



WHAT'S IN A COMPANY'S LOGO? A lot! The great company logos all seem to evoke emotion & provide information! Who doesn't want a bite of *Apple*'s technology, to eat beneath the *Golden Arches*, visit the whimsical *Magic Kingdom* above Walt Disney's signature or strut the Crown of *Rolex? Verizon* bounces its signals while *AT&T* & *Boeing* span the globe! *NBC* reminds us that they brought us color TV with the colorful Peacock while *Nestlé* creates the warmth of a mother nurturing her nestlings! René Lacoste simply won a bet involving alligator skinned luggage. *Coach* invokes a time of elegance & fine craftmanship. And we all know nothing runs like a *Deere*.

THE LOGO: Look at the two logos on this page! They reflect our heritage, ethics & values & our respect for American farmers & American traditions! (To our disbelief, we heard disparaging & insulting remarks this week about American farmers.) ALL EARS!! has written many times of our respect for farmers & ranchers & we can quarantee this will not be the last time! As we have said before, it is more than farmers being hard workers, owning the ultimate work from home business, a business that runs 24/7. Farmers are among the smartest & most skilled people on this planet. They grow our food & share responsibility for soil & water conservation, animal welfare & food safety. A farmer must be a botanist, horticulturist, biologist, chemist, mechanic, engineer, technogeek, architect, carpenter, veterinarian, businessman, accountant, marketer & if an unfortunate accident occurs, medic! THE LITCHFIELD FUND & ALL EARS!! logos are a tribute to these amazing people & the hands-on, hard work ethic required to reap what you sow. They reflect our heritage, be it hauling a wagon of corn by tractor in Litchfield, OH or a wagon of milk by horse in Indiana County, PA! The NRA poster style pays homage to the men & women of the Greatest Generation that we humbly admire & respect, who fought their way through the Great Depression only to have to fight the totalitarian hate & evil of fascism & communism. The green & yellow depict our love for the land, the goodness of the bounty & harvest brought to us by American farmers & God's Good Grace. Yes, a logo can convey so much! For example, when you see a logo bearing a rocket, it naturally makes you think of speed! But it can also convey a sense for adventure, finding new horizons & reaching previously unscalable heights. Rockets represent advancement in technology & science, using physics & math to understand speed, thrust, inertia, mass & gravity, to follow a planned trajectory & break through barriers! It can evoke a sense of team work & the power & energy of a community of individuals with the variety of skills necessary, from the first space flights through to today, to successfully & safely launch & return a rocket to earth! And, as the rocket did for a generation of Americans, who watched the USA flag be planted on the moon & for a generation who will likely see our Red, White & Blue be planted on Mars, evoke pride in what can be accomplished when Americans work together toward a common goal!

INDUSTRY NEWS: Liquid Death, canned water, raised \$9M led by Velvet Sea Ventures. Danone Manifesto Ventures led an investment round in Phenix, French-based food waste management company, with ETF Partners, BPI, Sofiouest & INCO involved. Equinom, crossbreeding seeds for higher nutritional values, secured \$10M from BASF Venture Capital, Roquette & Trendlines Group. Omnivore led a \$5.5M raise for Clover, an India company that partners with small farmers to help market & sell their greenhouse grown fresh produce. Berkshire Hathaway has taken a \$550M position in Kroger, purchasing some 18.9M shares. Dairy Farmers of America will acquire a substantial portion of dairy producer Dean Foods' assets for

\$425M. JBS USA will purchase Empire Packing, its production facilities & Ledbetter brand, for \$238M. Constellation Brands acquired a minority stake in Karma Culture (Karma Wellness Water). Agrana will expand its distribution activities in the starch segment by acquiring California Marroquin Organic. Cooperative Elevator will acquire the edible bean business of Scoular, based in Nebraska. B&G Foods paid an undisclosed cash amount for Farmwise Foods, maker of Veggie Fries.

Ecommerce grew 35% in *Walmart's* 4th QTR but revenues, comp growth & income missed estimates. *SpartanNash* returned to profitability with a 15¢ 4th QTR EPS on a 5.3% sales increase. Sales rose 3.2% for *Loblaw's* 4th QTR while EPS rose 9¢ to 70¢. *Nestlé* saw full year income jump 24% & sales rise 1.2%. The company will make acquisition a 2020 focus. *Treehouse Foods* saw 4th QTR sales fall 4.5% but turned in a 27¢ EPS after a loss a year ago. Yearly results were impacted by divestures & discontinued operations. Carne asada sales & other menu innovations drove *Chipotle* 4th QTR sales up 18% & adjusted net income up 68%. *Starbucks' Global Alliance* helped boost revenues 7% in 1st QTR & income 16%. Revenues rose 9% & net income was up 46% for *Yum! Brands* though slumping *Pizza Hut* performance weighed on full year results. *Dunkin' Brands* saw 4th QTR comparables rise 2.8% on its signature latte & *Beyond Meat* breakfast sandwiches, with revenues rising 5% & income almost 10%.

Big Y & Takeoff Technologies will partner on an automated eCommerce facility in Massachusetts. Walmart will phase out its concierge-style eCommerce platform Jetblack & absorb it into their general eCommerce operations. AB InBev, Constellation Wines, Bacardi & Jackson Family Wines are partnering with digital meal planner eMeals to promote alcohol recommendations with meals ordered through Walmart, Kroger, Amazon, Instacart & Shipt. Under a four-year pact, Northwest Grocer member retailers will leverage KeHE's national distribution programs. Price Chopper will invest \$54M in new stores & remodels. H-E-B opened a 95K sq. ft. kosher kitchen store in Houston. Wegmans will expand grocery delivery in New York City. Also, Wegmans will partner with seed company Row 7 for new organic & non-GMO produce varieties with enhanced flavors & nutrition. Empire Company (parent of Sobeys) has teamed up with CPG brand incubator District Ventures to support Canadian food entrepreneurs. Bühler & Givaudan will partner on a plant-based food innovation center in Singapore. Sodexo & container farming startup Freight Farms will partner to bring indoor ag to college campuses. Sodexo will add JUST Eggs to its plant-based offerings. Tofurkey will add dairy-free cheese shreds & dairy-free cream cheese spreads to its MooCho brand. White Castle will offer non-dairy cheese on its Impossible Burgers. Silk will launch two plant-based ready-to-drink lattes with almond & oat milks. Back to Nature has changed its logo to reflect a shift to plant-based snacks. Barry Callebaut will launch 100% dairy-free M lk Chocolate as part of its Plant Craft Indulgence offerings. The plaintiffs withdrew their lawsuit against La Croix for its claim that its water is 100% natural. Washington state will try to ban bottled-water companies from tapping natural water sources to stop the growth of the bottled water industry.

MARKET NEW5: Markets hit records midweek before pulling back on continued China virus impacts, treasury yields & PMI Markit Index contraction. Building permits hit a 14-year high & along with consumer confidence, low unemployment & cheap credit, created a 0.8% rise in January's leading economic indicators. The Philly manufacturing index surged to a 3-year high, 4X higher than the experts predicted. In a *CNBC/Survey Monkey* poll, 64% of small business owners, an all-time high, approve of the current Administration's economic policies; the lowering of taxes & reducing regulations to create real growth!

SEEDS, SPROUTS, GROW, HARVEST!

THE LITCHFIELD FUND — Tom Malengo

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