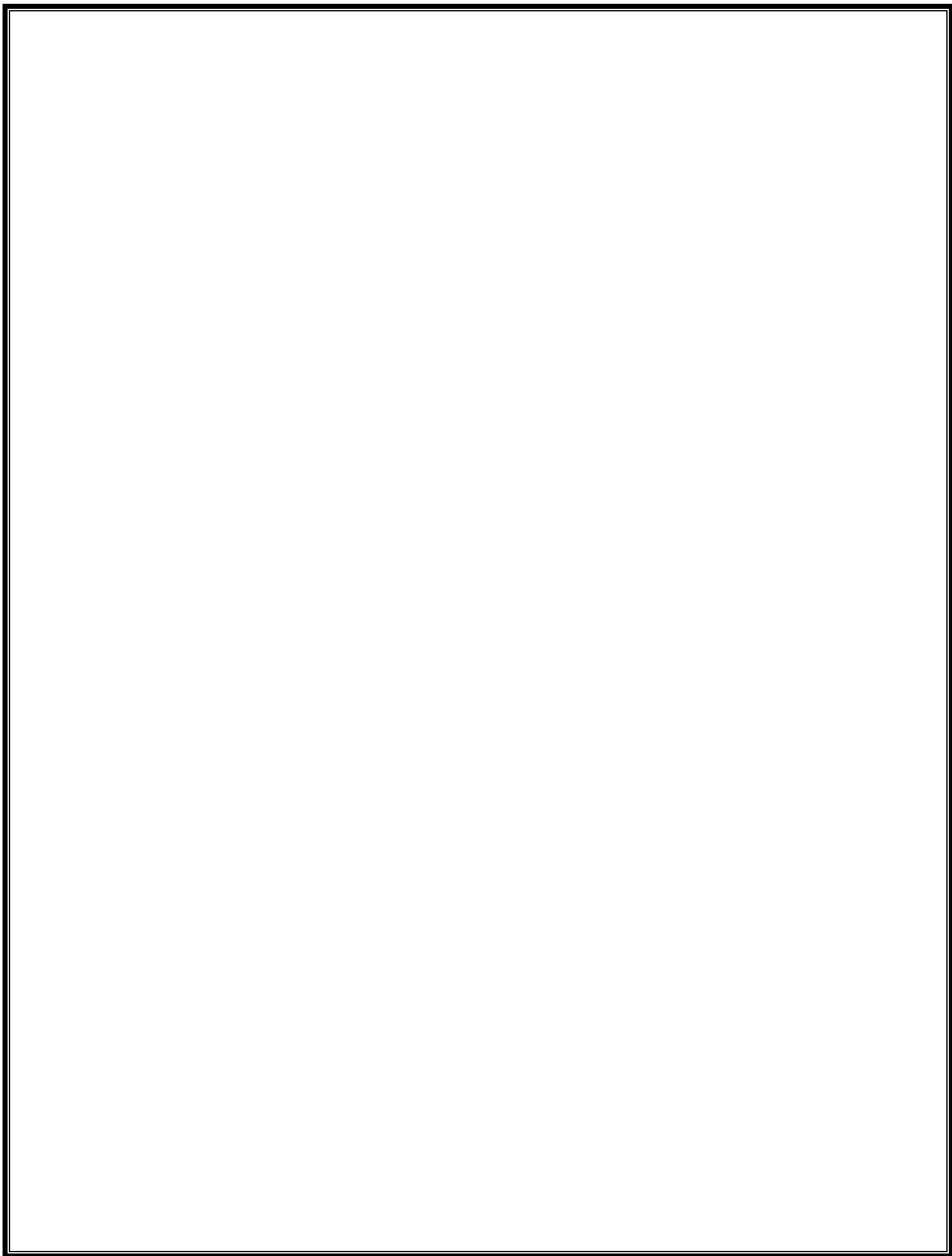




GROWING TOGETHER

Calico Rock Museum Foundation
2017 Annual Report



Calico Rock Museum & Visitor Center Mission Statement

The Calico Rock Museum & Visitor Center
builds a bridge of culture and understanding
by igniting a passion for **history**, **art** and **science**.

Calico Rock Museum Foundation Mission Statement

The Calico Rock Museum Foundation helps our community
leave a legacy by supporting and operating the Calico Rock Museum.



Dear Friends,

We proudly submit the **2017 Annual Report** of the Calico Rock Museum Foundation.

