

ANNUAL REPORT 2016-2017

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ABORIGINAL MOTHER CENTRE SOCIETY - VISION

AMCS provides an environment where Aboriginal mothers and their children thrive in an equitable and supportive community that is rich in culture and holistic values.

AMCS services extend to Aboriginal families across the community.

ABORIGINAL MOTHER CENTRE SOCIETY - MISSION

With the "Under One Roof" approach, AMCS provides housing for Aboriginal mothers and their children who are homeless, at risk of homelessness, or have had, or are at risk of having their children apprehended into government ministry care. AMCS supports families in their goals to regain and retain their children and achieve self-sufficiency. AMCS is dedicated to supporting Aboriginal families by providing housing, life skills, employment and training, a robust referral system, social supports, cultural and traditional services through a holistic grass roots approach.

The Aboriginal Mother Centre is committed to helping vulnerable mothers and children at risk stay off the streets, and provides all the support, tools and resources a mother needs to rebuild her health, wellness, self esteem and life skills to regain and retain her children from government ministry care. The centre creates a healing community to nurture children and families to become vital members of their communities. The Aboriginal Mother Centre Society was incorporated in 2002 to address the needs of Aboriginal women and is located in the east side of Vancouver, in a culturally supportive environment. After an extensive renovation and expansion, the centre re-opened its doors in December 2011. The expanded 28,000-square foot multi-purpose facility offers 16 transformational housing suites for Aboriginal women and children, a 25-space licensed daycare for children aged 3-5 years old, commercial kitchen, large dining room, programming and office space, commercial leasing spaces, an employment and training program and a housing outreach program. This facility provides shelter, support, and programs for women and children so they may make an elusive dream, of healing and family reconnection, into a reality and live in a healthy self-sustaining village that supports women, children, and families. With all this under one roof the Aboriginal Mother Centre Society has the capacity to deliver onsite programming with a traditional Indigenous knowledge centred approach. This approach to spiritual, physical, mental and emotional health includes advocacy, education, training, cultural and social support.

The Aboriginal Mother Centre Society (AMCS) is a place where Aboriginal mothers who are facing homelessness and/or dealing with their children in care of the Ministry, can come to stay in the supportive environment for up to 18 months with up to three children under the age of nine. At the AMCS, the women can develop life skills, build their sense of self-worth and identity in order for them and their children to have a bright a better future.

MESSAGE FROM THE PRESIDENT



Marjorie White

Welcome to AMCS. First, I want to acknowledge the traditional lands of Musqueam, Squamish and Tsleil-Waututh Nation and give thanks for allowing us to carry on our services in their territory.

The Board of Directors have had a busy year, in March we had a strategic planning session as well as board training. We have very much been an operational board since the re-opening of the Centre in 2011, so the board training gave us a great insight to refocusing our responsibilities to a governance board. A major responsibility this year will be to review and amend policy and procedures and to separate operating and governance policies.

This year we hired Inspired Human Resource Consultants to assist the Executive Director with staffing and to basically provide an overview of the operations and to provide to the board recommendations that require governance attention. We are happy with this arrangement and look forward to a good working relationship with the group.

The Phase 2 team is working on the expansion of the building and its services. Many meetings have been held with BC Housing and the City of Vancouver, hiring an architect and naming a lead project manager. They have applied for the pre-application enquiry and this has required meeting with The City of Vancouver Planning and Engineering regarding responses to the enquiry. The committee continues to meet to discuss and clarify items that need to be addressed and once these are ironed out we will than apply for rezoning for Phase II. The plan for expansion is huge and we are most excited to be part of an organization that is working toward providing a better quality of life for our Aboriginal people. Working on this project has allowed us to develop a good, cooperative relationship with BC Housing.

In connection with the expansion plan the Executive Director and two board members travelled to Compton, California to visit Shields for Families, an agency that provides similar services as AMCS but on a much larger scale. Many good programs and services are offered through this agency and provided our representatives with some great ideas that could be implemented into our present operations. The real expansion of services and programs will come to reality when our plan for a larger facility is in place. Members are welcome to speak to the Executive Director should there be an interest. As well for anyone wanting more information on the organization their access their website at: www.shieldsfor families.org

The board continues to support the mission of the organization to empower Aboriginal women whether they are clients, staff, or drop-ins in their development to make changes.

Thank you to the staff for their hard work and dedication to striving to provide a better quality of life for all those who utilize the Aboriginal Mother Centre.

The board is also committed to continue our work to provide services to our Aboriginal community and to ensure that we continue to have an open-door policy for all people to enjoy our building. We are committed to continue in building stronger relationships with governments and our Aboriginal organizations.

Marge White, AMCS President 2016-17

AMCS Board of Directors 2016/17

Marge White - President

Laura McDiarmid - Vice President

Zahra Laarif - Treasurer

Lise Gibbons - Secretary

Jane Hungerford - Director

Mercedes Wong – Director

Rosalind Campbell – Director

Sarah Lalonde - Director

Rosalin Miles - Director

Tamara Napoleon - Director

MESSAGE FROM THE EXECUTIVE DIRECTOR



Christopher Holder, Linda Day and Anton Lotzer.

Visit with Maria Mariana Foundation Board Members 2016

This past year 2016/17 at the Aboriginal Mother Centre Society has quickly flown by and we have had many successes. AMCS is very proud to report that since the doors re-opened after the huge renovation in 2012, there have been 185 mothers residing at TH with 284 children. There have also been 52 reunifications with mom and children, and 96 extended overnight visits take place between mothers and their children. The overnight extended visits are important to highlight for our progress, as they are the first step in the reunification process for moms and children. Over the past year we've also had many visitors come through our doors, with the farthest visitors arriving from Liechtenstein; as the Maria Marina Foundation Board of Directors came for a site visit last summer and their board members are pictured above. This past week we have another site visit from the Maria Marina Foundation Executive Director, Ms. Nicole Matte, and we continue to be very proud to showcase the great work the staff are doing at AMCS.

Transformational Housing has 16 units of housing for young parenting Indigenous mothers and up to three of her children under age 9 years old. At present the units are full and we have a working wait list. Currently, we have 1 newborn baby and five babies under 4 years old. We are also very excited to receive two more newborn babies as we have 2 expectant mothers living at TH.

