



Annual Report 2022

2022 annual report

calico rock community foundation, inc.

105 main street

calico rock, arkansas 72519

www.CalicoRockMuseum.com

870-297-6100

office hours:

tuesday-saturday

10:00 a.m. to 4:00 p.m.

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If we chose one word to describe 2022 it would be **UNEXPECTED**.

We started the year focusing on finishing the **Calico Rock Museum & Visitor Center** facilities after a three-year expansion and renovation project that culminated in a **Dedication Ceremony** in early April. Shortly after, we received an offer to buy our original museum building. After months of consideration and negotiation, we completed the sale in June. We used the proceeds from the sale of that building to buy another building on Main Street. While **unexpected**, we will be relocating **The Marketplace** into the new building in early 2023.

The upstairs of this new building will be an **Enterprise Center** with offices and space that can be rented for business start-ups and other professionals. This **unexpected** development will help our community continue to grow into the future.

The year **unexpectedly** ushered in the retirement of **Wayne Wood** from our board. Wayne was a founding trustee who served faithfully for fourteen years. It was a tremendous honor to name him a *trustee emeritus*. And we suffered the tragic and **unexpected** loss of our dear friend and team member **Randy Hiles**. These men have built and shaped our community and Foundation and we sorely miss them.

After dealing with an **unexpected** pandemic over the past three years, it has been refreshing to slowly begin to return to normal with public events, educational programming, and visitors coming into town.

As we turn the page to 2023, we believe we are uniquely positioned to grow our community, share our story, and lead us into the future.

We hope you enjoy this look back over the past year.

Steven D. Mitchell

Steven D. Mitchell
Chairman
Board of Trustees

Stephen Hicks

Stephen Hicks
Vice Chairman
Board of Trustees

Freda Cruse Hardison

Dr. Freda Hardison
Executive Committee
Board of Trustees

Gloria Sanders

Gloria Sanders
Executive Director
Chief Executive Officer

in memory.

We remain in utter shock and disbelief at the tragic loss of our dear friend and team member, **Randy Hiles**. In October, his life was cut far too short in an accident at his home. He had been working at the museum just hours earlier. His death has shaken all of us to the core. We feel fragile, heartbroken, and empty. We bear witness to the man we had the privilege of getting to know and work with over the past few years.

We do not look at life with rose colored glasses. We saw, as well as anyone, the warts, and imperfections in Randy, but we also saw his humanity, his spirit, his deep love for his sons, his care for his friends and family, his desire to do better and be better, and his proficiency in his craft. Randy was an artist who did not know it until he was given the opportunity to explore his artistry at the museum.

Over the past five years, Randy helped us remake Main Street by working on every single one of the building projects we undertook. His handiwork will be enjoyed by thousands of people who will never know his name or appreciate his story. Randy rehabilitated himself while he rehabilitated those old buildings on Main Street. There was worth in those buildings and there was worth in Randy.

Yes, there were walls that would not give, beams that could not be replaced and had to be covered over as best he could, and there were imperfections in the work he did...just as there was in his own life. He struggled and fought, like all of us, with demons and imperfections and the hardness of life. We went through those struggles and trials with him. We have never seen anyone more determined to do whatever it took to regain his sons and build a relationship with them. He loved those boys more than anything!

Randy transformed himself, just like those old buildings on Main Street.

Life is not easy, and it is not always fair. We must make the most of each day because we are never guaranteed a tomorrow. Our prayers remain with his boys, his family, and his friends. Thank you, Randy, for building a legacy that endures in your community.



Randy Hiles
1977-2022

in appreciation.

Earlier this year, founding trustee **Wayne Wood** announced his retirement from the board. The board quickly named him a *Trustee Emeritus* in appreciation for his years of service.

During his time on the board, Wood served as secretary and vice chair. He was one of the five founders of the Calico Rock Museum and the community revitalization effort. After one of the early organizational meetings at Don Quixote's, the founders walked out on the sidewalk and looked across the street at empty buildings with broken windows. It was **Wayne Wood** who first suggested the group transform those empty buildings into a home for the museum, which was just in the planning stages at the time.

The Calico Rock Museum opened a few months later in the back room of the city's visitor center. It was Wood who made the motion to buy the adjoining building just a month later when it was offered to the fledging group. At the time, there was no formal organization or a bank account. The board took a leap of faith and voted to buy the building, seek a loan, and begin what would become a fourteen-year remaking of Main Street.

