

Municipal Indicators

Find out more about how each municipal indicator is calculated and what the results mean

Each indicator is intended to measure a specific aspect of the municipality's governance, finances, or community.

Each indicator has a defined benchmark. The benchmarks established by Municipal Affairs for each indicator are rules of thumb that provide a general indication of acceptable risk; however, a municipality may have unique circumstances or alternative strategies that justify a different result. Should a municipality flag an indicator, Municipal Affairs allows stakeholders to provide an explanation as to result. This explanation is then published next to the indicator result on the Municipal Indicators' Dashboard.

Indicator and Description	Expected Result	What It Means	Suggested Follow Up for Exceptions
<p>1 - Audit Outcome</p> <p>An audit report in the municipality's audited annual financial statements.</p>	<p>The audit report does not identify a going concern risk or denial of opinion.</p>	<p>The municipal auditor was able to complete the audit and express an opinion and did not identify a specific concern about the ability of the municipality to meet its financial obligations.</p>	<p>Follow auditor recommendations to resolve denial of opinion issues. Consider obtaining professional financial consulting services or requesting a viability review to address going concern issues.</p>
<p>2 - Ministry Intervention</p> <p>Interventions authorized by the Minister of Municipal Affairs in accordance with the <i>Municipal Government Act</i>, such as a viability review, or where directives were issued pursuant to an inspection.</p>	<p>The municipality was not the subject of a Municipal Affairs intervention.</p>	<p>Municipal Affairs is not undertaking a formal intervention with respect to the municipality. The Minister typically intervenes only when requested by a council or through a petition, and only issues directives in cases where significant concerns are evident.</p>	<p>Complete Minister-directed processes and actions.</p>

See the indicator results at alberta.ca/municipal-indicators.aspx

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Indicator and Description	Expected Result	What It Means	Suggested Follow Up for Exceptions
<p>3 - Tax Base Balance</p> <p>The proportion of the total municipal tax revenue generated by residential and farmland tax base, regardless of whether it is municipal property taxes, special taxes, or local improvement taxes.</p>	<p>The municipality's residential and farmland tax revenue accounts for no more than 95 per cent of its total tax revenue. Summer Villages are excluded from this indicator to better reflect their geographical and economic conditions.</p>	<p>The municipality can rely in some measure on its non-residential tax base to generate a portion of its tax revenues. These properties are typically taxed at a higher rate than residential and farmland properties.</p>	<p>Ensure taxes on residential and farmland properties are sufficient to meet budgeted expenditure requirements.</p>
<p>4 - Tax Collection Rate</p> <p>The ability of the municipality to collect own-source revenues, including property taxes, special taxes, local improvement taxes, and grants-in-place-of-taxes.</p>	<p>The municipality collects at least 90 per cent of the municipal taxes (e.g. property taxes, special taxes) levied in any year.</p>	<p>The municipality is able to collect its tax revenues and use those funds to meet budgeted commitments and requisitioning obligations.</p>	<p>Review tax collection and recovery policies and processes.</p>
<p>5 - Population Change</p> <p>The change in population of the municipality over the past ten years based on the Municipal Affairs Population List.</p>	<p>The population has not declined by more than 20 per cent over a ten-year period. Summer Villages are excluded from this measure because of the small permanent population.</p>	<p>The population of the municipality is stable or growing.</p>	<p>Consider how services and infrastructure can be scaled down to accommodate reduced demands.</p>

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Indicator and Description	Expected Result	What It Means	Suggested Follow Up for Exceptions
<p>6 - Current Ratio</p> <p>The ratio of current assets (cash, temporary investments, accounts receivable) to current liabilities (accounts payable, temporary borrowings, current repayment obligations on long-term borrowings).</p>	<p>The ratio of current assets to current liabilities is greater than one. This indicator is not typically measured if the municipality's total assets exceed current assets by a factor of two or more, as these municipalities typically have significant financial resources including long-term investments, but manage with minimal current assets.</p>	<p>The municipality is able to pay for its current financial obligations using cash or near-cash assets.</p>	<p>Consider increasing revenues or reducing costs to provide additional working capital.</p>
<p>7 - Accumulated Surplus/Deficit</p> <p>The total assets of the municipality net of total debt, excluding equity in tangible capital assets (tangible capital property less debts related to tangible capital property).</p>	<p>The municipality has a positive (above zero) surplus.</p> <p>An accumulated deficit is a violation of Section 244 of the <i>Municipal Government Act</i>. Municipalities in a deficit position are required to recover the shortfall in the next year.</p>	<p>The municipality has more operational assets than liabilities, which generally provides the municipality with cash flow to meet ongoing obligations and manage through lean periods of the year where costs may exceed revenues.</p>	<p>Consider increasing revenues or reducing costs to provide additional surplus and maintain working capital.</p>
<p>8 - On-Time Financial Reporting</p> <p>Whether the municipality successfully submitted its completed annual financial statements and financial information return to Municipal Affairs by the legislated due date.</p>	<p>The municipality's financial statements and financial information return for the preceding calendar year are received by Municipal Affairs no later than May 1st or the approved extension date.</p>	<p>The municipality is preparing its audited financial reports on a timely basis. Financial reporting is an important aspect of municipal accountability to its residents and businesses.</p>	<p>Consider additional resources to complete year-end accounting on a timely basis.</p>

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Indicator and Description	Expected Result	What It Means	Suggested Follow Up for Exceptions
<p>9 - Debt to Revenue Percentage</p> <p>The total amount of municipal borrowings, including long term capital leases, as a percentage of total municipal revenues.</p>	<p>The municipality's total borrowings represent less than 120 per cent (160 per cent for municipalities with a higher regulated debt limit) of its total revenue.</p>	<p>The municipality has maintained reasonable levels of borrowing debt.</p>	<p>Review anticipated funding sources for debt repayments to ensure borrowing commitments can be met.</p>
<p>10 - Debt Service to Revenue Percentage</p> <p>The total cost of making scheduled repayments (including interest) on borrowings as a percentage of total municipal revenues.</p>	<p>The municipality's total costs for borrowing repayments do not exceed 20 per cent (28 per cent for municipalities with a higher regulated debt limit) of its total revenue.</p>	<p>The municipality has assumed a reasonable level of borrowing repayment obligations.</p>	<p>The municipality has assumed a reasonable level of borrowing repayment obligations.</p>
<p>11 - Investment In Infrastructure</p> <p>The total cost of annual additions (through purchases or construction) to tangible capital assets (vehicles, equipment, buildings, roads, utility infrastructure, land) relative to the annual amortization (depreciation) on all tangible capital assets - measured as a five year average.</p>	<p>The municipality's average capital additions exceed the average amortization (depreciation).</p>	<p>The municipality is replacing its existing tangible capital assets and investing in new assets and infrastructure at a rate exceeding the estimated wear or obsolescence of its existing assets.</p> <p>This measure does not account for the effects of inflation; typically, replacement costs for new assets exceed the historic cost of existing assets.</p>	<p>Review asset replacement activities over past years and anticipated capital additions in future years to ensure average annual additions exceed average annual amortization. Consider conducting a study of municipal infrastructure to ensure that future service requirements can be met.</p>

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Indicator and Description	Expected Result	What It Means	Suggested Follow Up for Exceptions
<p>12 - Infrastructure Age</p> <p>The net book value of tangible capital assets as a percentage of the total original costs. Net book value is the original purchase cost less amortization (depreciation).</p>	<p>The net book value of the municipality's tangible capital assets is greater than 40 per cent of the original cost.</p>	<p>The municipality is replacing existing assets on a regular basis. If the municipality is adding new services or expanding facilities and infrastructure, it would be expected that the ratio would be higher than 40 per cent.</p>	<p>Consider conducting a study of municipal infrastructure to ensure that future service requirements can be met.</p>
<p>13 - Interest in Municipal Office</p> <p>The number of candidates running in a municipal election relative to the total number of councillor positions up for election.</p>	<p>The number of candidates exceeded the number of councillor positions.</p>	<p>The ratio of candidates to total council positions measures the willingness of electors to run for municipal office.</p>	<p>Consider increased focus on community engagement.</p>

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2022 Municipal Indicator Reporting

Summer Village of South View

The information contained below is presented fairly and is to the best of my knowledge correct.

Name, Title: Wendy Wildman, Chief Administrative Officer

Date: 02-Nov-23

Alberta 

Indicator #11 INVESTMENT IN INFRASTRUCTURE

Most capital assets and infrastructure require replacement after a period of service, and municipalities typically carry out these replacements on an ongoing basis to spread out replacement costs. Investment in Infrastructure measures the ratio of capital spending to amortization (depreciation) over a five-year period.

2022 Result

0.70

Expected Result

> 1 the municipality's average capital additions exceed the average amortization (depreciation)

Summer Village of South View Response

The Summer Village of South View is a smaller municipality that will typically carry forward multiple years of grant funding to ensure there is enough to undertake a larger annual project in order for it to be cost-effective for the municipality ie) multiple interested bidders, one-time mobilization costs. The Summer Village is currently in the cycle of carrying forward funding with future consideration of two major projects: one being tying into the regional sewer line and the other being becoming a member of the water commission and future tie-in to the regional water line.

~~In addition to the above, the Summer Village upgraded and added significant capital assets this year (2022) which will exceed~~

7.f



TOWN OF ONOWAY

Mail: Box 540
Oneway, Alberta
T0E-1V0
Town Office: 4812-51 Street
Phone: 780-967-5338

November 1, 2023

South View
Via e-mail: svsouthview@outlook.com

Dear Mayor and Council,

Oneway Regional Fire Services received the 2024 Fee Structure from Fire Rescue International (NWFR.)

At this time the Oneway Regional Fire Service member municipalities have accepted the Proposed 2024 Budget for Information. We are unable to provide a final budget at this time. Please note the yearly Consumable amount is a voluntary payment, and the members present chose to maintain 2023 Consumable rate of \$15,376.48

For your reference the table below outlines the 2023 Standby Rates, with the Proposed 2024 Standby Rates, and the variance between the 2 years. Annual rate increases are determined utilizing the most recent year of the posted Alberta Annual Inflation Rate in this case 2022.

		2023 Rate \$270,215.99 (3.183% Increase as per 2021 Alberta Annual Inflation Rate)	2024 Rate \$270,215.99 (6.500% Increase as per 2022 Alberta Annual Inflation Rate)	\$ Variance
NWFR Contract				
Oneway	20%	\$53,060.56	\$56,509.50	\$3,448.94
Alberta Beach	29%	\$79,682.65	\$84,862.02	\$5,179.37
Silver Sands	11%	\$28,651.10	\$30,513.42	\$1,862.32
South View	4%	\$10,521.59	\$11,205.49	\$683.90
Yellowstone	5%	\$14,244.61	\$15,170.51	\$925.90
Nakamun Park	6%	\$15,377.71	\$16,377.26	\$999.55
Val Quentin	7%	\$18,543.66	\$19,749.00	\$1,205.34
Castle Island	1%	\$2,386.81	\$2,541.95	\$155.14
Sunset Point	10%	\$27,999.09	\$29,819.03	\$1,819.94
SSB Bible Camp (10%)				
Ross Haven	7%	\$19,748.22	\$21,031.85	\$1,283.63
	100%	\$270,215.99	\$287,780.03	\$17,564.04

We are committed to providing a final budget as soon as practicable, but wished to advise municipalities of the 6.5% increase from Fire Rescue International. Please find (FRI) correspondence notification of 2024 rates attached.

Best Regards,

Jennifer Thompson
Chief Administrative Officer
cao@onoway.ca

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Town of Onoway
Box 540
Onoway AB T0E 1V0

October 1, 2023

Attention: CAO,

Thank you for choosing Fire Rescue International for your community Fire & Rescue needs for 2024. We have enjoyed a wonderful working relationship with the surrounding communities as North West Fire Rescue-Onoway and look forward to the continuation of our working relationship in 2024 as Fire Rescue International.

Please be aware our 2024 rates will be increasing by 6.5 % as per the 2022 Alberta Annual Inflation rate.

The following rates will be effective January 1, 2023.

Yearly Standby Rate: \$287,780.03
Yearly Consumables: \$16,375.95
Pumper Rate Per Unit: \$340.64
Tender Rate Per Unit: \$170.30
Rap Attack Rate Per Unit: \$231.25
Command Rate Per Unit: \$164.23
KM Per Pump: \$3.04
KMs Per Tender \$3.04
KMs Per Rap Attack: \$2.43
KMS Per Command: \$1.69
Additional Fire Fighter Rate Per Unit: \$71.89

Should you have any questions or concerns please do not hesitate to reach out to Chief David Ives.

Sincerely,

Fire Chief David Ives

103
1050

Munis 101: The Essentials of Municipal Governance

Whether you are a new or returning councillor, developing your skills and knowledge of what it takes to effectively serve your constituents is always a good strategy.

Munis 101: The Essentials of Municipal Governance delivers the key information and strategies that you need to excel in your role. Munis 101 is completely updated to reflect recent changes made to the *Municipal Government Act*, and includes best practices in everything from public participation to considering how to set tax rates.

Munis 101 will not only prepare you to excel in your role, but it also meets all Alberta Municipal Affairs requirements for mandatory post-election training by providing the fundamental strategies and concepts that new and returning elected officials can apply to learning about their own local municipal functions, plans, and financial information. In fact, the course has been endorsed by Alberta Municipal Affairs, so you can be confident that you have the baseline skills and knowledge you need to succeed.

Munis 101 is a two-day, in-person course with plenty of opportunities for reflection, discussion, and applying concepts and ideas to your own municipal context. The course is divided into five modules as follows:

Module 1 – Apply the Basics of Municipal Governance and Legislation in Alberta

- Distinguish the role of municipalities in Alberta
- Govern within the municipal organization and function

Module 2 – The Elected Official's Role in Municipal Leadership

- Recognize the roles and responsibilities of municipal elected officials
- Recognize and respect the roles and responsibilities of municipal staff
- Apply common council decision-making processes
- Work effectively within your individual leadership style

Module 3 – Navigate the World of Municipal Finance

- Recognise important budgeting and financial administration processes
- Distinguish how municipalities are funded

Module 4 – Explore the Role of Municipal Planning and Development

- Recognize how municipalities plan and grow
- Understand common planning and development processes

Module 5 – Ensure Effective Collaboration

- Recognize the importance of collaboration and the available tools
- Build relationships with local businesses and non-profits
- Recognize the opportunities and challenges of collaborating

Withdrawal policy:

- One month or more prior to course date: full refund
- Two weeks prior to course date or less: \$75 administration fee
- One week prior to course date: 50% administration fee
- Less than one week prior to course date or no-show: no refund
- A full refund will be issued in the case of a positive COVID-19 test that would preclude a registered participant from attending an in-person course, regardless of the statements above. However, notice of withdrawal is required as soon as possible
- In addition, anyone experiencing any COVID symptoms is not permitted to attend an in-person course, and will be issued a full refund so long as they send notification to the registrar before the course starts

Other Available Courses

- [Regional Partnerships and Collaboration](#)
- [Council's Role in Strategic Planning](#)
- [Council's Role in Municipal Service Delivery](#)
- [Council's Role in Land Use and Development Approvals](#)
- [Council's Role in Public Engagement](#)
- [Municipal Corporate Planning and Finance](#)

To register, choose a date that you want to register for using the Link in the Sidebar on the main [EOEP](#) page.

Home



The EOEP believes that professional development is about always improving. Even the most experienced councillor can become stronger through discussion with colleagues and thinking about issues in a new way.

Welcome to the EOEP Website

Upcoming Courses:

Munis 101 – Zoom – Registration coming soon!

January 25, 2024 – 2:00pm – 4:00pm

February 1, 2024 – 2:00pm – 4:00pm

February 8, 2024 – 2:00pm – 4:00pm

February 15, 2024 – 2:00pm – 4:00pm

*Course is spread over four two-hour sessions. Attendees must attend all 4 sessions

Look for our 2024 calendar of courses coming soon!

Who We Are

Serving your community is a big job. A large part of why elected officials are successful comes from the knowledge of their communities; the people, the landscape, the opportunities, and the challenges. However, for those serving in the smallest villages or rural municipalities to the largest cities, having knowledge about relevant legislation, planning and development processes, service delivery, as well as the skills to serve ethically, collaborate with your colleagues and municipal neighbours, and plan strategically is vital to leading your community.

The EOEP is here to provide you with those skills and knowledge. We offer Munis 101: the Essentials of Municipal Governance, an overarching course designed to provide both new and returning councillors with the skills and knowledge they need to excel in their positions moving forward. We also offer six (6) additional supplementary courses that will allow participants to delve into the details of topics such as public participation, regional partnerships, land use and development approvals, and others. For more information on courses currently available and to register, click [here](#).

Municipal Elected Leaders Certificate (MELC)



The Elected Officials Education Program (EOEP) in partnership with University of Alberta's Augustana Extended Education have launched a Municipal Elected Leaders Certificate ([MELC](#)). The certificate recognizes an elected leaders' commitment to ongoing education in pursuit of high-quality service to their community.

Munis 101



Learning on the job is never easy. Add to that the pressure that comes with serving your community and the learning curve can seem impossible to overcome. Click [here](#) to learn more about the EOEP's *Munis 101: The Essentials of Municipal Governance*, and how it can help both new and returning councillors excel in their roles.

Association Events



The EOEP is a joint venture of the Rural Municipalities of Alberta (RMA) and Alberta Municipalities. To learn more about the associations, visit their websites! Click [here](#) to learn more about the RMA and click [here](#) to learn more about Alberta Municipalities.

