# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

and ending

12/31/2020

OMB No. 1545-0047 2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For the 2020 calendar year, or tax year beginning

01/01/2020

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

C Name of organization CALICO ROCK COMMUNITY FOUNDATION INC D Employer identification number R Check if applicable: Doing business as 26-2632165 Address change Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Name change Room/suite ✓ Initial return 104 Main Street 870-297-8107 Final return/terminated City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Calico Rock, AR, 72519 412.940 Amended return **H(a)** Is this a group return for subordinates? ☐ **Yes** ✓ **No** Application pending F Name and address of principal officer: Steven Mitchell 264 Corinth Road, Pineville, AR 72566 **H(b)** Are all subordinates included? Yes No Tax-exempt status: 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or If "No." attach a list. See instructions Website: ► www.calicorockmuseum.com **H(c)** Group exemption number ▶ Form of organization: 🗸 Corporation Trust Association L Year of formation: M State of legal domicile: Part I **Summary** 1 Briefly describe the organization's mission or most significant activities: The Calico Rock Community Foundation brings our community together by honoring and preserving our past and preparing for our future. Activities & Governance 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) . . . . . . . 3 10 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 10 5 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 5 3 6 6 25 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 Net unrelated business taxable income from Form 990-T, Part I, line 11 7b 0 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . . . . . . 176,431 200,065 Revenue 9 Program service revenue (Part VIII, line 2g) 0 0 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . 11,195 14.192 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 140,525 150,627 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 328,151 364.884 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . . 0 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . 0 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 136,611 56,748 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . . . 0 0 Total fundraising expenses (Part IX, column (D), line 25) ▶ b 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 287,590 136,169 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 18 272,780 344,338 Revenue less expenses. Subtract line 18 from line 12 . . . . . 19 55,371 20,546 Assets or designation of designation of the designa **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) 508,466 537,131 21 Total liabilities (Part X, line 26) . 56 62,500 22 Net assets or fund balances. Subtract line 21 from line 20 508,410 474,631 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Date Here Steven Mitchell, Chairman Type or print name and title Print/Type preparer's name Preparer's signature Date PTIN Check | if **Paid** self-employed **Preparer** Firm's name Firm's EIN ▶ Use Only Firm's address ▶ Phone no. May the IRS discuss this return with the preparer shown above? See instructions Yes

Part	
_	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	The Calico Rock Community Foundation, Inc. brings our community together. The Foundation operates and supports the Calico Rock Museum & Visitor Center; works to revitalize our community's economy through historic preservation, economic development,
	tourism, and support for our local businesses; and conducts educational experiences for all ages.
	tourishi, and support for our local businesses, and conducts educational experiences for all ages.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each program service reported.
40	(Code: ) (Expenses \$ 7,188 including grants of \$ ) (Revenue \$ 0 )
4a	(Code:) (Expenses \$
	historical displays, scientific learning stations, art galleries, special exhibits, events, and other educational experiences. The
	museum tells the story of the science, art, history, and culture of the people living in and around Calico Rock, Arkansas. The
	Foundation operates two gift shops to support our mission and operations.
4b	(Code: ) (Expenses \$ 237,409 including grants of \$ ) (Revenue \$ 0)
	The Calico Rock Community Foundation, Inc. revitalizes our community's economy through historic preservation, development of
	historic properties for business incubation, and preservation and growth of the Main Street Historic District.
4c	(Code: ) (Expenses \$ 4,826 including grants of \$ ) (Revenue \$ 0)
	The Calico Rock Community Foundation, Inc. is supporting our community through economic development, business recruitment
	and retention, tourism, and work in our membership in Arkansas Downtown Network/Main Street Arkansas program.
4d	Other program services (Describe on Schedule O.) See Schedule O, Statement 2
	(Expenses \$ 404 including grants of \$ 0 ) (Revenue \$ 0 )
40	Total program carving expanses

21

	90 (2020)		ı	Page
Part	IV Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	res •	NO
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I </i>	3		,
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		,
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		,
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		,
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		,
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III	8	~	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		V
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V </i>	10		,
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		,
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		,
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	~	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		~
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		~
12a	Schedule D, Parts XI and XII	12a		~
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		V
13 14a	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate			
15	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
16	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
17	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	17		,
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	17		
10	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		~
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		1
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		~
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		,