Wood volunteered to lead the construction effort, relying on his years of experience. He led a group of volunteers to renovate nine historic buildings over fourteen years.

Wayne provided wise counsel, volunteered his time, and shared his considerable talents. He conveyed his passion for his Native American heritage with school students and visitors to the museum. He has been a lifelong learner and teacher.

Wayne Wood is the cornerstone of foundation and the museum he helped create. His faith, experience, good nature, and affable leadership skills have set the tone for the progress that has been made in Calico Rock. His legacy will include those buildings he helped to renovate, but they also include the thousands of lives he has touched through a museum that tells the story of Calico Rock, her people, and its culture.

Wayne can **never** be replaced on the board or within our organization, but his example has set our course for the future.



board of trustees

Steven D. Mitchell*
Chairman
2008-Present

Stephen Hicks
Vice Chairman
2020-Present

Dr. Freda Hardison
Executive Committee
2017-Present

Ed Stephens
Trustee
2012-Present

Mayor Greg Hamby
Trustee
2019-Present

Olivia Bennett-Bear
Trustee
2020-Present

Dr. Paul Sugg
Trustee
2022-Present

Jonathan Moss
Trustee
2017-Present

Sue Whittington
Trustee
2020-Present

trustees *emeritus*

Reed M. Perryman
2010-2015

Ronnie Guthrie*
2008-2018

Jill Easton
2012-2021

Wayne Wood*
2008-2022

former trustees

Velda Dixon*
2008-2011

Rhoda Doerr
2015-2019

Lanelle Hamby
2011-2014

*Dean Hudson**
2008-2017

Barbara Fischer
2010-2011

*Gene Lockie**
2008-2016

*Ed Matthews**
2008-2011

Wanda Sanders
2011-2012

Kristie Thompson
2017-2020

(*) denotes a founding trustee, *italics indicate a deceased trustee*

foundation staff



Gloria Sanders
Executive Director
870-916-2230

Gloria Sanders is the executive director and COO. She is an AMA Distinguished Museum Professional and graduate of the Jekyll Island Management Institute. She has served as the advocate for Arkansas at the American Museum Day in Washington, D.C. and is the Arkansas Museums Association President and Ozark Gateway Tourism Council director.



My Kim Parnell
Associate Director
870-916-2239

My Kim Parnell is a native of Calico Rock and has many years of experience in the service industry. She is a member of the Arkansas Museums Association board of directors, Calico Rock Lions Club, and the Calico Rock City Council where she is chair of budget committee.



Kedra Sugg
Creative Services
870-916-2234

Kedra Sugg offers a smile and a Southern welcome to our guests. She taught elementary school for many years in Texas before retiring to Calico Rock. She enjoys time with her grandkids, using her talents in crafting, and helping make Calico Rock beautiful and welcoming for guests.



Patricia Kilpatrick
Guest Experiences
870-297-6100

Patricia Kilpatrick offers a warm welcome to guests visiting town. She has a lifetime of experience in sales and customer service. She enjoys spending time with friends, teaches Yoga, and volunteers with local projects.

history.



The famous cartographer and explorer Schoolcraft traveled up the White River to the place French fur traders had name Calico Roche, because of the calico-coloring on the bluffs rising out from the river. When the railroad began construction along the river in 1903, they met those rocks and nearly met their match.

The railroad blasted away huge chunks of those bluffs to make way for the railroad bed and sent those huge boulders into the river. Many thought our namesake calico-coloring was gone forever. Now 200 years later, those huge boulders still jut up from the riverbank and the calico-coloring has returned. And Calico Rock is still the only place in the world with that name.



The **Calico Rock Community Foundation** was formed in 2008. At the time, our sole purpose was to create and operate the **Calico Rock Museum & Visitor Center**. Since then, we have restored seven historic buildings, sparked an economic revitalization, and built a museum of national acclaim focusing on science, history, and art.

The foundation has raised and invested \$10 million in Calico Rock. We are preserving our past, celebrating today, and envisioning a better tomorrow.

moving forward.



Despite years of expensive repairs, the **mural** on the wall on Main Street was deteriorated. The Foundation restored the wall and gave it a modern look with new metal signage that presents a welcoming front door to our community.