Alberta Beach Snowmobile Club

www.absnowmobileclub.com

November 22, 2023

To Whom It May Concern.

The Alberta Beach Snowmobile Club has been going strong since our inception in 1969. In that time, we have built with the cooperation of local government bodies an amazing trail system within the County of Lac Ste Anne that has approximately 130 kms of groomed trails. These trails provide snowmobilers with of all ages a safe environment to enjoy this great winter sport.

The club members volunteer hundreds of hours each year to build and maintain the trails and have obtained funds necessary for equipment and contracting expenses from the sale of trail passes, poker rallies, casinos, and various government grants. Our biggest challenge right now is that our 22-year-old groomer needs to be replaced and we are looking at having to raise approximately \$200,000.00 for a good second-hand unit. Grooming the trails is essential and having a dependable unit is so important during the riding season. If you have never had the opportunity to explore the trails, we urge you to contact the club and we will be happy to arrange a ride.

If you can support the club with a financial donation of any amount it would be greatly appreciated, and we can continue to offer one of the very best trail systems in the province to sledgers in our own area and those that come from different parts of Alberta.

Thank you for your time and if you have any questions regarding the club or trail system, please do not hesitate to contact us.

Yours truly,



Tyler Geddes
President
geddes.tyler@gmail.com
780-991-9507

Box 446

Alberta Beach AB T0E 0A0

Court of King's Bench of Alberta

Citation: Summer Village of South View v Woslyng, 2023 ABKB 662

Date: Sept 19, 2023
Docket: 2203 09079
Registry: Edmonton

2023 ABKB 662 (CanLII)

Between:

Summer Village of South View

Applicant

- and -

James Woslyng

Respondent

**Endorsement
of the
Honourable Justice C.L. Arcand-Kootenay**

[1] Mr. Woslyng, the Respondent, was elected to Council for the Summer Village (the "Summer Village") of South View, the Applicant, on July 10, 2021.

[2] The Chief Administrator of the Summer Village was advised in January 2022, that Mr. Woslyng had arrears of property taxes owing to the Municipality that had accrued since April 6, 2020.

[3] I am asked to decide whether Mr. Woslyng is disqualified from his seat on Council for property tax arrears pursuant to s 175 of the *Municipal Government Act* (“MGA”), RSA 2000, c M-26.

[4] I am also asked to decide the issue of collateral attacks. Specifically, whether Mr. Woslyng can collaterally attack the Order to Remedy and, the Enforcement Order, by way of a defence to this Action.

FACTS

[5] Mr. Woslyng was elected as a municipal councillor for the Summer Village in the 2021 municipal election. The nomination day was June 12, 2021, and the election day was July 10, 2021.

[6] Mr. Woslyng owns a parcel of land in the Summer Village with the legal description of Plan 1720210, Block 1, Lot 12A (the “Property”).

[7] There has been a long history of development related problems with the Property since 2011.

[8] The development related matter at issue in this case in an Order to Remedy which was issued by the Summer Village’s Development Office on September 4, 2019 (the “Order to Remedy”). The Order to Remedy stated that the exterior of the building on the Property was not completed (as required by a prior development approval) and stated that the exterior of the building was to be completed by September 30, 2019. It also stated that Mr. Woslyng could seek review of the Order to Remedy by Council.

[9] Mr. Woslyng requested a review of the Order to Remedy by Council on September 17, 2019, by letter. Mr. Woslyng attended a Council meeting on October 23, 2019, for this review, and the matter was deferred to a later meeting. Mr. Woslyng attended the subsequent Council meeting on November 20, 2019, at which time Council gave him a time extension for complying with the Order to Remedy until March 1, 2020, to finish the exterior of his building.

[10] No application for appeal or judicial review of Council’s decision of November 20, 2019, was served on the Summer Village.

[11] In March of 2020, the Summer Village’s Development Officer advised the CAO that the Property remained non-compliant in that the exterior was still not completed. The Summer Village CAO then instructed legal counsel to commence enforcement proceedings.

[12] A demand letter was sent to Mr. Woslyng by legal counsel on March 20, 2020, demanding compliance. Within this letter, it stated as follows:

The expenses and costs of action taken by the Summer Village to enforce this Enforcement Order will be amounts owing to the municipality and may be added to the tax roll. The costs could be significant.

[13] The Enforcement Order mentioned in the Demand Letter was regarding the Order to Remedy Enforcement activities taken by the Summer Village’s legal counsel included the demand letter and registration of a caveat against title to the Property.

[14] Legal enforcement costs of \$610.00 were added to Mr. Woslyng's property tax roll on April 6, 2020. Legal costs of \$484.58 were added to the tax roll on June 16, 2020. Penalties with respect to unpaid taxes thereafter totalling \$703.84, were added to the tax roll between January 5, 2021, and January 1, 2022.

[15] At the time of his election to Council, Mr. Woslyng was in arrears of the legal enforcement costs that were added to his Property tax roll on April 6, 2020.

[16] On June 23, 2020, Mr. Woslyng was advised by Summer Village staff, in writing, that the legal enforcement costs were added to his tax roll. A statement of his current tax account was also provided at that time. This statement of account included the legal costs.

[17] The addition of enforcement costs for an Order to Remedy is expressly authorized by s 553(1)(c) of the *MGA*.

[18] Mr. Woslyng attended a Council meeting on March 17, 2021, and asked that the caveat be removed from his title and that the costs of enforcement be removed from his tax roll. Council deferred their decision on this to a subsequent meeting.

[19] At the July 21, 2021, Council meeting, by which time Mr. Woslyng was an elected Councillor, Council denied Mr. Woslyng's request to discharge the caveat or reverse the enforcement costs. The Summer Village was not served with any notice of application for judicial review of that decision.

[20] It was identified by the Summer Village in January of 2022 that Mr. Woslyng had an outstanding property tax balance of \$1,798.41.

[21] On March 4, 2022, the Summer Village CAO wrote to Mr. Woslyng to advise him that his property taxes were in arrears and to confirm that his eligibility as a councillor would be on the March 16, 2022 Meeting Agenda.

[22] At the March 16, 2022, Meeting, the issue was discussed. Mr. Woslyng asked for copies of legal counsel invoices for the enforcement issues. He also asked that the issue be deferred to the April 20, 2022 Meeting. The deferral was granted, and instructions were given to provide copies of the invoices. The (redacted) invoices were provided.

[23] The issue was on the Agenda for the April 20, 2022 Council Meeting. A motion was passed by (the remainder of) Council that Mr. Woslyng was disqualified from Council and directing the CAO to instruct legal counsel to apply to the Court for an Order declaring Mr. Woslyng as disqualified.

ANALYSIS OF FACTS AND LAW

[24] Mr. Woslyng paid his property taxes from May 2003 to January 2022 in total, apart from two charges on his tax statement of account, respectively \$610.00 and \$484.58, for legal costs.

[25] Ms. Wendy Wildman stated in her Affidavit sworn on May 18, 2022, that Mr. Woslyng has repeatedly disputed the validity of these charges on his tax roll and stated that he has not paid them because he believes them to be invalid

[26] Section 545 of the *MGA* provides as follows:

545(1) If a designated officer finds that a person in contravening this or any other enactment that the municipality is authorized to enforce or a bylaw, the designated officer may, by written order, require the person responsible for the contravention to remedy it if the circumstances require.

(2) The order may

(a) Direct the person to stop doing something, or to change the way in which the person is doing it;

(b) Direct a person to take any action or measure necessary to remedy the contravention of the enactment or bylaw, including the removal or demolition of a structure that has been erected or placed in contravention of a bylaw, and, if necessary, to prevent a re-occurrence of the contravention;

(c) State a time within which the person must comply with the directions;

(d) State that if the person does not comply with the directions within a specified time, the municipality will take the action or measure at the expense of the person.

[27] Section 546.1(1) of the *MGA* provides that a municipality may register a caveat against title in respect of an order issued under s 545.

s 546.1(1) A municipality may register a caveat under the *Land Titles Act* in respect of an order made under section 545 or 546 dealing with a dangerous structure, excavation or hole or unsightly property against the certificate of title for the land that is the subject of the order.

[28] There is an appeal process included in the *MGA* for orders issues under s 545. Firstly, a review by the Municipal Council may be requested under s 547(1). On a review, the council may confirm, vary, substitute, or cancel the order. Secondly, an appeal to the court may be lodged under s 548(1) of the *MGA* where the procedures required by the *MGA* are not followed or the decision is patently unreasonable.

[29] The *MGA* contains provisions confirming municipalities may take actions to remedy contraventions. The former s 549(1) of the *MGA* in force at the relevant time provides as follows

Municipality remedying contraventions

s 549(3) The expenses and costs of an action or measure taken by a municipality under this section are an amount owing to the municipality by the person who contravened the enactment or bylaw.

[30] The former s 553(1) of the *MGA* in force at the relevant time expressly authorizes that a council may add expenses and costs of enforcement of Orders to Remedy to a property tax roll as follows:

Adding amounts to a tax roll:

s 553(1) A Council may add the following amounts to the tax roll of a parcel of land:

...

(c) unpaid expenses and costs referred to in s 549(3), if the parcel's owner contravened the enactment or bylaw and the contravention occurred on all or part of the parcel;

...

(2) Subject to s 659, when an amount is added to the tax roll of a parcel of land under subsection (1), the amount

(a) is deemed for all purposes to be a tax imposed under Division 2 of Part 10 from the date it was added to the tax roll, and

(b) forms a special lien against the parcel of land in favor of the municipality from the date it was added to the tax roll.

[31] The Summer Village's expenses and costs take to remedy a contravention of the *MGA* and/or a bylaw are an amount owing to the municipality in accordance with s 549 of the *MGA*. The Summer Village's legal expenses are part of such "expenses and costs." All such amounts owing are specifically authorized to be added to the tax roll by s 553(1)(c) if the parcel's owner contravened the enactment or bylaw and the contravention occurred on all or part of the parcel. This is what occurred in the matter before me.

The tax roll printout from the Municipality's records dated January 5, 2022, confirmed that Mr. Woslyng had arrears of property taxes in the amount of \$1,798.41. Mr. Woslyng did not pay the following amounts on his tax roll:

- a) Legal enforcement costs in the amount of \$610.00 from April 6, 2020;
- b) Legal enforcement costs in the amount \$484.58 from June 16, 2020;
- c) Penalty of \$197.02 applied on January 5, 2021 (arising from non-payment of the above amounts);
- d) Penalty of \$25.83 applied July 1, 2021;
- e) Penalty of \$51.66 applied August 3, 2021;
- f) Penalty of \$77.50 applied September 1, 2021;
- g) Penalty of \$77.50 applied October 1, 2021; and
- h) Penalty of \$274.33 applied January 1, 2022.

[32] The Summer Village has the authority to apply penalties to unpaid taxes pursuant to its Bylaw 226-2021, as follows:

...

1. Where any taxes levied for the current year remain unpaid after June 30th, these outstanding taxes are subject to a penalty thereon in the amount of

2% on the first day of July, 4% on the first day of August, 6% on the first day of September, and 6% on the first day of October.

2. Any taxes which are not paid on or before the 31st day of December of the current year, shall be deemed to be in arrears and shall be in each subsequent calendar year, subject to a penalty of 18% on the first day of January with respect to the amount of taxes so in arrears...

[33] The legal enforcement costs were added to Mr. Woslyng's tax roll on April 6, 2020, and June 16, 2020. He was notified in writing of the addition to his tax roll on June 23, 2020.

[34] I find the legal enforcement costs that were added to Mr. Woslyng's tax roll were properly added pursuant to the provisions of the *MGA* and the Summer Village's Bylaws.

[35] Section 174(1)(b) of the *MGA* provides that a municipal councillor is disqualified from council if such councillor ceases to be eligible as a candidate under the Local Authorities Election Act, RSA 2000, CL-21 (the "*LAEA*").

[36] Pursuant to s 22(1)(c) and 22(1)(d) of the *LAEA*, a person is not eligible to be nominated as a candidate in any election under the *LAEA*, if on nomination day, the person is indebted to the municipality of which the person is an elector for taxes in default exceeding \$50, excluding from the amount any indebtedness for current taxes, and any indebtedness for arrears of taxes for which the person has entered into a consolidation agreement with the municipality, unless the person is in default in the payment of money due under the agreement, or the person is indebted to the local jurisdiction for which the election is to be held for any debt exceeding \$500 and in default for more than 90 days.

[37] As Mr. Woslyng was in arrears of property taxes owing to the Municipality, the Summer Village, in the amount of \$1,798.41 on both nomination day, June 12, 2021, and indeed on election day, July 10, 2021, Mr. Woslyng is disqualified from Council pursuant to the *LAEA*.

[38] Pursuant to s 175(1) of the *MGA*, a councillor that is disqualified must resign immediately. However, Mr. Woslyng has not resigned and has refused to resign from Council.

[39] Pursuant to s 175(2) of the *MGA*, if the councillor who is disqualified from council does not resign immediately, the council may apply to a Judge of the Court of King's Bench for an order declaring the person to be disqualified from council.

[40] Section 174(4) of the *MGA* confirms that a councillor who is disqualified under that section is eligible to be elected in the next general election in the municipality if the person is eligible for nomination under *LAEA*. As such, Mr. Woslyng is ineligible to run in any by-election to fill a vacant position created by his disqualification because such by-election is not a "general election."

DECISION:

[41] I declare that Mr. Woslyng is disqualified from Council. I also find that Mr. Woslyng is not eligible to run as a candidate in any by-election to fill any vacant council position that would be created by granting such an order.

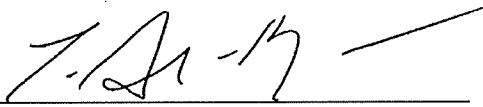
[42] I also find that as Mr. Woslyng did not avail himself to further appeal or application for judicial review of the decision of the Summer Village of November 20, 2019, he is not permitted to collaterally attack the Order to Remedy by way of defence to his application.

COSTS:

[43] The parties may appear before me to speak to the matter of costs.

Heard on the 11th day of May, 2023.

Dated at the City of Edmonton, Alberta this 19th day of September, 2023.



C.L. Arcand-Kootenay
J.C.K.B.A.

Appearances:

Michelle Gallagher
for the Applicant

Aizlynn Regan
for the Respondent

11-5



Court of King's Bench of Alberta

Date:
Docket: 2203 09079
Registry: Edmonton

Between:

Summer Village of South View

Applicant

- and -

James Woslyng

Respondent

**Endorsement
of the
Honourable Justice C.L. Arcand-Kootenay**

Introduction

[1] The Summer Village of South View applied under s 175 of the *Municipal Government Act*, RSA 2000, c M-26 for a declaration that Mr. Woslyng was disqualified from council for failing to pay his municipal taxes. In *Summer Village of South View v Woslyng*, 2023 ABKB 662, I granted that application.

[2] Now, the parties have made submissions on costs, and I must decide three issues:

1. Should the costs hearing be adjourned?
2. Are the fees paid to the CAO a valid disbursement? and

3. What is the appropriate level of costs?

Issue 1: Should the costs hearing be adjourned?

[3] The Respondent asks for the costs hearing to be adjourned pending appeal of the disqualification decision. Effectively, the Respondent is asking for a stay of the costs hearing pending appeal.

[4] Costs should be resolved at the time of the decision, notwithstanding an expressed intention to appeal: *Klassen v Canadian National Railway Co*, 2023 ABCA 233 at para 11; *Bhasin (cob Bhasin & Associates) v Hryniew*, 2013 ABCA 180 at para 9.

[5] I decline to grant the adjournment.

Issue 2: Are the fees paid to the CAO a valid disbursement?

[6] In *Hansraj v Ao*, 2002 ABQB 772, Slatter J, as he then was, explained that disbursements are typically an amount that is paid to a third party, that is related to the file in question, and that rises over and above the general overhead expenses of a lawyer: at para 17.

[7] Typically, as part of a costs award, the successful litigant is entitled to compensation for all reasonable and proper disbursements: *Allen (Next Friend of) v University Hospitals Board*, 2006 ABCA 101 at para 2; *ENMAX Energy Corp v Alberta*, 2018 ABCA 291 at para 5. Whether a disbursement is reasonable and proper should be assessed based on what was known at the time the disbursement was incurred: *Dirk v Toews*, 2020 ABCA 477 at para 43.

[8] In this case, the municipality is asking for the Court to recognize its payments to its CAO for preparation for this litigation as reasonable and proper disbursements. However, the CAO is the municipality's representative. So, effectively, the municipality is asking for compensation for the time it spent on this litigation. This is a normal part of the cost of litigation and would not normally be compensated.

[9] I could not find any reported cases that were directly on point. However, in *Crooked Post Shorthorns v Masterfeeds Inc*, 2009 ABQB 69, the Court denied a corporate representative's request for travel expenses to be paid as disbursements, because it would be unfair to pay a corporate agent when an individual plaintiff or defendant would not be entitled to travel expenses: at para 21. By analogy, a normal plaintiff or defendant would not be entitled to compensation for their time spent on the litigation, so a municipality's representative also should not be compensated.