In 2017, we successfully restored the historic Floyd's Grocery Building and opened the **Tom Tomlinson Art & Science Center**. This center holds the promise of bringing culture, inspiration and exploration to our community. Among its collection are impressive works by local artists and respected American artists *Alice Neel, Thomas Hart Benton, Dale Chihuly* and *Louis C. Tiffany*. We are **opening doors of engagement** to our community that would normally only be found in larger cities.

The **Printing Press Café & Ice Cream Parlor, Artisans Gift Shop**, and the new **Brushstrokes Gift Shop** generate a diverse revenue stream for the Foundation and taxable sales that benefit the city, county and state. Even so, without your generosity the museums would cease to exist.

Strong markets and generous donors have helped the **Calico Rock Museum Foundation Endowment Fund** grow which will insure the work of the museum will continue into the future.

The **Calico Rock Museum System** will turn its attention to refreshing the history exhibits throughout the **Heritage & Visitor Center**. In 2018, this will be the first major improvement of these exhibits in seven years.

The continued success of the Foundation and museum is only possible with your generosity. Because of your support, we are **GROWING TOGETHER**.

Respectfully submitted,

Steven Mitchell

Steven Mitchell
Chairman
Board of Trustees

Wayne Wood

Wayne Wood
Vice Chairman
Board of Trustees

Gloria Sanders

Gloria Sanders
Executive Director
Ex-Officio Secretary

LEGACY

When the famous explorer **Henry Schoolcraft** ventured up the White River he looked up and saw the calico-colored bluffs rising up from the White River and Calico Rock was born. The geography around the area gave birth to Calico Landing. As steamboats began traveling the river in 1831, Calico Landing became an important trading post.

In 1905, the city of Calico Rock was incorporated, the school was founded, and the **St. Louis & Iron Mountain Railroad** was built. Construction of the railroad blasted away the face of the name-sake bluffs and brought an end to the steamboat traffic, but the railroad ushered in prosperity that made us a boomtown.

Over 100 years later, the calico-coloring on the bluffs is slowly returning. There is an economic rebirth happening, too, driven by the preservation of our history.

In eight years, we have served **over 185,000 visitors** with a **\$18.6 million economic impact**.

We have a responsibility to the people in our community.

We tell their stories, share objects from their past, and preserve our way of life. We are stewards of their memories and their resources. We build on their legacy to create a brighter tomorrow.

Operating Hours

Monday-Friday

9:00 a.m. to 5:00 p.m.

Saturday

9:00 a.m. to 3:00 p.m.

870-297-6100

www.calicorockmuseum.com



Our greatest legacy is in teaching our young people about our past and fostering, in them, a love for our community.



*I am really excited
for the new art
center because I
love art.*

*Dakota Stewart
7th Grader
Calico Rock High
School*

*What I like about
the Calico Rock
Museum is that it
has so much
history for a small
town. We are not
just any normal
small town.*

*Katie Chute
Calico Rock
Alumni*



24,505

On-Site Visitors

92,637

Online Visitors

117,142

Total Visitor Contacts

BOARD OF TRUSTEES

Steven Mitchell

Chairman

Term Expires: 2019

Rev. Wayne Wood

Vice Chairman

Term Expires: 2018

Jill Easton

Trustee

Term Expires: 2018

Jonathon Moss

Trustee

Term Expires: 2018

Rhoda Doerr

Trustee

Term Expires: 2019

Dr. Freda Cruse Hardison

Trustee

Term Expires: 2019

Kristi Thompson

Trustee

Term Expires: 2020

Ed Stephens

Trustee

Term Expires: 2020

Hon. Ronnie Guthrie

Mayor of Calico Rock

Trustee

Trustees Emeritus

Ed Matthews

2012

Gene Lockie

2016

Reed Perryman

2015

Dean Hudson

2017



*Trustee Freda Hardison
conducts a summer
program on Native
American culture with
volunteer Claire Cresto.*

Executive Leadership



Gloria Sanders
Executive Director
870-916-2230

Gloria Sanders is the chief executive officer of the Calico Rock Museum Foundation. Mrs. Sanders was awarded the 2016 Distinguished Museum Professional by the Arkansas Museums Association. She serves on the AMA Board of Directors and is a graduate of the distinguished Jekyll Island Management Institute for museum professionals.

