

### REQUEST FOR PROPOSAL NO. PD-01-20

# SMALL HYDROPOWER DEVELOPMENT AT FACILTIES LOCATED ON THE COLUMBIA BASIN IRRIGATION PROJECT

107 D Street NW Ephrata, Washington 98823

#### REQUEST FOR PROPOSALS SMALL HYDROPOWER DEVELOPMENT AT FACILITIES LOCATED ON THE COLUMBIA BASIN IRRIGATION PROJECT

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### **SECTION 1 - REQUEST FOR PROPOSALS**

#### REQUEST FOR PROPOSALS SMALL HYDROPOWER DEVELOPMENT AT FACILITIES LOCATED ON THE COLUMBIA BASIN IRRIGATION PROJECT

Respondents are invited to submit sealed proposals for the development of one or multiple small hydropower facilities at one or multiple facilities on the Columbia Basin Irrigation Project that are identified in this Request for Proposals (RFP). Columbia Basin Hydropower (CBHP) will evaluate the proposals and may or may not select any proposals for further discussions and eventual development of projects. The decision whether to entertain or enter into any development arrangements will be made by the CBHP Board in its sole discretion. The five facilities in the Columbia Basin Irrigation Project that are being made available for potential hydropower development are:

- 1. Mesa Check
- 2. PE16.4 Wasteway
- 3. PE46A Wasteway
- 4. Scooteney Inlet
- 5. Scooteney Outlet

CBHP was called Grand Coulee Project Hydroelectric Authority (GCPHA) during the development of the reports and drawings included in the appendices of the reports in Section 3 – Reference Information. Therefore the name GCPHA is used throughout these reports and drawings to refer to CBHP.

Proposals shall include detailed descriptions of the proposed hydropower developments including physical configuration, proposed agreement with CBHP (and the Columbia Basin Irrigation Districts), financial information, and other details required by this RFP. CBHP is interested in proposals for a range of development concepts and energy outputs that focus on eliminating impact on the irrigation facilities.

Once proposals are received, CBHP will screen the proposals and select the most favorable proposals from the most qualified respondents for a more thorough due diligence evaluation. This process may require further interaction with respondents and requests for additional information.

Proposals selected for further evaluation will be placed on a short list for further discussion with the respondent(s). Such discussions may lead to negotiations of the terms and conditions of definitive agreements.

CBHP has no obligation to select any proposal for further evaluation or to enter into definitive agreements with any respondents to this RFP. CBHP may terminate or modify the RFP at any time without liability or obligation to any respondent.

Questions regarding the RFP are due by July 30, 2020. CBHP will receive sealed proposals until 11:00 AM local time on September 14, 2020 at the CBHP office, 107 D Street NW, Ephrata, Washington 98823. Proposals will be publicly opened, and the Final Proposal Figures described

in Section 2, paragraph 1.6, shall be read aloud. Proposals received after the time of announced opening will not be accepted and will be returned unopened.

Respondents are required to visit each site that they propose to develop if they have not already visited the site(s). Site visits will be by appointment only. To arrange a site visit, respondents should contact Darvin Fales by phone at 509-754-2227, or email at dfales@cbhydropower.org. CBHP intends to select a short list and notify respondents by September 28, 2020. The notification date is subject to adjustment based on the review and evaluation process time requirements. Respondents will be informed of any change in the short list notification date.

Contact the CBHP office (509-754-2227) for an electronic copy of the detailed proposal package.

CBHP reserves the right to waive any irregularities as informalities and to reject any and all proposals in its sole discretion.

#### 1. OVERVIEW OF COLUMBIA BASIN HYDROPOWER

CBHP is the agent and representative of the three Columbia Basin Irrigation Districts and on their behalf operates, maintains, and performs administrative functions for hydropower projects owned by the Districts. Generation from the five power developments currently owned by the Districts (Main Canal Headworks, Summer Falls, Russell D. Smith, Eltopia Branch Canal (E.B.C) 4.6, and Potholes East Canal (P.E.C.) 66.0) is purchased by the City of Seattle and the City of Tacoma under forty-year power purchase agreements from the dates of commercial operation.

CBHP provides Federal Energy Regulatory Commission (FERC) liaison support and administrative functions for two additional hydropower projects owned by the Districts, e.g., Quincy Chute and P.E.C. Headworks. The Quincy Chute and P.E.C. Headworks facilities are operated and maintained by Grant County Public Utility District under forty-year power purchase agreements from the dates of commercial operation.

#### 2. PURPOSE OF REQUEST FOR PROPOSAL

CBHP is interested in partnering with third party developers to develop hydropower facilities at up to five sites in the Columbia Basin Irrigation Project canal system. The purpose of this RFP is to allow CBHP to evaluate proposals from multiple respondents interested in developing hydropower facilities at these sites to determine what development would most closely align to CBHP's goals and objectives.

CBHP's goals and objectives include:

- Development of small hydropower projects that produce power in a reliable and costeffective manner
- No interruption to the supply of irrigation water through the canal system

- Minimize risk for damaging the existing canal system (an example would be failsafe mechanisms to bypass water around or through the hydropower project in the case of a unit trip to avoid canal overtopping)
- Minimize financial risk to the Colombia Basin Irrigation Districts.
- Maximize economic benefits to the Columbia Basin Irrigation Districts.

#### 3. <u>SITE DESCRIPTIONS AND LOCATIONS</u>

The five facilities available for potential hydropower development are:

- 1. Mesa Check
- 2. PE16.4 Wasteway
- 3. PE46A Wasteway
- 4. Scooteney Inlet
- 5. Scooteney Outlet

Detailed descriptions and locations of each site are given in Section Three - Reference Information.