[10] Similarly, in *Sidorsky v CFCN Communications Ltd*, 1998 ABCA 127, the Court of Appeal considered whether fees for a private investigator who tracked and interviewed witnesses were reasonable and proper disbursements. The Court held that normally witness tracking is part of a lawyer's preparation for trial and would be partially indemnified by party and party costs: at para 4. The Court concluded that disbursements should not be used for part of the cost of litigation to which Schedule C normally applies. By analogy, disbursements should not be used to compensate for the normal costs of litigation borne by the litigant.

[11] I note that parties to litigation are usually entitled to conduct money as set out in the *Alberta Rules of Court*, Alta Reg 124/2010, Schedule B, Division 3: *Parrish & Heimbecker Ltd v All Peace Auctions Ltd*, 2002 ABQB 602 at para 23; *Petrogas Processing Ltd v Westcoast*

Transmission Co, 1990 CanLII 5506 at para 73 (ABQB); but see *Chisholm v Lindsay*, 2013 ABQB 589 at para 56. Otherwise, they do not normally receive any compensation for the time or effort they expend for the litigation.

[12] I conclude that the CAO's fees are not reasonable and proper disbursements.

Issue 3: What is the appropriate level of costs?

[13] Under Schedule C, s 1(4) of the *Alberta Rules of Court*, when a remedy is given in a judgment or order other than the payment of money, costs under Schedule C should be assessed according to Column 1, unless the Court otherwise orders.

[14] Enhanced costs may be appropriate where there has been litigation misconduct that falls short of the reprehensible, scandalous, or outrageous conduct that attracts solicitor-client costs: *Condo Corp No 0410106 v Medicine Hat (City of)*, 2020 ABCA 43 at para 5; *Eist v Goldstick Estate*, 2019 ABCA 508 at para 30. This is often achieved by applying a multiplier to Schedule C costs.

[15] In this case, the Summer Village asks for enhanced costs on three grounds:

1. The merits of their application;
2. The collateral attack made by the respondent; and
3. The *sui generis* nature of this type of application.

[16] I will address each of these grounds in turn.

[17] First, simply losing an application does not justify enhanced costs, so the first ground is not an appropriate basis for awarding enhanced costs: *PricewaterhouseCoopers Inc v Perpetual Energy Inc*, 2021 ABCA 92 at para 5 [*PricewaterhouseCoopers*]; *0678786 BC Ltd v Bennett Jones LLP*, 2021 ABCA 197 at para 19. The fact the party lost is addressed by the merits of the application, so it does not need to be reflected in a costs award.

[18] Second, aggressive litigation and tenuous positions may add to the complexity of the litigation, which can attract an enhanced costs award: *PricewaterhouseCoopers* at para 8. In this case, the Respondent attempted to relitigate the development history of the property subject to municipal taxes, resulting in lengthy filings and a significant time increase in what was otherwise a straightforward application. I have already found that this was a collateral attack. Since it significantly contributed to the complexity of the litigation, I find that it attracts an award of enhanced costs.

[19] Third, I recognize that the *sui generis* nature of this type of application may attract an enhanced costs award. In *Rocky View (County of) v Wright*, 2021 ABQB 930 [*Wright*], Devlin J held that applications to disqualify a councillor occur in the unique context of a democratic local government: at paras 27, 34. He awarded a lump sum costs award of \$40,000, which was intended to be less than an award of solicitor-client costs, but more than an award of 40-50% of actual costs as set out in *McAllister v Calgary (City of)*, 2021 ABCA 25.

[20] Similarly, in *Wainwright (Municipal District No 61) v Willerton*, 2000 ABQB 980 [*Willerton*], Veit J granted solicitor-client costs for a failed application to have a councillor disqualified, albeit without significant explanation for that award.

[21] However, both of these cases are distinguishable from this case, because in both *Wright* and *Willerton* the individual councillor successfully defended the municipality's application for disqualification. In coming to the decision in *Wright*, Devlin J specifically considered the fact that the individual councillor is at a disadvantage in defending their position against the taxpayer-backed municipality: at para 27. Additionally, in *Wright*, Devlin J found that the application to disqualify was driven by inappropriate political considerations and took this into account in making his costs award: at paras 28-32.

[22] In this case, there is no need to take action to prevent the legislation from being used for political ends. As well, if anything, the asymmetry in power between the municipality and the individual councillor would favour a lower costs award against the councillor. Taking everything into account, I conclude the need to recognize and protect the democratic process is a neutral factor in this case.

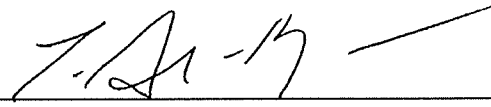
[23] The Summer Village suggests that an enhanced costs award is appropriate, because otherwise the taxpayers would bear the costs of the litigation. However, that same argument could apply any time a government entity is the successful party in litigation. As it stands, in any such litigation, the taxpayers end up bearing the costs of the legal fees that are not compensated by costs. In my view, this is not a reason for awarding enhanced costs.

[24] I conclude that some enhanced costs are appropriate in this case, although not the Column 5 costs award that the Applicant asks for.

[25] I award costs based on Column 3 of Schedule C of the *Alberta Rules of Court*.

Heard on the 23rd day of November, 2023.

Dated at the City of Edmonton, Alberta this 28th day of November, 2023.



C.L. Arcand-Kootenay
J.C.K.B.A.

Appearances:

Michelle Gallagher
for the Applicant

Aizlynn Regan
for the Respondent

11-C



ALBERTA
MUNICIPAL AFFAIRS

*Office of the Minister
MLA, Calgary-Hays*

AR111878

August 9, 2023

Subject: 2024 Fire Services Training Program Grant

Dear Chief Elected Officials:

It is my pleasure to announce that Municipal Affairs is providing \$500,000 in grant funding for the 2024 Fire Services Training Program. Public safety is always a priority and, while we respect that fire services is a municipal responsibility, the Government of Alberta recognizes that a strong provincial-municipal partnership is key to keeping Albertans safe.

This grant provides supplemental funding supports to assist Alberta communities in ensuring their local fire services are adequately trained to respond to identified community risks. Courses that may be approved for delivery under this grant will align with key outcomes below:

- public safety is preserved in Alberta;
- community risks are being effectively managed by local authorities; and
- firefighters are able to receive training in alignment with best practices.

The grant guidelines and application form are available at www.alberta.ca/fire-services-training-grant.aspx. Please forward this information to your chief administrative officers and fire chiefs, so they may complete the application form. Collaboration involving multiple municipalities is permitted, but not required.

If you have any questions regarding the grant applications or the program guidelines, please contact Municipal Affairs at 1-866-421-6929 or firecomm@gov.ab.ca.

This government recognizes the important work of fire services. This grant program will provide fire departments across the province with knowledge and skills to protect their communities.

Sincerely,

A handwritten signature in blue ink that reads "Ric McIver".

Ric McIver
Minister

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11.d



Alberta Beach

Box 278 • Alberta Beach • Alberta • T0E 0A0
Telephone: 780-924-3181 • Fax: 780-924-3313

August 24, 2023

Fire Rescue International
Attention: David Ives, Fire Chief
Box 1550
Onoway, AB
T0E 1V0
Email: david.ives@firerescueinternational.net

Dear Chief Ives:

Re: Intent to Enter New Agreement for Fire Services

Alberta Beach Council received your letter of August 5th, 2023 at their last regular Council meeting held on August 22, 2023. Please be advised that Council's intent is to enter into a new agreement for fire services upon the expiry of the current agreement as per the following motion;

MOTION #155-23

MOVED BY Councillor Muir that the Town of Onoway and Fire Rescue International be notified that Alberta Beach's intent is to enter into a new agreement for fire services upon the expiration of the current agreement.

CARRIED UNANIMOUSLY

Please do not hesitate to contact me if you require any further information.

Sincerely,

Kathy Skwarchuk,
CAO

Cc: Alberta Beach Council
Town of Onoway
Onoway Regional Fire Services Member Municipalities

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Summer Village of Sunrise Beach

Box 1197

Onoway, Alberta

TOE 1VO

Email:

svsunrisebeach@wildwillowenterprises.com

Phone: (780) 967-0271

Fax: (780) 967-0431

l.e.

August 28th, 2023

Lac Ste. Anne County
Town of Onoway
Town of Mayerthorpe
Village of Alberta Beach
Summer Villages of Birch Cove, Castle Island, Nakamun Park, Ross Haven, Sandy Beach, Silver Sands, South View, Sunset Point, Val Quentin, West Cove and Yellowstone
Ste. Anne Emergency Management Agency

Council and Admins:

Re: Sunrise Beach Councillor Resignation and Byelection Results

After the June 13th, 2023 regular council meeting, Councillor Everett Steenbergen submitted a letter of resignation. The municipality then underwent a byelection and we are pleased to advise Mr. Brian Benning was declared elected as a result of the August 5th, 2023 byelection. We further advise Mr. Benning was officially sworn in as Councillor for the Summer Village of Sunrise Beach at the August 22nd, 2023 Council meeting. Mr. Jon Ethier remains Mayor, and Mr. Mike Benson remains Deputy Mayor.

Thank you.

Regards,

Wendy Wildman
Chief Administrative Officer
Summer Village of Sunrise Beach

cc: Summer Village of Sunrise Beach Council



Summer Village of Birch Cove

Box 8, Alberta Beach, AB T0E 0A0

PH:(780)967-0271 FAX: (780)967-0431

www.birchcove.ca

August 29th, 2023

Lac Ste. Anne County

Town of Onoway

Town of Mayerthorpe

Village of Alberta Beach

Summer Villages of Castle Island, Sunrise Beach, Nakamun Park, Ross Haven, Sandy Beach, Silver Sands, South View, Sunset Point, Val Quentin, West Cove and Yellowstone

Re: Summer Village of Birch Cove Councillor Resignation & Byelection Results

The Summer Village of Birch Cove, at their June 15th, 2023 regular Council meeting received a letter of resignation from Councillor Eugene Dugan. A byelection was scheduled for August 5th, 2023. Nomination day was concluded on July 8th, 2023 and as no other candidates were forthcoming, Mr. Dean Preston was elected to Council by acclamation.

The Mayor remains as Steven Tymafichuk and Deputy Mayor as Dory Sample.

Please don't hesitate to contact the undersigned if you require further information.

Thank you.

Sincerely,

Wendy Wildman

Wendy Wildman

Chief Administrative Officer

WW/dw

c.c. Summer Village of Birch Cove Council

Box 8, Alberta Beach, AB T0E 1A0

Phone: 780-967-0271 email: cao@birchcove.ca

www.birchcove.ca

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svsouthview@outlook.com

From: Laurie Haak <LHaak@yrl.ab.ca>
Sent: September 29, 2023 3:53 PM
Cc: Karla Palichuk; Wendy Sears; Jocie Wilson; Laina Kelly
Subject: YRL 2024 Draft Budget
Attachments: YRL 2024 Budget Overview.pdf; YRL Draft 2024 Budget with Projections for 2025 and 2026.pdf; YRL Board Overview and Appointments - September 2023.pdf; YRL Board Appointments.pdf; YRL Board Appointments.docx

Sending on behalf of Karla Palichuk, YRL Director.

Dear Municipal Administrators and School Division Superintendents,

On behalf of the Yellowhead Regional Library (YRL) Board of Trustees, I am pleased to share the YRL budget with you:

- 2024 Budget Overview
- 2024 Draft Budget with Projections for 2025 and 2026

The Executive Committee reviewed the draft budget in August and passed a motion recommending the Board approve the budget. The Board will meet to review the draft budget on October 16 and will vote on the budget at the annual organizational meeting on December 4.

To assist you in appointing a representative to the YRL Board of Trustees (and an alternate, if you choose), please refer to these documents:

- Board of Trustees Overview, Appointments and Meetings
- YRL Board Appointments Form (PDF and Word)
 - **Action:** Please return the form following your organizational meeting; if you choose not to appoint a trustee, please let me know.

We look forward to working with the Trustees to support YRL's continued provision of valued programs and services to member public and school libraries.

This email and the attachments will be forwarded to YRL trustees and member public library managers for their information.

Thank you and we look forward to hearing your feedback!

Karla Palichuk MLIS

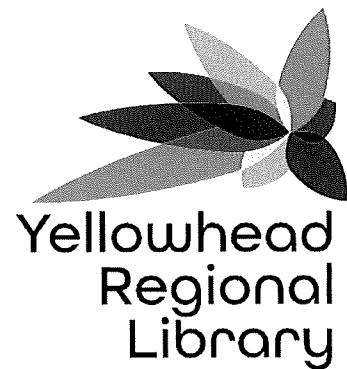
SHE/HER
Director

P: 780-962-2003 EXT 226
yrl.ab.ca | Box 4270, Spruce Grove, AB T7X 3B4



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2024 Budget Overview



Introduction

Integrated planning is the process that links mission, vision, values and priorities to coordinate and drive all planning and resource allocation operations.

Determining the cost of YRL's routine expenses (organizational commitments and operations) while balancing strategic planning efforts (Plan of Service initiatives) is a part of the annual budget process.

Not all components of the strategy will need more direct funding. Some tasks might need new processes or procedures, as well as a reallocation of resources (staff time).

Budget Process

- Accounting assessed organizational commitments, projected interest rates and inflationary increases based on the current situation and average actual expenses over past four years.
- Managers confirmed organizational commitments (license agreements, professional consultation), projected staffing requirements and assessed projects based on operational commitments and strategic priorities.
- Administration reviewed requests and rationale, adjusted budget amounts, and evaluated plans with consideration of the ad-hoc Finance Committee recommendations.
- Budget line items are reviewed as either 'routine' (operational or organizational commitments) and 'strategic' (directly related to the Plan of Service – initiatives, new directions, innovation or strategic direction to move the organization forward).

As an outcome of funding these initiatives, we expect results in quality, improvement, growth and gains towards the strategic plan.

Strategic Initiatives 2024, Funded from Revenues

1. Membership support

Goal 1. Hub for learning and connection – manage and protect systems and IT.

Direction for 2024

An area of assessed risk to the YRL network is now the public computers. Increased budget allocation permits inclusion of one additional Technology Services (TS) staff. Responsibilities for this position include but are not limited to; ensuring regular updates; and installing software to protect the integrity of public computers and reduce risk related to phishing and malware threats. At particular risk are those libraries without in-house or contracted IT services. Additional staff position would provide needed backup for existing staff.

2. Employee benefits/salaries

Goal 4. Excellent place to work – attract and retain quality staff.

Direction for 2024

Salary line item reflects the compensation philosophy of the Board and includes additional staff for two departments: Collections and Resource Sharing (part time) and Technology Services (see 1. Membership Support). The application for the additional staff from these managers will support activities under:

Goal 1. Hub for learning – actively engage member library staff; member library staff will build skills; manage and protect systems and IT.

Goal 2. Quality information and resources – implement collection development policy; enable patrons to access digital collections; YRL services easy to access.

Additional staff will either support direct library service or free up staff time so they can focus on more complex work.

3. Professional services

Goal 1. Hub for learning – develop skills to advance strategic priorities.

Goal 3. Share knowledge and skills – have advocacy strategy in place.

Goal 4. Excellent place to work – involve board in advocacy; develop a DEI strategy.

Direction for 2024

In addition to organizational requirements for services and support. Includes continuing to work with Focus Communications on advocacy, marketing, and communication strategies to support YRL and libraries in building relevant advocacy and communications resources along with expertise in crafting advocacy messages. Development of a DEI strategy was unfunded in 2023 and the informational process on this initiative has started with the executive and staff. Administration feels that outsourcing some work to those familiar with councils, library trustees and governance would be the next step.

Strategic Initiatives 2024, Funded from Revenues (continued)

4. Trustee expenses

Goal 4. Excellent place to work – board demonstrates excellence in governance.

Direction for 2024

Increasing participation in face-to-face meetings results in increased travel and meeting costs. Face-to-face meetings assist in building relationships and camaraderie amongst board and staff. Increasing the number of opportunities for board members to participate in either YRL ad hoc committees or provincial activities (advocacy). Resumption of in-person conferences geared to, and appropriate for, regional library system trustees. Possibility of additional trustee educational opportunities, as per the Alberta Libraries Act and Regulations.

5. Staff professional development

Goal 1. Hub for learning – actively engage member library staff.

Goal 2. Quality information and resources – YRL services will be easy for member library staff to access.

Goal 3. Share knowledge and skills – be innovative.

Goal 4. Excellent place to work.

Direction for 2024

Increased outreach to member library staff and an increased physical presence for YRL and library staff. YRL has a policy with regards to professional development and continuing education. Budget line item is reasonable to support staff development and corresponds to pre-pandemic levels.

Strategic Initiatives 2024, Funded from Reserves

1. Cybersecurity risk

Goal 1. Hub for learning – manage and protect systems and IT.

Goal 3. Share knowledge and skills – be innovative.

Direction for 2024

Significant work has been done in 2023 to address network vulnerabilities. The current risk area is public access computers. YRL has not been involved in upgrading, monitoring or maintaining public access computers for some years. Funding from reserves (special projects) for the acquisition of system restore software that would protect the integrity of computer workstations, reducing or eliminating issues related to malware attacks. MAC address authenticator would identify resources added or attached to the YRL network and control access rights.

Strategic Initiatives 2024, Funded from Reserves (continued)

2. Replacement of IT infrastructure and resources for collaboration

Goal 1. Hub for learning – stabilize and strengthen its existing services.

Goal 3. Share knowledge and skills – be innovative.