Last year, Mr. Michael Sadler from BC Housing introduced AMCS to the wonderful opportunity of working with Lift Philanthropy to help build capacity, leverage funding and increase partnerships with AMCS to build a strong and sustainable organization. To this end, Lift recently conducted an Organizational, Capacity and Assessment (OCA) exercise with the AMCS Managers and Lift will now be engaging with the AMCS Board of Directors to conduct the OCA as the next step in the process. AMCS looks forward to the new, exciting initiative with Lift Philanthropy.

AMCS is also closely working with BC Housing as we discuss concrete plans for Phase II programming. This work is in the beginning stages and AMCS will have more to report as we progress along the way forward. Last summer I travelled with two board members and two other volunteers to visit an American program called "Shields for Families" as apparently it is the most like AMCS of its kind and helps to inform Phase II development.

Last Fall, AMCS introduced a new program to the residents called the Employment and Training program which was funded by the federal government. The funding was recently reallocated whereby we must apply directly to Indigenous

and Northern Affairs Canada. AMCS is in the midst of applying for the renewal of the Employment and Training program which is housed at 2012 Wall Street. We are constantly applying for as many grants as we can find and received great news yesterday that our AHIP funding is secured. We submitted a New Horizons for Seniors proposal also this week.

The AMCS volunteer Fundraising Committee has decided to move the next AMCS Fundraiser Gala Event to the Spring of 2018. Stay posted for more details as they become available; we already have some great sponsors and are looking forward to the event.

AMCS hired the Inspired Human Resource Management Consulting firm in February 2017; they recently completed a staff survey and a draft HR Review. Next steps will be to assist management and with some administrative duties related to HR and recruitment for new positions as well as an overhaul of AMCS Policies and Procedures.

The AMCS Daycare continues to run at full capacity with 25 children enrolled full-time in the Daycare for children aged 3-5 years old.

AMCS hosted an Open house in December 2016 to introduce the Employment and Training program to the community. It was well represented and had beautiful songs from the daycare children and from Nathaniel Arcand who lead a sing along session with all.

Christmas at the AMCS is always a fun time as there are so many generous donations and well wishers at the Centre. This year the First Nations Health Authority once again donated their time and resources to come and wrap the donated gifts at the centre to ensure that all the Moms and children received gifts at Christmas time and a visit from Santa Claus.

AMCS continues to build a positive relationship with various partners especially with Vancouver Aboriginal Child and Family Services Society and their cadre of social workers. We also have relationships with several of the neighborhood houses, Vancouver Coastal Health, Luma Native Housing, Aboriginal Housing Management Association, the United Way, Builders Without Borders, the city of Vancouver, BC Association of Friendship Centres, Metro Vancouver Aboriginal Executive Council, and many others.

Since the close of this fiscal year, March 31, 2017, the AMCS has taken on a new challenge of property management for the 28,000-square foot facility. We are currently seeking tenants for two of our units and are working with Prompton Real Estate company to help us achieve our goal of in-house property management.

Our AMCS Elder Aline LaFlamme has returned to AMCS with her drum group Daughters of the Drum and the residents are gladly joining in with her drum group. She is currently in the hospital recovering from hip replacement surgery; she sends her best wishes for a successful AGM.

I'd like to take this opportunity to thank all the AMCS staff for the various contributions you make to ensuring that our programs are the best. It has been a pleasure serving as your Executive Director since September 2015 and I wish you all the very best for a warm and relaxing Summer 2017.

All my Relations,

Linda Day
Executive Director

PROGRAMS

TRANSFORMATIONAL HOUSING



Left to Right: Heather, Danella, TH Manager Loretta and Shelly.

The Aboriginal Mother Centre Society (AMCS) Transformational Housing (TH) Program was designed to offer safe, supportive housing for Aboriginal mothers and their young children who are at risk of homelessness, have ministry involvement, or who need a supported living environment until they have been accepted into a subsidized housing program. Our program can offer these families a stay in our residence for up to 18 months with up to three children under the age of nine. During this time, assistance with navigating through the rental market in Vancouver is offered, as well as offering a variety of programming geared to suit the current needs of the mothers and their children.

Transformational Housing has the following statistics since opening in late 2011.

AMCS TH Quick Stats Since Opening of TH



- Mothers in the Program (282)
- Extended Visits (96)

- Reunifications (52)
- Children Remain in Care (104)

TH provides opportunities for our families to re-engage into the community they live in by offering variety of programs, including Family Wellness Programs which are designed to meet the current needs of the families residing at TH. AMCS mothers can attend weekly workshops which are based on Traditional Knowledge, Parenting, Life Skills, Employment and Training as well as Healthy Living. TH also offers advocacy for mothers and their children, offering support with Ministry of Children and Family Development (MCFD) and Vancouver

Aboriginal Child and Family Services (VACFSS) mediation, Family Case Planning Conferences as well as providing support for families to successfully complete their supervision orders issued by MCFD or VACFSS. By the time AMCS participants are ready to leave the TH program, our end goal is to have them stabilized in viable, long-term subsidized housing as well as have their child protection files closed, if applicable. Our successful residents who have transitioned on are followed and monitored for up to 18 months to ensure that the risks of becoming homeless are minimized. In addition, each successful resident who have moved on to their own homes, are encouraged to keep attending our programs and to reach out to staff if needed. The Housing Outreach staff are also mandated to follow-up with our TH residents after they move out to their own homes to ensure their success.



A glimpse into what a room looks like in the AMCS
Transformational Housing. All of the rooms have their own
private washrooms, a small television and wireless service.
Cribs and small beds are also available for all units.

PROGRAMS

COMMUNITY KITCHEN



Shirley Mason - Kitchen Manager

My name is Shirley Mason and I have been here at the Mothers Centre for over a year now. I have enjoyed my time here at the Centre and the following is what we have been up to within the last year:

We have made a few changes within the Kitchen for safety purposes.

We now have been working more closely with the TH Residents in planning out bi-weekly menus for breakfast, lunch and dinners. It's been great working with them and everyone gets a fair chance to have input on the menu. We have discussed the Canada Food Guide and how important it is to make healthy choices when planning our meals.