It was exciting to welcome back students after a two-year hiatus due to the pandemic. We welcomed school groups for **educational programs** in our history museum and reopened our science center after three years of construction.



We opened our first special exhibit on ***The Bootleggers***, only major motion picture filmed in Calico Rock, inside **The Nook**. We highlighted artists and featured local musicians. We shared the stories of our local people and preserved the history of our area.

Sue Vinson enjoyed seeing photos of her daddy, who was an extra in the film (at left).



leading the way.



Trustees **Paul Sugg** and **Olivia Bennett-Bear** spent a lot of time re-imagining the **Tomlinson Science Center** ahead of its reopening in April (left). It paid off as people of all ages enjoyed exploring the world of science!



Our staff works hard to provide an exceptional experience for every guest. They are constantly learning and proudly represent our community at functions throughout Arkansas and around the country.



Our volunteers play a pivotal role in fulfilling our mission and sharing our story. During "**Our Walls Are Talking**," local volunteers dressed in period costume and played characters from in our local history to share the story of our community's past.

Nicky Webb (left) and **Rudean Lester** (right) were crowd favorites.



setting an example.



Our float won First Place in the annual **Lions Club Rodeo Parade** in June. We love participating in our community's events and helping promote our town every way we can.



Our staff love teaching and sharing. **Kedra Sugg**, creative services, (left) taught elementary students how to make feeders from recycled materials on **Earth Day**.

Linda Saksa and **Gail Kulhavy**, archivists, (right) coordinate our monthly Artisan Demonstrations on the first Saturday of each month.



Welcoming visitors to the museum and Main Street are one of our favorite things we do! We love friendly conversation and sharing our knowledge of our community. Seeing our visitors' faces light up with excitement as they explore Main Street, especially when they leave town with new treasures, they have found...including great memories.



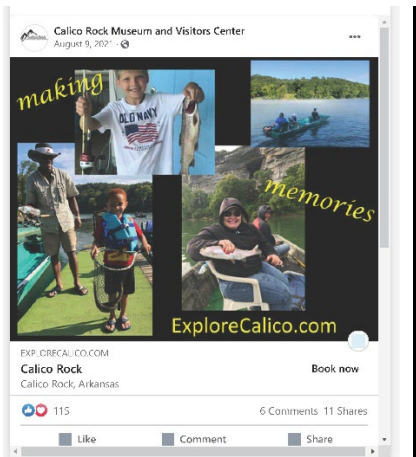
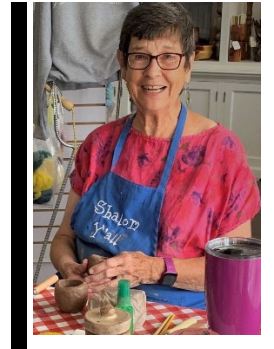
reaching out.



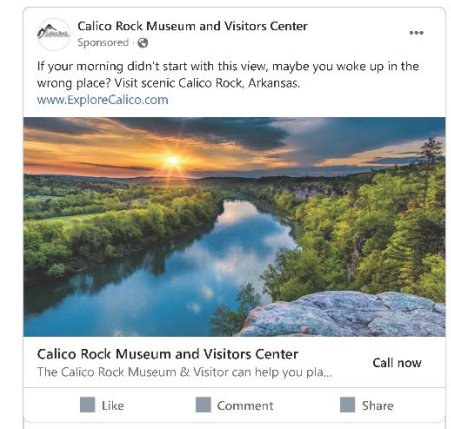
The Foundation's **Main Street Calico Rock** program hosts a Third Friday event every month. Main Street businesses stay open late with sales and special events.



The Artisans host the First Saturday to highlight their talent and skill. In July, **Jon Brandhorst** (Gears and Beerz) (left) showed us how he upscales materials that normally would end up in the landfill into beautiful and useful wine and beer caddies. **Phyllis Haynes** (right) demonstrated her colorful and imaginative pottery sculpting. Linda Saksa (Linda's Hot Wraps) and Gail Kulhavy (Simply Stoned) coordinate these events.



One of the most important aspects of our work, as a Foundation, is promoting our community. We have reached thousands of people throughout a five-state region through targeted advertising on Facebook, Messenger, and Instagram with minimal investment.



teaching the future.



