Global Dairy Market Outlook

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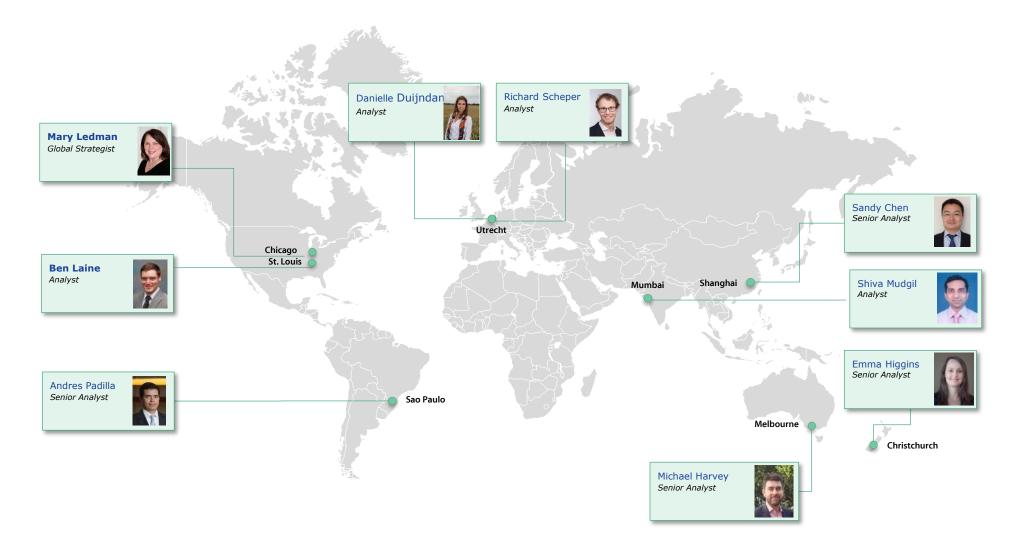
Rabobank is committed to the dairy sector



87% 17/20 87% of the Dutch dairy 17 of the Top 20 Global Dairy farmers financed by players are Rabobank clients Rabobank Nestle Ornua Fonterra WARE SODIAAL glanbia LACTALIS Dean Saputo GRANAROLO Prabhat GOULBURN 光明到业 🔍 蒙牛 Schreiber. **\$USD 25 billion** >20% of Rabobank's total loan portfolio outstanding in Dairy (rural & wholesale) is committed to the Dairy sector