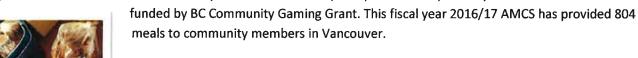
We have started a breakfast program for all residents; which has been a great success and we notice that more residents turn up for the breakfast

program other than our lunch program - due to their various schedules throughout the day.

We also have been having an Elders Lunch every Thursday, and its been wonderful to see the resident moms and Elders interact with each other.

The Greater Vancouver Food Bank has been a great help in the kitchen as we have been utilizing it to create care packages for the mothers when they leave, as well as our Community Elders. We have been working with Sarah in Outreach to provide food for those in need of help as well. Thank you to everyone who makes our program that much more enjoyable and a big thank you to The Greater Vancouver Food Bank to help us provide for those in need Monday-Friday at the AMCS Kitchen.

Community Members: The AMCS Food Hub Community Kitchen is integral to the ongoing services and programs provided at AMCS. The Food Hub is open to the community and provides daily healthy meals. This service is



Transformational Housing Residents: AMCS also provides meals to the young women and their children who reside in the Transformational Housing on the third floor. They are provided with three nutritious meals a day, including breakfast, lunch and dinner.

Food Donation – Bread for the community.

PROGRAMS



Fieldtrip to the Stanley park Christmas train with some parents and our daycare staff.

AMCS DAYCARE CENTRE

The AMCS Daycare has had quite a year since our last Annual Report. First, our registry is full and we officially have a waitlist in place for the daycare! We have been shown tons of love and support from our community of families who have joined our daycare and call us a "Hidden Gem" within the community. Thank you to everyone who has helped support us in turning over a new leaf at the AMCS Daycare!

Our children have been very busy learning and participating in our weekly and monthly themes such as:

Seasons, Phonetics, and Arctic Animals, as well as getting ready for kindergarten. We have been practicing our printing skills, large and small motor development with lots of fun games and exercise, going on daily walks within our community, attending the library every Wednesday to partake in their group story time, as well as our own book exchange for the daycare. We continue with the monthly fieldtrips and so far, we have visited:

Cates Park in Deep Cove, we had a huge family picnic there and explored the shoreline and trails. We went on a Wagon Hay Ride at the Richmond Pumpkin Patch, we also got to see some Christmas Lights and decorations while on the Stanley park Christmas Train as well as got to see our penguin friends at the Vancouver Aquarium. We have plans for attending the UBC Gardens, as well as the Botanical gardens and have plans on having some friends come see us at the AMCS Daycare centre as well.

We have enrolled the AMCS Daycare into a Dental Screening Program. This a great program that screens children for any potential problems such tooth decay or cavities plus gives the children a fluoride treatment (upon parents' permission) and we have set up a tooth brushing routine to keep up with their dental health here at the AMCS Daycare centre. We are also in the talks with Vancouver Coastal Health (VCH) to have hearing and vision screening completed as well, and I look forward to our on-going relationship with VCH in the future.

For our culture aspect of our programming; we have worked with Elder in Residence Aileen LaFlamme, she was gracious enough to come in once a week to teach and practice the cultural medicine ways such as smudging and praying. She had so much fun teaching our children the 4 Directions song (which our children performed at their year-end Graduation ceremony (August 2016) and the Deer Song, which was the children's favorite song. Tammy Harper has agreed to step in and continue with some of the cultural teachings and we hope to have Aline back also.



Tammy drumming with the children.



AMCS Daycare Co-Manager Benelda Mondido with Daycare Staff: Amber Dubois, Uma Kasturi, and Tammy Harper

We have had Our Christmas performance party and had such a great turn out. Lindsie taught the Children a song called Marie Le7 Pe'Skuye7 which is a traditional Secwepemc Song. The children loved it and we would hear from their parents that they are singing the words at home. The children also learned and performed a Tsimshian/Nisga'a version of the familiar Christmas carol called Jingle Bells. We had Santa come in and visit and had a feast with our families.

We look forward to sending off 12 of our children to kindergarten in our graduation this July; it gives us such a sense of pride to have been lucky enough to be involved in their early learning years and we wish nothing but the best for them on their upcoming journey on their next steps in life.



Daycare staff and children on our daily walks in the community.

Thank you to all our wonderful families we have been so lucky to have this year!

AMCS DAYCARE – PARENT FEEDBACK

"My daughter has been going to Aboriginal Mother Centre Society Daycare for 6 months and we are both completely thrilled. She looks forward to going every day. I am so impressed by the range of experiences she has had, from learning a song in a First Nations language, to excursions to the library and field trips. It has been wonderful to see how much she has learned from play, arts and crafts, and daily activities. Most importantly, the warmth and loving care she gets from the caregivers has made us both feel so at home."

- Shulamit Kraukauer

"The Aboriginal Mother Centre Daycare is a second home for my daughter. Words cannot express the thanks my family and I have for the loving care and guidance she receives from her teachers and staff at AMCS. I love seeing her progress through the time she has been with the daycare, and I love the exposure she is getting to art, music, dance, language, and healthy food.

It isn't easy working full-time and sending my little precious girl to daycare, but having the Aboriginal Mother Centre Society Daycare as the place she goes to every day eases my mind. I want to thank the staff for taking such great care of my little princess. I will recommend AMCS Daycare to my friends and family. "Sincerely,

Naomi Jules

"My name is Alison Maira. My daughter, age 4, attends The Aboriginal Mothers Centre Daycare. The AMCS Daycare has been a wonderful experience for Elisabeth and our family. I applied at AMCS Daycare in June 2016 after picking up their brochure at my local Vancouver Public Library branch. It looked like a nice place, with qualified teachers and good facilities. To my delight, I got a call a few weeks later from Lindsie Manywounds, the AMCS manager. We met Lindsie for a chat in her office and a tour of the daycare. Lindsie was friendly, calm, and professional as we discussed Elisabeth's needs and our concerns. In July 2015, Elisabeth was diagnosed with epilepsy and this was our first experience talking to a child care professional about our daughter's special needs and our first experience leaving Elisabeth in the care of adults other than our parents. We were shown around the daycare and saw happy kids getting dirty and playing outside, calm, gentle teachers, and a classroom that looked organized and well equipped — but not too perfect, it looked like children lived there. It reminded us of our house a comfortable, safe place for a kid and that was a major selling point for me.