Direction for 2024

With increased use of technology for meetings (executive, board; library managers, remote delivery of training), meeting infrastructure is starting to fail. Replacement of the meeting screen in board room and the inclusion of resources into the YRL Learning Lab will provide stability and offer increased options for innovation and learning. Replacement of wireless access points is a known expenditure (capital) and was identified in the technology plan.

Unfunded Strategic Initiatives 2024

1. Leadership development

Goal 3. Share knowledge and skills – be innovative.

Goal 4: Excellent place to work – fearless learning organization, psychological safety

Resources

Staff time.

Direction for 2024

Managers work together to learn and practice skills needed in knowledge-driven environments. Includes, but not limited to, learnings on emotional intelligence, innovation adoption, leadership styles and how these impact on organizational culture.

2. Problem solving techniques

Goal 3. Shares knowledge and skills - innovation.

Resources

Staff time

YRL Master Membership Agreement (MMA)

The MMA outlines the services YRL provides. The cost of the services is offset by the levy. For 2023, the services cost YRL 117% of the levy income – the difference comes from the operating grant from the Public Library Services Branch and reserve funds.

Government Oversight

- The Alberta Libraries Act requires library systems, like YRL, to be governed by a board comprised of appointed trustees from each member municipality and school division.
 - The board meets four times per year to approve the annual budget, auditor, audited financial statements, and YRL Master Membership Agreement modification recommendations.
- The Alberta Libraries Regulations require library systems to establish an executive committee of not more than 10 persons when the board has more than 20 members.
 - As per YRL policy, the 10-person executive committee comprises five seats from municipalities with 15,000+ in population, one school division seat, three seats apportioned by municipality type, and one seat open to all YRL trustees.
 - The executive committee meets six times per year to frame policy, set priorities, develop goals and objectives, and employ qualified staff to administer the library.

Trustee Appointments and Terms

- Each member municipality and school division may appoint a trustee and an alternate.
- These individuals should:
 - Be an elected official, a library board trustee, or a community member.
 - Strongly believe in, and be committed to, the importance of libraries.
 - Be knowledgeable and skilled in one or more areas of governance: advocacy, finance, personnel, policy and/or services.
 - Be prepared to stand for and/or to elect the executive committee.
- A continuous three-year term (or three sequential one-year terms) is recommended.

Meetings

- YRL meetings are scheduled on Mondays from 10:00 a.m. to 12:00 p.m.
 - **Oct. 16 – Board of Trustees Meeting**
 - **Dec. 4 – Board Organizational Meeting and Executive Committee Meeting**

Mission Statement

Yellowhead Regional Library (YRL) provides materials and services to public and school libraries, and other organizations, to assist them in meeting the informational, educational, cultural, and recreational needs of their communities.

For additional trustee and/or board information, please refer to the [YRL website](#) or contact Laurie Haak, Executive Assistant, at lhaak@yrl.ab.ca or 780-962-2003, extension 221.

11.h



October 04, 2023
File: 012SUB2023

Don Wilson Surveys Ltd.
Attention: Nate Wilson
Box 4120
Barrhead, AB T7N 1A1

Lee, Seungryool; Koh, Dongnye;
Satermo, Norman & J
Box 274
Darwell, AB T0E 0L0

APPLICANT

LANDOWNER

Dear Sir/Madame:

**Re: Proposed Subdivision
SE 15-54-05 W5M,
Lac Ste. Anne County**

This application for subdivision was considered complete by Lac Ste. Anne County on July 28, 2023 and was considered by the Subdivision Approving Authority on October 04, 2023 and was **APPROVED, subject to conditions and is valid for twenty-four (24) months.**

A conditionally approved subdivision means that you must fulfil the approval conditions prior to the Plan of Subdivision being registered with Alberta Land Titles to legally create the new title(s). Please note that you are responsible for retaining the services of an Alberta Land Surveyor to prepare the Plan of Subdivision for registration at Alberta Land Titles.

The decision may be appealed within twenty-one (21) days of the postmark of this letter by submitting a written notice to the Subdivision and Development Appeal Board (SDAB) or the Land and Property Rights Tribunal (LPRT) as indicated within the attached pages of this decision.

Following the appeal period, an instrument (a Descriptive Plan or a Plan of Survey) completed by an Alberta Land Surveyor must be submitted to this office for endorsement. We recommend that your Surveyor contact Alberta Land Titles directly in order to confirm

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whether a Descriptive Plan or Plan of Survey will be required. The appeal period must lapse before this office may endorse the instrument received.

Additionally, endorsement cannot be given until the attached conditions have been met. Please confirm that all appropriate documentation has been received by this Office when submitting your registerable instrument.

The instrument must be prepared on your behalf by an Alberta Land Surveyor in a manner satisfactory to the Alberta Land Titles Office (10365-97 Street, Edmonton, AB T5J 3W7; Phone 780-427-2743).

This application was evaluated with respect to its conformance and/or consistency with applicable legislation, statutory plans, and bylaws. Consideration was also given to the various land use evaluation criteria, and responses from adjacent landowners as described below:

Topography	The topography is a mixture of flat areas and rolling hills with brush and tree stands throughout
Soils	<p>Within the North Portion of Lot 3 is Class 5: Soils in this class have very severe limitations that restrict their capability to producing perennial forage crops, and improvement practices are feasible. The limitations are so severe that the soils are not capable of use for sustained production of annual field crops. The soils are capable of producing native or tame species of perennial forage plants, and may be improved by use of farm machinery. The improvement practices may include clearing of bush, cultivation, seeding, fertilization, or water control.</p> <p>Within the Majority of the South of Lot 3 is O: ORGANIC SOILS (Not placed in capability classes).</p> <p>Subclass T: adverse topography-either steepness or the pattern of slopes limits agricultural use.</p> <p>O: ORGANIC SOILS (Not placed in capability classes).</p>
Storm Water	No storm water issues for the proposed parcel.

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Flooding Risk	No flood issues are expected on the property.
Access	Access is to be provided through the local road system. Local road for access is adjacent to provincial highway 633.
Water Supply	The acreage will use well for water supply
Private Sewage System	The property is serviced by open discharge
Adjacent Land Uses	Adjacent land uses are a mix of acreages, and agricultural operations with summer villages located to the South.
Landowner Concerns:¹	None

The Subdivision Approving Authority has determined that this application shall be:

✓ **APPROVED, SUBJECT TO THE FOLLOWING CONDITIONS:**

STANDARD CONDITIONS:

1. All subdivision conditions must be fulfilled within twenty-four months of date of subdivision approval.
2. Pursuant to Section 654 of the Municipal Government Act, R.S.A. 2000, all outstanding property taxes be paid.
3. Pursuant to Section 655 of the Municipal Government Act, R.S.A. 2000, the Owner and/or Developer shall enter into and abide by the provisions of a development agreement with Lac Ste. Anne County to the County's satisfaction and at the Developer's expense. This agreement may include, but not necessarily be limited to:
 - Approach #3:
Has OK Sightline; An OK Location; Needs to Remove Vegetation and Topsoil; Needs to top up gravel on top face and flares at roadway; and must be built to County Standards.
 - Approach #4:
Has OK Sightline; An OK Location; Needs to Remove Vegetation and Topsoil; Needs to top up gravel on top face and flares at roadway; must reshape ditch

¹ Note: This Office does not guarantee that all verbal comments or written comments received after the conclusion of the referral period will be addressed in this decision, however, all comments will be reviewed by the Approving Authority.



line 5.0 metres on either side of each culvert end to the underside of inlet/outlet; Must Employ Rip Rap on Culvert Ends; and must be built to County Standards.

Once the above-noted work has been completed on your approach(es), you MUST return your "Final Approach Inspection Form" to the Planning and Development Department to have your approach(es) inspected. The proposed survey (from your surveyor) must be submitted before Public Works can complete the inspection of the approach(es).

4. Pursuant to Section 661 of the Municipal Government Act, R.S.A., 2000, 5.2 metres (17.1 ft.) of road widening adjoining all municipal road allowances is required and may be registered through caveat. Caveat and agreement to be provided by the Surveyor for road widening on Range Road(s) and Township Road(s).
5. Applicant/Landowner is required to submit a survey drafted by an Alberta Land Surveyor. Any alterations to the subdivision design from the date of referral may require a new application and referral process.
6. This decision shall be valid for two (2) years from the date of issuance; if this decision is appealed to Land and Property Rights Tribunal (LPRT), any new decision will be valid for a time specified by the appeal body as listed within a revised decision by LPRT order.
7. Previous subdivision 026SUB2022 for a to create one (1) 36.0 +/- acre parcel from a previously subdivided quarter-section on SE 15-54-05 W5M must be endorsed prior to endorsement of this application 012SUB2023 for Lot Line Adjustment to increase parcel size of Proposed Lot 3 within SE 15-54-05 W5M from 20.99 +/- acres to 25.7 +/- acres.

RESERVES:

8. Municipal Reserves be deferred to the balance of the quarter section. Pursuant to Section 666 of the Municipal Government Act, R.S.A. 2000, the reserves shall be registered via caveat. The existing deferred Reserve Caveat shall be replaced by this new caveat.



ACCESS/ROAD CONDITIONS:

9. The municipality will mitigate the impacts of traffic generated by developments approved on the local road connections to the highway system, pursuant to Policy 7 of the Provincial Land Use Policies and Section 618.4 of the Municipal Government Act.

10. The Matters Related to Subdivision and Development Regulation states that when the subdivision proposal does not meet the requirements of Section 19(3), the subdivision authority must require the developer to provide service road that is satisfactory to Transportation and Economic Corridors. Given the nature of this proposal, to meet the requirements of Section 19(2) of the regulation Transportation and Economic Corridors would be satisfied if the subdivision authority required the following:
 1. Dedication of a 30.0 meter wide service road right-of-way adjacent to Highway 633 across the entire highway frontage of Proposed Lot 2 at no cost to Alberta Transportation. In this instance Transportation and Economic Corridors is willing to accept the service road registration by caveat.
 2. Dedication of a 30.0 meter wide service road right-of-way adjacent to Highway 633 across the entire highway frontage of Proposed Lot 3 at no cost to Alberta Transportation. In this instance Transportation and Economic Corridors is willing to accept the service road registration by caveat.

11. Transportation and Economic Corridors requires that any appeal of this subdivision be referred to the Land and Property Rights Tribunal (Section 678(2) of the Municipal Government Act).

UTILITY RIGHT-OF-WAY AGREEMENTS:

12. Lac Ste. Anne County will require a blanket drainage easement and restrictive covenant to the Counties satisfaction to be registered on the parcel to ensure current and future drainage is accommodated to the satisfaction of the Municipality.

13. Landowner to enter into a Utility Right-of-way agreement with Equis.



Please note the following:

1. All conditions must be met prior to receiving endorsement.
2. You must complete all conditions of approval prior to twenty-four months from the date of this letter.
3. Lac Ste. Anne County is unable to endorse this application until 14 days have passed from the date of receipt of this letter to allow for appeal submissions. A maximum of five (5) additional days are allowed for mailing where this notice is issued through regular mail.
4. Appeals may be commenced by the applicant, subject landowner, the approving authority and required referral agencies. Under provincial statute, appeals are not allowed by adjacent landowners, community associations, or other non-statutory interests.
5. It is strongly recommended that subdivision boundaries in proximity to buildings be reviewed by a surveyor to ensure than no encroachments exist.
- 6. The final plan must be submitted by the Surveyor in *.pdf format to this Office.**
- 7. MIMS (Municipal Information Management System) Compatible Drawings" must be submitted for all subdivisions. Current version is 4.2.5. The support line phone number for MIMS is 1-866-646-7473.**
8. It is the responsibility of the developer to make suitable arrangements with utility service providers to provide services to new properties.

In accordance with Section 678 of the *Municipal Government Act, R.S.A., 2000*, should you wish to appeal this decision, you may do so by filing notice of your intent to appeal on the required Appeal Form in writing, to the following address, along with the applicable application fee:

In accordance with Section 678 of the *Municipal Government Act, R.S.A., 2000*, should you wish to appeal this decision, you may do so by filing notice of your intent to appeal on the required Appeal Form in writing, to the following address, along with the applicable application fee:

Land and Property Rights Tribunal

2nd Floor, Summerside Business Centre

1229 91 Street SW

Edmonton Alberta T6X 1E9

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Phone: 780-427-2444, Toll free: 310-0000 before the phone number (in Alberta)

Fax: 780-427-0986

Email: lpert.appeals@gov.ab.ca

Website: <https://www.alberta.ca/subdivision-appeals.aspx#jumplinks-1>

The required Appeal Form may be obtained by contacting the Land and Property Rights Tribunal or on the LPRT website.

The decision may be appealed within 21 days from the date of this letter, prior to 4:30 p.m. on October 25, 2023. If the appeal date falls on a weekend or holiday, Lac Ste. Anne County will accept the appeal form along with the applicable fee on the next business day.

Yours truly,

Mitchell Kofluk

Mitchell Kofluk
Development Officer
Planning & Development Department
Lac Ste. Anne County

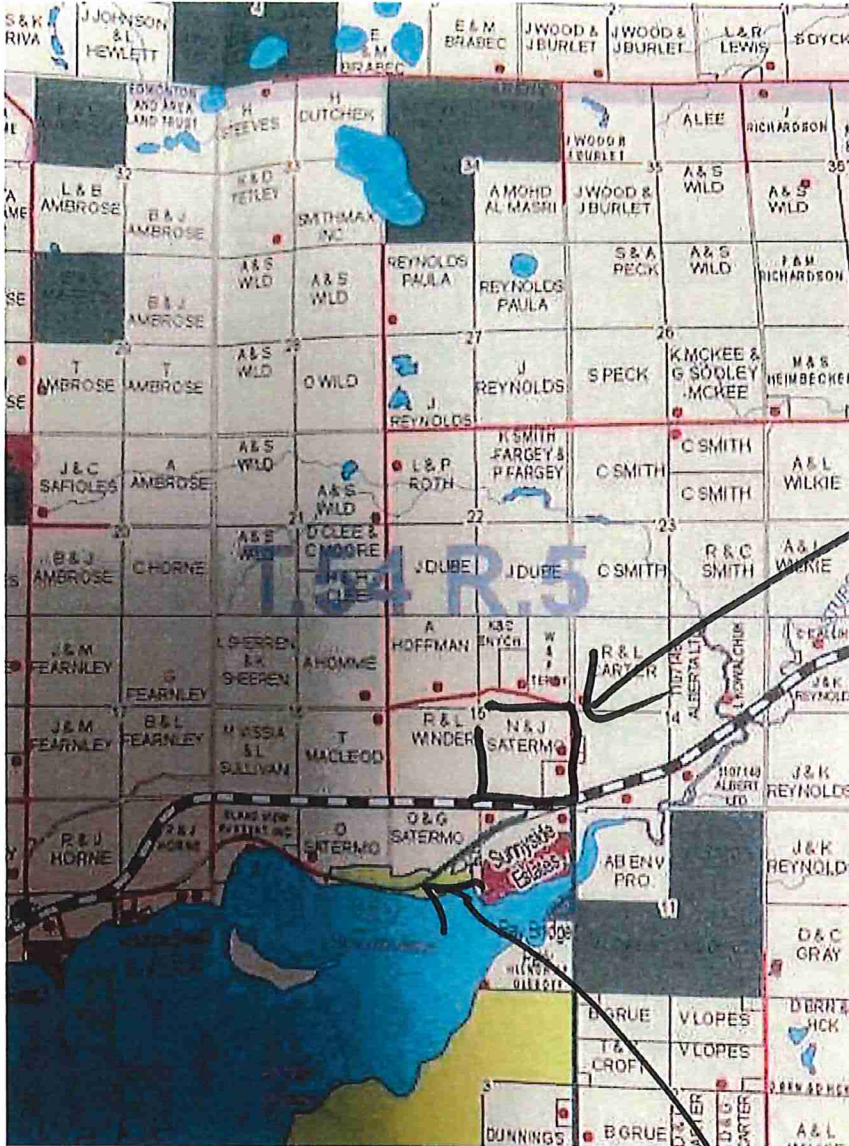
Encl: Proposed Sketch/Drawing
Existing Sewage System Application
Final Approach Inspection Form
Overland Drainage Easement and Restrictive Covenant

(No subject)

wendy wildwillowenterprises.com <wendy@wildwillowenterprises.com>

Wed 10/18/2023 4:30 PM

To:wendy wildwillowenterprises.com <wendy@wildwillowenterprises.com>



SE15-54-3-WSM

South View

Sent from my iPhone

13a

11.1



Alberta Beach

Box 278 • Alberta Beach • Alberta • T0E 0A0
Telephone: 780-924-3181 • Fax: 780-924-3313

October 19, 2023

Lac Ste. Anne County
Town of Onoway
Town of Mayerthorpe
Summer Villages of Birch Cove, Castle Island, Nakamun Park, Ross Haven, Sandy Beach, Silver Sands,
South View, Sunrise Beach, Sunset Point, Val Quentin, West Cove and Yellowstone

Re: Alberta Beach Organizational Meeting

Alberta Beach Council held their Organizational Meeting on October 17th, 2023. Please be advised that the results of their Organizational Meeting are as follows;

Mayor.....	Kelly Muir	kellymuir@albertabeach.com
Deputy Mayor.....	Bill Love	aboffice@albertabeach.com
Councillor.....	Debbie Durocher	debbiedurocher@albertabeach.com
Councillor.....	Tara Elwood	taraelwood@albertabeach.com
Councillor.....	Daryl Weber	aboffice@albertabeach.com

Please do not hesitate to contact the undersigned if you require any further information, I can be reached at 780-924-3181 or aboffice@albertabeach.com.