Part	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		~
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		~
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		~
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		~
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		V
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		~
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		,
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		,
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		~
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		~
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		~
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	30		~
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		~
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		~
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		~
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		~
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		~
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		,
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.	38	~	
Part	· · · · · · · · · · · · · · · · · · ·			
	Check if Schedule O contains a response or note to any line in this Part V			
	Enterthe number consisted in Day 0 of Ferral 4000 Festive 0 Marst and P. 1.1		Yes	No
1a b	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	-		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and	4 -		
	reportable gaming (gambling) winnings to prize winners?	1c	~	

Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)				
				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax				
	Statements, filed for the calendar year ending with or within the year covered by this return 2a	3			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns? .	2b	~	
	<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)	_			
3a	5111		За		~
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule (	-	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authori	<del>-</del>			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account		4a		~
b	If "Yes," enter the name of the foreign country ▶	· ′			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts	: (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? .		5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transact	<del>-</del>	5b		~
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and	-			
Va	organization solicit any contributions that were not tax deductible as charitable contributions?		6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	tions or			
	gifts were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section 170(c).				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for	r goods			
	and services provided to the payor?	-	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<del>-</del>	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which	ı it was			
	required to file Form 8282?		7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	<del>-</del>	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	<del>-</del>	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as re	· —	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form	_	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	d by the			
_	sponsoring organization have excess business holdings at any time during the year?		8		
9	Sponsoring organizations maintaining donor advised funds.				
а	Did the sponsoring organization make any taxable distributions under section 4966?	<del>-</del>	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10	Section 501(c)(7) organizations. Enter:				
а	Initiation fees and capital contributions included on Part VIII, line 12				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . [10b]				
11	Section 501(c)(12) organizations. Enter:				
а	Gross income from members or shareholders				
b	Gross income from other sources (Do not net amounts due or paid to other sources				
40	against amounts due or received from them.)	10110			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1	1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	-	10-		
а	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which				
_	the organization is licensed to issue qualified health plans				
C	Enter the amount of reserves on hand		4.4-		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	<del>-</del>	14a		~
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remunerative payment(s) during the year?		15		.,
	excess parachute payment(s) during the year?		15		~
16	If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment in	ncomo	16		~
10	If "Yes," complete Form 4720, Schedule O.	IOOITIE!	.0		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No"

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year . . . 1a 10 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 1b 10 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 ~ Did the organization delegate control over management duties customarily performed by or under the direct 3 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b R Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O . . . . . 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters. affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a ~ 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 Did the organization have a written whistleblower policy? . . . . . . . . . . . 13 14 14 Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . . . . . . . . . . . . . 15a 1 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ► AR 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records Gloria Sanders, (870)297-8107

Part VI

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Check this box in heither the organization no	Tarry relate	u oig	arnz			ompe	iisa			l liustee.
					C)					
(A)	(B)	(do n	ot of		ition	e than o	ono	(D)	(E)	(F)
Name and title	Average					is both		Reportable	Reportable	Estimated amount
	hours	office	er an			or/trust		compensation	compensation	of other
	per week	오크		-				from the	from related	compensation
	(list any hours for	di ≤	stit	Officer	ey e	npl	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and
	related	dua	l ti	۳ ا	<u>ặ</u>	est o	<u> </u>	(11 2) 1000 111100)	(11 2) 1000 111100)	related organizations
	organizations	약 #	na		Key employee	e on				
	below	Individual trustee or director	Ę		8	per				
	dotted line)	) Å	Institutional trustee			Highest compensated employee				
						ed				
Gloria Sanders	40.00									
Executive Director	0.00				~	~		14,192	0	0
		-								
		-								
		-								
		-								
		-								
	4	-								
		_								
		_								
		_								