The RaboResearch dairy team spans the globe







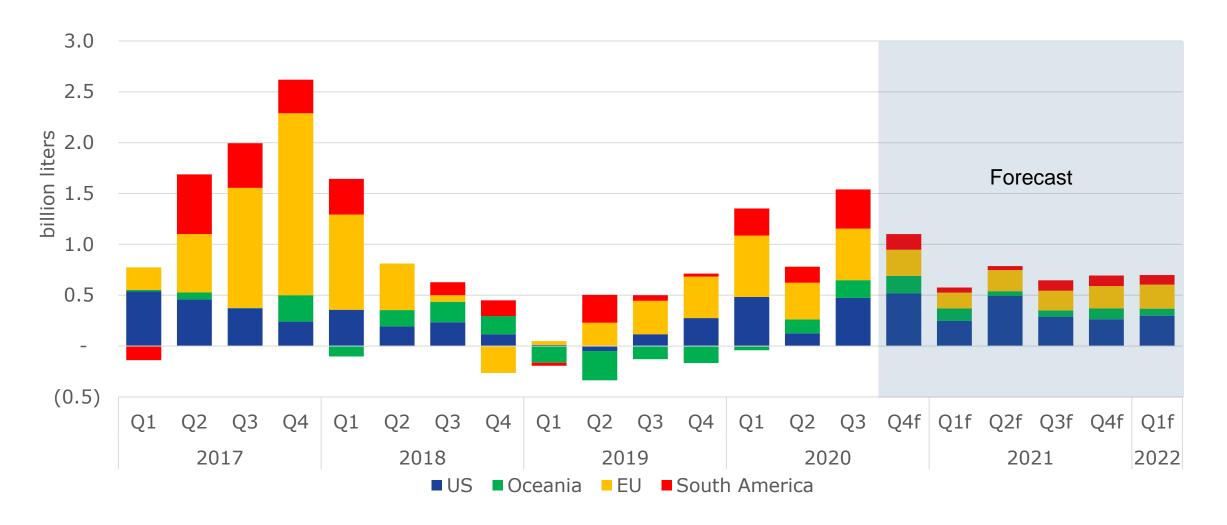
Global milk production outlook

Federal Order Pricing: Negative PPD's

Global dairy demand outlook



Global milk supply growth modest but rising





Renewed enthusiasm in farm investments may reduce imports

YST Dairy Farming Group Yili Modern Smart Health Valley Designed capacity (total heads): Chilechuan 12,000 Total project size (total heads): 300,000 Mengniu China Dairy Industrial Park Total project size (total heads): Lanzhou Animal Husbandry Co. Eventually 300,000 Designed capacity (total head): SK Xing (affiliated with Yili/Youran) 10,000 1 new heifer farm Designed capacity (total heads): 3,500 Youran Farming (Yili associate) 3 new farms - Designed-capacity-(total-heads): -28,000 Tianjin Food Group Designed capacity (total head): 11,000 Zhongken Dairy Phase 1 Designed capacity (total head): 15,000 Zhejiang Yiming Food Eventually total herd size: 60,000 Designed capacity (total heads):

3,000

What are the drivers and implications?



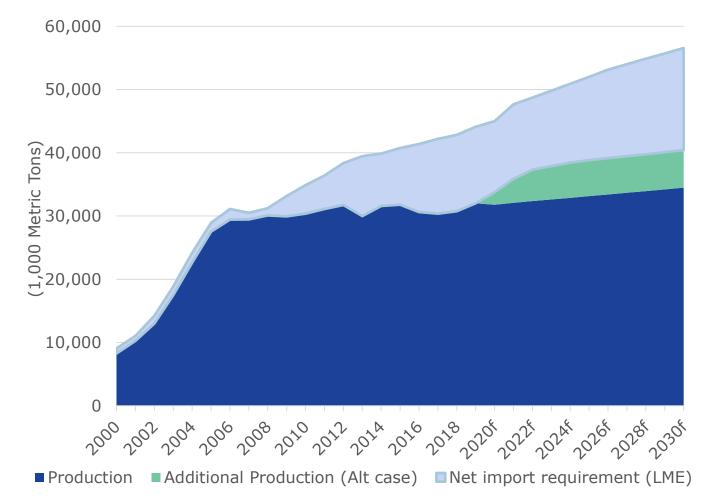
China dairy demand and gap into 2030: the alternative optimistic supply case

KEY DRIVERS

- Improved dairy farm profitability
- The government's self-sufficiency drive to hedge supply risks due to geopolitical uncertainty

IMPLICATIONS

- Gap between domestic supply and demand might narrow initially (if all goes well) but will widen again in the longer run as supply growth is hindered by resource constraints
- There are risks to the optimistic supply case: price cyclicality vs cost of production, pace of consumption growth, availability of breeding cattle



Global milk production summary



YOY Growth is expected from all key dairy exporters

Weather is always a factor to consider

The road to self-sufficiency may be rocky





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Global dairy demand outlook



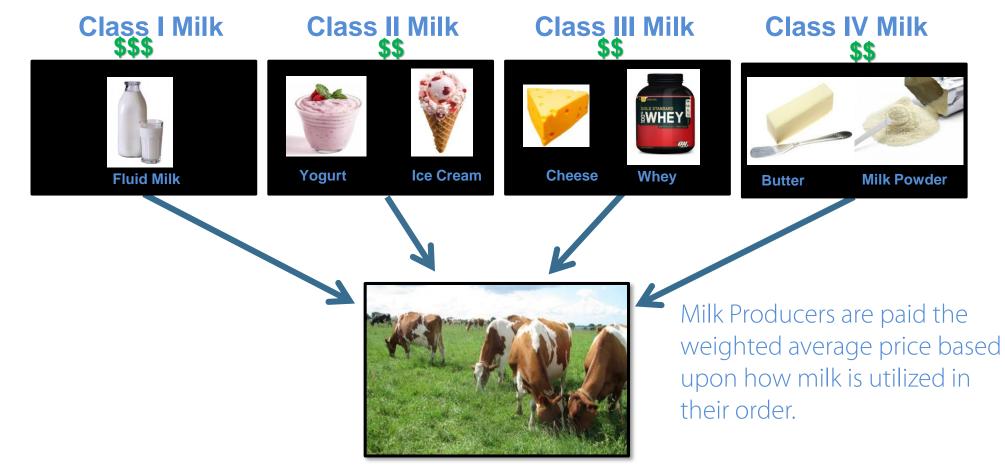
- Federal milk marketing orders were set up in 1937 to establish:
 - 1. to provide orderly marketing conditions for inter-state commerce,
 - 2. to provide income parity for farmers, and
 - 3. to increase bargaining power of farmers
- Three key functions of the Federal milk marketing orders include:
 - 1. Classification of milk value based upon use
 - 2. Calculation of the order's weighted average milk price or Statistical Uniform Price, also known as the "Blend Price"
 - 3. Audit processors to assure that producers are paid the Blend Price (Note: Cooperatives are not required to pay the Blend Price)