#### 4. <u>SCOPE OF RFP</u>

The scope of the RFP includes the development of one or multiple small hydro facilities at the identified Columbia Basin Irrigation Districts' facilities and all required associated work. The successful respondent or respondents will be responsible for all financing, development, construction, commissioning, and other activities required by the proposed hydropower project. Additionally, the successful respondent will have a responsibility to negotiate, execute and comply with definitive agreements with CBHP governing the financial, ownership and operational requirements of the project.

#### 5. <u>SCHEDULE</u>

- 5.1 CBHP will receive sealed proposals until 11:00 AM local time on September 14, 2020 at the CBHP office, 107 D Street NW, Ephrata, Washington 98823. Proposals will be publicly opened and the final proposal figures in each of the proposals shall be read aloud. Proposals received after the time of announced opening will not be accepted and will be returned unopened.
- 5.2 Visits to all five sites will be by appointment and will be hosted by CBHP staff.
- 5.3 A notice of inclusion on the short list will be issued on or about September 28, 2020. This date may shift based on the number and complexity of proposals received.
- 5.4 A possible negotiated definitive agreement shall be completed within approximately 6 months of notice of being short listed.
- 5.5 The date that the project(s) will be completed and in operation will be negotiated.

#### 6. POTENTIAL DEVELOPMENT STRUCTURES

The following development structures will be considered by CBHP for the proposed projects. CBHP may be open to other arrangements that meet their goals and objectives. CBHP must have an ownership stake for the entire life of the project and reserves the right to control project operations to prioritize irrigation deliveries for the life of the project's construction and operation. CBHP will be the lease for the United States Bureau of Reclamation's Lease of Power Privilege process. The exact arrangement for obtaining the Lease of Power Privilege will be negotiated as part of the development agreement.

6.1 Develop / Transfer

CBHP will consider a development structure where a respondent plans, designs, builds, and commissions the project and then transfers ownership of the project to CBHP for an agreed price.

6.2 Long-Term Site Lease

CBHP will consider a development structure where a respondent constructs, owns and operates the project under a long-term lease of the hydropower site from CBHP. This lease should be no longer than 20 years and should have a negotiated escalating annual cost. This cost may be fixed or variable depending on annual generation. At the end of the lease term, ownership of the project would be transferred to CBHP at no cost.

6.3 Private Public Partnership

CBHP would consider partnering with a developer in a joint ownership structure if there were significant enough benefits to support the additional complexity of this type of arrangement.

#### 7. PROPOSAL PROCESS INFORMATION

7.1 Point of Contact for Questions:

Darvin Fales Manager Columbia Basin Hydropower Office: (509) 754-2227 107 D Street NW Ephrata, WA 98823

7.2 Request for Proposal Documents

Complete sets of the RFP documents may be obtained from CBHP.

Complete sets of RFP documents shall be used in preparing proposals. CBHP assumes no responsibility for errors or misinterpretations resulting from the use of incomplete sets of RFP documents.

CBHP, in making copies of RFP documents available on the above terms, does so only for obtaining proposals on the work and does not confer a license or grant for any other use.

It is the responsibility of each respondent before submitting a proposal, to (a) examine the RFP documents thoroughly; (b) consider federal, state and local laws, ordinances, rules and regulations that may affect cost, progress, or performance of the work; (c) study and correlate respondent's observations with the RFP documents; and (d) notify CBHP of all conflicts, errors, ambiguities or discrepancies which respondent has discovered in the RFP documents.

7.3 Addenda

CBHP may release additional information or clarifications in Addenda to this RFP.

#### 8. OVERVIEW OF SELECTION PROCESS

CBHP staff will review the proposals, create a summary and develop a recommended short list of respondents for the development of each site. From this short list CBHP staff will make a summary and recommendation for selecting entities for further negotiation. This summary and recommendation will be presented to the CBHP Board at the December 22, 2020 Board meeting for consideration. The recommendation may also be sent to each individual Columbia Basin Irrigation District Board for review. Based on the CBHP Boards' decision, short list respondents will be notified. At this point, a thorough due diligence process will begin. The CBHP Board may require additional information before short list respondents are selected and notified. It is possible one respondent may be preferred for multiple sites.

8.1 Selection Criteria

CBHP has two primary criteria that must be met for any proposed development:

- No interruption to the supply of irrigation water through the canal system
- Minimize risk for damaging the existing canal system (an example would be failsafe mechanisms to bypass water around or through the hydropower project in the case of a unit trip to avoid canal overtopping)

Additionally, proposals will be scored on the following criteria:

- Proven experience of the respondent in the development of small hydropower facilities
- Financial stability of the respondent
- Risk reduction measures for development and operation of the facility
- Economic benefits to CBHP through lease payments or other arrangements
- CBHP may consider proposals that generate smaller amounts of energy with minimal impact on the irrigation facilities
  - For proposals involving ownership by CBHP:
    - o Cost of project development verses projected generation
    - Projected cost of operation and maintenance
    - o Availability of parts and service

#### 8.2 Debrief

CBHP may, at CBHP's discretion, meet in person or over the phone with unsuccessful respondents to discuss the proposal and the reason(s) it was not selected.

#### 9. <u>CONTRACT PROCESS</u>

Because each respondent is expected to offer a unique approach to hydropower development at the CBHP facilities, a customized contract may be developed after the evaluation of short list respondent's proposals and any additional information. Following the selection of a successful respondent(s), CBHP will develop a contract for negotiation with the successful respondent(s). CBHP anticipates the development of this contract would take approximately 6 months.

### **SECTION 2 – PROPOSAL REQUIREMENTS**

#### 1. <u>REQUIRED CONTENT OF PROPOSALS</u>

Proposals will be prepared in the proposer's own format and should contain the information required by CBHP staff to fully understand the proposed hydropower project from the development process through construction, operation, and the respondent's potential continuation of involvement in the project.