Part	VII Section A. Officers, Directors, 7	Trustees,	Key I	Em	plo	yee	s, an	d F	lighest Compe	nsated Emplo	oyees (continued)
					((	C)					
	(A)	(B)	(B) Position (D) (do not check more than one			(D)	(E)	(F)			
	Name and title	Average	١,				e than o is both		Reportable	Reportable	Estimated amount
		hours					or/trus		compensation	compensation	of other
		per week (list any	or Inc	Ins	오	6	em Hig	Fo	from the organization	from related organizations	compensation from the
		hours for	dire	E.	Officer	y er	Highest co	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	organization and
		related organizations	dividual t	tion	'	nplc	yee	~			related organizations
		below	Individual trustee or director	al tri		Key employee	m p				
		dotted line)	tee	Institutional trustee			Highest compensated employee				
				Ф			ted				
			1								
	Outstatel							<u> </u>			
1b	Subtotal	 ./// Caatia		•		•			14,192	C	0
c C	Total (add lines 1b and 1c)			٠	•	•			14.400		
d	•							-\	14,192	0100.000	
2	Total number of individuals (including bureportable compensation from the organi		ı to tr	1056	e iisi	tea	above	e) w		e than \$100,000	JOT
	reportable compensation from the organi	Zalion							0		Yes No
2	Did the organization list any farmer	officer dire	otor	+~	ıoto	م ا	·0\/ 0	mnl	lovos or higher	t components	
3	Did the organization list any <b>former</b> of employee on line 1a? <i>If "Yes," complete of the area of the </i>							•		•	3 /
4	For any individual listed on line 1a, is the										
4	organization and related organizations										
	individual	-							•	dule o loi suci	' 4 v
5	Did any person listed on line 1a receive of									ion or individus	
3	for services rendered to the organization										5 1
Secti	on B. Independent Contractors		7011101			7001	410 0 1	0, 0	saon percent .		
1	Complete this table for your five high	nest comp	ensate	ed	inde	ene	ndent	CC	ontractors that r	eceived more	than \$100,000 of
-	compensation from the organization. Rep										
	(A)	•						ľ	(B)		(C)
	Name and business add	Iress							Description of serv	vices	Compensation
None											
2	Total number of independent contractor	•	_					o th	nose listed abov	e) who	
	received more than \$100,000 of compens	ation from	the or	gan	izat	ion	<b>•</b>		0		

# Part VIII Statement of Revenue

		Check if Schedule	Осо	ntains a re	spon	se or note to ar	ny line in this Pa	rt VIII		
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
ts ts	1a	Federated campaig	ns .		1a	0				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues			1b	0				
, G	С	Fundraising events			1c	0				
ifts ır A	d	Related organizations 1d				0				
, G nila	е	Government grants (contributions) 1e				34,000				
ons Sin	f	All other contribution								
utic		and similar amounts not included above  Noncash contributions included in				166,065				
trib Ott	g									
on	_	lines 1a-1f			1g					
O	h	Total. Add lines 1a-	-1f .			<u> ▶</u>	200,065			
ø)						Business Code				
vic	2a									
ser iue	b									
m S /en	C									
gram Ser Revenue	d									
Program Service Revenue	e f	All other program se	orvioo	· · · · · · · · · · · · · · · · · · ·			0	0	0	
Д	g	Total. Add lines 2a-				•	0	0	0	0
	3	•					0			
	٠	Investment income (including dividends, in other similar amounts)					14,192	14,192	0	0
	4	Income from investr	,				0	0	0	0
	5				-		0	0	0	0
		,		(i) Rea		(ii) Personal				
	6a	Gross rents	6a							
	b	Less: rental expenses	6b							
	С	Rental income or (loss)	6с		0	0				
	d	Net rental income o	r (los	)		🕨				
	7a	Gross amount from		(i) Securit	ies	(ii) Other				
		sales of assets								
		other than inventory	7a							
ne	b	Less: cost or other basis								
Revenue		and sales expenses .	7b							
³e√		Gain or (loss)	7c		0	0				
		Net gain or (loss)				<u> </u>				
Other	8a	Gross income fro		ındraising						
0		events (not including		0						
		of contributions relate). See Part IV, line								
		*			8a					
		Less: direct expens			8b	nts ▶				
	C	Net income or (loss)			g eve	nts <b>&gt;</b>				
	9a	Gross income factivities. See Part			9a					
	b	Less: direct expens			9b					
		Net income or (loss)				es <b>&gt;</b>				
		Gross sales of in								
	104	returns and allowan		•	10a	73,683				
	b	Less: cost of goods			10b	· · · · · · · · · · · · · · · · · · ·				
	С	Net income or (loss)					25,627	25,627	0	0
<u>s</u>						Business Code				
e e	11a	Line of Credit Loan				900099	125,000	125,000	0	0
scellaneo Revenue	b									
eve	С									
Miscellaneous Revenue	d	All other revenue					0	0	0	0
2	е	Total. Add lines 11a				•	125,000			
	12	Total revenue. See	instr	uctions		🕨	364,884	164,819	0	0

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).	
Chook if Schoolule O contains a reaponee or note to any line in this Part IV	