We followed AMCS's gradual entry procedure starting on September 1, 2016 and two weeks later Elisabeth was going to daycare for 7-8 hours a day Tues-Wed-Thurs with no problems and with increasing enthusiasm. She has connected well with all of the teachers, and has had many exciting 'firsts' that have enriched her life: trips to a pumpkin farm, the Remembrance Day Veteran's Parade, Stanley Park, Vancouver Aquarium, and performing in the Christmas concert, to name a few. She has learned about friendship and how to play with other children. She is often so eager to be with the teachers, toys, and other kids when I drop her off that she runs away before I can kiss her goodbye (which produces an intense mixture of heartache, pride, relief, and happiness in her poor mother). In short, the AMCS Daycare is where she is being introduced to the world beyond her front door and it has been a wholly positive experience, for her and for our family. I hope I can say this without sounding trite or naive, but the First Nations cultural component at AMCS is important to us. We are not Indigenous people. But we still want our child to learn about First Nations culture and history. I believe that giving my child the chance to learn from and be cared for by Aboriginal people, and for her to naturally be friends with First Nations

children (she accepts this of course as completely unremarkable) is important in light of the Truth and Reconciliation Report's findings.

Going forward for this country, in my opinion, requires a lot of listening and learning on the part of non-aboriginal people, as well as forming relationships between aboriginal and non-aboriginal people. All of this is available at AMCS Daycare and I believe it is one of its most precious and remarkable offerings. If all Canadian children from preschool to grade 12 had the experience that is offered by AMCS Daycare; to play, learn, eat, and sleep alongside First Nations children and learn about aboriginal culture from First Nations teachers, Canada would be a fairer, more compassionate, more unified country in one generation. In closing, I would like to say that AMCS Daycare is a hidden gem in East Vancouver, one of the city's best kept secrets.

Many times, I have listened as other moms have described their child's daycare experience and I think, wow, AMCS is way better than that. The gentle and intelligent teachers, the private outdoor playground, the nutritious snacks, hot lunch, and the field trips are a few things that apparently are not that easy to find elsewhere. No matter what time of day I pick Elisabeth up, the teachers are calm, smiling, and in charge. The kids are playing happily. There is no chaos and the classroom is always clean and safe. There is the noise of small children of course, but I have never seen exasperation or frustration on the part of the teachers, which I think is pretty amazing because 3-5-year old's can be very exasperating people! It is my hope that Elisabeth and I can maintain our connection with AMCS after our time at the daycare is done in August by volunteering and helping in some small way the women who have created this beautiful, healthy place for young children.

Alison Maira

PROGRAMS

FAMILY WELLNESS PROGRAM

The AMCS Family Program has had a very busy and productive year. With the support of amazing friends and community we have been able to do so many different projects and activities. By involving the valuable knowledge, expertise and support of our Elders we have been able to succeed our goals and more.

The AMCS Family Wellness Program has provided the following workshops/programming for our Transformational Housing Residents:

- Women Against Violence Against Women these are weekly groups that addresses decreasing domestic violence against women and increasing the empowerment of women.
- Gateway we have a representative from Gateway at Vancouver Community College and develops a pre-employment and career path for the AMCS TH mothers.
- Sabina Gunther, VCH Public Health Nurse Sabina comes to us on Wednesdays and has a group discussion with our Residents' about Sneeze's and Diseases, Infant Development, Immunizations and in general health topics.
- Sarah Nurse Practitioner from BC Women's Hospital has clinic hours on Wednesdays at the AMCS where she offers a wide variety of health care services to the residents and community.
- Nobody's Perfect this is our 8-week Parenting Group that covers Parenting Skills and Communication.
- Self Care This is for our TH Moms to hit the gym, spa, cultural activities or anything that is deemed as self care.

Every third Thursday of the month, after our elder and Community lunch, we host an event such as Bingo or Cedar Weaving, Beading, Arts and Crafts and even watching a relational documentary. The Mothers residing in Transformational Housing are encouraged to come and join us as well which makes for good medicine with the Elders and young ones. Our most recent field trip was with some elders and TH Moms and children to the Museum of Anthropology – it was a beautiful trip and well received by all who attended.





Elders Bingo and Watching a Documentary with Melody Young (Employment and Training Coordinator)

PROGRAMS

EMPLOYMENT AND TRAINING



Renae Morriseau with our moms from TH, Nathaniel Arcand and Linda Day at our December Open House

The Open House for the Employment Program was held on December 14, 2016 and was a huge success with a lot of community involvement including guest appearances by Renae Morriseau, and Nathaniel Arcand to help with a sing along and entertain. We had plenty of guests and food and it was well enjoyed by everyone who attended.

Since our Open House on December 14, 2016 we have had a wide variety of workshops and programs at the Employment and Training program. We have been working with the TH mothers with promoting employment and training opportunities, job skills and have started files with them to keep track of their progress and assess their personal needs to assist with their employment and training journey.

We have also been granted a contract through BC Hydro that we have labelled as the "Nuts and Bolts" program. This program allows the mothers who reside at TH to sign up and come downstairs to put together kits for BC Hydro; the mothers get paid for the hours that they work. The TH mothers are assigned 2 projects a month from BC Hydro and to date they have completed 5,708 kits; earning \$19,686 amongst them.

Employment and Training and TH has also developed an Incentive Program for the moms residing at TH. This is a program that encourages the mothers to get out and volunteer within the community, as well to attend more life skills/employment and training workshops and programs. Some of the workshops and programming we have offered have been: Food Safe Level 1, Women's Conflict Resolution, Serving it Right, Workplace Violence and Harassment, First Aid Level 1, WHIMIS, BC Hydro Nuts & Bolts Program, Resume Building, Interview Building Skills, Computer Skills, and Dress for Success, to name a few.

We have also had a guest speaker – DJ Osho "A Business Journey" come in and speak to some of our mothers and community members. She discussed her personal journey in length, about where she had come from and what she overcame to get to where she is now.



