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## Macro Trends Shaping the Future of Financial Services

A transformation is underway in the U.S. financial services industry that will have a profound impact on how participants do business, how they strategize about their futures and how they collaborate around products, service and information.

There are four primary trends at work:

- 1. The financial services business model is changing;
- Technology is changing the fundamental nature of financial services delivery and distribution;
- 3. New competitors are disrupting the industry through new investments and innovation; and,
- 4. Consumer demographic and behavioral shifts will require credit unions to adapt their cultures and value propositions to retain and gain market share.



### **Business Model Change**





The Blending of Physical and Digital Delivery Leads to New Business Models



#### **Perspectives**Report



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#### The case for going 'phygital'

Most customers still use branches, while many also use mobile, so banks are promoting a hybrid strategy that relies on physical and digital channels

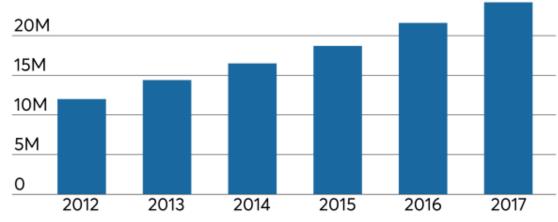
71% of customers averaged 14 branch visits in past year

78% of new accounts are opened in branches

49% of millennials, 31% of Gen X use mobile banking



Active mobile banking users



Source: Bank of America



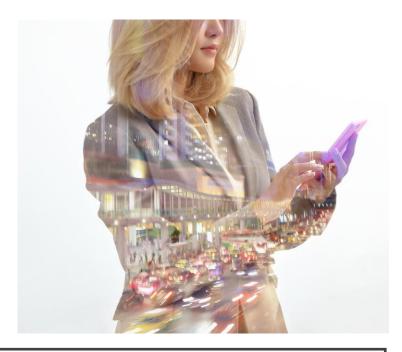




# Technology is Redefining Financial Services









The Transformative Effects of Mobile





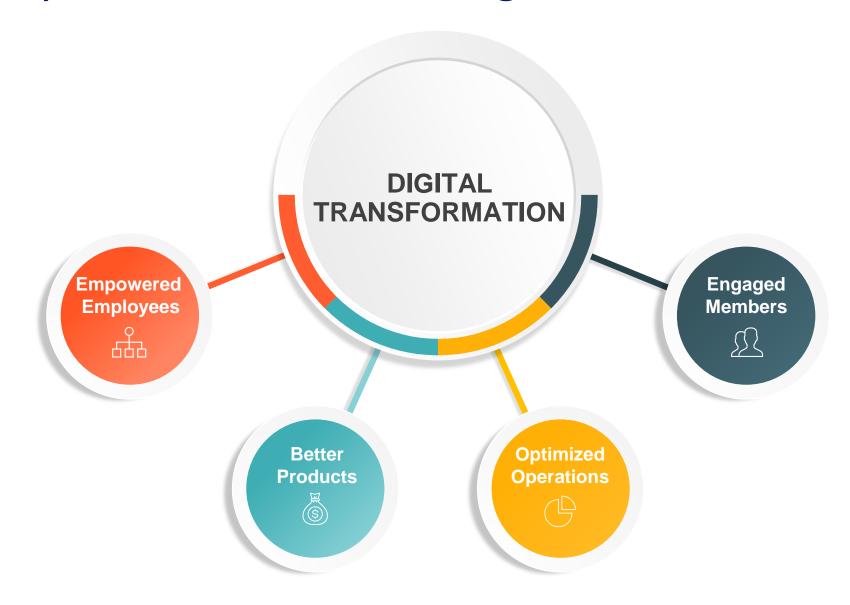


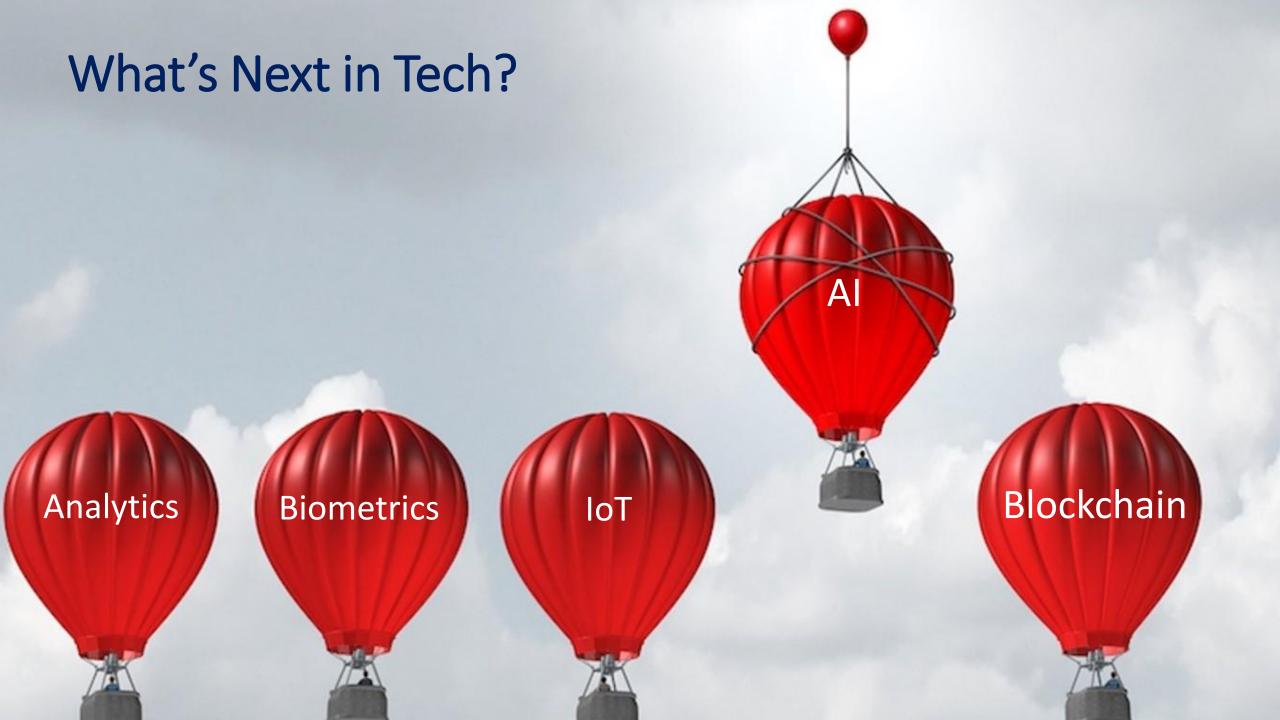
Digital Transformation is about reimagining how you bring together people, technology, data and process to create value for your members and maintain a competitive advantage in a digital-first world.

Being Digital is different.

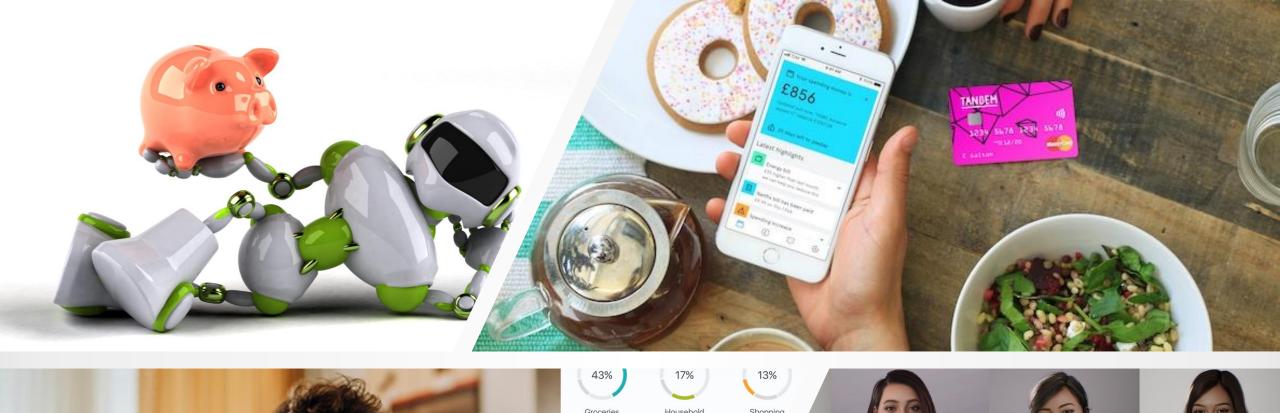
It is almost genetic in nature, in that each generation will become more digital than the preceding one.