1.1 Proven Technology Preferred

CBHP will put a significant weight on proven turbine technologies that have a significant operating history at sites of similar head and output. Please describe similar installations including the size, date installed, and unit(s) availability during its operation.

1.2 Type of Development Approach Considered

The respondent shall describe the type of development process they are proposing and how each of the following major steps will be completed. Providing detailed examples of how similar steps have been successfully accomplished in past projects will aid in CBHP staff's evaluation.

- Permitting and licensing
- Design
- Financing
- Power sales
- Construction
- Operation
- Maintenance
- Project turnover
- 1.3 Conceptual Design of Development

The respondent shall describe in writing and with drawings the proposed design of the hydropower development. All of the following shall be included on conceptual level plan view and section drawings for the proposal to be considered by CBHP staff. Required information includes:

- Hydraulic capacity
- Type and number of turbines
- Generating capacity and voltage
- Size and position of water conveyance features
- Size and position of flow bypass
- Size and position of powerhouse
- Generator step-up transformer size and position

- Interconnect location and required power lines
- 1.4 Development Financials

The respondent shall provide complete financial projections that describe the project's cost and financial performance over the period of the respondent's involvement in the project. A projected net present value of the project shall be calculated along with the net present value of all projected revenues shall be included in the proposal.

1.5 Respondent Qualifications and Experience

The respondents shall include a table in their proposals that provides the following information about similar projects that have been developed by the respondent:

- Project Name
- Location
- Brief project description
- Capacity (kW)
- Annual power output (MWh)
- Cost to construct
- Time to construct
- Who currently owns the project
- Reference with the current owner if not the developer
- 1.6 Respondent Financial Information

The respondent shall submit the past 5 years of financial statements showing the health of the respondent's organization.

1.7 Final Proposal Figures to be Read Aloud

The respondent shall give the following numbers for each proposed project in a section labeled "final proposal figures": Project Capacity (kW), Project Cost (\$), Project Cost per Installed Capacity (\$/kW)

#### 2. <u>SUBMISSION REQUIREMENTS</u>

2.1 Proposals shall include all information required by CBHP.

Proposals by corporations must be executed in the corporate name by the president or vice president (or other corporate officer accompanied by evidence of authority to sign) and the corporate seal must be affixed and attested by the secretary or an assistant secretary.

- 2.2 Proposals by partnerships must be executed in the partnership name and signed by a general partner of the partnership, whose title must appear under the signature.
- 2.3 All names must be typed or printed below the signature.

- 2.4 The contact person's email address and phone number for directing communications regarding the proposal must be shown.
- 2.5 Proposals shall be submitted at the time and place indicated in the Invitation to Propose and shall be included in an opaque sealed envelope, marked with the project title and the name and address of the Respondent or via email. If the proposal is sent through the mail or other delivery system, the sealed envelope shall be enclosed in a separate envelope with the notation "PROPOSAL ENCLOSED" on the face thereof. It is the Respondent's sole responsibility to see that its proposal is received at 107 D Street NW, Ephrata, Washington in proper time. Proposals received after the time of announced opening will not be accepted and will be returned unopened.

#### 3. <u>OPENING OF PROPOSALS</u>

- 3.1 Proposals will be opened and read aloud in part publicly (only the final proposal figures to be read aloud). As stated above, proposals received after the time of announced opening will not be accepted and will be returned unopened.
- 3.2 As a public agency, CBHP is required to disclose a summary of proposals. This requirement does not extend to data identified by a respondent as confidential or proprietary data which has been provided in a proposal. Any data identified as confidential or proprietary may be subject to disclosure under Washington State law and will be released after 10 days' notice to respondent unless respondent obtains a court order preventing such release.

#### 4. <u>PROPOSALS TO REMAIN OPEN</u>

All proposals will remain subject to acceptance for 120 days after the day of the proposal opening.

#### 5. <u>REJECTING OF PROPOSALS</u>

CBHP reserves the right to reject any and all proposals for any reason, including without limitation the right to reject any or all nonconforming, non-responsive, unbalanced or conditional proposals and to reject the proposal of any respondents who have previously failed to perform properly or to complete on time contracts of any nature. CBHP also reserves the right to waive any irregularities as informalities.

#### 6. INDEMNIFICATION AND HOLD HARMLESS

6.1 Respondent agrees to protect, defend, indemnify, and hold harmless CBHP, its constituent members, elected officials, directors, officers, employees, agents, and volunteers from any and all claims, demands, losses, liens, liabilities, penalties, fines, lawsuits, and other proceedings and all judgments, awards, costs and expenses (including reasonable attorneys' fees and disbursements) incurred by CBHP resulting from or arising out of respondent's response to this RFP or any proposal submitted by respondent.

6.2 Nothing contained in this section, the RPF or any proposal submitted by respondent shall be construed to create a liability or a right of indemnification in any third party.

#### 7. PATENTS, TRADEMARKS AND COPYRIGHTS

The respondent warrants that the items to be furnished do not infringe upon any patent, registered trademark or copyright, and agrees to hold CBHP harmless in the event of any infringement or claim therefore.

#### 8. <u>CONFIDENTIALITY</u>

- 8.1 Respondent and CBHP may each provide the other party with Confidential Information in connection with this RFP. Confidential Information means information that is designated in writing as confidential or proprietary. The respondent and CBHP agree to use the Confidential Information only in connection with the RFP, subject to the conditions in paragraph 8.2, below.
- 8.2 Respondent hereby acknowledges that CBHP is a governmental entity and as such is subject to the requirements of the Washington Public Records Act, RCW 42.56 et seq. Accordingly, respondent understands that to the extent a proper request is made, CBHP may be required by virtue of that Act to disclose any records actually in its possession or deemed by judicial determination to be in its possession, which may include records provided to CBHP by respondent that respondent might regard as confidential or proprietary. To the extent that respondent provides any records to CBHP that it regards as confidential or proprietary, it agrees to conspicuously mark the records as such. Respondent also hereby waives any and all claims or causes of action for any injury it may suffer by virtue of CBHP's release of records pursuant to the Public Records Act. CBHP agrees to take all reasonable steps to notify respondent in a timely fashion of any request made under the Public Records Act which may require disclosure of any records marked by respondent as confidential or proprietary, so that respondent may seek a judicial order of protection. CBHP shall have no obligation to defend against disclosure of such records in response to a request under the Public Records Act.