	Check if concade a contains a response	of floto to arry line	in this raiting.		
	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 .	0	0	-	·
2	Grants and other assistance to domestic	0	0		
2	individuals. See Part IV, line 22	0	0		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16	0	0		
4	Benefits paid to or for members	0	0		
5	Compensation of current officers, directors, trustees, and key employees	14,242	0	14,242	0
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0	0	0	0
7	Other salaries and wages	42,506	0	42,506	0
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	0	0	0	0
9	Other employee benefits	0	0	0	0
10	Payroll taxes	0	0	0	0
11	Fees for services (nonemployees):				
а	Management	0	0	0	0
b	Legal	0	0	0	0
С	Accounting	0	0	0	0
d	Lobbying	0	0	0	0
е	Professional fundraising services. See Part IV, line 17	0			0
f	Investment management fees	0	0	0	0
g	Other. (If line 11g amount exceeds 10% of line 25, column	_	_	_	_
40	(A) amount, list line 11g expenses on Schedule O.)	0	0	0	0
12	Advertising and promotion	0	0	0	0
13	Office expenses	37,763	0	37,763	0
14	Information technology	0	0	0	0
15	Royalties	0	0	0	0
16 17	Occupancy	0	0	0	0
		U	0	0	0
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings .	0	0	0	0
20	Interest	0	0	0	0
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization .	0	0	0	0
23	Insurance	0	0	0	0
24	Other expenses. Itemize expenses not covered				
24	above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
а	Programmatic Expense	249,827	249,827	0	0
b					
С					
d					
е	All other expenses				
25	<b>Total functional expenses.</b> Add lines 1 through 24e	344,338	249,827	94,511	0
26	Joint costs. Complete this line only if the				
	organization reported in column (B) joint costs from a combined educational campaign and				
	fundraising solicitation. Check here ▶ ☐ if				
	following ŠOP 98-2 (ASC 958-720)				
					F 000 (0000

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this	s Part X		📙
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing	. 27,358	1	26,738
	2	Savings and temporary cash investments		2	50,005
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net		4	
	5	Loans and other receivables from any current or former officer, direct	or,		
		trustee, key employee, creator or founder, substantial contributor, or 35 controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as definunder section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
s	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	10,000
As	9	Prepaid expenses and deferred charges		9	10/000
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 293,	781		
	b	•	189 285,592	10c	285,592
	11	Investments—publicly traded securities			48,196
	12	Investments—other securities. See Part IV, line 11		12	
	13	Investments—program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	. 120,500	15	116,600
	16	Total assets. Add lines 1 through 15 (must equal line 33)	. 508,466	16	537,131
	17	Accounts payable and accrued expenses		17	
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D .		21	
Liabilities	22	Loans and other payables to any current or former officer, direct trustee, key employee, creator or founder, substantial contributor, or 35	5%		
iab		controlled entity or family member of any of these persons		22	
_	23	Secured mortgages and notes payable to unrelated third parties		23	62,500
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related the parties, and other liabilities not included on lines 17–24). Complete Parties, and other liabilities not included on lines 17–24.			
		of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	. 56	26	62,500
Jces		Organizations that follow FASB ASC 958, check here ▶ ✓ and complete lines 27, 28, 32, and 33.			
ala	27	Net assets without donor restrictions	. 508,410	27	474,631
B	28	Net assets with donor restrictions	. 0	28	0
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.			
ō	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
SSI	31	Retained earnings, endowment, accumulated income, or other funds .		31	
∍t A	32	Total net assets or fund balances		32	474,631
ž	33	Total liabilities and net assets/fund balances		33	537,131

Part	XI Reconciliation of Net Assets			•	
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)			36	4,884
2	Total expenses (must equal Part IX, column (A), line 25)	2		34	4,338
3	Revenue less expenses. Subtract line 2 from line 1	3		2	0,546
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))			50	8,410
5	Net unrealized gains (losses) on investments	<u> </u>			0
6	Donated services and use of facilities				0
7	Investment expenses				0
8	Prior period adjustments				0
9	Other changes in net assets or fund balances (explain on Schedule O)	)		-5	4,325
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	32, column (B))	0		47	4,631
Part	XII Financial Statements and Reporting				_
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: 🗹 Cash 🗌 Accrual 🔲 Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain	ain	in		
_	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?				~
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled	led	or		
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis		Oh		
D	Were the organization's financial statements audited by an independent accountant?		2b		~
	If "Yes," check a box below to indicate whether the financial statements for the year were audited	on	a		
	separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis				
_	<u> </u>	المايم			
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign the audit, review, or compilation of its financial statements and selection of an independent accountant?				
	If the organization changed either its oversight process or selection process during the tax year, explain				
	Schedule O.	alli (	JII		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth	in th	ne		
	Single Audit Act and OMB Circular A-133?		3a		~
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo				
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audi	its .	3b	000	

Form **990** (2020)