Federal Order Classified Pricing

Processors pay for milk based upon use/classification

Federal Class Prices







- The October Class I price announced <u>September 23 (\$/cwt)</u>
 - -Adv. Class III price = \$16.18
 - -Adv. Class IV Price = \$12.75
 - -Adv. Base Class I Price (\$16.18 + \$12.75)/2 PLUS \$0.74 or \$15.20
 - \circ Chicago Class I Differential = \$1.80

oChicago Class I milk price at 3.5% butterfat = \$17.00

 The October Class II, III and IV prices announced on <u>November 4</u> Class II price \$13.63 Class III price \$21.61 Class IV price \$13.47



Two examples: FMMO 30 Blend Price calculations

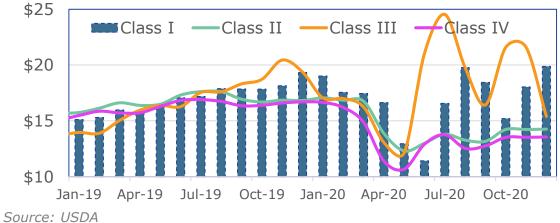
Ма 20		Million Ibs.	Pool %	Class Price		October 2020	Million Ibs.	Pool %	Class Price
Cla	ss I	220	7.9%	\$14.75		Class I	226	24.4%	\$17.00
Cla	ss II	80	2.9%	\$12.30		Class II	193	20.9%	\$13.63
Cla	ss III	2,332	83.9%	\$12.14	\rangle	Class III	384	41.5%	\$21.61
Cla	ss IV	146	5.3%	\$10.67		Class IV	123	13.2%	\$13.47
Ble	nd			\$12.31	\rangle	Blend			\$17.18
	D at cago		Chicago	\$0.17		PPD at Chicago			\$- <mark>4.4</mark> 3
lass I I & IV				The difference between the Blend price and the Class III price is the Producer Price Differential or PPD					
Class III	2.78 billion lbs. Of milk in the May 2020 pool Source: USDA, Rabobank								



Summary: Contributing factors to negative PPDs

- 1. Volatility in commodity prices
- 2. Magnitude of difference in Class III and IV prices
- Timing of Class I price announcement vs. Class II, III and IV prices – basically six weeks difference in commodity prices
- 4. New Class I milk price formula based on the "average of Class III and IV plus \$0.74" being significantly less than the "higher of" Class III or IV prices
- 5. Variation in volume of milk pooled due to liberal pooling rules in some FMMOs
- 6. Long-term trend of lower fluid milk utilization as US milk production increases