### **SECTION 3 – REFERENCE INFORMATION**

### **MESA CHECK**

## SCREENING LEVEL FEASIBILITY REPORT

PEC 1973 MESA CHECK

FERC No. P-14316

Prepared for:

Grand Coulee Project Hydroelectric Authority Ephrata, Washington

Prepared by:



Gresham, Oregon www.KleinschmidtGroup.com

February 2015

SCREENING LEVEL FEASIBILITY REPORT

#### PEC 1973 MESA CHECK

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February 2015

#### SCREENING LEVEL FEASIBILITY REPORT

#### PEC 1973 MESA CHECK FERC No. P-14316

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#### SCREENING LEVEL FEASIBILITY REPORT

#### PEC 1973 MESA CHECK FERC No. P-14316

#### **EXECUTIVE SUMMARY**

The proposed Potholes East Canal (PEC) 1973 Mesa Check Hydroelectric Project (Project) would utilize irrigation water conveyed by the Potholes East Canal. The Project is located adjacent to the Mesa Check drop structure which regulates water elevations in the canal. Kleinschmidt Associates (Kleinschmidt) developed the Project concept through existing site information such as flow data, topography, site visits, discussions with Grand Coulee Project Hydroelectric Authority (GCPHA), and information from equipment vendors.

The proposed Project infrastructure includes a new concrete intake, a 220-foot long concrete water power canal, Langemann® Gates, a single 1,800 kilowatt (kW) horizontal Kaplan Pit turbine, a powerstation with a concrete substructure and superstructure, and a concrete and riprap tailrace (Appendix A). The project would produce approximately 6,860 MWh of energy annually using the conventional technology approach (Scenarios One and Two) and 5,500 MWh annually with alternative technology (Scenario Three).

Kleinschmidt has evaluated the proposed Project development in three scenarios. The first two scenarios consider conventional equipment described in the previous paragraph, and the third scenario considers new lower cost emerging technology equipment. Scenario One was evaluated as a plant that would have all the features of a larger facility and with operation and maintenance (O&M) costs prorated from existing GCPHA small hydro sites. Scenario Two was studied to determine if a lesser cost development is viable using the same conventional technology as Scenario One. For this Scenario, Kleinschmidt assumed the design would focus on cost-effective features while meeting requirements for safe and reliable operation, lower construction contingencies, purchase of lower cost turbine generator equipment manufactured in China, and that O&M efficiencies can be made by using existing staff resources to operate and maintain the Project. Scenario Three assumes the use of lower cost emerging technology for low head hydro equipment. For example, Natel Energy is currently installing a similar project in Oregon. The

#### Kleinschmidt

development costs for Scenario Three were pro-rated from a current development being built in central Oregon. Table 1 summarizes the results of each of the three scenarios.

| TABLE I     SUMMARY OF STUDY RESULTS – PEC 1975 MESA CHECK |              |              |                |  |
|--|--------------|--------------|----------------|--|
|  | SCENARIO ONE | SCENARIO TWO | SCENARIO THREE |  |
| Total Development Cost Analysis                            | \$10,230,000 | \$8,010,000  | \$4,490,000    |  |
| 20 Year Net Present Value                                  | -\$6,540,000 | -\$2,130,000 | -\$110,000     |  |

#### TABLE 1SUMMARY OF STUDY RESULTS - PEC 1973 MESA CHECK

The results from this study indicate that under Scenario One and Two the Project is not financially viable. However, Scenario Three shows that the project has a small negative net present value (NPV) indicating that the Project is near breakeven and may warrant further study.

#### SCREENING LEVEL FEASIBILITY REPORT

#### PEC 1973 MESA CHECK FERC No. P-14316

#### **1.0 PROJECT DESCRIPTION**

#### **1.1 EXISTING CONDITIONS**

The Potholes East Canal (PEC) 1973 Mesa Check is located in Franklin County, Washington, in the South Columbia Basin Irrigation District (SCBID), east of the Columbia River, and north of Pasco (Figure 1).

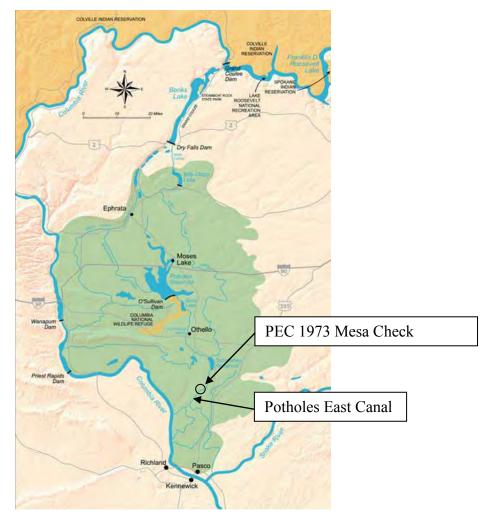


FIGURE 1 COLUMBIA BASIN PROJECT IRRIGATION AREA (BUREAU OF RECLAMATION MAP)

SCBID is part of the Columbia Basin Project which is owned by the United States Bureau of Reclamation (BOR). The PEC is a Transferred Works Project, which means that it is owned by BOR but its O&M have been transferred to SCBID. The PEC conveys irrigation water from Potholes Reservoir throughout SCBID. The Mesa Check drop structure and stilling pool is located closely downstream from Scooteney Reservoir and is used to maintain water surface elevations in the PEC to enable dependable irrigation water deliveries. More details on the canal elevations, drop structure, and water elevations are provided on existing canal drawings in Appendix C. The following site information was used to develop the Project concept and was provided by GCPHA, existing drawings, and data collected from site visits.