The museum hosted **Science Day** in July. We had thirty-eight students attend the full-day program sponsored by **Bancorp South** and **Pirate Graphics & Designs**.



Executive Director **Gloria Sanders** joined fellow small museum leaders in accepting the **Small Museum Operating Grant** from the **Department of Parks, Heritage & Tourism** in Little Rock in June. Heritage Division Director **Jimmy Butler** made the check presentation.



This year, the museum began **Calico Rockin into Science**. Over a series of Saturdays this fall, we welcomed dozens of elementary students to bring science to life. The students explored and engaged with scientific concepts, enjoyed lunch, and shared with one another.



serving the community.



Foundation Trustee **Sue Whittington** teaches basket weaving during a class in **The Nook** as part of our community outreach and education programs.



After considerable discussion, the Foundation sold the original building we purchased in 2010. This sale provided the funds to purchase the historic **Wiseman Hotel building** a few doors down. This building house **Clinkingbeard's Dry Goods** for over 65 years. The Foundation is moving The Marketplace to this building over the winter and will install an **Economic Center** upstairs for start-up businesses and office space for rent.

The Foundation received two lots behind Main Street as a gift from **Mark Tew** and **Linda Boulton**. These lots were cleared by hand by inmates from the **North Central Unit** and are being developed as a “green” community space that will provide environmentally-friendly parking and community gardens. These two acquisitions will work in tandem to continue the development of the **Main Street Historic District**.

a brighter tomorrow.



In the Fall, we hosted young families for pumpkin decorating and games. It was a wonderful way to spend a Saturday afternoon and bring families together.



The museum hosted Calico Rock students in Kindergarten and First Grade aboard the **Polar Express** to meet Santa.



We close our report of activities with images from the annual Lighted Christmas Parade. This parade began years ago as the brainchild of Pineville Fire Chief Mike Stephen. Sgt. Stephen was killed in the line of duty on a call for the Stone County Sheriff's Office. The parade rolls off in his memory from the bridge that is named in his honor with a Pineville VFD truck leading the way.

financial reports

ANNUAL FINANCIAL STATEMENT

Calico Rock Community Foundation, Inc.

2022

REVENUES	2018	2019	2020	2021	2022
Contributions, Gifts and Grants					
Contributions	\$59,256.17	\$164,950.51	\$159,448.00	\$132,868.42	\$130,693.77
Operating Grants	\$9,187.00	\$5,091.00	\$6,617.00	\$8,594.00	\$8,727.00
Storybook Project Gifts	\$240.00	\$331.00	\$0.00	\$8,594.00	\$0.00
Programmatic Grants	\$13,000.00	\$3,418.81	\$0.00	\$4,000.00	\$4,057.81
TOTAL CONTRIBUTIONS	\$97,697.25	\$176,431.29	\$166,065.00	\$154,056.42	\$143,478.58
INVESTMENT INCOME	(\$5,951.15)	\$11,195.08	\$14,191.81	\$8,167.41	(\$4,814.25)
Artisan Gift Shop Retail Sales					
Gross Sales	\$31,579.28	\$30,977.77	\$19,471.75	\$62,725.50	\$45,808.65
Less Cost of Goods	\$16,757.42	\$23,436.49	\$9,683.25	\$43,062.90	\$29,744.06
Artisan Gift Shop Retail Sales	\$14,821.86	\$7,541.28	\$9,788.50	\$19,662.60	\$16,064.59
The Marketplace Retail Sales					
Gross Sales			\$54,211.30	\$110,893.71	\$65,019.13
Less Cost of Goods			\$38,372.77	\$80,330.58	\$47,531.49
The Marketplace Retail Sales	\$0.00	\$0.00	\$15,838.53	\$30,563.13	\$17,487.64
Total Sales of Inventory			\$73,683.05	\$173,619.21	\$110,827.78
Total Cost of Goods			\$48,056.02	\$123,393.48	\$77,275.55
TOTAL SALE OF INVENTORY	\$65,743.19	\$60,525.15	\$25,627.03	\$50,225.73	\$33,552.23
PROGRAM SERVICE CONTRACT					
City Visitor Center Contract	\$25,000.00	\$30,000.00	\$30,000.00	\$35,000.00	\$37,000.00
County Visitor Center Contract			\$4,000.00	\$4,000.00	\$3,000.00
TOTAL CONTRACT REVENUE	\$25,000.00	\$30,000.00	\$34,000.00	\$39,000.00	\$40,000.00
SALE OF REAL PROPERTY	\$0.00	\$0.00	\$0.00	\$0.00	\$125,000.00
LINE OF CREDIT/LOAN	\$0.00	\$50,000.00	\$125,000.00	\$0.00	\$0.00
TOTAL OTHER REVENUE	\$25,000.00	\$80,000.00	\$159,000.00	\$39,000.00	\$165,000.00
TOTAL ALL REVENUE SOURCES	\$182,489.29	\$328,151.52	\$364,883.84	\$251,449.56	\$337,216.56

Note: All funds are unrestricted.