Sincerely,

Kathy Skwarchuk
Kathy Skwarchuk,
C.A.O.

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Alberta Beach

Box 278 • Alberta Beach • Alberta • T0E 0A0
Telephone: 780-924-3181 • Fax: 780-924-3313

October 19, 2023

Re: Alberta Beach Organizational Meeting

Council of Alberta Beach held their Organizational Meeting on October 17th, 2023. The results of their Organizational Meeting are as follows;

Mayor.....	Kelly Muir	kellymuir@albertabeach.com
Deputy Mayor.....	Bill Love	aboffice@albertabeach.com
Councillor.....	Debbie Durocher	debbiedurocher@albertabeach.com
Councillor.....	Tara Elwood	taraelwood@albertabeach.com
Councillor.....	Daryl Weber	aboffice@albertabeach.com

Committee Appointments:

Alberta Beach Ag Society Agliplex Operations Committee – Mayor Muir and Councillor Elwood as alternate
Alberta Beach Ag Society Beachwave Park Operations Committee – Councillor Durocher
Alberta Beach Campground Advisory Committee – Deputy Mayor Love and Councillor Elwood
Alberta Beach Inter-municipal Development Plan Steering Committee – Councillor Elwood and Councillor Weber
Alberta Beach Library Board – Councillor Elwood
Alberta Beach Museum & Archives – Councillor Durocher
Alberta Beach Public Works Advisory Committee – Deputy Mayor Love and Councillor Elwood
Beachwave Park Stakeholders Committee – Councillor Durocher
Community Futures Yellowhead East – Councillor Weber and Councillor Elwood as alternate
Community Policing Advisory Committee (CPAC) – Councillor Elwood
Emergency Advisory Committee – All Council members
Ste. Anne Summer Village Regional Emergency partnership – Councillor Elwood
FCSS Trivillage Committee – Mayor Muir
Highway 43 East Waste Commission – Councillor Weber and Deputy Mayor Love as alternate
Inter-municipal Collaboration Framework (ICF) Committee – Councillor Elwood and Councillor Weber and Mayor Muir as alternate
Lac Ste. Anne East End Bus – Deputy Mayor Love
Lac Ste. Anne Foundation – Councillor Weber
Lake Isle and Lac Ste. Anne Water Quality Management Society – Councillor Durocher
Land Use Bylaw Review Committee – Councillor Durocher and Councillor Elwood
Municipal Planning Commission – All Council members
Onway Regional Fire Services Steering Committee – Councillor Elwood
Partners In Progress Committee – Mayor Muir
Regional Trail Master Plan Steering Committee – Mayor Muir and Councillor Elwood
Ste. Anne Recreational Lake Use Committee (SARLUC) – Mayor Muir and Councillor Weber
Sturgeon River Watershed Alliance – Councillor Weber
Trivillage Regional Sewage Service Commission – Mayor Muir and Councillor Weber
Water Distribution Feasibility Study Steering Committee – Mayor Muir and Councillor Elwood and Councillor Durocher as alternate
West Inter Lake District (WILD) Water Commission – Councillor Elwood and Councillor Durocher as alternate
Yellowhead Regional Library Board – Councillor Elwood and Councillor Weber as alternate

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October 24, 2022

To whom it may concern:

Re: Lac Ste. Anne County 2023/2024 Committee Appointments

Reference is made to our recent Organizational Meeting held on October 24, 2023. Please find attached a list of all representatives and appointments of the County Council, as approved at this organizational meeting.

Also, please note that our Reeve and Deputy Reeve have remained the same, Reeve Joe Blakeman and Deputy Reeve Nick Gelych. These appointments are for a two (2) year term.

If you have any questions, please contact the undersigned.

Yours truly,

Mike Primeau, MBA, CLGM
County Manager

- CC: Municipal Affairs
- MLA Shane Getson
- Village of Alberta Beach
- Town of Onoway
- Town of Mayerthorpe
- County of Barrhead No. 11
- Sturgeon County
- Parkland County
- Yellowhead County
- Woodlands County
- Summer Villages of:
 - Westcove
 - Birch Cove
 - South View
 - Sunrise Beach
 - Sunset Point
 - Val Quentin
 - Yellowstone
 - Silver Sands
 - Castle Island
 - Nakamun Park
 - Ross Haven
 - Sandy Beach

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	A	B	C	D	E	F	G	H
1	Committee	Olsvik Div. 1	Gelych Div. 2	Vaughan Div. 3	Lovich Div. 4	Blakeman Div. 5	Bohnet Div. 6	Giebelhaus Div. 7
2			Deputy Reeve Nick Gelych	George Vaughan	Kevin Lovich	Reeve Joe Blakeman	Ross Bohnet	Lloyd Giebelhaus
3		Lorne Olsvik	X	X	X	X	X	X
4	Municipal Committee	X	X	X	X	X	X	X
5	Municipal Planning Commission							
6	Ag. Services Board							
7	Emergency Advisory Committee							
8	Alberta Beach IDP Committee		X	X				X
9	Athabasca Watershed Council							
10	Beachwave Park			X				X
11	East End Bus	X						
12	West End Bus							X
13	Campground, Parks and Outdoor Spaces Committee		X	X	X			X
14	Community Futures Yellowhead East		X					
15	Community Railway Advocacy Alliance (CRAA) 2023	A					A	
16	Darwell Wastewater Lagoon Commission		X					
17	Economic Development Advisory Committee							
18	Fallen Four Visitor Center/Mayerthorpe Library Project Committee	X						
19	First Nations Committee							
20	George Pegg Botanic Garden Society			X				
21	Highway 43 East Waste Commission	X		X				
22	Interlakes Regional Trail Master Plan Steering Committee		X	X				X
23	Joint Worksite Health & Safety Training		X	X				
24	Lac La Nonne Enhancement & Protection Association (LEPA)							
25	Lac Ste. Anne County Library Board				X			
26	Lac Ste. Anne Foundation							
27	Lac Ste Anne/Lake Isle Water Quality Group Society (LILSA)				X			
28	Mayerthorpe IDP Committee					X		
29	Mayerthorpe and LSAC Economic Development Committee		X					X
30	Millar Western Advisory Committee							Alt.
31	North 43 Lagoon Commission	X						
32	North Saskatchewan Watershed Alliance Committee				X			
33								

	A	B	C	D	E	F	G	H
34								
35								
36	Committee	Olsvik	Gelych	Vaughan	Lovich	Blakeman	Bohnet	Giebelhaus
37		Div. 1	Div. 2	Div. 3	Div. 4	Div. 5	Div. 6	Div. 7
38			Deputy Reeve			Reeve		
39		Lorne Olsvik	Nick Gelych	George Vaughan	Kevin Lovich	Joe Blakeman	Ross Bohnet	Lloyd Giebelhaus
40	Onway IDP Committee	x	x					
41	Onway Regional Medical Clinic Board of Directors	x						
42	Peter Trynchy Airport Committee					x	x	x
43	Provincial Ag. Services Board Rep. (Endorsed by the County)						x	
44	Rural IDP Committee - local Councillor							
45	Shop Committee - Council as a Whole	x	x	x	x	x	x	x
46	Ste. Anne Emergency Response Center							
47	Ste Anne Regional Lake Use Committee (SARLUC)			x	x	x		
48	Ste Anne Regional Trail Use Committee (SARTUC)			x	x	x		x
49	Sturgeon River Watershed Alliance (SRWA)							
50	Swede Moren Park Committee							
51	Upper Athabasca Watershed Alliance			x		x		
52	Villeneuve Landing Network							
53	West Inter Lake District (WILD) Water Commission	x	x					
54	Yellowhead Regional Library (public member)							

ll.k

svsouthview@outlook.com

From: ASVA Exec Director <summervillages@gmail.com>
Sent: October 24, 2023 3:29 PM
To: Kathy Krawchuk (execdirector@asva.ca)
Subject: Amended ASVA Bylaw
Attachments: Amended ASVA Bylaw October 2023.pdf

Hi everyone,

Please find attached an endorsed copy of the recently amended ASVA Bylaw that was approved at the AGM on October 19, 2023.

Thanks,

Kathy Krawchuk
Executive Director
Association of Summer Villages of Alberta
780-236-5456
execdirector@asva.ca
www.asva.ca

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The Association of Summer Villages of Alberta
Bylaws
Registered Society 50010034

Article I. Name

- 1.01.1 The name of the association shall be the Association of Summer Villages of Alberta (ASVA), referred to in these bylaws as the "Association."

Article II. Purpose of Bylaws

- 2.01 The purpose of these bylaws is to conform to the provisions of the Societies Act, R.S.A. 2000 cS-14 and set out how the Association will provide leadership in advocating local government interest to the Provincial Government and other organizations and provide services that address the need of its membership.
- 2.02 These bylaws establish a fundamental principal that the Association is owned and controlled by the regular members of the Association in every material way.

Article III. General

- 3.01 The Board of Directors may establish procedures for convening any meeting referred to in these Bylaws. Notice shall be by electronic or other communication facilities including conference calling, facsimile, e-mail or such other technology as may become available. All meeting notices shall include the date, time and location.
- 3.02 A reference in these Bylaws to an "Annual General Meeting" means a meeting of the membership held once a year at a time prescribed by the membership at the previous year's Annual General Meeting and always at a time after the general municipal elections.
- 3.03 A reference in these Bylaws to a "Special Meeting" means a meeting of the membership held at any time other than the Annual General Meeting.
- 3.04 An Annual General Meeting or a Special Meeting will be held at a place agreed upon by the Board.
- 3.05 In unforeseen circumstances such as a pandemic or emergency an Annual General Meeting or Special Meeting may be held by teleconference or virtual means.

- 3.06 The Board may establish policies regarding the terms of an Annual General Meeting or Special Meeting.
- 3.07 A minimum of six (6) weeks' notice as to the date, time and place of the Annual General Meeting or a Special Meeting must be given to the membership prior to the date that meeting will take place. The notice for any Special Meeting must also include the general nature of the business to be transacted.
- 3.08 Board meetings will be held six (6) times per year or at the call of the Chair. All efforts will be made to establish meetings every second month at the last meeting in the preceding year.
- A) Meetings will be held at a place agreed upon by the Board;
 - B) Meetings may also be held by teleconference or virtual means if required and agreed upon by the Board.
- 3.09 A quorum for the transaction of business at an Annual General Meeting or Special Meetings of the membership shall consist of the regular members present. Members participating by teleconference or virtual means shall be counted as those members present.
- 3.10 A quorum for the transaction of business at a Board meeting shall be by a simple majority (50% plus 1). Members participating by teleconference or virtual means shall be counted as those members present.

Article IV. Membership

- 4.01 Any municipality, organization or business which:
- A) Desires to further the goals of the Association;
 - B) Qualifies under a membership category described in 4.02, and;
 - C) Pays the relevant Association membership fee may become a member of the Association.
- 4.02 The categories of membership are:
- A) "Regular Member" shall be available to any Summer Village located in Alberta whose representatives are their Elected Officials or CAO's;
 - B) "Associate Member" shall be determined by the Board of Directors when and if the need arises;
 - C) "Honorary Life Member" is any individual who has been appointed as an Honorary Life Member by the Board of Directors.

- 4.03 Any Regular Member may withdraw from membership in the Association at anytime by notice in writing.
- A) A Regular Member that wishes to withdraw from membership in the Association shall provide at least twelve months notice in writing to the Association accompanied by a certified copy of the resolution of Council;
 - B) Any notice of withdrawal of membership shall be presented to the Board of Directors;
 - C) A Regular Member that withdraws from membership is not entitled to reimbursement of any membership fees.
- 4.04 Membership fees shall be established by the Board of Directors of the Association on a yearly basis.
- A) Honorary Life Members are not required to pay a membership fee.
- 4.05 The membership year commences on the 1st day of January and ends on the 31st day of December of each year.
- 4.06 A "Member in Good Standing" is a Regular Member or Associate Member in respect of whom the Association has received the membership fee for the current membership year.
- 4.07 For the purpose of this section "ASVA Activities" means all activities of the Association under the mandate;
- A) Regular Members are entitled to have their representative, as defined in Section 4.02, participate in all Association activities, including the right to vote as set forth in Article V;
 - B) Associate Members are not entitled to participate in Association activities but may, on conditions set by the Board from time to time, be entitled to participate in some or all Association activities, not including the right to vote;
 - C) Honorary Life Members are not entitled to participate in Association activities but may, on conditions set by the Board from time to time, be entitled to participate in some or all Association activities, not including the right to vote.
- 4.08 If a Regular Member or Associate Member ceases to be a member in good standing, at the expiration of six months from the date for which membership fee was due, the Regular Member or Associate Member shall be automatically expelled from the ASVA and thereafter shall not be entitled to participate in Association activities or enjoy membership privileges until they have been brought into good standing and reinstated by the Board of Directors.

Article V. Voting Rights

- 5.01 Members entitled to vote at any Annual General Meeting or Special Meeting are those elected officials and CAO's in attendance whose Summer Villages are Regular Members of the ASVA in good standing.
- 5.02 Each member qualified to vote at any Annual General Meeting or Special Meeting shall be entitled to one vote by a show of hands.
- 5.03 Proxy voting is not allowed. A recorded vote is allowed if requested by majority vote of the Members present at the meeting.
- 5.04 Unless otherwise required by the bylaws, or pursuant to applicable law, any resolution put before the Members or any resolution put before the Board of Directors, must be supported by not less than a majority of the votes cast, failing which, the resolution shall fail.
- 5.05 A tied vote is a defeated vote.

Article VI. Nominations

- 6.01 Nominations shall be conducted in accordance to the election procedure set out in Policy by the Board of Directors.
- 6.02 The Board of Directors shall, in the year of provincial municipal elections, appoint a "Nominating Committee" in order to prepare and present a slate of candidates to the Annual General Meeting for consideration and election.
- 6.03 The procedure for selecting a Nominating Committee shall be set out in Policy by the Board of Directors.
- 6.04 Nominations will also be accepted from the floor at the Annual General Meeting.
- 6.05 To be eligible for nomination, a candidate must:
 - A) Be an elected official or CAO of a Regular Member in good standing;
 - B) Submit a completed nomination in the form prescribed by the Nomination Committee.

Article VII. Elections

- 7.01 The Nomination Chair shall act as the Returning Officer who shall be responsible for the fair and proper conduct of elections.
- 7.02 Elections shall be held at the Annual General Meeting.

Article VIII. Board of Directors

- 8.01 The ASVA Board of Director shall consist of up to a twelve (12) member Board. In order to maintain an equitable geographic provincial distribution of Board members, the province has been divided into five (5) regions as outlined in Policy. The following identify those regions and the number of Directors from each:
- A) Two (2) Directors – Island/Baptiste Lakes Region – Region 1;
 - B) One (1) Director – St. Paul/Bonnyville Region – Region 2;
 - C) Four (4) Directors – Lac Ste. Anne/Wabamum Region – Region 3;
 - D) Two (2) Directors – Pigeon Lake Region – Region 4;
 - E) Two (2) Directors – Sylvan/Gull Lakes & South Region – Region 5;
 - F) One (1) Past President.
- 8.02 Of the 12 Directors, no more than two (2) may be CAO's.
- 8.03 At no time shall there be two (2) or more elected officials from the same Summer Village. CAO's may be from the same Summer Village as an elected official.
- 8.04 The Board of Directors shall elect amongst themselves a:
- A) President;
 - B) Vice President;
 - C) Treasurer.
- 8.05 Board Members serve a four (4) year term of office (consistent with Municipal elections) and are elected by the members at the Annual General Meeting in the year of those elections.
- 8.06 The Past President is ex-officio voting member of the Board of Directors and will remain until a new Past President is presented through a new presidential board election.
- 8.07 A President who is no longer an elected official immediately ceases to be a President and takes on the role of Past President.

- 8.08 A member of the Board of Directors ceases when:
- A) A Director is no longer an elected official, or a CAO is no longer an employee from the region they represent;
 - B) A Director misses three (3) consecutive regular meetings of the Board, unless authorized by resolution prior to the conclusion of the missed third consecutive regular meeting of the Board;
 - C) The Board of Directors, by resolution passed by at least two thirds (2/3) of the votes cast declare that a Board Member has ceased to be a Board Member.
- 8.09 In the case of Section 8.08 above, if the period until the next Annual General Meeting is less than 12 months, the position may remain vacant.
- 8.10 Should the office of the President become vacant; the remaining Board of Directors shall forthwith appoint, from amongst themselves, a President.
- 8.11 Should a vacancy occur in a Director position, the Board may appoint a replacement to serve until the next Annual General Meeting.
- 8.12 A member appointed to fill a vacancy in any position must be eligible for election to that position if an election were held.

Article IX. Board

- 9.01 The Board is responsible for:
- A) Governance of the Association and;
 - B) Evaluating and approving plans, programs, policies and annual budget for the Association.
- 9.02 The Board shall govern the affairs of the Association between Annual General Meetings.
- 9.03 The Board may establish Ad Hoc Committees from time to time.
- 9.04 The Board may provide such accommodation, equipment and supplies as may be deemed necessary for the operation of the Association.
- 9.05 The Board may employ, contract, discipline or terminate, and fix the conditions of remuneration, employee benefits, hours of work and any other matter relative to the Executive Director.
- 9.06 The Board shall establish and publish the policies for:

- A) Appointing the financial institution and investment decisions;
- B) The reimbursement of actual expenses incurred on Association business by any person;
- C) The conduct of elections;
- D) The submission and consideration of resolutions;
- E) Any other policies the Boards wishes to publish.

