

2019 O&M Spending Ranking (based on 2018 data)

O&M Spending Rankings are determined by O&M spending (Distribution, billing & customer service, and admin & general) per customer as reported on FERC Form 1 (lower = higher ranking). Raw O&M spending is adjusted for customer density per line mile and count of customers. (As determined by OLS regression analysis, O&M spending per customer decreases slightly as customer density and customer counts increase.) Resulting modifications were generally minor.

Rank	Utility	Rank	Utility	Rank	Utility	Rank	Utility
1	UniSource Energy	32	NWECO	63	Georgia Power	94	Southwestern PS
2	Avista	33	Emera Maine	64	Madison G&E	95	Kansas City P&L
3	Toledo Edison	34	South Carolina E&G	65	Duke Energy Progress	96	Superior WL&P
4	Kingsport Power	35	Penn Power	66	Tuscon Eletric Power	97	Tampa Electric Co.
5	Sierra Pacific Power Co	36	Liberty Utilities	67	Louisville G&E	98	UP Power
6	Cleveland Illuminating	37	PS Colorado	68	Ameren Missouri	99	Kansas G&E
7	Nevada Power Co	38	Unitil	69	Jersey Central P&L	100	KCP&L Greater Missouri
8	Duke Energy Ohio	39	Duquesne Light	70	Portland GE	101	Rochester G&E
9	Potomac Edison	40	Public Service E&G	71	UGI	102	San Diego G&E
10	Wisconsin P&L	41	Northwestern Energy	72	CL&P	103	Idaho Power
11	Florida P&L	42	Baltimore G&E	73	Kentucky Utilities	104	Atlantic City Electric
12	Dayton Power & Light	43	Entergy Mississippi	74	ConEd	105	Pioneer Power & Light
13	Arizona Public Svc.	44	West Penn Power	75	Entergy New Orleans	106	Black Hills Power
14	Penelec	45	SWEPCO	76	Delmarva	107	Alaska EL&P
15	Wisconsin Electric	46	Duke Energy Carolinas	77	PS New Mexico	108	Niagara Mohawk
16	Ohio Edison	47	Green Mountain Power	78	El Paso Electric	109	Fitchburg Gas & Electric
17	Consumers Energy	48	Met-Ed	79	Vectren	110	NYSEG
18	Dominion	49	Puget Sound Energy	80	Empire District Electric	111	United Illuminating
19	Oncor	50	Cheyenne LF&P	81	Duke Energy Florida	112	Narragansett Electric
20	ComEd	51	Mid-American	82	NSP-Minnesota	113	Massachusetts Electric
21	PacifiCorp	52	Ohio Power	83	PECO	114	Lockhart Power
22	PEPCO	53	North Central Power	84	DTE Energy	115	Central Hudson G&E
23	Duke Energy Kentucky	54	Duke Energy Indiana	85	Indianapolis P&L	116	Rockland Electric
24	Wisconsin Public Svc.	55	Appalachian Power	86	Gulf Power	117	Otter Tail Power
25	Ameren Illinois	56	NSP-Wisconsin	87	Entergy Arkansas	118	Orange & Rockland
26	Interstate P&L	57	Kentucky Power	88	Alabama Power	119	Mississippi Power
27	CenterPoint	58	MonPower	89	Eversource	120	Minnesota Power
28	Entergy Texas	59	Indiana-Michigan Power	90	Black Hills Colorado	121	Mt. Carmel
29	CLECO	60	PS New Hampshire	91	Westar Energy	122	SoCal Edison
30	PS Oklahoma	61	PPL Energy	92	Wheeling Power	123	Pacific G&E
31	Oklahoma G&E	62	Montana-Dakota Utilities	93	Central Maine Power		