ANNUAL FINANCIAL STATEMENT

Calico Rock Community Foundation, Inc.

2022

EXPENSES	2018	2019	2020	2021	2022
EMPLOYEE COSTS	\$89,314.70	\$112,185.07	\$59,544.70	\$71,523.82	\$86,019.55
Maintenance & Operation					
Maintenance & Operation Cost	\$5,964.24	\$3,882.51	\$6,627.85	\$11,451.72	\$830.52
Insurance	\$4,760.45	\$6,586.65	\$8,969.95	\$4,474.28	\$4,217.12
Utilities	\$19,761.54	\$21,744.73	\$16,516.48	\$21,766.00	\$26,348.16
Sales Tax	\$9,703.00	\$11,185.00	\$5,648.49	\$17,361.90	\$11,908.27
TOTAL MAINTENANCE & OPERATION	\$40,189.23	\$43,398.89	\$37,762.77	\$55,053.90	\$43,304.07
Programmatic Expenses					
Building & Improvement Program	\$18,263.00	\$78,275.85	\$237,409.03	\$69,607.86	\$188,871.57
Educational Programs	\$8,876.72	\$15,676.33	\$7,188.34	\$21,106.51	\$15,078.75
Marketing & Promotion	\$13,871.18	\$13,353.54	\$4,826.06	\$7,520.88	\$5,542.53
Storybook Project	\$506.81	\$289.98	\$403.32	\$97.00	\$76.00
TOTAL PROGRAMMATIC EXPENSE	\$50,465.83	\$117,195.70	\$249,826.75	\$98,332.25	\$209,568.85
TOTAL EXPENSES	\$179,969.76	\$272,779.66	\$347,134.22	\$224,909.97	\$338,892.47
TOTAL REVENUES	\$182,489.29	\$328,151.52	\$364,883.84	\$251,449.56	\$337,216.56
TOTAL EXPENSES	\$179,969.76	\$272,779.66	\$347,134.22	\$224,909.97	\$338,892.47
REVENUE LESS EXPENSES	\$2,519.53	\$55,371.86	\$17,749.62	\$26,539.59	(\$1,675.91)

ACCOUNT BALANCES					
FNBIC Operating Checking Account	\$1,933.06	\$1,221.25	\$4,586.64	\$9,004.77	\$4,553.38
FNBIC Storybook Checking Account	\$4,009.96	\$4,000.16	\$3,596.84	\$3,499.84	\$3,423.84
FNBIC Building Fund Checking Acct		\$21,500.00	\$3,761.01	\$18,927.00	\$25,882.35
FNBIC The Marketplace Checking Act		\$636.20	\$9,589.58	\$8,411.76	\$2,025.20
FNBIC Artisan Gift Checking Acct			\$5,203.74	\$8,681.76	\$3,216.25
FNBIC Ed Matthews Memorial Fund					\$5,020.75
FNBIC Savings Account	\$201.88	\$386.58	\$50,005.27	\$17,204.07	\$24,745.77
CRMF Endowment Account	\$60,324.31	\$59,129.23	\$48,196.39	\$49,016.93	\$44,202.68
TOTAL ACCOUNT BALANCES	\$66,469.21	\$86,873.42	\$124,939.47	\$114,746.13	\$113,070.22
Growth or Loss in Funds		\$20,404.21	\$38,066.05	(\$10,193.34)	(\$1,675.91)

Note: Management has elected to expense all purchases of \$25,000 or less at the time of purchase

NET WORTH STATEMENT

2022

Calico Rock Community Foundation, Inc.