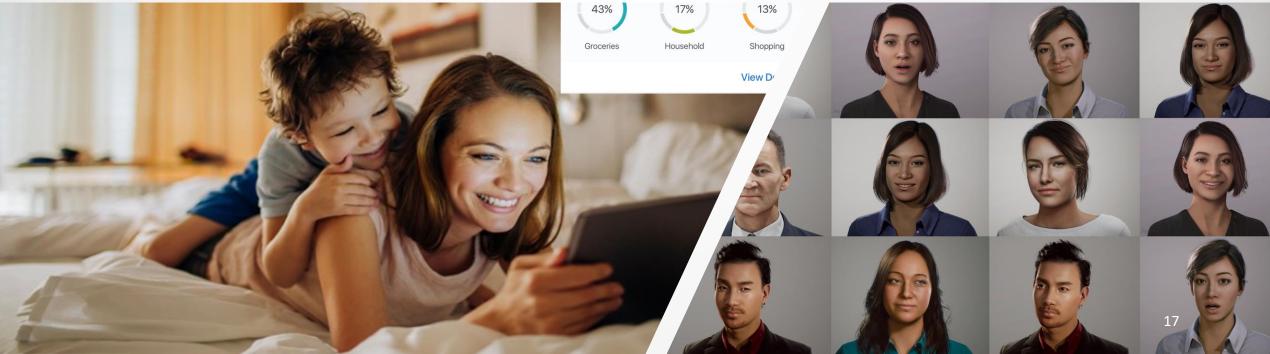
### Key CU Result Areas for Digital Transformation















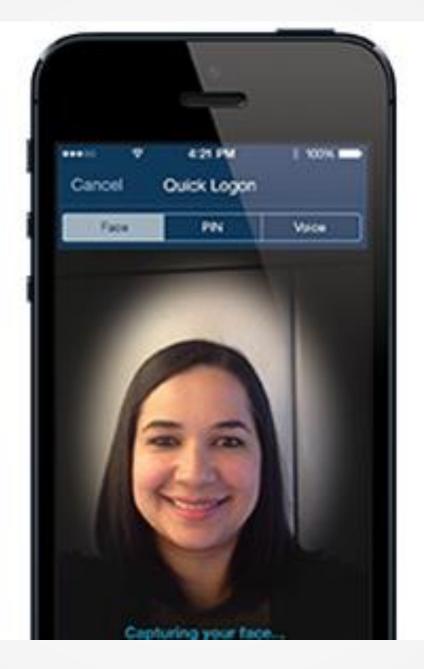


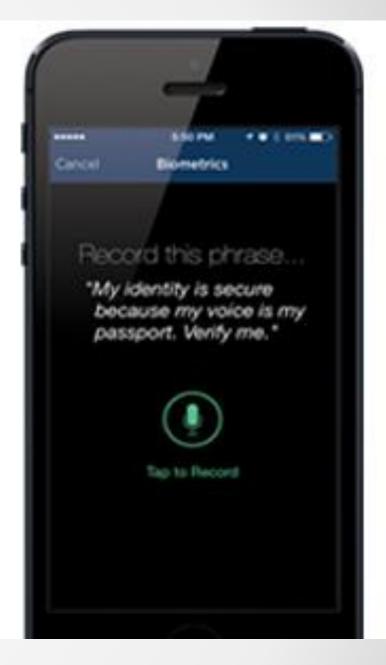


















#### **YOUR NEW** ALL MOBILE BANKS

you download Finn, you can set up a checking and savings unt right in the app, do all your classic bank stuff, and use a brand new tools to help you take charge of your money.