Article X. Executive Committee Responsibilities

- 10.1 The President shall be elected, from among the Board of Directors.
- 10.2 The President shall, along with the Directors, manage the governance of the Association. Specific responsibilities of the President include, but are not limited to:
- A) Chairing, when present, all meetings of the Association and of the Board and its Executive Committee;
 - B) Oversee the work of the Executive Director and Finance Manager;
 - C) Act as the official representative for the Association;
 - D) Sign all documents requiring his/her signature, including minutes, bylaws and special Resolutions;
 - E) Serves as ex-officio on all committees of the Board and attending such meetings at his/her discretion;
 - F) Such other duties as may, from time to time, be prescribed by resolution of the Board or that are otherwise incidental to this office.
- 10.3 The President, or other duly designated Board Member, shall put forth their nomination to the Alberta Municipalities Association for the position of board member that represents Summer Villages.
- 10.4 The Vice President shall be elected, from amongst the Directors.
The Vice President shall:
- A) In the absence of the Chair, preside over meetings of the Association and of the Board and its Executive Committee and otherwise exercise all the powers and duties of the President;
 - B) Have such other duties as the Board may, by resolution, assign.
- 10.5 The Board may, in the absence of the President and Vice President, appoint from amongst the remaining Board Members, an Acting Chairperson.
- 10.6 The Treasurer shall be elected, from amongst the Directors.

- 10.7 The Treasurer is assigned the primary responsibility of overseeing the management and reporting of the organization's finances. The Treasurer will be elected at the same time as the President and Vice President.

Article XI. Financial

- 11.01 The fiscal year of the Association shall be the calendar year.
- 11.02 At any reasonable time any Regular Member in good standing or a representative of any Regular Member may inspect the books and records of the Association upon request to the Executive Director.
- A) The Executive Director may require that a request be made in writing and shall refuse to allow inspection of any portion of a book or record containing personal information;
 - B) The Executive Director shall notify the Board of each request.
- 11.03 The books, accounts and records of the Association shall be examined at least once each year by a duly qualified accountant who shall be appointed by the Board at their first meeting of each year and who shall prepare an externally compiled financial statement.
- 11.04 For the purpose of carrying out the objectives of the Association, the Board from time to time may, by resolution passed by at least two thirds (2/3) of the votes, borrow money on the credit of the Society.
- 11.05 The Board may expend the funds of the Association from time to time for such purposes as it considers necessary or advisable to enable the Association to carry out its business.
- 11.06 Directors may be paid a per diem to attend Board or related committee meetings and travel expenses as set out in policy by the Board.
- 11.07 Unless authorized at any meeting of the Board, no Director or member of the Association shall receive any remuneration for his or her services. This is outside those duties and per diems outlined in Section 11.06.
- 11.08 The Board may establish policies regarding any remuneration and other fees and charges.
- 11.09 The President has the authority to act on behalf of the Board and shall be reimbursed as per policy.
- 11.10 The Directors of the Association are indemnified and saved harmless for any loss or damage caused by anything said or done or omitted to be done in the performance or intended performance of their functions, duties or powers except if the person was dishonest, grossly negligent or guilty of willful misconduct.

Article XII. Executive Director

- 12.01 The Board shall appoint an Executive Director to manage the affairs of the Association.
- 12.02 The Executive Director is a non voting ex-official of the Board and the Executive Committee and reports directly to the President.
- 12.03 The Executive Director shall:
- A) Ensure that accurate minutes of all meetings of the Association, the Board, the Executive Committee and any other committees are recorded;
 - B) Manage the day-to-day operations of the Association within approved budgets and policies;
 - C) Ensure all records and the Seal of the Association are kept safe.
- 12.04 The Executive Director may employ or contract any subordinate staff required within the expenditure authority included in the Association's budget.
- 12.05 The Board may employ or contract any subordinate staff required, as they deem necessary.

Article XIII. Signing Authority

- 13.01 Any financial instruments and the use of the Seal shall be signed by
- A) A Director designated as a signing authority by the Board, and
 - B) The Executive Director

Article XIV. Bylaw Amendments

- 14.01 When notice is required to be given under these Bylaws, the notice may be given by one of the following:
- A) Mail;
 - B) Facsimile; or
 - C) Electronic means
- 14.02 Written notice of a proposed amendment to these bylaws shall be provided to each Member not less than (6) six weeks before the meeting at which the amendment is to be proposed.
- 14.03 These bylaws shall only be approved, amended, rescinded or added to by a special resolution of the membership at the Annual General Meeting or a Special Meeting called by the Board of Directors.

14.04 Pursuant to the Societies Act, a special resolution is described as 75% of the members entitled to vote that are present at the Annual General Meeting or at a Special Meeting.

14.05 Once the Bylaws are approved by the membership, they shall be submitted to the appropriate authorities for review and approval.

Reviewed and Approved by the Association's Board of Directors this 15th day of May, 2023.

Reviewed and Approved by the Association's Membership this 19th day of October, 2023.

President of the ASVA: Mike Pashak

Signature: 

Executive Director of the ASVA: Kathy Krawchuk

Signature: 

11.1

FW: AB Munis Small Communities Committee- First meeting December 6

Wildwillow Enterprises <angela@wildwillowenterprises.com>

Tue 10/31/2023 8:58 AM

To:wendy wildwillowenterprises.com <wendy@wildwillowenterprises.com>

FYI...

I am on ABmunis Small Communities Committee.

Angela

From: Kylie Hill <Kylie@abmunis.ca>

Sent: Monday, October 30, 2023 3:31 PM

To:

Cc:

Subject: AB Munis Small Communities Committee- First meeting December 6

Good afternoon,

I am pleased to inform you that Alberta Municipalities' (ABmunis) Board of Directors has approved your appointment to ABmunis Small Communities Committee for the 2023-24 term. The following persons are appointed to the Committee:

Role Type	Position	First Name	Last Name	Municipality
Chair	Deputy Mayor	Deborah	Reid-Mickler	Village of Duchess
Vice Chair	Mayor	Ren	Giesbrecht	Summer Village of West Cove
Elected Official	Mayor	Gordon	Reynolds	Town of Bow Island
Elected Official	Councillor	Evelynne	Kobes	Town of Smoky Lake
Elected Official	Councillor	Jeff	Bourne	Village of Delburne
Elected Official	Councillor	Anna	Underwood	Town of Wembley
Elected Official	Councillor	Melanie	Gnyp	Kananaskis Improvement District (KID)
Municipal Administrator	CAO	Matthew	Norburn	Village of Berwyn
Municipal Administrator	CAO	Carla	Kenney	Village of Clive
Municipal Administrator	Assistant CAO	Angela	Duncan	Summer Village of South View

I am the secretariat to the Small Communities Committee so you will primarily communicate with me regarding Committee business. You will be contacted by a member of our Governance team in the next week with details regarding your participation. Since our first meeting is quickly approaching, I wanted to give you all advanced notice. Our first meeting is:

Wednesday, December 6 from 9:00 a.m. – 3:00 p.m. in Edmonton

156

You will also receive a calendar invite from me for that date. You can expect more information from us by next week.

Thank you and I look forward to working with you over the next year!

Kylie Hill | Policy Analyst

E: Kylie@abmunis.ca

Edmonton, AB T6E 6E6

Toll Free: 310-MUNI | 877-421-

6644 | www.abmunis.ca

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the sender. This message contains confidential information and is intended only for the individual named. If you are not the named addressee, you should not disseminate, distribute or copy this email.

We respectfully acknowledge that we live, work, and play on the traditional and ancestral territories of many Indigenous, First Nations, Métis, and Inuit peoples. We acknowledge that what we call Alberta is the traditional and ancestral territory of many peoples, presently subject to Treaties 4, 6, 7, 8 and 10 and Six Regions of the Métis Nation of Alberta.

157

11.0m

Frist 6-months Statistics

david.ives@firerescueinternational.net <david.ives@firerescueinternational.net>

Thu 11/2/2023 12:26 PM

Cc:'Shari Ives' <shari.ives@firerescueinternational.net>

1 attachments (3 MB)

ORFS 2023 6 Month PPT Presentation.pdf;

Member Municipalities:

Please find attached a PDF version of the 2023 first six-months of ORFS statistics. There will also be a link on or FaceBook page to the full PPT with timings shortly. Please feel free to use some of this info in your newsletters and share a link to our website / Facebook page too.



DAVE IVES
Fire Chief

 1 780 777 4688

 david.ives@firei

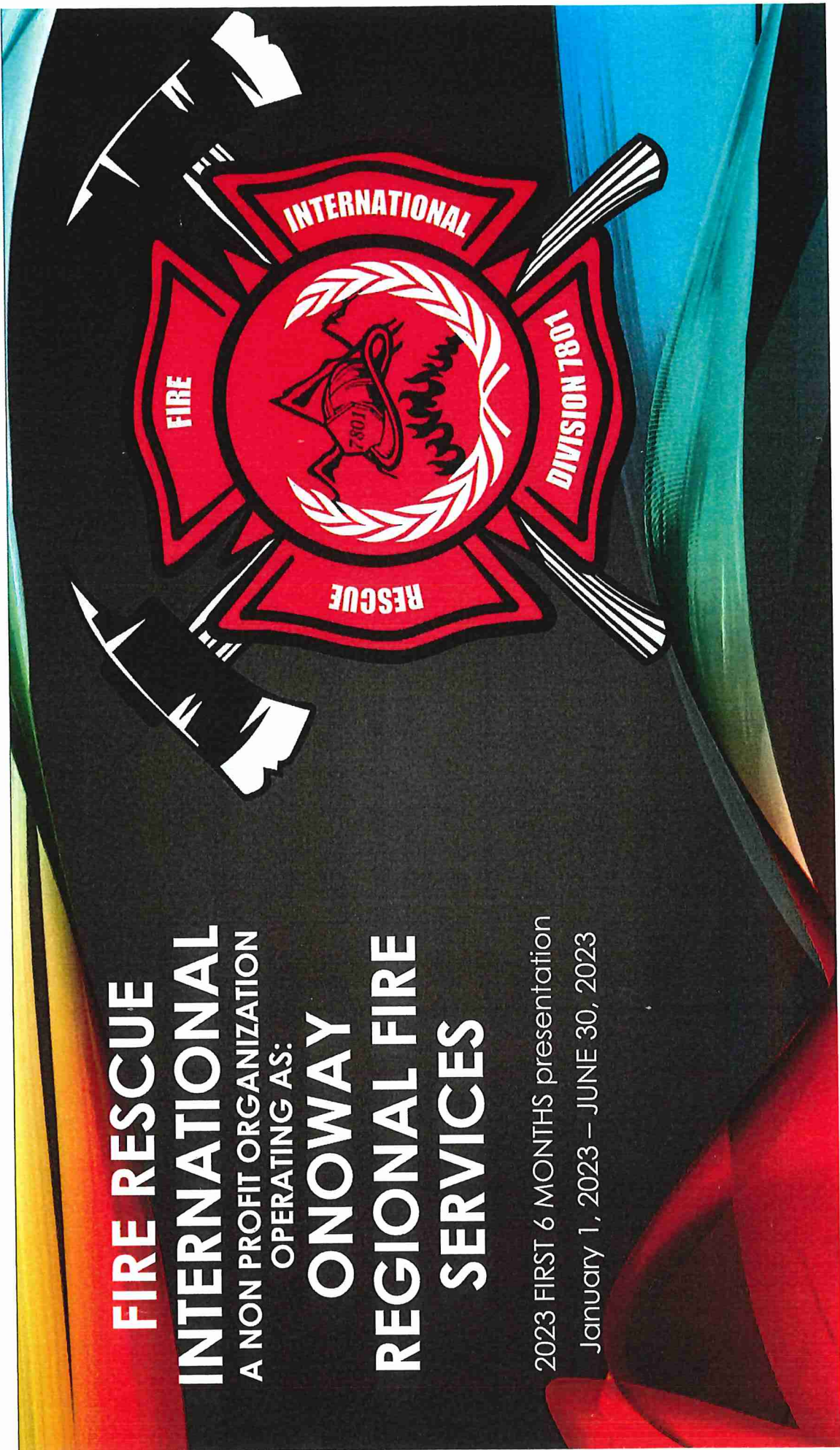
 www.firerescue

 4935 50 Ave, Alk

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**FIRE RESCUE
INTERNATIONAL**
A NON PROFIT ORGANIZATION
OPERATING AS:
**ONOWAY
REGIONAL FIRE
SERVICES**

2023 FIRST 6 MONTHS presentation
January 1, 2023 – JUNE 30, 2023



CALLS



JANUARY 1, 2023 – JUNE 30, 2023

143 CALLS



MEDICAL ASSIST:
87



MOTOR VEHICLE
COLLISIONS:
18



ALARMS:
5



STRUCTURE FIRE:
3



VEHICLE FIRE:
3



WILDLAND FIRE:
18



ELECTRICAL HAZZARD:
1



SMOKE
INVESTIGATION:
2



WATER RESCUE:
2



HAZMAT:
4

CALLS BY MUNICIPALITY

Calls by Municipality (YTD)	#	%
ON - Onoway	54	38%
AB - Alberta Beach	31	22%
SP - Sunset Point	10	7%
VQ - Val Quentin	3	2%
SS - Silversands	1	1%
SV - Southview	1	1%
NP - Nakamun Park	1	1%
YS - Yellowstone	3	2%
RH - Ross Haven	0	0%
CI - Castle Island	0	0%
LSAC - Lac Ste. Anne County	35	24%
Other Deployments	4	3%
Total	143	100%

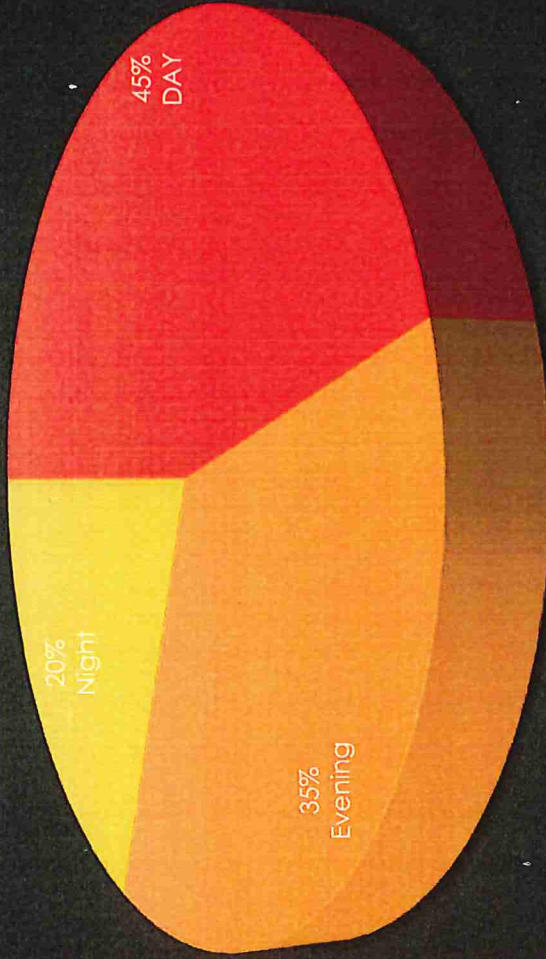
CALLS BY TIME OF DAY

Calls by Time of Day (YTD)	#	%
Day 0800-1600	65	45%
Evening 1600-2400	50	35%
Night 2400-0800	28	20%
Total:	143	100%

163

AVERAGE TIME OF DAY CALLS OCCUR

2023 First 6 Months Calls by Time of Day

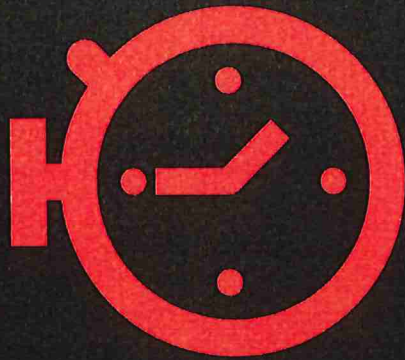


■ Daytime ■ Evening ■ Night Time

Day: 0800-1600 Evening: 1600-2400 Night: 2400-0800

CALLS BY TYPE

Calls by Type (YTD)	#	%
Medical	87	61%
MVC	18	13%
Vehicle Fire	3	2%
Structure Fire	3	2%
Outside Fire	18	13%
Residential Alarm	5	3%
Commercial Alarm	0	0%
Electrical Hazard	1	1%
HAZMAT	4	3%
Citizen Assist	0	0%
Smoke Investigation	2	1%
Water Rescue	2	1%
Total:	143	100%



AVERAGE CHUTE TIME

Time of dispatch to time first unit leaves
station (FIRST 6 MONTHS OF 2023)