Foundation Staff

Calico Rock Museum System
870-297-6100

Jan Bufford
Guest Services Team
Heritage & Visitor Center

Cholie Crawford
Guest Services Team
Tomlinson Art & Science Center

Kay Hester
Guest Services Team
Heritage & Visitor Center

Printing Press Café
870-297-6200

Denver Hankins
Hospitality Team
Printing Press Café

My Kim Parnell
Hospitality Team
Printing Press Café

A LIVING LEGACY



F. Stowe Easton Endowment Fund

A savant of railroad history and anything dealing with trains, **F. Stowe Easton** was a hard worker and caring brother. A gift from his estate began the **Calico Rock Museum Foundation Endowment Fund** in 2014. The fund will provide for future capital needs, expansion, and long-term security of the foundation.

At our core, the Calico Rock Museum teaches and inspires future generations. Help us honor the memory of those you care for through the purchase of a **Memorial Tree Leaf**, **Memorial Brick**, or through a legacy gift while teaching our community's young people.



870-297-6100

Programs



Restoration and Expansion Services

Preserving historic buildings and breathing new life into our Main Street Historic District is a major focus of our mission. In 2017, we opened the **Tomlinson Art & Science Center** in the Floyd's Grocery Building.

Visitor Center Services

As part of our contract for services with the city of Calico Rock, we expanded our one-stop website for visitors at

www.explorecalico.com

Arkansas Heritage Month

The museum celebrated Arkansas Heritage Month with a recognition of the art, and artists, in our community and its correlation to our history and culture.

Educational Programming

The museum hosted numerous educational programs for Calico Rock Elementary students. This summer, we revamped the educational programming to host shorter, but more frequent programs throughout the summer. These *interactive* experiences achieved tremendous success.





Mountain Man Rendezvous

The most successful event in the history of the museum has been the **Mountain Man Rendezvous**. The year's event was located exclusively in Rand City Park and included a demonstration of Native American dance, a mountain man encampment, and a walk of remembrance for those who walked the Trail of Tears.

The Storybook Project



The **Storybook Project** is a special project of the Calico Rock Museum Foundation. Volunteers go into the **North Central Unit** of the Arkansas Department of Corrections to allow inmates to record themselves reading a book to their child. The recordings and the books are then mailed to the children, so they can hear their incarcerated parent reading to them. In 2017, **103 children** were served by this program.

The hope for the project is to improve the literacy and love of reading in the children, strengthen the reading skills of inmates, and provide an invaluable connection between the incarcerated parent and their child.

Bridges Project

The **Bridges Project** is a special project of the Calico Rock Museum Foundation. The project collects shoes, coats, school supplies, and other items by needy Calico Rock School students. The project attempts to bridge the gap between the things students need to get them ready to learn.

Long Family Preserves the Past



*In 1974, **Dwight Long** and his boys built an iron cage as a prop for **The Bootleggers**, a motion picture featuring Slim Pickens and Jaclyn Smith, that was filming in Calico Rock. In 2017, the family of **Dwight and Verda Long** donated the Bootleggers Jail to the Calico Rock Museum, which is now located in the location it appeared in the movie.*

Davis Gifts Property

Lisa Davis fell in love with Calico Rock during the brief time she lived in the area. She valued the work of the Calico Rock Museum and believed in our mission to share our past with future generations. To help us continue our mission, Lisa donated a river lot she owned in Mullet's Landing on the banks of the White River. Lisa's gift will insure future generations will continue to enjoy free admission to the Calico Rock Museum for decades to come.

ANNUAL FINANCIAL STATEMENT

Calico Rock Museum Foundation, Inc.