SAVE THAT MONEY

Create personalized rules to autosave for things that matter to you.



GET INVOLVED

Rate your purchases to see how you reeeally feel about the way you spend.



#### UNDERSTAND YOUR SPENDING

Check your monthly spending trends, decide what you can improve, and start to spend smarter.



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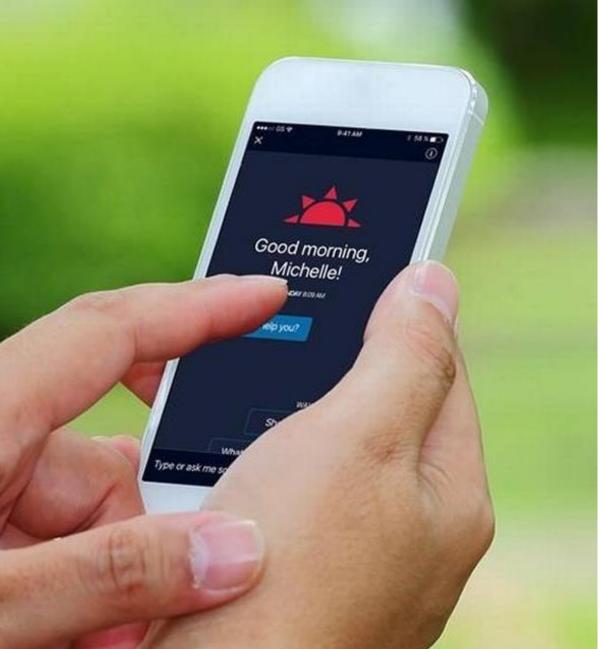
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SAVE YOUR WAY