# **SCHEDULE A** (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

OMB No. 1545-0047 2020

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization Employer identification number										
	CALICO ROCK COMMUNITY FOUNDATION INC 26-2632165									
The organization is not a private foundation		,		-	,					
	1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).									
2 A school described in section		·								
3 A hospital or a cooperative ho						(iii) Entartha				
hospital's name, city, and stat	4 A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii)</b> . Enter the hospital's name, city, and state:									
5 An organization operated for section 170(b)(1)(A)(iv). (Com		college or university	owned o	r operate	ed by a government	al unit described in				
6 A federal, state, or local gover	_									
7 An organization that normally described in section 170(b)(1			port from	a gover	nmental unit or fron	1 the general public				
8 A community trust described	in <b>section 170(b</b> )	(1)(A)(vi). (Complete	Part II.)							
9 An agricultural research organ or university or a non-land-gra university:										
10 An organization that normally receipts from activities related support from gross investmen acquired by the organization a	I to its exempt fu it income and un	nctions, subject to ce related business taxa	rtain exce ble incom	eptions; a ne (less se	and (2) no more than ection 511 tax) from	33 <sup>1</sup> /3% of its				
11 An organization organized and	d operated exclus	sively to test for public	c safety.	See <b>sect</b> i	ion 509(a)(4).					
12 An organization organized and										
of one or more publicly supp Check the box in lines 12a thro										
<ul> <li>Type I. A supporting organization supporting organization.</li> </ul>	n(s) the power to	regularly appoint or e	lect a ma	jority of t						
b Type II. A supporting orga control or management of organization(s). You must	the supporting o	organization vested in	the same							
c Type III functionally integ	<b>rated.</b> A suppor	ting organization oper	ated in c			ally integrated with,				
d Type III non-functionally that is not functionally inte	<b>integrated.</b> A su	pporting organization	operated	d in conne	ection with its suppo	• • • • • • • • • • • • • • • • • • • •				
requirement (see instruction	ons). <b>You must c</b>	omplete Part IV, Sec	tions A a	and D, ar	nd Part V.					
e Check this box if the organ functionally integrated, or	nization received Type III non-func	a written determination	on from the	ne IRS tha	at it is a Type I, Type ion.	e II, Type III				
f Enter the number of supported										
<b>g</b> Provide the following information	n about the supp	orted organization(s).								
(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	rganization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)				
			Yes	No						
(A)										
(B)										
(C)	C)									
(D)										
(E)										

18

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ▶ (a) 2016 **(b)** 2017 (c) 2018 (d) 2019 (e) 2020 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . 65,091 97,697 139,613 176,431 166,065 644,897 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . The value of services or facilities 3 furnished by a governmental unit to the organization without charge . . . . Total. Add lines 1 through 3. . . . 4 65,091 139,613 97,697 176,431 644,897 166,065 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . **Public support.** Subtract line 5 from line 4 644.897 Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2016 **(b)** 2017 (c) 2018 (d) 2019 (e) 2020 (f) Total 7 Amounts from line 4 . . . . . . 65,091 166,065 139,613 97,697 176,431 644,897 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources . . . . . . . Net income from unrelated business 9 activities, whether or not the business is regularly carried on . . . . . . 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . . . . 126,807 95,337 25,000 80,000 159,000 486,144 **Total support.** Add lines 7 through 10 11 1,131,041 Gross receipts from related activities, etc. (see instructions) . . . . . . . . . . . . . . . . . . 12 1.131.041 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) . . . . . 14 57.02 % Public support percentage from 2019 Schedule A, Part II, line 14 . . . . . . . . . . . . . . . 15 331/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . . . . . . . . . . . . . . 331/3% support test-2019. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

	if the organization falls to quality	under the te	sts listed bei	ow, piease co	implete Fart	II. <i>)</i>	
	on A. Public Support			_			
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
_	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
•	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
Ū	furnished by a governmental unit to the						
	organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3		+				
ı a	received from disqualified persons .						
	•		-				
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
_	· · · · · · · · · · · · · · ·						
	Add lines 7a and 7b						
8							
01:	line 6.)						
	on B. Total Support	/ ) 00/0	# \ 0047	( ) 0040	( 1) 00 (0	( ) 0000	
	dar year (or fiscal year beginning in)	<b>(a)</b> 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	<b>(e)</b> 2020	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for the	organization'	s first, second	, third, fourth,	or fifth tax ye	ar as a sectio	n 501(c)(3)
	organization, check this box and stop her	•			-		` ' ; '
Secti	on C. Computation of Public Suppor	t Percentag	ie				
15	Public support percentage for 2020 (line 8			13, column (f))		15	%
16	Public support percentage from 2019 Sch		•			16	%
	on D. Computation of Investment Inc					1	
17	Investment income percentage for 2020 (I			by line 13, colu	mn (f))	17	%
18	Investment income percentage from 2019			-		18	%
19a	331/3% support tests—2020. If the organi						
	17 is not more than 33 <sup>1</sup> / <sub>3</sub> %, check this box						
b	331/3% support tests—2019. If the organize	_	_	-		-	
~	line 18 is not more than 331/3%, check this b						
20	Private foundation If the organization did	_	=	*	-		_

# Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

# **Section A. All Supporting Organizations**

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.			
5а	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	4c		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5a		
_	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5b 5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI.</b>	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI.</b>	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>	9c		
10a	4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated			
L	supporting organizations)? If "Yes," answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		

Part I	V Supporting Organizations (continued)		-	
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
0 1: -	detail in Part VI.	11c		
Secu	on B. Type I Supporting Organizations		V	NI.
			Yes	NO
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Section	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations	<u>'</u>		
Oootii	71 217 III 1 ypo III oupporting organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have			
	a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.			
Soction	on E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see i	netru	ctions	e)
' a	The organization satisfied the Activities Test. <i>Complete line 2 below.</i>	nsuu	CHOIL	3).
b	☐ The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
С	The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a governmental entity	(see ir	struct	tions).
2	Activities Test. Answer lines 2a and 2b below.	•	Yes	
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	<b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	OI-		
9	•	2b		
3 a	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI.</b>	3a		
	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		
~	of its supported organizations? If "Yes" describe in <b>Part VI</b> the role played by the organization in this regard	2h		

(see instructions).

Part	Type III Non-Functionally Integrated 509(a)(3) Supporting Org	gani	izations	
1	☐ Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ			
Sect	ion A-Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
<u>u</u>	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
	Discount claimed for blockage or other factors	٠.~		
е	(explain in detail in <b>Part VI</b> ):	1e		
	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	ion C—Distributable Amount	0		Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
<del>_</del>	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to	Ť		
	emergency temporary reduction (see instructions).	6		
7	☐ Check here if the current year is the organization's first as a non-function	ally i	integrated Type III suppor	ting organization

Secti	<b>Current Year</b>				
1	Amounts paid to supported organizations to accomplish		1		
2	Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity	orted	2		
3	Administrative expenses paid to accomplish exempt purp	nizations	3		
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required-	provide details in <b>Part</b>	VI)	5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	<b>Total annual distributions.</b> Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to whic (provide details in <b>Part VI</b> ). See instructions.	h the organization is res	sponsive	8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	าร	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required—explain in <b>Part VI</b> ). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
С	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D, line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in <b>Part VI</b> . See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI.</b> See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2016				
b	Excess from 2017				
С	Excess from 2018				
d					
_	Evenes from 2020				

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Page **8** 

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
	, Part II, Line 10 - Other income includes endowment interest income, sale of inventory related to our mission (gift shop),
contract re	venue for related contracts to provide visitor center services and economic development services for the city and county; and
other relate	ed income such as rent of space for business incubation.

# SCHEDULE D (Form 990)

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name o	f the organization		Employer identification	ation number
CALIC	O ROCK COMMUNITY FOUNDATION INC		26-	2632165
Par	t I Organizations Maintaining Donor Advi	sed Funds or Other Similar Fund	ls or Accounts	) <u>.</u>
	Complete if the organization answered "	Yes" on Form 990, Part IV, line 6.		
		(a) Donor advised funds	(b) Funds a	nd other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year) .			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor a funds are the organization's property, subject to the			
6	Did the organization inform all grantees, donors, ar only for charitable purposes and not for the benefit conferring impermissible private benefit?	nd donor advisors in writing that grant t of the donor or donor advisor, or for	funds can be user any other purp	sed ose
Par				
	Complete if the organization answered "	Yes" on Form 990, Part IV, line 7.		
1	Purpose(s) of conservation easements held by the oral Preservation of land for public use (for example, recreated Protection of natural habitat Preservation of open space	rganization (check all that apply). ation or education)	f a certified histo	ric structure
2	Complete lines 2a through 2d if the organization hel	d a qualified conservation contributior	n in the form of a	conservation
	easement on the last day of the tax year.		Held a	t the End of the Tax Year
а	Total number of conservation easements		. <b>2a</b>	
b	Total acreage restricted by conservation easements			
С	Number of conservation easements on a certified hi	• • •		
d	Number of conservation easements included in (historic structure listed in the National Register .	c) acquired after 7/25/06, and not o		
3	Number of conservation easements modified, trans tax year ►	ferred, released, extinguished, or term	ninated by the or	ganization during the
4	Number of states where property subject to conserv	vation easement is located ►		
5	Does the organization have a written policy regardions, and enforcement of the conservation eas			
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing	conservation eas	ements during the year
7	Amount of expenses incurred in monitoring, inspecting ▶\$	g, handling of violations, and enforcing o	conservation ease	ements during the year
8	Does each conservation easement reported on line 2 and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports of balance sheet, and include, if applicable, the text of organization's accounting for conservation easemer	the footnote to the organization's finants.	ncial statements	that describes the
Part	Organizations Maintaining Collections Complete if the organization answered "		Other Similar <i>I</i>	Assets.
1a	If the organization elected, as permitted under FAS of art, historical treasures, or other similar assets service, provide in Part XIII the text of the footnote to	held for public exhibition, education,	or research in	
b	If the organization elected, as permitted under FAS art, historical treasures, or other similar assets held provide the following amounts relating to these item (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X	for public exhibition, education, or ress:	earch in furthera	nce of public service,  200,065
2	If the organization received or held works of art, following amounts required to be reported under FA	historical treasures, or other similar		
а	Revenue included on Form 990, Part VIII, line 1 .		\$	n
b	Assets included in Form 990, Part X		> \$	0