2017

REVENUES	2013	2014	2015	2016	2017
Contributions, Gifts and Grants					
Contributions	\$39,103.49	\$45,052.53	\$50,051.93	\$35,815.28	\$108,631.85
Rental Income	\$5,113.55	\$3,768.00	\$2,550.00	\$0.00	\$0.00
Operating Grants	\$4,178.80	\$6,131.20	\$4,693.00	\$5,154.00	\$6,692.00
Endowment Gifts	\$0.00	\$57,245.27	\$0.00	\$0.00	\$0.00
Storybook Project Gifts	\$0.00	\$200.00	\$150.00	\$962.00	\$1,085.00
Bridges Project Gifts	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00
Real Property Gifts	\$0.00	\$0.00	\$0.00	\$20,309.94	\$19,500.00
Programmatic Grants	\$4,900.00	\$4,250.00	\$3,000.00	\$2,850.00	\$3,454.00
TOTAL CONTRIBUTIONS	\$53,295.84	\$116,647.00	\$60,444.93	\$65,091.22	\$139,612.85
INVESTMENT INCOME	\$0.00	\$0.00	\$0.00	\$3,781.63	\$8,583.79
Retail Sales					
Retail Gross Sales	\$21,914.70	\$23,965.00	\$18,203.41	\$22,572.00	\$30,081.09
Less Cost of Goods	\$19,107.60	\$22,319.83	\$10,159.60	\$15,407.59	\$18,833.03
Retail Sales Revenue	\$2,807.10	\$1,645.17	\$8,043.81	\$7,164.41	\$11,248.06
Food & Beverage Sales					
Food & Beverage Sales	\$0.00	\$0.00	\$103,064.68	\$129,431.38	\$94,085.87
Less Cost of Goods	\$0.00	\$0.00	\$55,768.74	\$62,570.12	\$45,580.84
Food & Beverage Revenue	\$0.00	\$0.00	\$47,295.94	\$66,861.26	\$48,505.03
Total Sales of Inventory	\$21,914.70	\$23,965.00	\$121,268.09	\$152,003.38	\$124,166.96
Total Cost of Goods	\$19,107.60	\$22,319.83	\$65,928.34	\$77,977.71	\$64,413.87
TOTAL SALE OF INVENTORY	\$2,807.10	\$1,645.17	\$55,339.75	\$74,025.67	\$59,753.09
Program Service Contracts					
City Visitor Center Contract	\$21,000.00	\$20,000.00	\$20,000.00	\$24,000.00	\$27,000.00
TOTAL CONTRACT REVENUE	\$21,000.00	\$20,000.00	\$20,000.00	\$24,000.00	\$27,000.00
LINE OF CREDIT/LOAN	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00
TOTAL OTHER REVENUE	\$23,807.10	\$21,645.17	\$75,339.75	\$126,807.30	\$95,336.88
TOTAL ALL REVENUE SOURCES	\$77,102.94	\$138,292.17	\$135,784.68	\$191,898.52	\$234,949.73

Note: All funds are unrestricted.

ANNUAL FINANCIAL STATEMENT

2017

Calico Rock Museum Foundation, Inc.

EXPENSES	2013	2014	2015	2016	2017
EMPLOYEE COSTS	\$21,892.73	\$24,070.04	\$75,241.81	\$75,877.67	\$74,608.73
Maintenance & Operation					
Maintenance & Operation Cost	\$3,787.64	\$12,541.03	\$9,805.73	\$10,996.25	\$9,457.45
Insurance	\$2,061.65	\$1,733.30	\$2,764.05	\$3,568.45	\$4,413.54
Utilities	\$4,964.04	\$7,588.34	\$9,747.55	\$8,724.07	\$10,970.15
Sales Tax	\$0.00	\$0.00	\$8,010.62	\$11,353.92	\$9,057.00
TOTAL MAINTENANCE & OPERATION	\$10,813.33	\$21,862.67	\$30,327.95	\$34,642.69	\$33,898.14
Programmatic Expenses					
Debt Service	\$20,623.74	\$0.00	\$0.00	\$5,127.94	\$20,118.90
Real Estate Purchase	\$0.00	\$15,660.00	\$0.00	\$41,182.00	\$0.00
Equipment & Capital Improvement	\$0.00	\$0.00	\$16,705.26	\$5,811.27	\$10,000.00
Restorations	\$11,595.27	\$22,581.55	\$10,332.93	\$2,138.76	\$52,099.43
Building & Improvement Program	\$32,219.01	\$38,241.55	\$27,038.19	\$54,259.97	\$82,218.33
Total Educational Programs	\$5,914.70	\$2,109.75	\$1,524.93	\$8,120.41	\$8,527.15
Total Event Programs	\$0.00	\$1,075.00	\$1,675.00	\$6,062.00	\$5,521.81
Total Storybook Project	\$479.32	\$1,137.18	\$1,254.98	\$657.32	\$488.84
Total Bridges Project	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL PROGRAMMATIC EXPENSE	\$38,613.03	\$42,563.48	\$31,493.10	\$69,099.70	\$96,756.13
TOTAL EXPENSES	\$71,319.09	\$88,496.19	\$137,062.86	\$179,620.06	\$205,263.00

TOTAL REVENUES	\$77,102.94	\$138,292.17	\$135,784.68	\$191,898.52	\$234,949.73
TOTAL EXPENSES	\$71,319.09	\$88,496.19	\$137,062.86	\$179,620.06	\$205,263.00
REVENUE LESS EXPENSES	\$5,783.85	\$49,795.98	(\$1,278.18)	\$12,278.46	\$29,686.73