ASSETS	2018	2019	2020	2021	2022
Real Estate-Land	\$115,500.00	\$130,000.00	\$130,000.00	\$130,000.00	\$130,000.00
Real Estate-Buildings	\$142,281.00	\$163,781.00	\$155,591.95	\$142,000.00	\$127,800.00
Total Real Estate	\$257,781.00	\$293,781.00	\$285,591.95	\$272,000.00	\$257,800.00
Fixed Assets	\$30,000.00	\$15,000.00	\$15,000.00	\$30,000.00	\$30,000.00
Collection and Artifacts	\$26,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Special Project Assets	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Inventory on Hand	\$5,500.00	\$15,500.00	\$10,000.00	\$2,500.00	\$2,750.00
Accounts Receivables	\$0.00	\$75,000.00	\$71,100.00	\$63,300.00	\$55,500.00
Total Other Assets	\$62,000.00	\$136,000.00	\$126,600.00	\$126,300.00	\$118,750.00
Operating Fund Balance	\$1,933.06	\$1,221.25	\$4,586.64	\$9,004.77	\$4,553.38
Storybook Project Fund Balance	\$4,009.96	\$4,000.16	\$3,596.84	\$3,499.84	\$3,423.84
Marketplace Fund Balance	\$0.00	\$636.20	\$9,589.58	\$8,411.76	\$2,025.20
Artisan Gift Shop Fund Balance	\$0.00	\$0.00	\$5,203.74	\$8,681.76	\$3,216.25
Building Fund Balance	\$0.00	\$21,500.00	\$3,761.01	\$18,927.00	\$25,882.35
Savings Account Balance	\$201.88	\$386.58	\$50,005.27	\$17,204.07	\$24,745.77
Ed Matthews Memorial Fund CD	-	-	-	-	\$5,020.75
Endowment Fund Balance	\$60,324.31	\$59,129.23	\$48,196.39	\$49,016.93	\$44,202.68
Cash on Hand	\$66,469.21	\$86,873.42	\$124,939.47	\$114,746.13	\$113,070.22
TOTAL ASSETS	\$386,250.21	\$516,654.42	\$537,131.42	\$513,046.13	\$489,620.22
LIABILITIES	2018	2019	2020	2021	2022
Other Liabilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Accounts Payable	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FNBI Loan Balance	\$0.00	\$55.87	\$62,500.00	\$0.00	\$0.00
TOTAL LIABILITIES	\$0.00	\$55.87	\$62,500.00	\$0.00	\$0.00
NET WORTH	\$386,250.21	\$516,598.55	\$474,631.42	\$513,046.13	\$489,620.22

Change in Net Worth \$130,348.34 (\$41,967.13) \$38,414.71 (\$23,425.91)

A copy of the 2021 Form 990 is available for public inspection upon request at our offices or by visiting www.calicorockmuseum.com.

NET WORTH STATEMENT

2022

ASSETS	2018	2019	2020	2021	2022
Real Estate-Land	\$115,500.00	\$130,000.00	\$130,000.00	\$130,000.00	\$130,000.00
Real Estate-Buildings	\$142,281.00	\$163,781.00	\$155,591.95	\$142,000.00	\$127,800.00
Total Real Estate	\$257,781.00	\$293,781.00	\$285,591.95	\$272,000.00	\$257,800.00
Fixed Assets	\$30,000.00	\$15,000.00	\$15,000.00	\$30,000.00	\$30,000.00
Collection and Artifacts	\$26,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Special Project Assets	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Inventory on Hand	\$5,500.00	\$15,500.00	\$10,000.00	\$2,500.00	\$2,750.00
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Building Fund Balance	\$0.00	\$21,500.00	\$3,761.01	\$18,927.00	\$25,882.35
Savings Account Balance	\$201.88	\$386.58	\$50,005.27	\$17,204.07	\$24,745.77
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TOTAL ASSETS	\$386,250.21	\$516,654.42	\$537,131.42	\$513,046.13	\$489,620.22
LIABILITIES	2018	2019	2020	2021	2022
Other Liabilities	\$0.00	\$0.00	\$486.00	\$0.00	\$0.00
Accounts Payable	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FNBIC Loan Balance	\$0.00	\$55.87	\$62,500.00	\$0.00	\$0.00
TOTAL LIABILITIES	\$0.00	\$55.87	\$62,500.00	\$0.00	\$0.00
NET WORTH	\$386,250.21	\$516,598.55	\$474,631.42	\$513,046.13	\$489,620.22

