

Steven L. Beshear
Governor



Terry Holliday, Ph.D.
Commissioner of Education

**EDUCATION AND WORKFORCE DEVELOPMENT CABINET
DEPARTMENT OF EDUCATION**

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December 16, 2009

John F. Olson, Ph.D.
Partner and Senior Consultant
Assessment Solutions Group
428 Parker St.
Newton, MA 02459

Dear John,

I'd like to thank you for your company's work on estimating the Kentucky assessment budget for our new testing program. Your expertise and direction was exceptional and the end product was a thorough and detailed analysis of the many variables within our upcoming assessment system. Our state staff would not have been able to factor in the estimated costs of all the variables you have built into your program.

Your company's report provides us with an independent budget analysis that will give us additional security and confidence when we deal with the budget process. The conversations with you and your staff were extremely beneficial in helping us understand the variety of issues we face, and has already helped with our budget requests.

Please consider me as a reference for anyone interested in your company and feel free to refer them to me for future conversation. Again, thanks for your excellent work.

Sincerely,

A handwritten signature in black ink, appearing to read "Ken Draut".

Ken Draut, Associate Commissioner
Office of Assessment and Accountability

KD/lj