Legal Ending Balance					
FNBIC Operating Checking Account	\$12,159.57	\$5,625.72	\$3,788.13	\$1,149.30	\$1,613.51
FNBIC Storybook Checking Account	\$5,410.09	\$4,472.91	\$3,367.93	\$3,502.61	\$4,276.77
FNBIC Savings Account	\$0.00	\$0.00	\$0.00	\$4,734.08	\$1,294.74
CRMF Endowment Account	\$0.00	\$56,400.26	\$47,680.12	\$57,728.65	\$66,275.46
TOTAL FUND BALANCES	\$17,569.66	\$66,498.89	\$54,836.18	\$67,114.64	\$73,460.48
Growth or Loss in Funds		\$48,929.23	(\$11,662.71)	\$12,278.46	\$6,345.84

Note: Management has elected to expense all purchases of \$25,000 at the time of purchase

NET WORTH STATEMENT

2017

Calico Rock Museum Foundation, Inc.

ASSETS	2013	2014	2015	2016	2017
Real Estate-Land	\$36,000.00	\$51,000.00	\$51,000.00	\$96,000.00	\$115,500.00
Real Estate-Buildings	\$87,600.00	\$122,600.00	\$118,514.00	\$154,428.00	\$149,281.00
Total Real Estate	\$123,600.00	\$173,600.00	\$169,514.00	\$250,428.00	\$264,781.00
Fixed Assets	\$24,540.00	\$22,010.00	\$22,010.00	\$30,000.00	\$30,000.00
Collection and Artifacts	\$8,000.00	\$10,000.00	\$10,000.00	\$20,000.00	\$24,997.89
Special Project Assets	\$600.00	\$750.00	\$750.00	\$750.00	\$500.00
Inventory on Hand	\$0.00	\$0.00	\$7,000.00	\$7,000.00	\$11,240.00
Accounts Receivables	\$1,150.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Other Assets	\$34,290.00	\$32,760.00	\$39,760.00	\$57,750.00	\$66,737.89
Operating Fund Balance	\$12,159.57	\$5,625.72	\$3,788.13	\$1,149.30	\$1,613.51
Storybook Project Fund Balance	\$5,410.09	\$4,472.91	\$3,367.93	\$3,502.61	\$4,276.77
Savings Account Balance	\$0.00	\$0.00	\$0.00	\$4,734.08	\$1,294.74
Endowment Fund Balance	\$0.00	\$56,400.26	\$47,680.12	\$57,728.65	\$66,275.46
Cash on Hand	\$17,569.66	\$66,498.89	\$54,836.18	\$67,114.64	\$73,460.48
TOTAL ASSETS	\$170,049.57	\$272,858.89	\$264,110.18	\$375,292.64	\$404,979.37
LIABILITIES	2013	2014	2015	2016	2016
Other Liabilities	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Accounts Payable	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FNBIC Loan Balance	\$0	\$0	\$0	\$20,000.00	\$0.00
TOTAL LIABILITIES	\$1,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00
NET WORTH	\$169,049.57	\$272,858.89	\$264,110.18	\$355,292.64	\$404,979.37
Change in Net Worth		\$103,809.32	(\$8,748.71)	\$91,182.46	\$49,686.73

For the purposes of simplicity, management has elected to include only the Form 990 with the Annual Report. To view all applicable schedules with Form 990, contact our offices for a copy.

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2017**Open to Public Inspection**Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