Schedu	le D (Form 990) 2020				Page 2
Part	Organizations Maintaining Co	llections of Art, His	torical Treasures	, or Other Similar	Assets (continued)
3	Using the organization's acquisition, according to collection items (check all that apply):	ession, and other reco	rds, check any of th	ne following that make	significant use of its
а	✓ Public exhibition	d	✓ Loan or exchange	ge program	
b	Scholarly research				
С	<ul><li>✓ Preservation for future generations</li></ul>				
4	Provide a description of the organization XIII.	's collections and expl	ain how they further	the organization's ex	empt purpose in Par
5	During the year, did the organization soli assets to be sold to raise funds rather that				nilar . 🗌 Yes 🗹 No
Part	IV Escrow and Custodial Arrang	ements.			
	Complete if the organization an 990, Part X, line 21.	swered "Yes" on For	m 990, Part IV, lin	e 9, or reported an	amount on Form
1a	included on Form 990, Part X?				not .
b	If "Yes," explain the arrangement in Part >	III and complete the fo	ollowing table:		
					Amount
С	Beginning balance			1c	
d	Additions during the year			1d	
е	Distributions during the year			1e	
f	Ending balance			1f	
2a b	Did the organization include an amount of if "Yes," explain the arrangement in Part >				
	t V Endowment Funds.		•	•	
	Complete if the organization an	swered "Yes" on For	m 990, Part IV, lin	e 10.	
	(1	a) Current year (b) Pri	or year (c) Two yea	ars back (d) Three years b	ack (e) Four years back
1a	Beginning of year balance				
b	Contributions				
С	Net investment earnings, gains, and losses				
d	Grants or scholarships				
е	Other expenditures for facilities and programs				
f	Administrative expenses				
g	End of year balance				
2	Provide the estimated percentage of the o	current vear end haland	re (line 1a. column (:	a)) held as:	
a	Board designated or quasi-endowment	=	oc (iiiic 1g, colaitiii (c	ajj ricia as.	
b		/° %			
c	Term endowment ▶ %	, o			
C	The percentages on lines 2a, 2b, and 2c s	should equal 100%			
0-		•			41
3a	Are there endowment funds not in the poorganization by:				Yes No
	(i) Unrelated organizations				. 3a(i)
	( )				. 3a(ii)
_	If "Yes" on line 3a(ii), are the related organ	· ·		'	. 3b
4	Describe in Part XIII the intended uses of		owment funds.		
Part	Land, Buildings, and Equipme Complete if the organization an		m 990, Part IV, lin	e 11a. See Form 99	0, Part X, line 10.
	Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a	Land	130,000	0		130,000
b	Buildings	163,781		8,189	155,592
С	Leasehold improvements	0		0	0

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) .