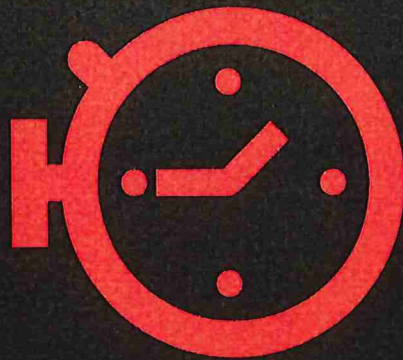
2.2 MINUTES

CHUTE TIMES FROM 2016 TO NOW



Chute times by year

AVERAGE RESPONSE TIME

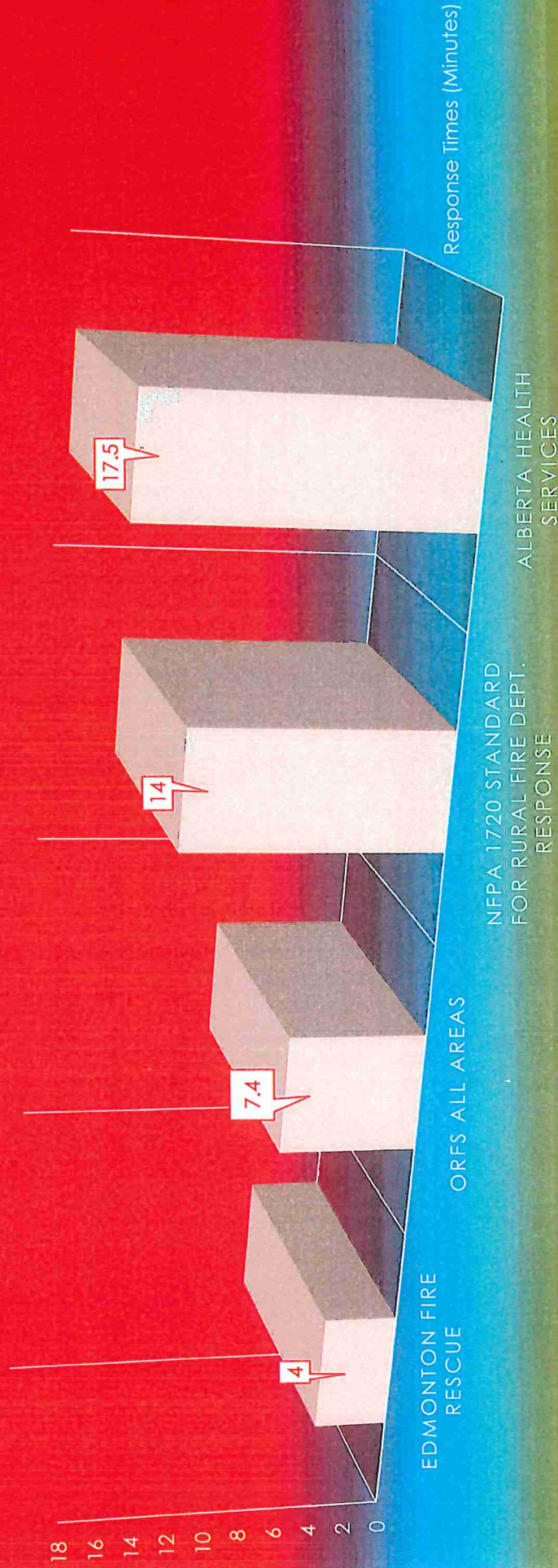


Time of dispatch to time first unit on scene
for all areas
(FIRST 6 MONTHS OF 2023)

7.4 MINUTES

2023 FIRST 6 MONTHS RESPONSE TIMES

■ Response Times (Minutes)

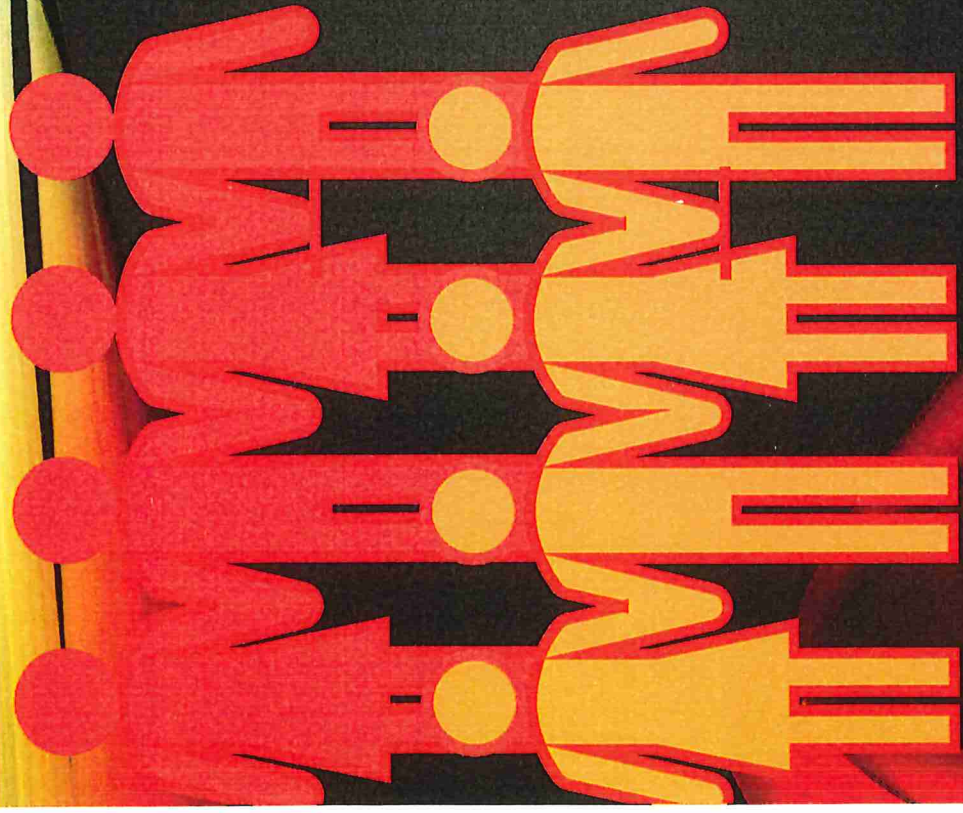


5 AVERAGE STRENGTH ON SCENE

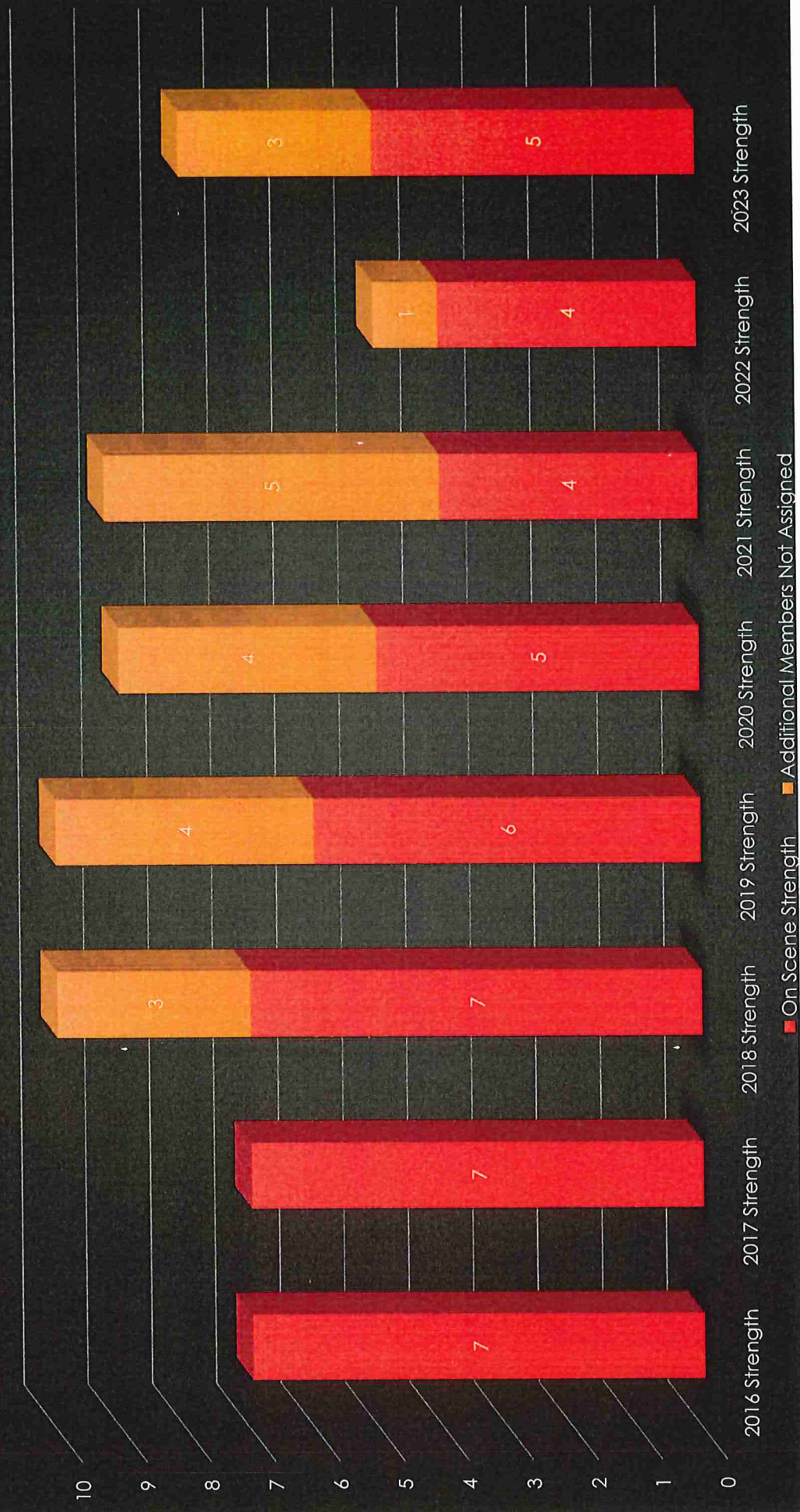


8

AVERAGE
NUMBER
OF
MEMBERS
ON CALL

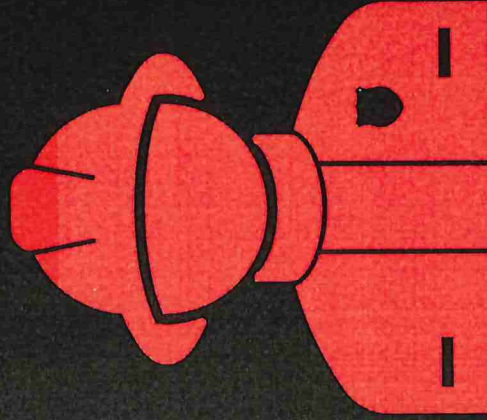


STRENGTH



CURRENT STRENGTH

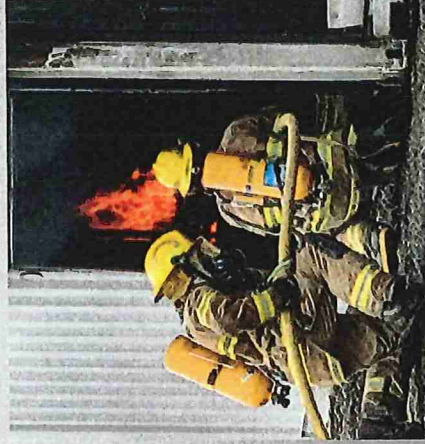
52



- 3 Local Volunteer Paid On Call (POC) Firefighters
- 4 Students (POC) in waiting
- 0 Non-Local Paid On Call (POC) Firefighters
- 8 Career/Leadership/Admin
- 16 Fulltime Firefighters
- 21 Auxiliary Firefighters

NOTE:

- ALL full time hybrid members volunteer their time for training and respond to all calls like any regular Paid on Call (POC) Firefighter
- These firefighters are brought into the call area by our sister industrial company for safety standby work in remote locations. While waiting for work out in the field these members live on station and respond to calls alongside our local POCs.

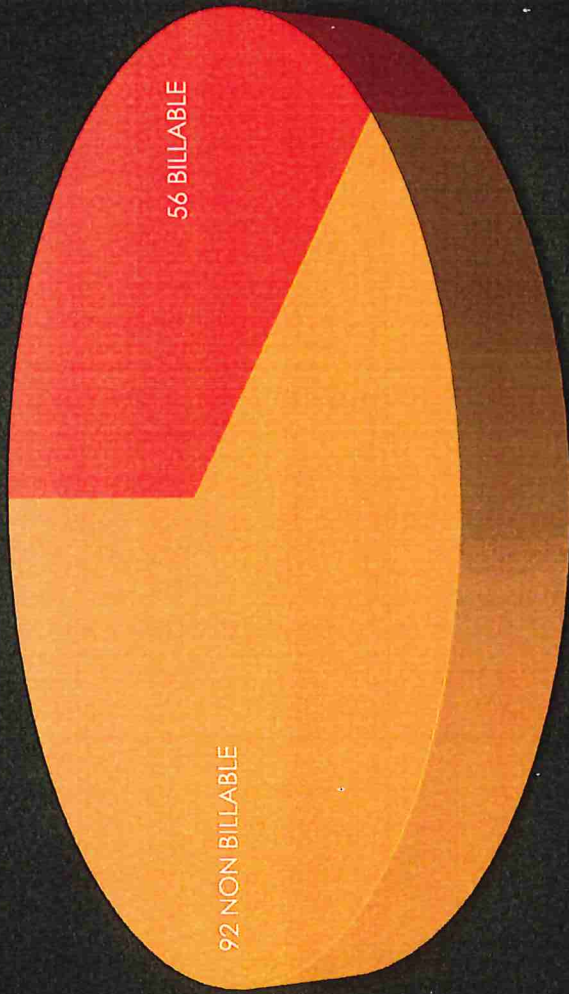


INDUSTRIAL
SAFETY
STANDBY
MEMBERS

Long story short,

THESE MEMBERS ARE NOT PAID
TO BE ON CALL OR TO LIVE ON
STATION

BILLABLE VS NON-BILLABLE CALLS

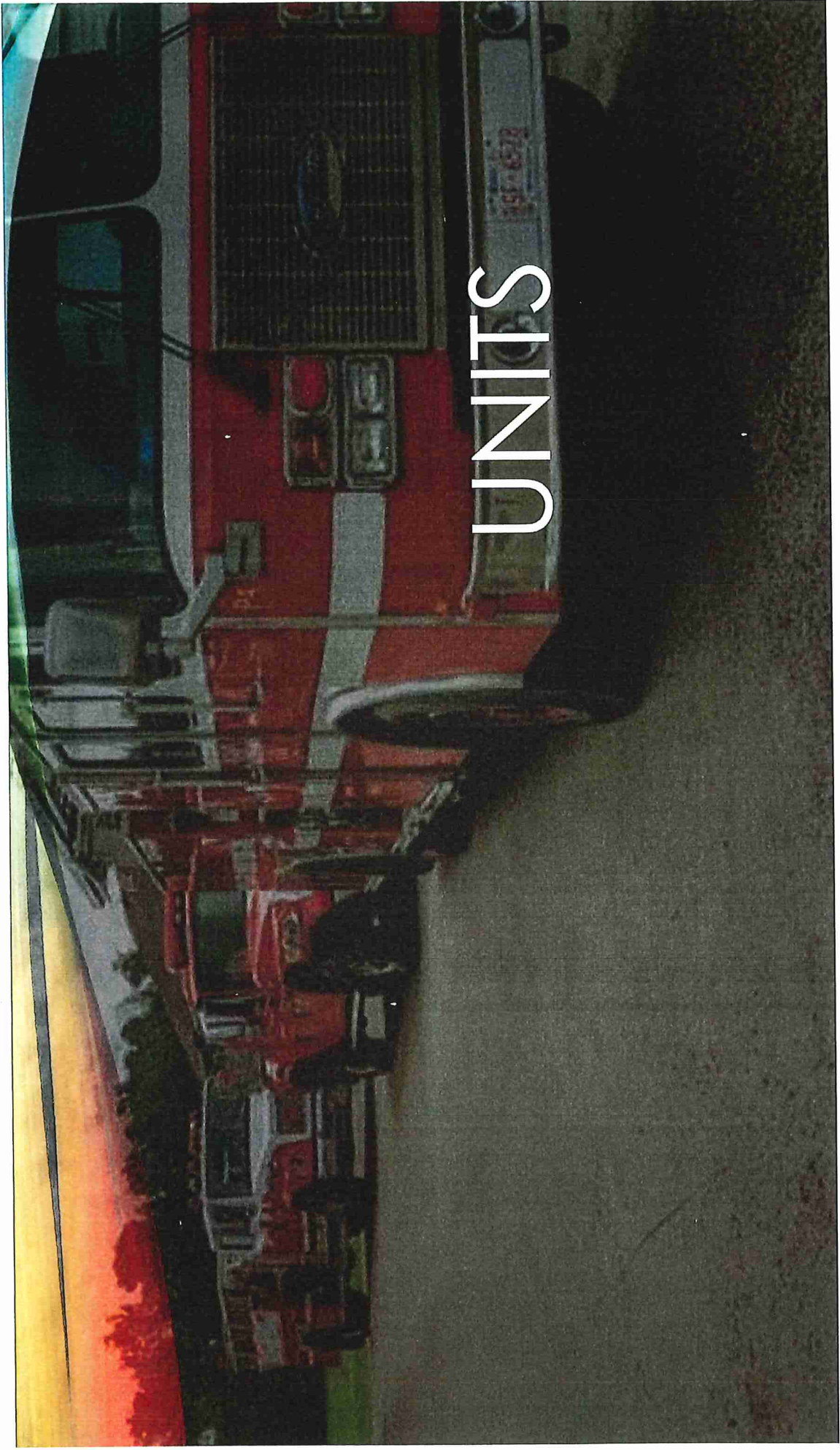


■ Billable Calls ■ Non Billable Calls



CERTIFIED TRAINED BY PROVIDED BY CANADIAN FIRE RESCUE COLLEGE

- NFPA 1001: Professional Firefighter Levels 1 & 2
- NFPA 1072 (472): Hazmat Awareness & Operations
- NFPA 1002: Driver Operator
- NFPA 1002: Pump Operator
- NFPA 1051: Wildland Firefighter
- NFPA 1006: Rope Technician
- NFPA 1021: Fire Officer Levels 1, 2, 3, & 4
- NFPA 1041: Fire Instructor Levels 1 & 2
- First Aid (Red Cross)
- Flag Person (Alberta Construction Safety Association)
- H2S Alive (Energy Safety Canada)
- ICS 100
- ICS 200
- WHMIS
- TDG
- AND MORE!