A For the 2017 calendar year, or tax year beginning <u>January 1</u> , 2017, and ending <u>December 31</u> , 20 <u>17</u>																																							
B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input checked="" type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td colspan="2">C Name of organization <u>Calico Rock Museum Foundation, Inc.</u></td> </tr> <tr> <td colspan="2">Doing business as</td> </tr> <tr> <td>Number and street (or P.O. box if mail is not delivered to street address)</td> <td>Room/suite</td> </tr> <tr> <td><u>104 Main Street</u></td> <td></td> </tr> <tr> <td colspan="2">City or town, state or province, country, and ZIP or foreign postal code</td> </tr> <tr> <td colspan="2"><u>Calico Rock, Arkansas 72519</u></td> </tr> <tr> <td colspan="2">F Name and address of principal officer: <u>Steven D. Mitchell, Chairman</u></td> </tr> <tr> <td colspan="2"><u>104 Main Street, Calico Rock, Arkansas 72519</u></td> </tr> <tr> <td colspan="2">D Employer identification number <u>26-2632165</u></td> </tr> <tr> <td colspan="2">E Telephone number <u>870-297-6100</u></td> </tr> <tr> <td colspan="2">G Gross receipts \$ <u>271,279.81</u></td> </tr> <tr> <td colspan="2">H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</td> </tr> <tr> <td colspan="2">H(b) Are all subordinates included? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "No," attach a list. (see instructions)</td> </tr> <tr> <td colspan="2">H(c) Group exemption number ▶</td> </tr> <tr> <td colspan="2">I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527</td> </tr> <tr> <td colspan="2">J Website: ▶ <u>www.calicorockmuseum.com</u></td> </tr> <tr> <td colspan="2">K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶</td> </tr> <tr> <td colspan="2">L Year of formation: <u>2008</u></td> </tr> <tr> <td colspan="2">M State of legal domicile: <u>AR</u></td> </tr> </table>	C Name of organization <u>Calico Rock Museum Foundation, Inc.</u>		Doing business as		Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	<u>104 Main Street</u>		City or town, state or province, country, and ZIP or foreign postal code		<u>Calico Rock, Arkansas 72519</u>		F Name and address of principal officer: <u>Steven D. Mitchell, Chairman</u>		<u>104 Main Street, Calico Rock, Arkansas 72519</u>		D Employer identification number <u>26-2632165</u>		E Telephone number <u>870-297-6100</u>		G Gross receipts \$ <u>271,279.81</u>		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		H(b) Are all subordinates included? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "No," attach a list. (see instructions)		H(c) Group exemption number ▶		I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		J Website: ▶ <u>www.calicorockmuseum.com</u>		K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation: <u>2008</u>		M State of legal domicile: <u>AR</u>	
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Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: <u>The Calico Rock Museum Foundation provides the financial resources for and management of the Calico Rock Museum System whose mission is to build a bridge of culture and understanding in history, art and science.</u>		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	9
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	9
	5	Total number of individuals employed in calendar year 2017 (Part V, line 2a)	5	6
	6	Total number of volunteers (estimate if necessary)	6	27
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	\$0
	b	Net unrelated business taxable income from Form 990-T, line 34	7b	\$0
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year \$65,091.22	Current Year \$139,612.85
	9	Program service revenue (Part VIII, line 2g)	\$0	\$0
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	\$3,781.63	\$8,583.79
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	\$126,807.30	\$95,336.88
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	\$191,898.52	\$234,949.73
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	\$0	\$0
	14	Benefits paid to or for members (Part IX, column (A), line 4)	\$0	\$0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	\$75,877.67	\$74,608.73
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	\$0	\$0
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶	\$0	\$0
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	\$103,742.39	\$130,654.27
	18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	\$179,620.06	\$205,263.00
	19	Revenue less expenses. Subtract line 18 from line 12	\$12,278.46	\$29,686.73
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year \$375,292.64	End of Year \$404,979.37
	21	Total liabilities (Part X, line 26)	\$20,000.00	\$0
	22	Net assets or fund balances. Subtract line 21 from line 20	\$355,292.64	\$404,979.37

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date			
	Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	Firm's name ▶			Firm's EIN ▶	
	Firm's address ▶			Phone no.	

May the IRS discuss this return with the preparer shown above? (see instructions) ☐ Yes ☒ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

Form **990** (2017)

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐ Yes ☒ No**1** Briefly describe the organization's mission:

The Calico Rock Museum System builds a bridge of culture and understanding by igniting a passion for history, art and science. The Calico Rock Museum Foundation owns, operates, manages, and provides the resources for the Calico Rock Museum System.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code:) (Expenses \$ \$82,218.33 including grants of \$ 0) (Revenue \$ 0)

The Calico Rock Museum Foundation, Inc. purchases dilapidated historic properties in the Calico Rock Main Street Historic District, on the National Register of Historic Places, and renovates those structures into usable space for the public. This program preserves an important part of our history and provides a productive use for an otherwise unproductive resource.

4b (Code:) (Expenses \$ \$14,048.96 including grants of \$ 0) (Revenue \$ 0)

The Calico Rock Museum System conducts educational programming for elementary and high school students at no charge to the students or the district. The educational programs further the educational mission of the Foundation.

4c (Code:) (Expenses \$ \$488.84 including grants of \$) (Revenue \$ 0)

The Calico Rock Museum Foundation conducts a special project to promote literacy and family togetherness called the Storybook Project. Volunteers go into the local prison and assist incarcerated adults read to their children and grandchildren. These readings are recorded and mailed along with the book to the child or grandchild.