#### Water Elevations:

- Headpond: 908.9 feet
- Tailwater: 892.4 feet

Upstream Freeboard: 1 foot from the normal water level to top of canal wall core

**Site Hydraulics:** The PEC and Mesa Check see irrigation delivery flows during the irrigation season of late March through October and little flow from runoff and drainage during the non-irrigation season from November through March. The annual flow duration curve provided in Figure 2 is based on site flow data from Scooteney Outlet, which is only a short distance upstream with no intermediate significant inflows.

| • | Annual Flow Pattern:     | Flow only during irrigation season<br>Runoff and drainage flow during the off season |
|---|--------------------------|--|
| • | Emergency Flow Capacity: | 1,800 cubic feet per second (cfs)  |

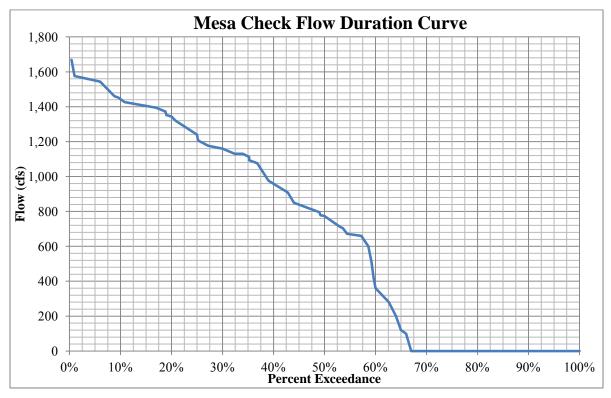


FIGURE 2 FLOW DURATION CURVE

**Geotechnical Considerations:** The site soil characteristics in the proposed locations of the intake, water channel, and powerhouse are assumed to be primarily sand and gravel with no rock. This assumption is based on a visual site assessment and existing drawings. Further geotechnical investigation, such as site borings and test pits, would reduce the risk of encountering unexpected geotechnical conditions such as foundation material with unacceptably lower bearing pressures.

#### **1.2 PROPOSED DEVELOPMENT**

The Project concept layout is shown in Appendix A. This Project concept is located north of the PEC and adjacent to the existing canal structure. Site photos of the proposed Project location are provided in Appendix B. The Project has the following basic features:

- Capacity: 1,800 kilowatts (kW)
  Turbine Type: Horizontal Axial Flow Kaplan Pit Turbine
- Turbine Design Flow: 1,600 cfs
- Gross Head: 16.5 feet
- Transmission Line Length: 1,100 feet



Water Control & Bypass: Water elevations are tightly maintained during the irrigation season to provide accurate water deliveries upstream and downstream of Mesa Check. Any project layout will need to reliably pass irrigation flows under all operating scenarios. Therefore, Kleinschmidt is proposing a three method approach to pass flow in the event of a sudden unit trip in order to maintain water elevations.

- 1. The turbine will be specified to operate for an extended period of time in over speed. Over speed is when the unit is no longer electrically connected to the grid and loses rotational resistance from the generator and increases speed until it reaches an internal equilibrium. At over speed the turbine will pass nearly all the water that it did at normal operation; however the increased speed will put more stress on the runner, shaft, and bearings. Therefore, these components must be designed to withstand these additional stresses for an extended period time. This arrangement does not require the operation of any other gates and is a reliable way to pass flows, but induces additional wear on the unit.
- 2. To limit unit over speed two new Langemann® Gates, which GCPHA has reported to have had good reliability performance, are proposed on the intake side chutes of the Mesa Check drop structure. Modifications to the existing drop structure will be required to accommodate the increased capacity of the side chutes with two new gates.
- **3.** Finally, upgrades to the existing drop structure gate operator are proposed to increase reliability.

**Intake:** A new concrete intake structure would be built just upstream of the existing check structure inlet. The intake includes a headwall and gate structure leading to the water power canal, a new concrete canal wall and apron, steel trashracks, and repairs to the concrete canal wall. The trashracks at this site require a trash rake since aquatic weeds in the canal can be a significant issue at certain times during the year.

**Power Canal:** An open flume concrete power canal will convey water from the intake to the powerhouse. An open canal is possible for this Project due to the low available head and high flow. The concrete canal is less expensive to construct than a large diameter steel penstock due to low procurement and installation costs of concrete compared to spiral wound steel and approximately equal excavation and backfill requirements for both options. The concrete canal was sized to deliver the maximum design flow and head to the unit while also providing 1 foot of

free board from the normal water elevation to the top of the canal wall. Details of the canal are as follows:

- Length: 220 feet
- Canal Opening: 12 feet deep, 13.5 feet wide
- Material: Concrete

**Powerhouse:** The powerhouse consists of a reinforced concrete substructure and superstructure. The powerhouse is founded on bedrock assuming that bedrock is present at or above the bottom elevation of the powerstation. Due to the size of the unit, the powerhouse footprint dimensions are approximately 45 feet long by 30 feet wide with a 20-foot long draft tube. A roof hatch will be installed for access to the unit and a small monorail chain hoist will be installed for basic operation and maintenance. The powerhouse will have a small separate electrical room with climate control to extend the life of the control, protective relaying, and switchgear equipment. The powerhouse will be unmanned, automated, and monitored remotely.