DJ Osho (Middle) with moms who reside at TH, and Community members at Presentation "A Business Journey".

It has been a great start to the Employment and Training Program and we cannot wait to see it grow and flourish.



TH Resident moms attending one of our workshops.

PROGRAMS

OUTREACH-HOMELESSNESS PREVENTION PROGRAM (HPP)

The Outreach Program provides services to Aboriginal People are homeless or at risk of homelessness. The goal of the Outreach programs is to assist clients with housing resources such as market rentals, subsidized housing, supportive housing, or transitional housing by working with the client to learn about online resources, or attending market rental suite viewings as an added support for our clients. AMCS now has three housing programs: Homelessness Prevention Program (HPP), the Housing First Program (HF), and the Non-Housing First Program (NHF).



Gerard O'Brien - Outreach Worker

Housing First Program:

The Housing First Program started at AMCS in May 2015. Our Housing First mandate is to assist Aboriginal clients that have been chronically and or episodically homeless. The Housing First criteria is that our clients need to be homeless or in a shelter for 6 months or have 3 or more episodes of homelessness in the last year. If they fit this mandate they will be assisted with the first months rent, damage deposit, and start up kits for their new accommodation. Our Housing First team has been busy assisting clients' with housing applications, viewing suites, and meeting potential landlords. We also work with our clients towards living a more sustainable life style when they become permanently housed so that they can concentrate on finding work, attending educational programs or becoming an active member in their community.



Grocery Shop for Clients

For the year 2016, we have had 104 new clients added to our case load and we have successfully housed 39 clients from April 2016 to March 2017. Overall, the Housing First Team has worked very hard at successfully housing their clients and this is what we strive for as a team collectively with AMCS programs and Non-Housing first program. All together we are an excellent team.

PROGRAMS

Non-Housing First Program

The Non-Housing First Program (NHFP) started in June 2016, and has assisted 32 single people and families with housing. We accomplished this by advocating, networking and building relationships with landlords to secure housing for clients. We drove the clients to view suites and supported them with more resources on maintaining and furnishing their new homes. NHSP has prevented 11 families from becoming homeless. On file, we have 31 clients who were referred out to other agencies to support families and single clients with counselling or job searches or other supports.

NHFP has received many donations for our clients from the Food Bank, Community and other outside agencies. We have used these donations to assist our clients in furnishing their homes with beds, couches and dishes. We also hand out care packages for personal hygiene to clients. Our donation room is open Monday – Friday 9:00 a.m.-4:00 p.m.

This year was a learning experience with our new program; we will be using this experience to improve upon ourselves in the upcoming year to see what worked, and what didn't. We also look forward to extending our services and collaborations with more organizations and keep our focus on helping and assisting those who are in need of finding homes.





Care packages for clients

and our donation room.

PROGRAMS

Homelessness Prevention Program

The goal of the Homelessness Prevention Program (HPP) is to work in a collaborative way to respectfully assist clients by connecting to housing resources such as transitional, supportive, market rent and have access to social supports. This includes services to promote self-sustainability while working towards their overall goals.

The Homelessness Prevention Program's main goal is to provide a short-term subsidy to clients of all nations who are currently housed in market rent and may be at risk of homelessness due to various socio-economic circumstances. All potential clients will go through an intake and needs assessment followed by a review of current housing, finance management, and proof of income. After successful completion of this process a monthly subsidy up to a maximum of \$450.00 may be administered for a period of 3 months. This may be extended on a case by case basis.

For the 2016-17 fiscal year, we have received enough funding to provide five subsidies a month. Due to the volume of need we have broken it down to allow for 6 subsidies by only promoting a maximum of \$375.00. based on this; the HPP project has administered approximately 72 subsidies for the fiscal year.

The Homelessness Outreach Navigator has also provided:

- Transportation to view suites
- Residential Tenancy Act info
- Client advocacy
- Clothing and furniture donations
- Program referrals
- One to One support
- Agency partnerships
- Program promotion

The Homelessness Prevention Program works in collaboration with Housing First, Home Support and Transformational Housing in an attempt to house Aboriginal people in sustainable housing.

CENTRE NEWS

New Babies

This has been one busy year with lots of babies joining our world with our TH mothers in Transformational Housing! Congratulations to all the new mothers, and welcome to the world little ones.

Nurse Practitioner

We welcome a new Nurse Practitioner, Sarah Jane Damiani to AMCS. Sarah comes from BC Women's Hospital Health Centre and is a fully qualified Nurse Practitioner.

Sarah visits us every Wednesday from 10:00 - 1:00 p.m.

Maintenance

AMCS would like to extend a huge thank you and acknowledge our One-Woman Maintenance Team – Lisa Bowers for all the hard work she does to ensure that our building remains in tip top and beautiful shape! Lisa has been with us since October 2015 and she often goes above and beyond the call of duty to ensure that we have everything in order.



Lisa Bowers, Maintenance

Thank you to all AMCS staff and AMCS Board of Directors for we would not be where we are today if not for all your combined hard work and dedication to the Aboriginal Mother Centre Society.

Aboriginal Mother Centre Society Audited Financial Statements 2016-17



FINANCIAL STATEMENTS
March 31, 2017

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ACCOUNTANTS AND BUSINESS ADVISORS

105 - 13900 Maycrest Way Richmond, BC V6V 3E2

T: 604.273.9338 1.888.746.3188 F: 604.273.9390 info@rhncpa.com



INDEPENDENT AUDITORS' REPORT

TO: THE MEMBERS OF

ABORIGINAL MOTHER CENTRE SOCIETY

We have audited the accompanying financial statements of Aboriginal Mother Centre Society, which comprise the statement of financial position as at March 31, 2017, the statement of operations. statement of changes in net assets, and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Aboriginal Mother Centre Society as at March 31, 2017, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.



Other Matters

The financial statements of Aboriginal Mother Centre Society for the year ended March 31, 2016, were audited by another auditor who expressed a qualified opinion on those statements on June 20, 2016. We do not express an opinion on those financial statements.

