



The University  
of Louisiana

M O N R O E

**Office of the Registrar**

700 University Avenue  
Monroe, LA 71209-1110  
ph. (318) 342-5262  
fax: (318) 342-5274

November 26, 2002

To Whom It May Concern:

This letter is written at the request of Mr. Jerrod H. Wheeler who has applied for the position in your educational system. It is a pleasure to have been asked to write this recommendation.

I have known Mr. Wheeler since he began his doctoral studies in July 2001, and also serve as a member of his dissertation committee. I have had the opportunity to observe and to work with him professionally. His doctoral studies and teaching experiences have served to hone his obvious administrative talents which include an entirely professional demeanor and the ability to communicate effectively, both orally and in writing.

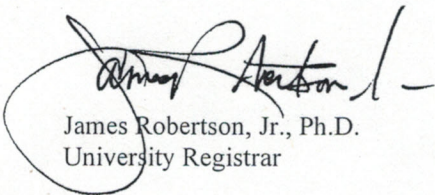
Jerrod is both an "idea person" and a "detail person," a rare, yet highly desirable, combination of characteristics needed in an educational setting. His academic and professional training has well versed him in activities associated with contracts, grants, proposals, and research. In addition, he has the analytical ability, experience, and maturity to contribute substantially toward the mission and policy decisions of a position and to deal with any constituency.

A number of applications you review, and persons you may interview, might possess administrative qualities similar to Jerrod's. What really sets him apart from other candidates, however, is his extraordinary ability to network and form student, teacher, and professional alliances that will promote the purpose and curriculum programs in any educational environment. He has taught and he is comfortable with people from all socioeconomic backgrounds. He has the skills to negotiate, mediate, persuasively debate, and form alliances with all types of people and agencies. Without a doubt, these talents would be of great benefit in dealing with a diverse population of students, teachers, and entities responsible for accreditation.

It is important to note that the business world has changed because of technological advances which were mere dreams twenty years ago. The "globalization factor" is a reality which exists and must be factored into the decision to employ a professional in any educational system or setting. The candidate who is aware of the ramifications of this concept should understand the complicated nuances of its challenges. I am convinced that Jerrod has this understanding and the necessary skills to meet the administrative demands of a position to successfully lead a school system into the twenty-first century.

As a higher education administrator having held several positions over the last twenty-two years, I believe that you will have made the right choice should the decision be made to employ Mr. Jerrod H. Wheeler. I recommend him highly and without reservation.

Sincerely,



James Robertson, Jr., Ph.D.  
University Registrar