FMMO: Class Prices in US\$ per Hundredweight





FMMO: Class I Utilization Percentage of Producer Milk

Source: USDA





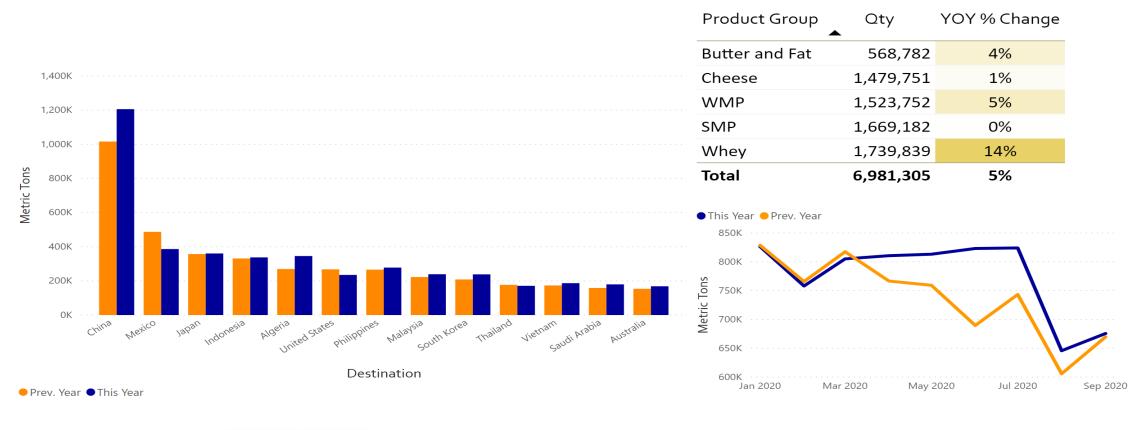
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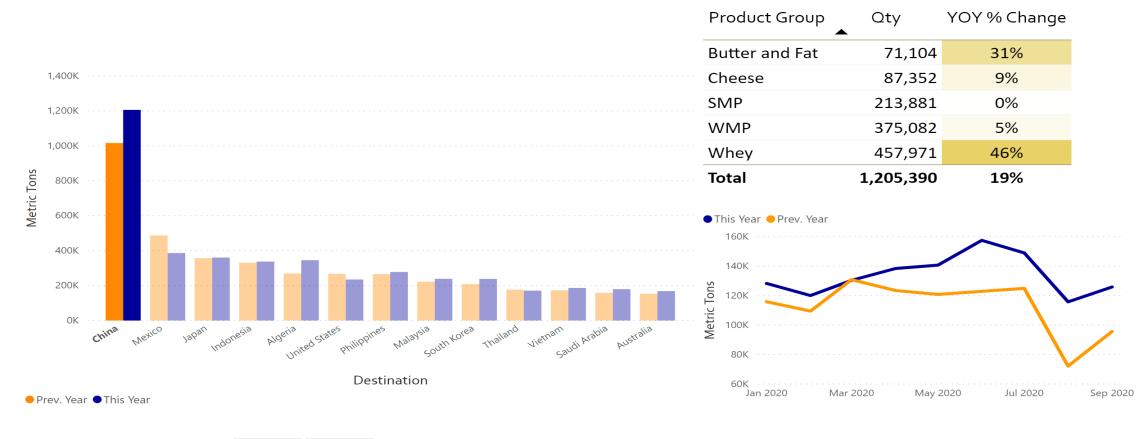
Global dairy trade shows signs of headwinds