Report on Other Legal and Regulatory Requirements

As required by the British Columbia Society Act, we report that, in our opinion, these principles have been applied on a basis consistent with that of the preceding year.

REID HURST NAGY INC.

CHARTERED PROFESSIONAL ACCOUNTANTS

evel Hurst Nagy Inc.

RICHMOND, B.C. JUNE 27, 2017

STATEMENT OF OPERATIONSFor the year ended March 31, 2017

Statement 1

	2017 \$	2016 \$
REVENUE		
Grants	1,359,154	1,300,065
Programs	241,567	305,298
Rental	331,955	.
Donations	119,985	162,908
Fundraising	1,000	17,780
Interest and miscellaneous	13,842	16,630
	2,067,503	1,802,681
EXPENDITURES		
Bank charges, interest and merchant fees	3,156	4,728
Fundraising	<u></u>	9,531
Insurance	2,192	4,696
Office and miscellaneous	63,911	44,797
Program expenses	325,529	255,911
Professional fees	37,034	53,859
Rent and occupancy costs	99,369	115,649
Repairs and maintenance	93,530	39,918
Salaries, employee benefits and honorariums	1,307,011	1,110,065
Telephone and utilities	74,247	40,242
Travel	18,971	7,355
	2,024,950	1,686,751
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES		
BEFORE DEPRECIATION	42,553	115,930
DEPRECIATION OF TANGIBLE CAPITAL ASSETS	60,653	55,320
DEPRECIATION OF DEFERRED TANGIBLE CAPITAL CONTRIBUTIONS	(39,661)	(30,934
EXCESS OF REVENUE OVER EXPENDITURES	21,561	91,544

STATEMENT OF CHANGES IN NET ASSETS For the year ended March 31, 2017

Statement 2

	2017			2016	
	Invested in Tangible Capital Assets \$	Replacement Reserve \$	Unrestricted	Total	Total
Balance, beginning of the year	193,180	28,418	70,486	292,084	200,540
Excess of revenue over expenditures			21,561	21,561	91,544
Investment in tangible capital assets	71,951	*	(71,951)	*	100
Depreciation of tangible capital assets	(60,653)	×	60,653	<u>≆</u>	
Depreciation of deferred tangible capital contributions	39,661	葟	(39,661)	2	
Adjustment to prior period estimates	55	· ·	60,220	60,220	
Interfund transfer		35,756	(35,756)	-	:●:
Balance, end of the year	244,139	64,174	65,552	373,865	292,084

STATEMENT OF FINANCIAL POSITION As At March 31, 2017

Statement 3

	2017	2016
ASSETS	\$	\$
CURRENT ASSETS		
Cash and cash equivalents	118,893	65,465
Term deposits	131,183	390,650
Restricted cash	106	30,098
Accounts receivable	199,313	98,154
Goods and services tax rebate	14,875	4,624
Prepaid expenses and deposits	14,783	10,045
	479,153	599,036
TANGIBLE CAPITAL ASSETS (Note 5)	294,570	283,273
RESTRICTED CASH (Note 4)	64,174	28,418

837,897 910,727

Approved On Behalf of the Aboriginal Mother Centre Society

STATEMENT OF FINANCIAL POSITION As At March 31, 2017

Statement 3

	2017 \$	2016 \$
LIABILITIES		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	57,608	193,315
Wages and benefits payable	45,172	51,424
Government remittances payable	33,072	18,353
Demand loan	•	12,000
Deposits	14,076	10,817
Current portion of long term loan (Note 6)	14,947	14,947
Deferred contributions (Note 7)	182,799	28,701
	347,674	329,557
OTHER		
Long-term loan (Note 6)	83,456	98,403
Deferred tangible capital contributions (Note 8)	32,902	190,683
	116,358	289,086
NET ASSETS		
Unrestricted	65,552	70,486
Replacement reserve	64,174	28,418
Invested in tangible capital assets	244,139	193,180
	373,865	292,084
	837,897	910,727

STATEMENT OF CASH FLOWS For the year ended March 31, 2017 Statement 4

	2017 \$	2016 \$
CASH FLOWS FROM OPERATING ACTIVITIES	·	•
Excess (deficiency) of revenue over expenditures	24 564	01 544
	21,561	91,544
Depreciation of tangible capital assets	60,653	55,320
Depreciation of deferred tangible capital contributions Adjustment to prior period estimates	(39,661) 60,220	(30,934
Adjustment to prior period estimates	00,220	
	102,773	115,930
NET CHANGES IN NON-CASH WORKING CAPITAL		
Accounts receivable	(101,159)	34,584
Goods and services tax rebate	(10,250)	(4,625
Prepaid expenses and deposits	(4,738)	(2,145
Inventory	₩0	6,548
Accounts payable and accrued liabilities	(153,437)	34,934
Wages and benefits payable	(6,253)	51,424
Government remittances payable	32,450	622
Deposits	3,259	10,817
Deferred contributions	154,098	(109,745)
	16,743	138,344
Redemption (purchase) of term deposits Changes to restricted cash Purchase of tangible capital assets Repayment of demand loan Repayment of long term loan Changes in deferred tangible capital contributions	259,467 (5,764) (71,951) (12,000) (14,947) (118,120)	(229,041 (42,374) (107,386) - (14,947) 100,590
	36,685	(293,158)
NET INCREASE (DECREASE) IN CASH	53,428	(154,814)
CASH AND CASH EQUIVALENT, BEGINNING OF THE YEAR	65,465	220,279
CASH AND CASH EQUIVALENT, END OF THE YEAR	118,893	65,465
REPRESENTED BY:		
Cash	118,893	29,250
Cash held in trust	<u>.</u>	36,215
	118,893	65,465

NOTES TO THE FINANCIAL STATEMENTS March 31, 2017

NOTE 1: ORGANIZATION, AIMS AND OBJECTIVES

Aboriginal Mother Centre Society ("The Society") was was incorporated under the Society Act of British Columbia. The purpose of the Society is to provide and foster programs of a social, cultural, education, recreational, and economic nature to Aboriginal women and their families. The Society is a charitable organization registered under the Income Tax Act, and accordingly is exempt from income taxes under section 149 of the Income Tax Act and is authorized to issue donation receipts for income tax purposes.