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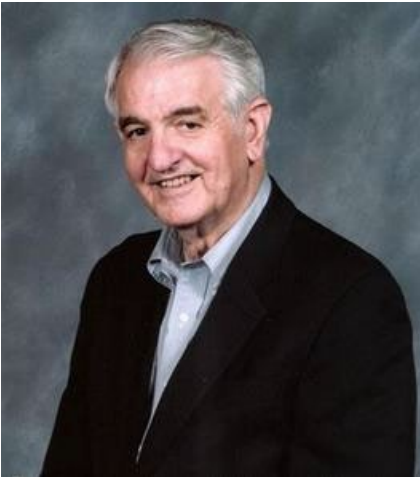
REVENUES		EXPENSES	
Donations & Grants	\$199,574.01	Archives	\$844.48
The Nook Grant-Windgate	\$25,000.00	Awnings & Signage	\$9,892.00
Mid-America Art Alliance	\$17,000.00	Bricks and Sidewalks	\$5,490.00
Arkansas Arts Council ARP	\$15,000.00	Building Acquisition-Cheney	\$50,000.00
Transfer from Savings	\$77,706.43	Building Acquisition-Meierdirk	\$80,000.00
Endowment Growth Funds	\$21,647.30	Fire Escape	\$2,600.00
Material Donations	\$50,892.69	Framing & Construction	\$29,860.00
Inkind Labor Donations	\$25,000.00	Gift Shop Fixtures	\$10,698.00
		Heritage Center-Electrical	\$4,102.91
		Heritage Center-Exhibits	\$7,323.50
		Heritage Center-HVAC	\$6,489.55
		Interest on Loan	\$6,677.99
		Landscaping, Gutters & Main Street	\$1,360.00
		Outdoor Classroom	\$4,225.00
		Plumbing	\$1,247.00
		Roof Repair	\$1,500.00
		Security & Surveillance System	\$6,702.08
		Supplies & Materials	\$56,342.23
		The Marketplace-HVAC	\$10,000.00
		The Marketplace-Remodeling	\$2,390.00
		The Nook-Construction	\$9,422.00
		The Nook-Copper Ceiling Tiles	\$6,066.41
		The Nook-Drywall & Painting	\$4,350.00
		The Nook-Electrical	\$5,940.48
		The Nook-Finishing	\$1,600.00
		The Nook-Fixtures & Appliances	\$5,915.94
		The Nook-HVAC	\$1,000.00
		The Nook-Materials	\$5,968.37
		The Nook-Outdoor Decks	\$6,282.00
		The Nook-Plumbing	\$6,920.00
		The Nook-Signage	\$522.50
		Tomlinson-Entry and Doors	\$6,465.40
		Tomlinson-HVAC Replacement	\$6,300.00
		Visitor Center-Drywall	\$2,100.00
		Visitor Center-Electrical	\$8,502.00
		Visitor Center-Flooring	\$12,382.00
		Visitor Center-HVAC	\$9,357.00
		Visitor Center-Insulation	\$4,500.00
		Visitor Center-Painting	\$2,830.00
		Visitor Center-Tin Ceiling	\$12,268.00
		Visitor Center-Windows & Doors	\$10,242.00
TOTAL REVENUES	\$431,820.43	TOTAL EXPENSES	\$426,678.84
BALANCE IN BUILDING FUND	\$5,141.59		

leave a legacy



F. Stowe Easton Endowment Fund

A savant of railroad history and anything related to trains, **F. Stowe Easton** was a hard worker and caring brother. Our Endowment Fund began in 2014 with a generous gift from his estate. The fund will provide for future capital needs, expansion, and long-term security of the foundation. Leave a legacy for our community through a gift to our endowment fund.



Ed Matthews Educational Growth Scholarship Fund

The **Rev. Dr. Ed Matthews** was a dear friend to Calico Rock. He was born and raised in Old Joe, and he never forgot where he came from. He was a founding member of our board of trustees and was a champion and cheerleader for our museum until the day the Lord called him home. Ed pulled out his checkbook and wrote the first check to the foundation in 2008. His \$500 check let us open our bank account and the rest is history. Help us honor Ed's contribution with a tax-deductible gift today. The scholarship fund promotes educational growth for artists, historians, researchers, and public-school programs.

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