4d Other program services (Describe in Schedule O.)(Expenses \$ \$96,756.13 including grants of \$) (Revenue \$ 0)**4e** Total program service expenses **\$96,756.13**

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 ✓	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2 ✓	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	✓
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	✓
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	✓
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	✓
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	✓
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8 ✓	
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	✓
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	✓
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a ✓	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	✓
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	✓
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	✓
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	✓
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	✓
12 a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	✓
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	✓
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	✓
14 a Did the organization maintain an office, employees, or agents outside of the United States?	14a	✓
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	✓
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	✓
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	✓
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	✓
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	✓
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	✓

Part IV Checklist of Required Schedules (continued)

	Yes	No
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	✓
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	✓
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	✓
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	✓
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	✓
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a	✓
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	✓
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	✓
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	✓
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a	✓
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b	✓
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26	✓
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	✓
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a	✓
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	✓
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	✓
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	✓
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	✓
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31	✓
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32	✓
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	✓
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34	✓
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	✓
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b	✓
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36	✓
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37	✓
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	✓

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☒

		Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 0		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 6		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b ✓		
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		✓
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		✓
b If "Yes," enter the name of the foreign country: ► See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		✓
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		✓
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		✓
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		✓
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		✓
d If "Yes," indicate the number of Forms 8282 filed during the year	7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		✓
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		✓
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12	10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders	11a		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state?	13a		
Note. See the instructions for additional information the organization must report on Schedule O.			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c Enter the amount of reserves on hand	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		✓
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year 1a 9 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.		
b Enter the number of voting members included in line 1a, above, who are independent 1b 9		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 2		<input checked="" type="checkbox"/>
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3		<input checked="" type="checkbox"/>
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4		<input checked="" type="checkbox"/>
5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5		<input checked="" type="checkbox"/>
6 Did the organization have members or stockholders? 6		<input checked="" type="checkbox"/>
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a		<input checked="" type="checkbox"/>
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b		<input checked="" type="checkbox"/>
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a The governing body? 8a	<input checked="" type="checkbox"/>	
b Each committee with authority to act on behalf of the governing body? 8b	<input checked="" type="checkbox"/>	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O 9		<input checked="" type="checkbox"/>

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates? 10a		<input checked="" type="checkbox"/>
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a	<input checked="" type="checkbox"/>	
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a	<input checked="" type="checkbox"/>	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b	<input checked="" type="checkbox"/>	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c	<input checked="" type="checkbox"/>	
13 Did the organization have a written whistleblower policy? 13	<input checked="" type="checkbox"/>	
14 Did the organization have a written document retention and destruction policy? 14	<input checked="" type="checkbox"/>	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official 15a	<input checked="" type="checkbox"/>	
b Other officers or key employees of the organization 15b	<input checked="" type="checkbox"/>	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a		<input checked="" type="checkbox"/>
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► **Arkansas**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ►
Gloria Sanders, Executive Director, 104 Main Street, Calico Rock, Arkansas 72519, 870-297-6100

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☒**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) <u>Steven D. Mitchell</u> Chairman, Board of Trustees	<u>10</u>	✓		✓				\$0	\$0	\$0
(2) <u>Wayne Wood</u> Vice Chairman, Board of Trustees	<u>5</u>	✓		✓				\$0	\$0	\$0
(3) <u>Mayor Ronnie Guthrie</u> Board of Trustees	<u>1</u>	✓						\$0	\$0	\$0
(4) <u>Ed Stephens</u> Board of Trustees	<u>1</u>	✓						\$0	\$0	\$0
(5) <u>Jill Easton</u> Board of Trustees	<u>1</u>	✓						\$0	\$0	\$0
(6) <u>Dr. Freda Cruse Hardison</u> Board of Trustees	<u>1</u>	✓						\$0	\$0	\$0
(7) <u>Kristi Thompson</u> Board of Trustees	<u>1</u>	✓						\$0	\$0	\$0
(8) <u>Rhoda Doerr</u> Board of Trustees	<u>1</u>	✓						\$0	\$0	\$0
(9) <u>Jonathan Moss</u> Board of Trustees	<u>1</u>	✓						\$0	\$0	\$0
(10) <u>Gloria Sanders</u> Executive Director	<u>40</u>				✓	✓		\$26,045.84	\$0	\$0
(11)										
(12)										
(13)										
(14)										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15)										
(16)										
(17)										
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
1b Sub-total								\$0	\$0	\$0
c Total from continuation sheets to Part VII, Section A								\$26,045.84	\$0	\$0
d Total (add lines 1b and 1c)								\$26,045.84	\$0	\$0