The Society's main source of revenue is derived from donations and funding received from federal, provincial and municipal governments for the purpose of conducting programs and activities pursuant to its mandate outlined above. Therefore, the Society's ability to conduct programs and activities relevant to its mandate in the future is dependent on the Society being able to continue to receive necessary funding from the various levels of government.

There are five different programs in operation during the year which include:

- 1) Community kitchen program the main objective of this program is to provide food services to the other programs provided by the Society and to provide on the job training.
- 2) Day programming the main objective of this program is to deliver on-site programming for both mothers in residence and in the local Aboriginal community, with traditional Indigenous knowledge-centered approach. The approach includes knowledge to spiritual, physical, and emotional health through counselling, advocacy, education, training and social support. Included in day programming is Outreach program focused on providing services to Aboriginal people who are homeless or at risk of becoming homeless.
- 3) Daycare program the main objective of this program is to provide a safe and accessible childcare facility that has culturally appropriate programming and services.
- 4) Social entrepreneurship program the main objective of this program is to create entry level jobs for mothers in need through the production of high quality sewn products such as handbags, tote bags, and high quality machine knitted scarves and mittens.
- 5) Transformational housing program the main objective of this program is to provide temporary housing to pregnant or early parenting mothers who are at risk of homelessness or require child welfare intervention.

NOTE 2: SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared in accordance with Canadian accounting standards for notfor-profit organizations. The significant policies are:

a) Revenue recognition

The Society follows the deferral method of accounting for contributions which include donations and grants. Under the deferral method of accounting for contributions, unrestricted contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

In addition, the Society generates program revenues which includes rents collected from the residents of the Transformational Housing Program, daycare fees, and commercial rent collected from its sub-tenants.

NOTES TO THE FINANCIAL STATEMENTS March 31, 2017 (Audited)

NOTE 2: SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Externally restricted contributions are recognized as revenue when the related and offsetting expenses are incurred. Contributions restricted for the purchase of capital assets are deferred and depreciated to revenue, at the corresponding depreciation rate for the related tangible capital assets.

b) Contributed services, materials and assets

Volunteers contributed an indeterminate number of hours to assist the Society in carrying out its activities. Because of the difficulty when determining the fair value of contributed hours, contributed services are not recognized in the financial statements. Non-cash donations of materials not used in the normal course of Society's operations and for which the fair value can not be reasonably estimated are not recognized in the financial statements either.

Contributions of assets, supplies, and services that would otherwise have been purchased are recorded at fair value at the date of contribution provided a fair value can be reasonably determined.

c) Cash, cash equivalents and restricted cash

Cash and cash equivalents represent unrestricted funds held in Canadian financial institutions, including term deposits with a maturity less than 90 days from the date of inception bearing interest between 0.9% per annum and 1.0% per annum. Cash and cash equivalents also include cash held in trust by the property manager.

Restricted cash represents externally restricted funds to be used for specific programs and the reserve fund for future capital building expenditures

d) Tangible capital assets

Capital assets are recorded at cost and depreciated. Contributed capital assets are recorded at the fair value at the date of contribution. Depreciation is calculated over the asset's estimated useful life as follows:

Computer equipment Furniture and fixtures Leasehold improvements Vehicle 55 % declining balance 20 % declining balance straight line over remaining lease term 30% declining balance

e) Use of estimates

Preparation of these financial statements requires management to make certain estimates and assumptions that affect amounts reported and disclosed in the financial statements and related notes. Significant estimates are made for the useful life and salvage value of tangible capital assets (depreciation), collectibility of accounts receivable, liability accruals and deferred contributions. Actual amounts could differ from those estimates.

NOTES TO THE FINANCIAL STATEMENTS March 31, 2017

NOTE 3: FINANCIAL INSTRUMENTS

The Society's financial instruments consist of cash and cash equivalents, term deposits, accounts receivable, accounts payable and accruals, demand loan, and long-term loan. Unless otherwise noted, it is management's opinion that the Society is not exposed to significant interest, currency, or credit risks arising from these financial instruments.

NOTE 4: RESTRICTED CASH

As part of the Society's operating agreement with one of its grantors, it is required to properly fund and maintain a replacement reserve fund for future capital repairs and replacements to the premises used by the Society. During the year, the Society reserved \$35,735 (2016: \$12,371).

NOTE 5: TANGIBLE CAPITAL ASSETS

	COST \$	ACCUMULATED DEPRECIATION \$	2017 <u>NET</u> \$	2016 <u>NET</u> \$
Computer equipment	26.626	19.670	6.956	3,520
Furniture and fixtures	333,520	183,700	149,820	144,261
Leasehold improvements	108,966	20,873	88,093	96,434
Vehicles	106,016	56,315	49,701	39,058
9==	575,128	280,558	294,570	283,273

NOTE 6: LONG-TERM LOAN

The Society entered into a non-interest bearing, long-term debt arrangement on June 28, 2013, in which the Society promised to make 119 monthly installments of \$1,245.62 plus a final installment of \$1,244.56, payable to Lu'ma Native Housing Society on the first day of every month commencing November 2013, totaling the sum of \$149,473.34. The entire debt becomes due and owing should any payment be in arrears in excess of 10 days.

	\$
2018	14,947
2019	14,947
2020	14,947
2021	14,947
Thereafter	23,668
	83,456

NOTES TO THE FINANCIAL STATEMENTS March 31, 2017

NOTE 7: DEFERRED CONTRIBUTIONS

Deferred contributions represent program expenditures to be incurred in future years. These externally restricted donations and grants are to be expended for specific program purposes.

	2017 \$	2016 \$
Balance, beginning of year	28,701	138,446
Contributions received during the year	182,799	28,701
Expenditures incurred	(28,701)	(138,446)
Balance, end of year	182,799	28,701

NOTE 8: DEFERRED TANGIBLE CAPITAL CONTRIBUTIONS

Deferred tangible capital contributions represent the undepreciated amount of deferred contributions specified for the purchase of tangible capital assets. The depreciation of deferred tangible capital contributions is recorded as revenue in the statement of operations.