**Generating Unit:** Kleinschmidt selected a horizontal Kaplan Pit turbine for the conventional development of this Project as it generates energy over nearly the entire range of flow shown in Figure 2 and can have a higher setting that reduces excavation depth. Details on the turbine are as follows:

Type: Horizontal Kaplan Pit Turbine
Operational Range: 400-1,600 cfs
Setting: 6 feet below tailwater

1

• Number:

Access and Constructability: Access to the intake, penstock, and powerhouse areas will be achieved by the existing access road off of Road 170 and approximately 2.5 miles off of Route 17. The canal is not fed from Scooteney Reservoir in the winter but will have some surface water and drainage flow that will need to be controlled during construction.

To reduce costs, Kleinschmidt assumed that the construction of the upstream water retaining portion of the intake and the excavation of the downstream tailrace tie-in with the canal would occur during the low to no flow period between November and March and only require minor water diversion and no cofferdams.

**Substation and Transmission Interconnection:** A generator step-up transformer (GSU) is needed to match the voltage from the unit generator to the 13.2 kilovolt (kV) transmission line. Approximately 1,100 feet of three-phase transmission line and poles are needed to connect the Project's GSU to the overhead distribution line owned by Big Bend Electric Cooperative (BBEC). Disconnect switches, metering, and protection equipment are assumed to be required by BBEC to interconnect to their system and are included in the cost estimate. System studies are required to finalize the design, equipment requirements, and potential system upgrades. The cost of these studies is included in the cost analysis for the Project. If BBEC's wheeling charges are too high, the Project may connect directly into the Franklin Public Utility District's (PUD) system. Such connection would require construction of additional 13.2 kV facilities in order to reach the nearest Franklin PUD line.

#### 1.3 SCENARIO THREE – NEW EMERGING TECHNOLOGY DEVELOPMENT

The two primary costs for the initial conventional development with a pit turbine are the waterto-wire equipment and powerhouse costs (see Section 2.0). Because this conventional development approach is financially unfeasible, Kleinschmidt also looked at utilizing new unconventional low head hydroelectric technologies. These technologies have either lower equipment costs, such as the Natel Energy's turbine and Andritz's EcoBulb, or do not require a powerhouse, such as Voith's StreamDiver matrix turbine. Appendix E provides more information on these technologies. Although these technologies typically have disadvantages of lower efficiencies and limited operational histories, the intent of conceptually reviewing these options was to determine if they warrant further consideration.

For Scenario Three, Kleinschmidt selected three low head Natel Energy units similar to one in a project currently being developed nearby in Oregon, so that actual costs of an on-going project could be considered. New infrastructure to support these units includes a combined

intake/powerhouse that is integrated into the existing drop structure. Kleinschmidt did not complete a conceptual layout and a detailed cost analysis for this scenario. The development cost used in this report was determined by pro-rating actual costs from the project being developed in central Oregon, featuring one Natel unit. Kleinschmidt estimated the rating of each Natel unit at Mesa Check to be 400 kW for a total capacity of 1,200 kW and the annual energy generation to be 5,500 MWh.

The advantage of this scenario is the anticipated lower costs of development. The disadvantage is that this technology is new which means the design life of these units are not yet proven, energy production will be lower, and operation and maintenance costs are unknown. However, Natel has offered the option of providing Project funding or a development partnership that would allow them to carry the technology risk.

#### 2.0 COST ANALYSIS

#### 2.1 CONSTRUCTION COST ANALYSIS

For Scenario One, an analysis of construction cost is provided in Table 2. This table includes total construction costs including: temporary construction features, permanent civil work, purchase and installation of the turbine/generator equipment, mechanical equipment, electrical equipment, substation and interconnection, and other related Project costs.

| ITEM | DESCRIPTION                             | CONTINGENCY | CONSTRUCTION<br>COST ANALYSIS <sup>1</sup> | NOTES  |
|------|---|-------------|--|--|
| 1    | Mobilization and Demobilization         | 0%          | \$550,000                                  | Site set up, soil erosion measures, site restoration   |
| 2    | Cofferdams and Dewatering               | 25%         | \$130,000                                  | Small cofferdam upstream   |
| 3    | Spillway Work                           | 25%         | \$420,000                                  | Two new Langemann®<br>Gates and chute<br>modifications   |
| 4    | Intake                                  | 20%         | \$690,000                                  | Intake structure concrete,<br>trashracks, walkways,<br>trashrake, headgate, and<br>stoplogs              |
| 5    | Power Canal                             | 20%         | \$610,000                                  | Open flume concrete power canal, 220' long   |
| 6    | Powerhouse and<br>Tailrace              | 20%         | \$1,390,000                                | Concrete substructure and superstructure.  |
| 7    | Turbine/Generator<br>Supply and Install | 10%         | \$4,400,000                                | Kaplan Pit Turbine, 8'-4" ID<br>runner. Water-to-wire<br>package including controls,<br>switchgear, etc. |
| 8    | Balance of Plant                        | 20%         | \$90,000                                   | Bifurcation valve, HPU,<br>HVAC, P&ID, etc.  |
| 9    | Substation and<br>Interconnection       | 25%         | \$370,000                                  | GSU, transmission line,<br>primary metering,<br>protection, and<br>interconnection study                 |
| 10   | Other                                   | 5%          | \$240,000                                  | Insurance and bonding  |
|      | Weighted Average<br>Contingency         | 14%         |  |  |
| (    | CONSTRUCTION COST<br>ANALYSIS TOTAL     |             | \$8,890,000                                |  |

#### TABLE 2 CONSTRUCTION COST FOR SCENARIO ONE – PEC 1973 MESA CHECK

<sup>&</sup>lt;sup>1</sup> These numbers are based on 2014 costs.