Part VII	Investments – Other Securities.	IV line 11b See F	form 000 Part V line 10
	Complete if the organization answered "Yes" on Form 990, Part  (a) Description of security or category  (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial			Oost of end-of-year market value
	peld equity interests		
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)	mn (b) must equal Form 990, Part X, col. (B) line 12.) . ▶		
Part VIII	Investments – Program Related.		
T die Viii	Complete if the organization answered "Yes" on Form 990, Part	IV. line 11c. See F	orm 990. Part X. line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuation:
	,	``	Cost or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)	mn (b) must equal Form 990, Part X, col. (B) line 13.) .		
Part IX	Other Assets.		
rartix	Complete if the organization answered "Yes" on Form 990, Part	IV, line 11d. See F	orm 990, Part X, line 15.
	(a) Description		(b) Book value
(1) Fixed As			15,000
-	ons and Artifacts		30,000
	ok Project Assets		500
	ts Receivables		71,100
(5)			
(6) (7)			
(8)			
(9)			
	mn (b) must equal Form 990, Part X, col. (B) line 15.)		116,600
	Complete if the organization answered "Yes" on Form 990, Part line 25.	IV, line 11e or 11f.	See Form 990, Part X,
1.	(a) Description of liability		(b) Book value
(1) Federal in	ncome taxes		
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)	(h) must small Farm 000 D 1 V 1 (D) (1 25)		
	mn (b) must equal Form 990, Part X, col. (B) line 25.)		tomorpho the discount of the
	runcertain tax positions. In Part XIII, provide the text of the footnote to the orgar s liability for uncertain tax positions under FASB ASC 740. Check here if the text		

Schedule D (Form 990) 2020 Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Part XI Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements . . . 2 Amounts included on line 1 but not on Form 990. Part VIII. line 12: Net unrealized gains (losses) on investments . . . . . Donated services and use of facilities h Recoveries of prior year grants . . . . Other (Describe in Part XIII.) . . . . . . . Add lines 2a through 2d . . . . . . . . 2e 3 3 Subtract line **2e** from line **1** . . . . . Amounts included on Form 990. Part VIII. line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 4b Add lines 4a and 4b 4c Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Part XII Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities 2a 2b Prior year adjustments Other losses . . . . . . . . . . 2c Other (Describe in Part XIII.) . . . . . Add lines 2a through 2d . . . 2e 3 Subtract line 2e from line 1 . . . . . . . . 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 4b Add lines **4a** and **4b** . . . . . . . . . . . 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). 5 Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Schedule D, Part III, Line 4 - We have historical artifacts of public interest and works of art that are on display for the public.

### SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2020

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

**Employer identification number** Name of the organization CALICO ROCK COMMUNITY FOUNDATION INC 26-2632165 Form 990, Part VI, Section B, Line 11b - The board of trustees reviews the Form 990 annually at a regular meeting and adopts the filling. Form 990, Part VI, Section B, Line 12c - The board of trustees actively engages in discussions that might present a conflict of interest and resolves those conflicts absent the individual trustee who is the potential subject of a conflict of interest. Form 990, Part VI, Section B, Line 15 - The board of trustees annually reviews compensation comparative to fair market value and in comparison to similarly situated positions at a regular meeting of the board. Form 990, Part VI, Section C, Line 19 - Policies and procedures, organizing documents, and other relevant information is available to the public by request at our offices and online at www.calicorockmuseum.com. Form 990, Part XI, Line 9 - The Foundation wrote down \$54,325 in loss of inventory, loss of income, depreciation, mortgage, and reduced accounts receivable due to COVID 19.

Schedule O, Statement 1

#### CALICO ROCK COMMUNITY FOUNDATION INC

Form: Form 990 (2020) EIN: 26-2632165
Page: 1 Header Section

**Reasonable Cause Explanations** 

#### **Explanation**

The initial return for the Calico Rock Community Foundation, Inc. was received by the IRS for tax year 2020 on January 11, 2021 delivered by UPS tracking #1Z 722 377 02 5165 5615. The IRS did not process this return until recently and determined that we were required to file this return electronically. We were unaware that we were required to file this return electronically, because previous filings had always been done through the mail. We made every effort to file a timely return. Had we been notified prior to the May, 2021 deadline of the need to file electronically, we would have done so. The letter notifying us that we were required to file the return electronically was issued on August 19, 2021 (LTR2694C). We did not receive this letter until September 3, 2021 by U.S. Mail. It had a postmark of August 31, 2021. We did research today on how to file electronically and submitted it to you electronically today on September 7, 2021. We have demonstrated timeliness and would request no penalty be assessed for the error in not filing electronically. We have all of these filing records if we need to supply them to you.

Schedule O, Statement 2

#### CALICO ROCK COMMUNITY FOUNDATION INC

Form: Form 990 (2020)

EIN: 26-2632165 Part III, Line 4d

Page: 2

**Other Program Services Accomplishments** 

Activity Code	Description	Expense	Grants	Revenue
Code	Storybook Project provides an opportunity for inmates to connect with their children through reading.	404	0	0
Total:		404	0	0