	2017 \$	2016 \$
Balance, beginning of year	190,683	121,027
Capital contributions received during the year	<u> </u>	100,590
Capital contributions recognized as revenue	(118,120)	
Depreciation of deferred capital contributions	(39,661)	(30,934)
Balance, end of year	32,902	190,683

NOTE 9: COMMITMENTS

The Society entered into a head lease agreement for its operating premises until July 2028. The minimum annual lease payment is \$1 for the term paid on the lease commencement date plus additional rent on a triple net basis, including general and property taxes and utilities.

NOTE 10: CONTINGENT LIABILITY

Subsequent to the year-end, the Society received a complaint of discrimination by a former employee. The cost of this contingent liability is not determinable at this time, and is not reflected in these financial statements.

NOTE 11: COMPARATIVE FIGURES

The financial statements have been reclassified, where applicable, to conform with the presentation used in the current year. The changes do not affect prior year earnings.

SCHEDULE OF PROGRAM OPERATIONS ADMINISTRATION

For the year ended March 31, 2017

	2017 \$	2016 \$
REVENUE		
Grants	102,192	308,803
Programs	20,947	30,878
Donations	33,662	70,262
Fundraising	1,000	17,780
Interest and miscellaneous	10,305	14,026
	168,106	441,749
EXPENDITURES		
Bank charges, interest and merchant fees	2,964	1,512
Fundraising	-	9,431
Insurance	181	1,668
Office and miscellaneous	28,497	25,699
Program expenses	8,763	1,288
Professional fees	20,263	48,504
Rent and occupancy costs	(277,851)	(118,092)
Repairs and maintenance	2,201	4,453
Salaries, employee benefits and honorariums	366,933	299,149
Telephone and utilities	7,852	7,152
Travel	9,109	2,700
	168,912	283,464
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(806)	158,285

SCHEDULE OF PROGRAM OPERATIONS

DAYCARE
For the year ended March 31, 2017

	2017 \$	2016 \$
REVENUE		
Grants	68,117	50,000
Programs	116,014	105,156
Donations	5,000	1,200
Interest and miscellaneous	185	318
	189,316	156,674
EXPENDITURES		
Bank charges, interest and merchant fees		644
Insurance	166	823
Office and miscellaneous	6,791	2,834
Program expenses	6,342	2,015
Professional fees	1,806	84
Rent and occupancy costs	₩	31,742
Repairs and maintenance	3,204	4,362
Salaries, employee benefits and honorariums	201,858	153,754
Telephone and utilities	4,647	3,253
Travel	¥	248
	224,814	199,759
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(35,498)	(43,085)

SCHEDULE OF PROGRAM OPERATIONS TRANSFORMATIONAL HOUSING For the year ended March 31, 2017

	2017 \$	2016 \$
REVENUE		
Grants	420,503	483,888
Programs	100,215	135,430
Donations	8,823	2,051
Interest and miscellaneous	3,113	1,170
	532,654	622,539
EXPENDITURES		
Bank charges, interest and merchant fees	55	1,570
Insurance	401	972
Office and miscellaneous	13,140	12,019
Program expenses	24,271	15,397
Professional fees	6,943	5,112
Rent and occupancy costs	90,389	122,310
Repairs and maintenance	10,727	20,368
Salaries, employee benefits and honorariums	409,890	380,683
Telephone and utilities	20,185	21,136
Travel	580	247
	576,581	579,814
XCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(43,927)	42,725

SCHEDULE OF PROGRAM OPERATIONS

KITCHEN For the year ended March 31, 2017

	2017 \$	2016 \$
REVENUE		
Grants	25,426	54,50
Donations	70,500	89,39
Programs	4,391	13,91
	100,317	157,809
EXPENDITURES		
Bank charges, interest and merchant fees		27
Fundraising		100
Insurance	70	24
Office and miscellaneous	532	82
Program expenses	96,515	125,39
Professional fees	1,304	-
Rent and occupancy costs	-	15,70
Repairs and maintenance	3,718	4,66
Salaries, employee benefits and honorariums	33,065	55,31
Telephone and utilities	3,340	2,44
Travel	Ē	663
	138,544	205,628
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(38,227)	(47,819

SCHEDULE OF PROGRAM OPERATIONS PROGRAMS

For the year ended March 31, 2017

	2017 \$	2016 \$
REVENUE		
Grants	742,917	306,875
Programs	-	10,134
Donations	2,000	:=
Interest and miscellaneous		1,110
	744,917	318,119
EXPENDITURES		
Bank charges, interest and merchant fees	96	454
Insurance	499	<u> </u>
Office and miscellaneous	11,857	2,361
Program expenses	189,638	90,316
Professional fees	2,581	50
Rent and occupancy costs	31,964	29,893
Repairs and maintenance	154	5,489
Salaries, employee benefits and honorariums	295,265	179,186
Telephone and utilities	8,072	5,799
Travel	9,283	3,393
	549,409	316,941
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	195,508	1,178

SCHEDULE OF PROGRAM OPERATIONS MAMA'S WALL STREET STUDIO For the year ended March 31, 2017

	2017 \$	2016 \$
REVENUE		
Grants	 8	96,000
Programs	-	9,786
Interest and miscellaneous	1	6
	<u>*</u> *	105,792
EXPENDITURES		
Bank charges, interest and merchant fees	-	277
Insurance	72	988
Office and miscellaneous	60	1,057
Program expenses	•	21,193
Professional fees	3,611	110
Rent and occupancy costs	6,592	34,097
Repairs and maintenance	1,182	580
Salaries, employee benefits and honorariums		41,979
Telephone and utilities	<u></u>	458
Travel	E	104
	11,517	100,843
XCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(11,517)	4,949

SCHEDULE OF PROGRAM OPERATIONS

BUILDING For the year ended March 31, 2017

	2017 \$	2016 \$
REVENUE		
Rental Interest and miscellaneous	331,955 239	
	332,194	
XPENDITURES		
Bank charges, interest and merchant fees	41	
Insurance	803	
Office and miscellaneous	3,034	
Professional fees	525	
Rent and occupancy costs	248,276	
Repairs and maintenance	72,345	
Telephone and utilities	30,151	
	355,175	
XCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	(22,981)	