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►

3 Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

	Yes	No
3		✓
4		✓
5		✓

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☒

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	\$27,000.00			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	\$120,112.85			
	g	Noncash contributions included in lines 1a-1f: \$		\$19,500.00			
	h	Total. Add lines 1a-1f ▶		\$166,612.85			
Program Service Revenue				Business Code			
	2a						
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f ▶			\$166,612.85		
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts) ▶		\$8,583.79	\$8,583.79		
	4	Income from investment of tax-exempt bond proceeds ▶					
	5	Royalties ▶					
		(i) Real	(ii) Personal				
	6a	Gross rents					
	b	Less: rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss) ▶					
	7a	(i) Securities	(ii) Other				
	b	Less: cost or other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gain or (loss) ▶					
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 a					
	b	Less: direct expenses b					
	c	Net income or (loss) from fundraising events . . ▶					
	9a	Gross income from gaming activities. See Part IV, line 19 a					
	b	Less: direct expenses b					
	c	Net income or (loss) from gaming activities . . ▶					
	10a	Gross sales of inventory, less returns and allowances a		\$124,166.96			
	b	Less: cost of goods sold b		\$64,413.87			
c	Net income or (loss) from sales of inventory . . ▶		\$59,753.09	\$59,753.09			
Miscellaneous Revenue			Business Code				
11a							
b							
c							
d	All other revenue						
e	Total. Add lines 11a-11d ▶			\$234,949.73			
12	Total revenue. See instructions. ▶			\$234,949.73	\$234,949.73		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . .				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	\$26,045.84		\$26,045.84	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . .				
7 Other salaries and wages	\$39,246.22	\$10,000.00	\$29,246.22	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits				
10 Payroll taxes	\$9,316.67	\$1,000.00	\$8,316.67	
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) . .				
12 Advertising and promotion				
13 Office expenses	\$1,000.00		\$1,000.00	
14 Information technology				
15 Royalties				
16 Occupancy				
17 Travel				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance	\$4,413.54	\$1,000.00	\$3,413.54	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Utilities	\$10,970.15	\$3,000.00	\$7,970.15	
b Sales Tax	\$9,057.00		\$9,057.00	
c Maintenance and Operation	\$9,457.73	\$3,000.00	\$6,457.73	
d Programmatic Expenses	\$96,756.13	\$96,756.13		
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	\$205,263.00	\$114,756.13	\$90,506.87	
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X



		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	\$1,149.30	1	\$1,613.51
	2 Savings and temporary cash investments	\$8,236.69	2	\$5,517.51
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net		4	
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	\$7,000.00	8	\$11,240.00
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a \$250,428.00		
	b Less: accumulated depreciation	10b \$7,000.00		
	11 Investments—publicly traded securities	\$57,728.65	11	\$66,275.46
	12 Investments—other securities. See Part IV, line 11		12	
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	\$50,750.00	15	\$54,997.89
16 Total assets. Add lines 1 through 15 (must equal line 34)	\$375,292.64	16	\$404,979.37	
Liabilities	17 Accounts payable and accrued expenses		17	
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties	\$20,000.00	23	\$0
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26 Total liabilities. Add lines 17 through 25	\$20,000.00	26	\$0
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	\$355,292.64	27	\$404,979.37
	28 Temporarily restricted net assets		28	
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
	33 Total net assets or fund balances	\$355,292.64	33	\$404,979.37
	34 Total liabilities and net assets/fund balances	\$355,292.64	34	\$404,979.37

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	\$234,949.73
2	Total expenses (must equal Part IX, column (A), line 25)	2	\$205,263.00
3	Revenue less expenses. Subtract line 2 from line 1	3	\$29,686.73
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	\$355,292.64
5	Net unrealized gains (losses) on investments	5	\$0
6	Donated services and use of facilities	6	\$0
7	Investment expenses	7	\$0
8	Prior period adjustments	8	\$0
9	Other changes in net assets or fund balances (explain in Schedule O)	9	\$20,000.00
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	\$404,979.37

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☒

- 1** Accounting method used to prepare the Form 990: ☒ Cash ☐ Accrual ☐ Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? . . .
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant? . . .
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . . .
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . .
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

	Yes	No
2a		✓
2b		✓
2c		✓
3a		✓
3b		

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