The major cost item, which is nearly half of the development cost, is for the water-to-wire package which includes supply and installation of an 8-foot 4-inch diameter Kaplan turbine unit, the generator, PLC, switchgear, etc. The second largest cost is construction of the powerhouse which is primarily made of concrete. The large size of the turbine results in a powerhouse footprint of approximately 65 feet long, including the draft tube, and 30 feet wide. Also, the average depth of the substructure below tailwater is approximately 12 feet due to the runner setting below tailwater.

The civil/site costs such as temporary structures, excavation, concrete, etc. were developed based on quantities taken from the proposed concept layout and existing drawings of the canal combined with unit costs. The unit costs were prorated from the averages of actual costs from hydroelectric projects constructed in the northern United States within the last two years. In addition JR Merit, a Washington state contractor, provided input on regionally appropriate line item costs and construction considerations.

Turbine/generator equipment costs were based on vendor budgetary quotes Kleinschmidt solicited for the Project from established North American turbine suppliers. These water-to-wire equipment budgetary bids also include the unit switchgear, controls, and hydraulic power unit. Balance of plant costs include valves, pumps, HVAC, piping, and instrumentation. Balance of plant equipment costs were derived from recent experience with prices from similar projects.

The estimated substation and interconnection capital cost includes the overhead transmission line, primary metering, special substation relay/protection equipment, system studies, a GSU, and GSU containment pad.

Kleinschmidt included contingencies for each area of work which are provided in Table 2. Any work that will occur near a body of water or that will require deeper excavation or pile driving, such as the spillway work, cofferdams, etc. were given a contingency of 25% due to unknowns with site geology. The water conveyance work was assigned a contingency of 20% due to the possibility of unknown subsurface conditions. Balance of plant and interconnection costs were given a contingency of 20% due to more unknowns as opposed to the 10% contingency used for turbine/generator equipment where budgetary quotes were provided by vendors.

Scenario Two incorporates features required for safe and reliable operation. The costs were reduced for this scenario by considering the following factors:

- <u>Shared risk of construction costs with a qualified and reliable construction company</u>. This could be done in several ways such as engaging a contractor to prepare an independent cost estimate or entering into various alternatives to traditional Design-Bid-Build such as Construction Management or Design-Build contract delivery methods.
- <u>Purchase of turbine/generator (T/G) equipment directly from Chinese manufacturers</u>. North American turbine suppliers have been purchasing more Chinese fabricated equipment over the last 10 years in order to be more cost competitive. These suppliers have quality control and assurance programs in place to assure the foreign products meet specification standards. It is important that these standards are understood and properly specified. When purchasing equipment directly from Chinese manufacturers, owners often choose to hire a third party quality assurance company near the manufacturing facility. Kleinschmidt's experience with this method of T/G procurement results in savings compared to going through a North American supply company. Similar to Japanese supplied equipment, the Chinese manufactures do not have maintenance and rebuild crews in the United States; however, GCPHA operates Japanese T/G equipment without the benefit of domestic maintenance and rebuild crews. To date, GCPHA has experienced no resulting adverse reliability effects.
- <u>Construction cost-focused design.</u> The powerhouse footprint and other civil infrastructure such as the intake would be optimized to achieve safe and reliable operation conditions but may sacrifice maintenance space. Also, instead of a trash rake, a less expensive air blast system could be installed on the trashracks that would essentially blow debris off the trashracks to sluice trash.

Table 3 shows the breakdown of each factor that could combine to create the overall savings of up to 25%. The 25% reduction shown in Table 3 was selected to be near the middle of the 10% and 37% range assuming that much but not all of the cost savings listed will be achieved under favorable conditions.

### TABLE 3CONTRIBUTING FACTORS FOR REDUCED CONSTRUCTION COST IN SCENARIO<br/>TWO – PEC 1973 MESA CHECK

| ITEM   | DESCRIPTION                         | POSSIBLE COST<br>REDUCTION | NOTES  |
|--|-------------------------------------|----------------------------|--|
| 1  | Reduced Contingency                 | 0-17%                      | Possibility for site conditions or pricing to be more favorable than predicted |
| 2  | Economy Focused Design and Delivery | 5-10%                      | Minimized civil works, minimized powerhouse footprint                          |
| 3  | Chinese Turbine Supply              | 5-10%                      |  |
| Overall Cost Reduction                                 |                                     | 25%                        |  |
| CONSTRUCTION COST ANALYSIS<br>TOTAL WITH 25% REDUCTION |                                     | \$6,670,000                |  |

Kleinschmidt assumed the Scenario Three construction costs would scale from a current development in central Oregon. The development in Oregon is projected to cost \$1,300,000 with \$400,000 for the equipment and \$900,000 for the civil development for a single 400 kW turbine. Kleinschmidt tripled that cost to \$3,900,000 for the three 400 kW turbine development for the Project. Kleinschmidt has spoken with the contractor building the development to discuss the projected costs. The contractor has nearly finished the excavation and anticipates the project meeting the budget. Conceptual equipment prices for other non-conventional turbine technologies indicate that this is reasonable. Further exploration into the details of this type of development and how it may apply will be required if GCPHA decides that an alternative technology path is should be explored further.

#### 2.2 OTHER DEVELOPMENT COSTS

There are a number of other development costs to consider aside from the previously quantified direct initial construction and installation costs. These items include:

- engineering
- construction assistance
- licensing and permitting
- environmental studies
- marketing fees
- legal fees
- transaction fees
- land acquisition
- sales tax
- property tax
- GCPHA internal costs
- administration

Kleinschmidt estimates that under both Scenarios One and Two, 15% of the total construction cost analysis for Scenario One would cover the other development costs listed above. This was derived assuming cost-optimization design engineering and construction assistance would most likely increase in cost for Scenario Two compared to Scenario One as a percentage of

construction cost. In addition, many of the items should remain the same for Scenario One and Two.