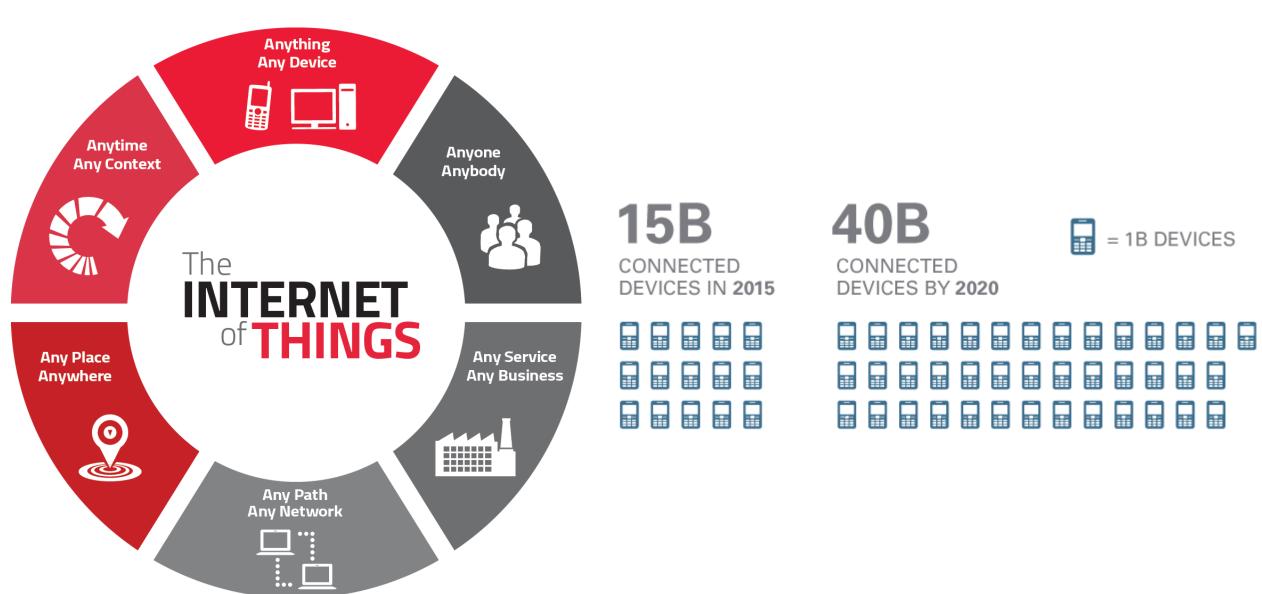
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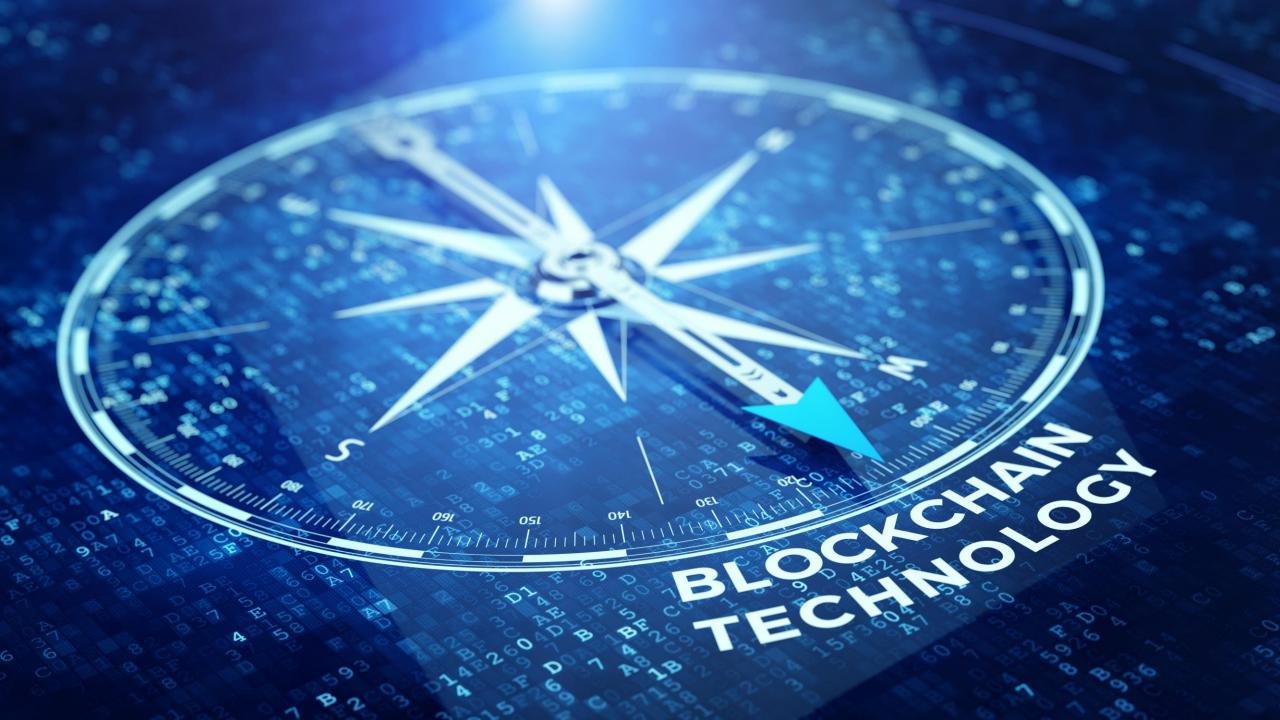


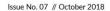




### **Exponential Growth of IoT**







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## The Changing Nature of Competition













