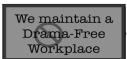
Bringing an End to Workplace Drama







Public Safety Training Consultants
Kevin Willett
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Great in-service training for:
Line level 9-1-1 professionals, Communications
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Classes are approved for IAED CE Credits!

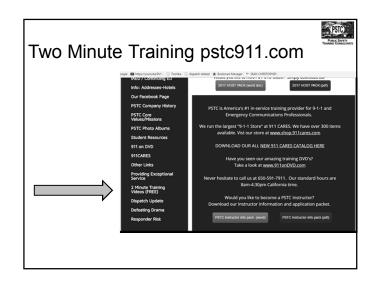
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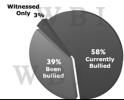


Workplace **Bullying**



- Workplace Bullying is repeated (health-harming) mistreatment of one or more persons (the targets) by one or more perpetrators.
- It is abusive conduct that is: Threatening, humiliating, or intimidating, or. Work interference sabotage — which prevents work from getting done, or. Verbal abuse.





Workplace **Drama**



- Interactions that drain energy or deflect you or the team from vibrant and shared pursuit of goals
- Drama diverts us from our "Mission"



Characteristics of a Bully



- ■The World Evolves Around Them
- ■Lake of Internal Controls
- Can't resist being a Bully



- They Rarely Change or Stop on Their Own
 - ■They have "no brakes" once they start bullying
- Bullying Behavior is Constant & Persistent



More Characteristics of a Bully

- They are Good at Spreading Malicious Rumors
- ■The Sometimes use Yelling, Screaming and Inappropriate Practical Jokes
- They May Deny You Access to Information, Resources or Training
- ■They Often Ignore You or Exclude You From Group Workplace Events



The Differences Between Bullying and Reality



- Workplace Pranks (Okay versus NOT Okay)
- Training Pressures (Appropriate versus Hostile)
- Inherent Communications Center Stress
- ■Do some employees "look down" on those showing signs of stress?



Characteristics of the **Drama King/Queen**



- ■They LOVE the Attention
- ■They Consider the Workplace Their "Stage"
- They Exhibit Exaggerated Reaction to Common Workplace Occurrences
- ■They are "Energy Drainers" that Suck the Joy Out of the Dispatch Center





Examples of Drama



- Creating Conflict or Tension Amongst Co-Workers
- Passes or Invents Gossip
- ■Feeds the Rumor Mill



Similarities Between DV & Workplace Bullying

PAGE SAFTY TRANSPORTATIONS

- Suspect ExertsPower & Control
- Suspect Uses Intimidation
- Suspect Uses
 Emotional Abuse
- Suspect is Intimidating

Suspect Isolates or Excludes the Victim

Tips From Sheri Benson



- ■Educate Yourself
- Policy, hostile workplace, harassment laws
- ■The I MESSAGE
- ■Detach Don't Engage
- Attitude "some days it is the one thing that you have complete control over

A bad attitude is like a flat tire.
You can't go anywhere until you change it.

"Productivity Pie"



- Let's say that you spend **12 minutes and hour** being a Bully or Drama King/Queen
- ▶That is 1 Hour and 36 Min of an 8 Hour Shift
- That is 2 Hours of time in a 10 Hour Shift
- 2 Hours & 24 Minutes in a 12 Hour Shift
- Imagine how that time could be better spent protecting your community, your field responders or

de-stressing between work responsibilities



Impacts of Bullying/Drama



•ON YOU:

 Stress, Aggravation, Wellness, Performance, Constant Distraction

•ON YOUR AGENCY

■Team Work, Wellness, Operational Efficiency, Service Delivery



Possible Legal Ramifications



- •What Could Happen if Bullying Crosses the Line between Simple & Serious?
 - Hostile Work Environment Charges
 - Discipline
 - Termination
 - Civil & Criminal Lawsuits



Proof Positive!

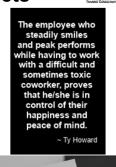


- ■SANDPOINT, Idaho Former dispatcher Kellie Brownell and current senior dispatcher Diana Elsfelder filed tort claims seeking \$250,000 each, the Bonner County Daily Bee reported.
- Brownell says she approached the county about the work environment but her actions resulted in the situation becoming worse.
- Brownell and Elsfelder say they were subjected to disparaging remarks, segregated from other dispatchers, had their work shifts altered and training opportunities reduced.

Additional Impacts



- Decreased Morale
- Performance Errors
- Distraction
- ■Turn Over
- Agency Image
- Decreased Productivity
- Absenteeism





Excuses We Make for Bullies It's OK to be a Bully IF...



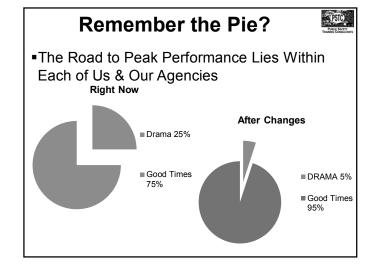
- ■You Have Seniority
- ■You are the "Gang", "Shift" Leader
- ■YOU Say So
- Others Allow It

(Management, Supervision, Trainers, etc.)



Suspect's Defusing Quotes •"I'm Just Kidding" **KEEP** ■"Oh, I Didn't Mean It" CALM "You Are SO Thin Skinned" **JUST** ■"I Was Only Joking" **KIDDING** ■"You Shouldn't Take Everything So Seriously" Why it's okay to have a thin skin.

Let's Look at Improving **Ourselves & Our Workplace** If we can look at ourselves and our organizations for simple ways of eliminating drama and bullying, we open the door to improved personal wellness and peak performance. SELF IMPROVEMENT PROJECT



What If We Were Reminded **Daily to Focus on Positive?** Daily affirmations Morale based signage Make it part of daily

Work it into initial and in-service training



Identifying the Who & Why



- Is it a shift or agency problem or is it an isolated incident?
- ■Is it Affecting Performance or Morale?
- ■What Role do You Play?
 - Participant, Suspect, Victim, Instigator?
- •What Is the Desired Outcome?



THE MOMENT YOU TAKE RESPONSIBILITY FOR EVERYTHING IN YOUR LIFE IS THE MOMENT YOU CAN CHANGE ANYTHING IN YOUR LIFE.

Line Level Ideas



- •Have You Really Analyzed Why the Bully or Drama Suspect is Doing What they are Doing?
- Jealousy, Fear, Intimidation?
- •Have You Spoken to the Person(s) Causing You the Grief?
- Is there a trusted 3rd party that could help?





Trainers



DO SOMETHING!

- CTO's/Trainers are Mentors and a Role Models
- ■You Can't be the Drama Suspect or Bully AND be an Effective Trainer.
- ■What You Do, Others May Follow
- •If You See Bullying/Drama Behavior, Do Something!
- Is it Possible That the Bullying & Drama is so Bad That People Leave Your Agency?
- Always Stay Professional and PERFORMANCE Driven. It Shouldn't be Personal

Supervisors & Leads



- As Supervisors, You Have a "Duty to Act"
- ■You Can be Named in a Lawsuit for Allowing it to Happen
- ■Set the Tone of Professionalism
- Stop Negativity When You First See it
- Remind Your Team of Your Expectations
- •Fix it NOW or be Ready for Lasting Impact



900 HAVE TO REVEAL EXACTLY WHAT NEEDS TO BE DONE <u>BEFORE</u> 900 CAN EXPECT TO SEE IT HAPPEN!!

