee	Per Occurrence	\$ 2.10	n/a	\$	2.10
Drive-in fee, 100 feet <sup>1</sup>		¢ 4.05	n/n	¢	4.05
	Per Occurrence	\$ 4.85	n/a	\$	4.85
Drive-in fee, 200 feet <sup>1</sup>	Per Occurrence	\$ 9.50	n/a	\$	9.50
Drive-in fee, 300 feet <sup>1</sup>	Per Occurrence	\$ 13.75	n/a	\$	13.75
Labor & truck - per hour	Per Occurrence	\$ 90.60	n/a	\$	90.60
Commercial Recycling Service					
Rural		Monthly			Monthly
1.5 yd dumpster	1	\$ 28.12	15.0%	\$	32.35
2 yd dumpster	1	\$ 37.80	15.0%	\$	43.45
3 yd dumpster	1	\$ 56.25	15.0%	\$	64.70
4 yd dumpster	1	\$ 75.00	15.0%	\$	86.25
6 yd dumpster	1	\$ 112.50	15.0%	\$	129.40
Urban		Monthly			Monthly
1.5 yd dumpster	1	\$ 28.12	9.0%	\$	30.65

Proposed Rates are Rounded to the Nearest \$0.05 Rates to the Customer Include IWMA Fees Where Applicable

Urban: Santa Margarita, Garden Farms and the fringe area of Atascadero Rural: Creston, Rural Templeton Area, Pozo, La Panza, Park Hill, Huer Huero, Simmler, Etc.

Pickups Per Wk	Current Rates		Rate Adjustment	Proposed Rates		
1	\$	37.80	9.0%	\$	41.20	
1	\$	56.25	9.0%	\$	61.30	
1	\$	75.00	9.0%	\$	81.75	
1	\$	112.50	9.0%	\$	122.65	
Per Occurrence	\$	16.65	n/a	\$	25.00	
Per Occurrence	\$	67.95	n/a	\$	67.95	
Per Occurrence		n/a	n/a	\$	15.50	
Per Bag/Can/Etc.		n/a	n/a	\$	5.50	
	Per Wk 1 1 1 1 1 1 Per Occurrence Per Occurrence Per Occurrence	Per Wk       1     \$       1     \$       1     \$       1     \$       1     \$       Per Occurrence     \$       Per Occurrence     \$       Per Occurrence     \$	Per Wk         Rates           1         \$ 37.80           1         \$ 56.25           1         \$ 75.00           1         \$ 112.50           Per Occurrence         \$ 16.65           Per Occurrence         \$ 67.95           Per Occurrence         \$ 67.95	Per Wk         Rates         Adjustment           1         \$ 37.80         9.0%           1         \$ 56.25         9.0%           1         \$ 75.00         9.0%           1         \$ 112.50         9.0%           Per Occurrence         \$ 16.65         n/a           Per Occurrence         \$ 67.95         n/a	Per Wk         Rates         Adjustment           1         \$ 37.80         9.0%         \$           1         \$ 56.25         9.0%         \$           1         \$ 75.00         9.0%         \$           1         \$ 75.00         9.0%         \$           1         \$ 112.50         9.0%         \$           Per Occurrence         \$ 16.65         n/a         \$           Per Occurrence         \$ 67.95         n/a         \$           Per Occurrence         \$ 07.95         n/a         \$	

Extra charges apply to the disposal of contaminants found in any receptacle picked up.

1 "Drive-In Fee" refers to the charge imposed when a waste collection truck is required to drive off the roadway and onto a customer's property to collect waste. Drive-in also describes waste collection at the curbside of rural or remote areas.