Trade to China – driven by whey exports

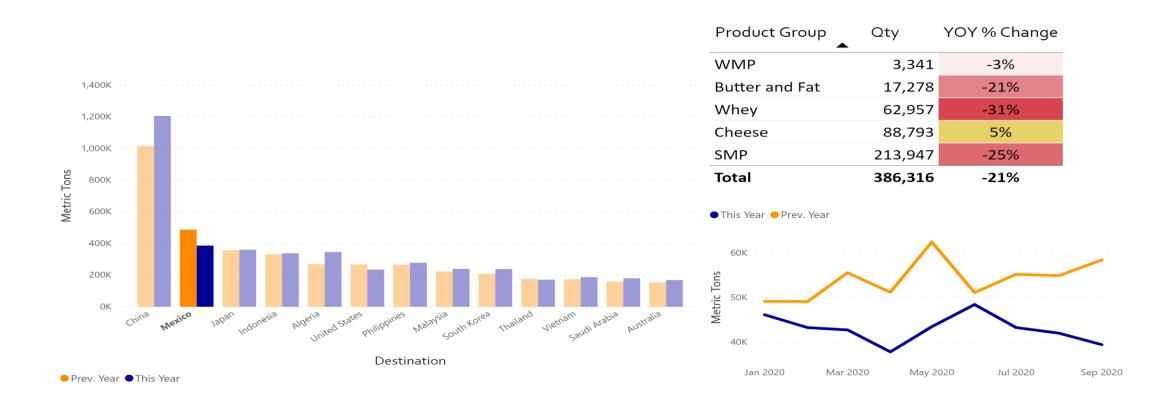




1/1/2020 10/1/2020



Trade to Mexico – less robust



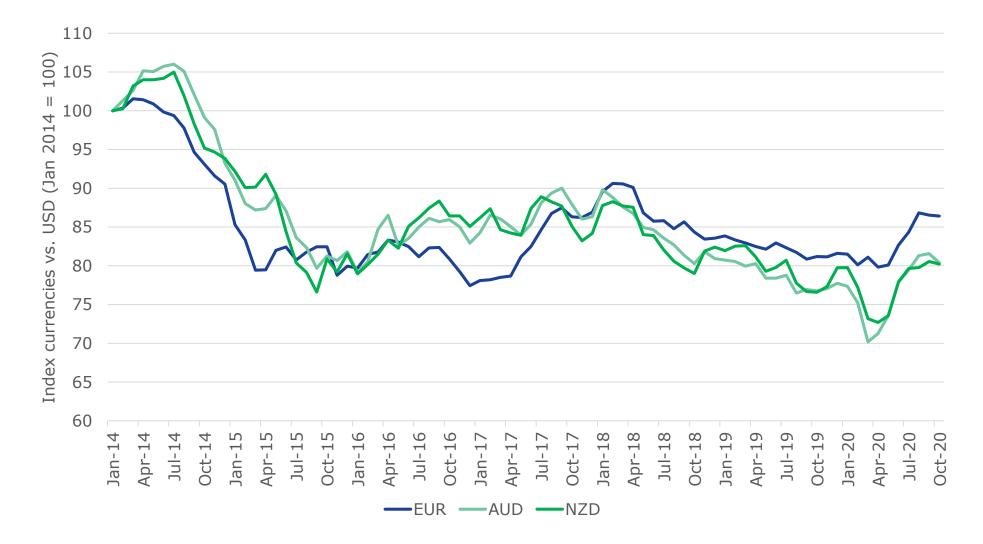
US dairy exports up 15% YTD October







Exchange rates USD vs. exporters, 2014-2020



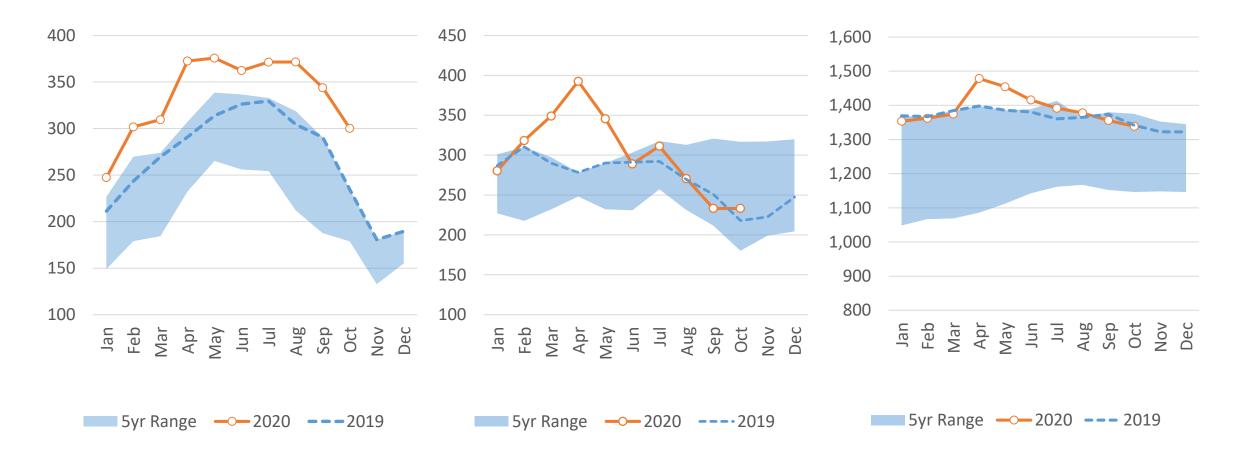
Current stock levels are manageable



US Butter Stocks (Million lbs.)

NDM/SMP Stocks (Million Lbs.)

Natural Cheese Stocks (Million Lbs.)



Global dairy demand summary



Government support provided relief through the crisis, but is less certain beyond Q4, elevating risk of lower prices

US \$ weakness against competitors expected to spur US exports

Oceania is past its flush and US stocks are manageable

Economic recovery and vaccines could are likely to boost consumer confidence, supporting dairy demand – especially in foodservice

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