PUMP 2 SUPERIOR MUNICIPAL FIRE ENGINE FRONTLINE APPARATUS

PUMP 2 NFPA 1901 Compliant

750 Gallon Booster Tank

1250 GPM Pump

Class A+B Foam Cells

Rescue Struts

Traffic Control Kit

STARS Landing Zone Kit

Trauma Kit

Airway Kit

AED

Jaws Of Life

Thermal Imaging Camera
(TIC)



PUMP 3 ROSENBAUER MUNICIPAL FIRE ENGINE FRONTLINE APPARATUS



PUMP 3

NFPA 1901 Compliant

1000 Gallon Booster Tank

1250 GPM Pump

Class A+B Foam Cells

Traffic Control Kit

STARS Landing Zone Kit

Trauma Kit

Airway Kit

AED

Jaws Of Life

Thermal Imaging Camera
(TIC)



RAPID ATTACK F-450 CLASS 3 FIRE ENGINE FRONTLINE APPARATUS

RAPID ATTACK (RAP ATTACK)

500 Gallon Booster Tank

125 GPM Pump

40 Gal A Foam System

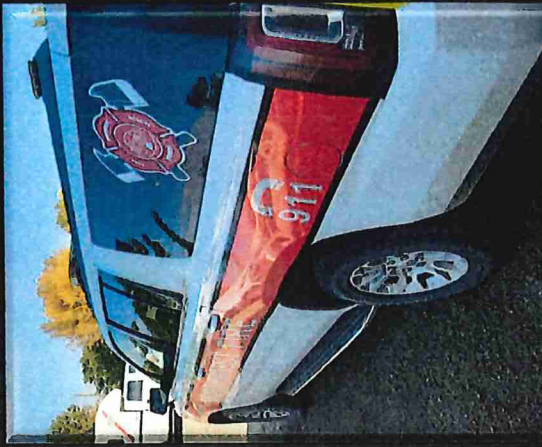
Wildland Kit

Rope Rescue Kit

First Aid Kit



CHARLIE 1 GMC YUKON FRONTLINE LIGHT RESPONSE TRUCK



CHARLIE 1

Traffic Control Kit

STARS Landing Zone Kit

Trauma Kit

Airway Kit

AED

CHARLIE 3 CHEVROLET SILVERADO

CHARLIE 3

Traffic Control Kit

STARS Landing Zone Kit

Trauma Kit

Airway Kit

AED



SECOND LINE TRUCKS

Pump 1



Gator (N2)



Tender 1



**FREIGHTLINER
MUNICIPAL FIRE
ENGINE**

PUMP 1

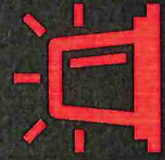
NFPA 1901 Compliant
3rd Annual Pump Cert

- 1000 Gallon Booster Tank
- 1050 GPM Pump
- Class A Foam Cell
- Class B Foam Eductor
- Traffic Control Kit
- STARS Landing Zone Kit
- Trauma Kit
- Airway Kit
- AED
- Jaws Of Life

**TYPE 7 WILDLAND
ENGINE**

Gator (N2)

- 100 Gallon Tank
- 65 GPM Ranger Pump
- Wildfire Kit



**FORD WATER
TENDER**

Tender 1

- 2000 Gallon Booster Tank
- 300 GPM Pump
- First Aid Kit
- Traffic Cones
- Kitted for Wildland/Urban Interface Fires

SUPPORT VEHICLES & EQUIPMENT

N4, N5, N23
 Industrial
 Fire/Shower Trucks
 1000 Gallon Tanks
 Foam Eductor
 A/B Foam
 Decon Showers
 First Aid Kit

N7, N17, N19, N21
 4 Mobile Treatment Centres
 (MTC)
 Medical Treatment Room
 Full Basic Life Support Trauma
 Bag
 Airway Bag (O2, Masks etc.)
 Automated External Defibrillator
 (AED)
 STARS site Landing Kit
 Spine Board & Stokes Basket

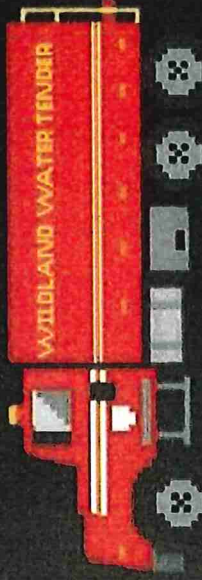
D1, D3, N14, N16, N17, N18
 6 Air Trailers
 Full Air Cascade System
 Able to fill Self
 Contained Breathing
 Apparatus (SCBA) on
 location
 2 Otis Air Monitoring Systems
 Stand alone system that monitors
 for H2s
 If system detects H2s or Low Level
 Explosive Limits (LELs) the system
 will alarm (air horn) flash lights
 indicating what location sensor
 went off



COMING SOON



**PUMP 4: FRONT LINE FIRE ENGINE
(EXPECTED IN 2024)**



**TENDER 2: FRONT LINE
WATER TRUCK
(EXPECTED IN 2025)**



**NEW CHARLIE ONE
(EXPECTED IN 2026)**

GREATEST TRIUMPH OF 2023 DEPLOYING TO MANY REGIONS IN ALBERTA TO HELP WITH WILD FIRES

- Fire Rescue International O/A Onoway Regional Fire Services helped out with many raging wildfires around our communities
- ORFS still maintained it's staff on station for the 911 calls unrelated to wildfire
- ORFS was deployed on several wildfire campaigns
- ORFS offered help to Kelowna as well when wildfires ripped through their communities-we were on standby for them as well as other communities in BC



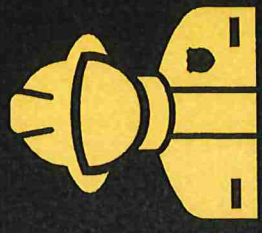
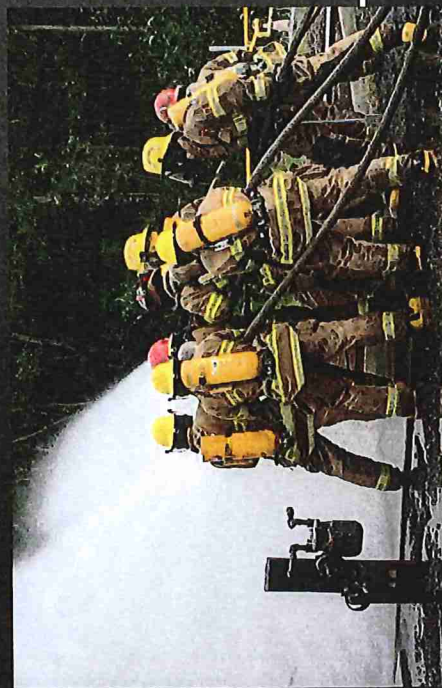
HIRING VOLUNTEER/PAID ON CALL FIREFIGHTERS!

Help people in need, become a valued member of the community, be part of something bigger than yourself, become.... A FIREFIGHTER!

All citizens who are accepted into our fully accredited training program will be taught how to fight fires, rescue entrapped victims, and provide emergency medical care to those in need.

**MAKE A DIFFERENCE IN YOUR CAREER, LIFE
AND COMMUNITY.**

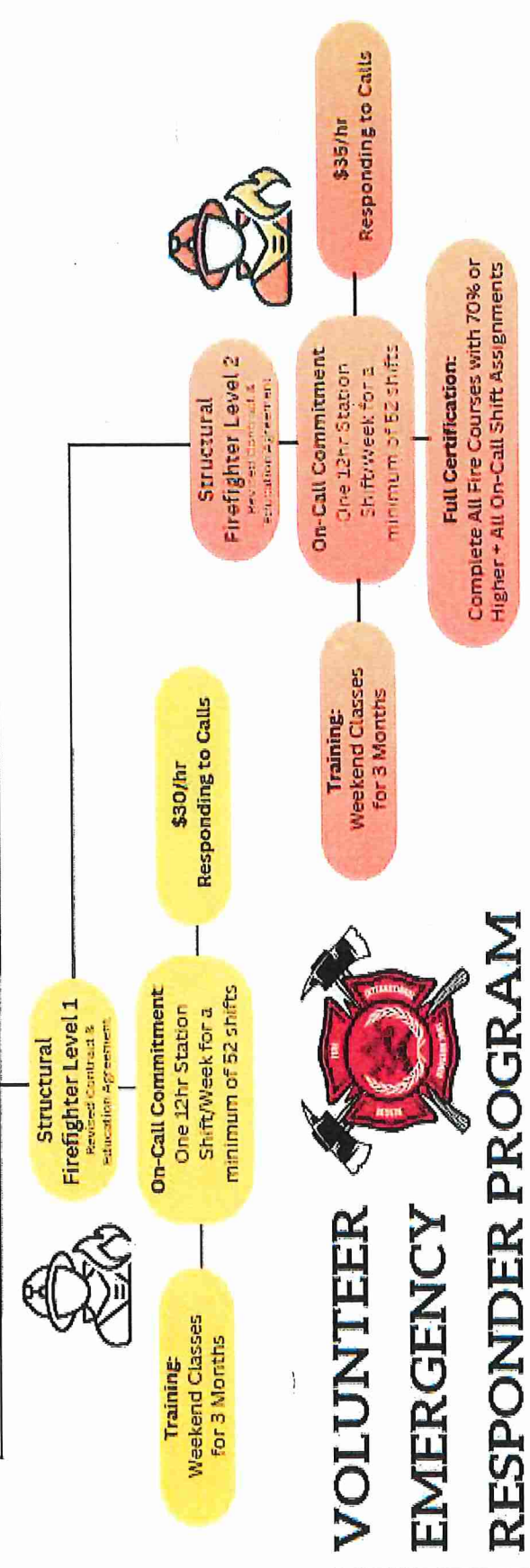
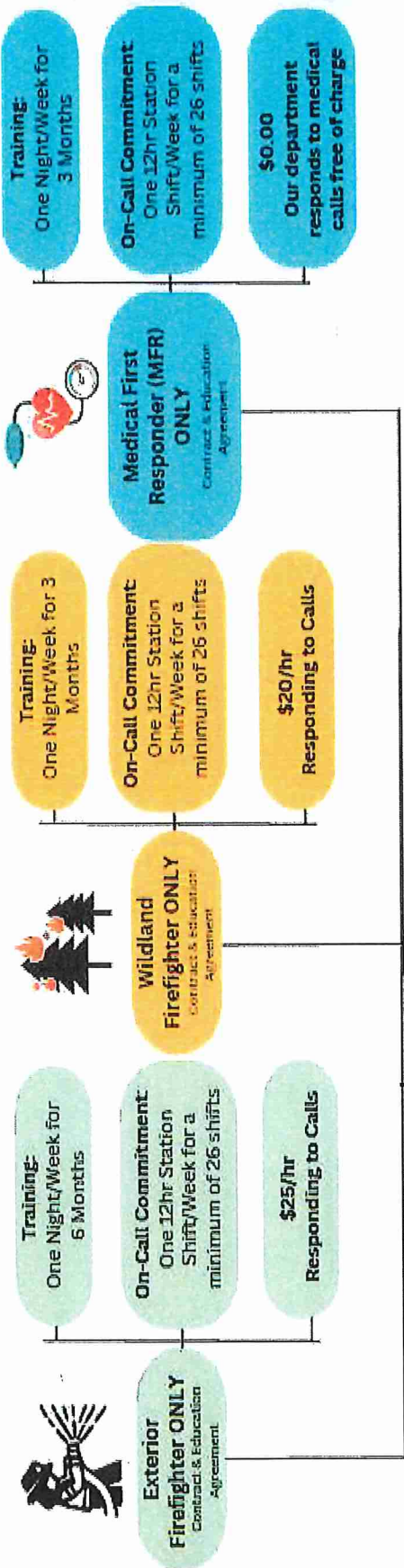
**SUBMIT YOUR RESUME AND COVER LETTER
TODAY!**



info@firerescueinternational.net

Or Call 780-777-4688 for more information

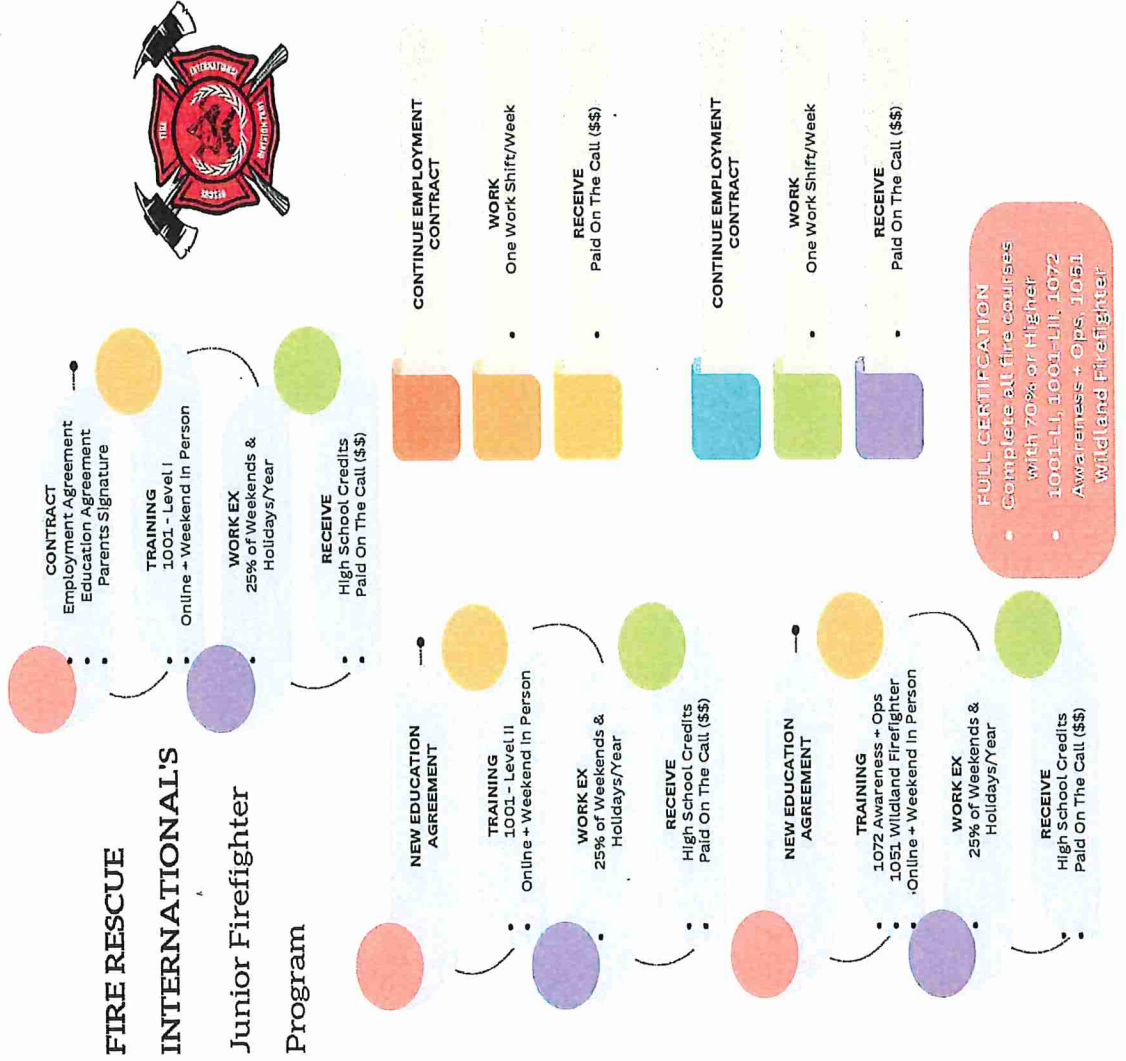
190



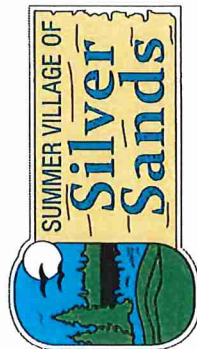
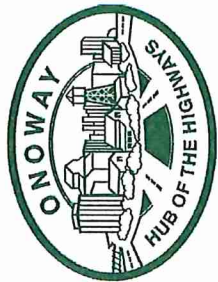
VOLUNTEER EMERGENCY RESPONDER PROGRAM

Tac

FIRE RESCUE INTERNATIONAL'S Junior Firefighter Program



THANK YOU FOR YOUR SUPPORT



FIRE RESCUE INTERNATIONAL /ONOWAY REGIONAL FIRE SERVICES

The courage to go in, the
knowledge to get back out!



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