## Competition Redefined





# Competition Redefined

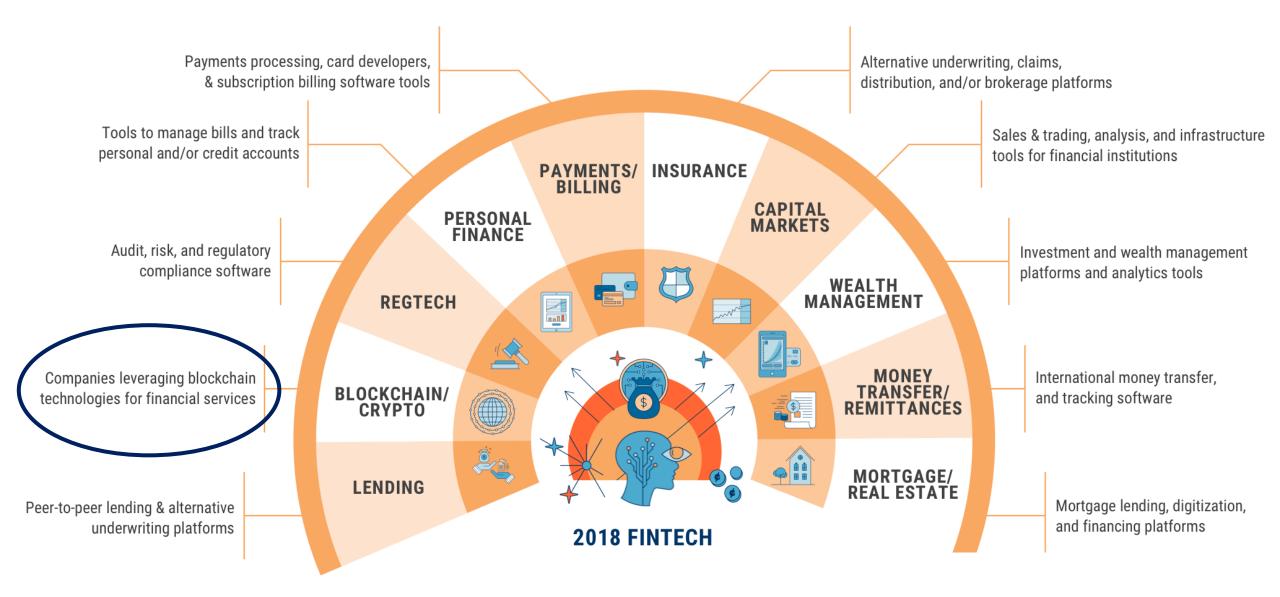






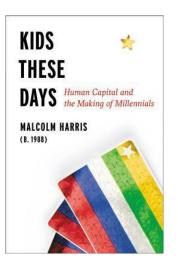


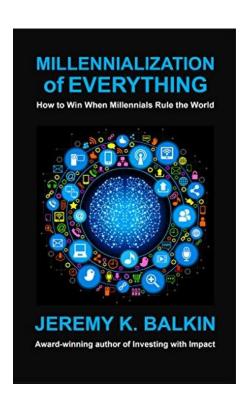
### What's New in FinTech?

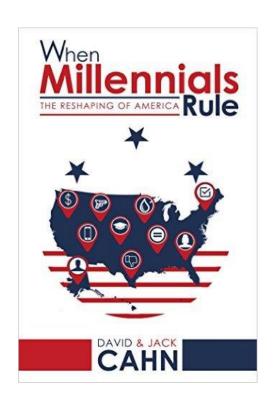


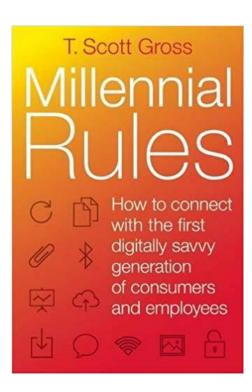
# Consumer Demographic & Behavioral Shifts



















retired security family pension benefits

pension pension pension benefits

future pension pension bolidays security retired security family holidays security travel savings pension medicare savings employment was money future savings and pension pension



#### **Consumer Behavior Shifts**

"Born Digital" consumers demand new ways to interact

Buying decisions influenced by insights gathered from vast amounts of data and information

Value creation occurs in shorter cycles driven by digital interactions

"Situational Context" becomes a vital component of effective marketing

"Digital Life" requires new forms of I.D. management and authentication













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