Scenario Three was based on construction cost. Scenario three would most likely have less design engineering construction assistance due to less infrastructure and also items such as sales tax and transaction fees would reduce due to the lower overall construction cost compared to the previous two scenarios.

#### 2.3 SUMMARY OF DEVELOPMENT COSTS

The total development cost for each scenario, which includes the construction cost and other development costs discussed previously are provided in Table 4. Also included is a unit cost per kW for each scenario to compare each option.

| IABLE 4     SUMMARY OF DEVELOPMENT COSTS – PEC 1973 MESA CHECK |              |              |                |  |
|--|--------------|--------------|----------------|--|
|  | SCENARIO ONE | SCENARIO TWO | SCENARIO THREE |  |
| Construction Cost  | \$8,890,000  | \$6,670,000  | \$3,900,000    |  |
| Other Development Costs  | \$1,340,000  | \$1,340,000  | \$590,000      |  |
| Total Development Cost   | \$10,230,000 | \$8,010,000  | \$4,490,000    |  |
| Turbine Rating (kW)  | 1800         | 1800         | 1200           |  |
| Total Development Cost (\$/kW)                                 | \$5,683      | \$4,450      | \$3,742        |  |

 TABLE 4
 SUMMARY OF DEVELOPMENT COSTS – PEC 1973 MESA CHECK

For each scenario, the total development cost is below one recently developed small hydro project in the Northwest that cost \$6,000/kW (Juniper Ridge Hydro, 5MW, 2009). These costs are also within the range of a June 2013 Oak Ridge National Laboratory (ORNL) study of Oregon small hydro showing costs ranging from \$1,500/kW for higher head, 3-5 megawatt (MW) projects to well over \$10,000/kW for lower head/lower power projects.

#### 2.4 **OPERATION AND MAINTENANCE**

O&M costs include internal maintenance staff, wheeling charges, administration, cost of consumables, and other costs. GCPHA provided cost information based on their current O&M practices for smaller-sized projects, and Kleinschmidt conducted a survey of available industry O&M data. This calculation results in an O&M cost estimate of approximately \$30/MWh of generation. The pro forma increases this cost at an annual rate of 3%.

For Scenarios Two and Three, Kleinschmidt utilized an O&M cost of \$15/MWh by relying on increased efficiency of existing staff and resources of other facilities to be available for the O&M work of this Project.

#### 3.0 ANNUAL ENERGY ESTIMATE AND VALUE

The annual energy production was based on flow and head information provided by GCPHA, typical turbine efficiencies, and typical operational factors. For Scenario One and Two the average annual output is 6,860 MWh which results in a 44% capacity factor. For Scenario Three, the annual power output was estimated to be 5,500 MWh. This results in a 52% capacity factor since the alternate turbines have a smaller annual output and smaller installed capacity than Scenario One and Two. These estimates were determined through an energy model that calculated the average energy produced based on two flow points per month.

The two ways to value project output are through wholesale power value plus a Renewable Energy Credit (REC) value or through a power value that is comparable to similarly sized wind and solar projects. For the purpose of this study we assumed a power value comparable with wind and solar projects utilizing a power value of \$60/MWh, with an escalation of 3% per year. A critical next step will be to confirm this power value and economics in the pro forma. See the Energy Market Assessment Report for more details.

#### 4.0 FINANCIAL PERFORMANCE

Kleinschmidt completed a 20 year financial pro forma for each scenario to determine the net present value (NPV) of the Project. To determine the NPV, the pro forma calculates the annual power production cost and annual power sales. The power production cost includes O&M costs and payments made on debt service for the development costs. The study assumes the cost to develop the Project will be funded by bonds. In the pro forma, it is assumed the bonds have a 3.5% interest rate and a 20 year term. A summary of the pro forma results including the NPV and the cost of production and power sales for the first year are provided in Table 5. The detailed pro forma is provided in Appendix D.

| TABLE 5         SUMMART OF FINANCIAL TER  | FORMANCE - I | EC 1775 MIESA C | IILCK      |
|---|--------------|-----------------|------------|
|   | SCENARIO 1   | SCENARIO 2      | SCENARIO 3 |
| First Year Power Production Cost (\$/MWh) | \$138        | \$96            | \$75       |
| First Year Power Value (\$/MWh)           | \$60         | \$60            | \$60       |
| 20 Year Net Present Value                 | -\$6,540,000 | -\$2,130,000    | -\$110,000 |

TABLE 5SUMMARY OF FINANCIAL PERFORMANCE – PEC 1973 MESA CHECK

The price of production for new wind with tax incentives is approximately \$50/MWh and without incentives is approximately \$70/MWh. Solar developers in the region have executed agreements with Idaho Power at levelized rates of approximately \$64/MWh. Potential off-takers will compare the Project to a similarly sized wind or solar project that has power generation value in the range of \$60/MWh. This power value includes selling the RECs with the power.

The pro formas for both Scenario One and Scenario Two show that the energy market value of output from the Project produces a significant negative cash flow in every year of operation. Calculation of the NPV of this cash flow (assuming a 4% discount rate) shows an overall loss. Scenario Three shows a small negative NPV over the 20 year term. This indicates that if the pricing can be similar to the Project in central Oregon it may break even over 20 years.

#### 5.0 REGULATORY AND ENVIRONMENTAL

The Federal Energy Regulatory Commission (FERC) preliminary permit was issued on March 26, 2013 (P-14316) and expires February 28, 2016. GCPHA has filed three required 6-month progress reports for the Project to date. The first was filed on August 21, 2013; the second on February 25, 2014; the third on August 21, 2014; and the fourth on February 18, 2015. The next 6-month progress report for the preliminary permit will be due in August of 2015.

The Department of the Interior (DOI) by letter dated January 26, 2012, filed comments on GCPHA's application for preliminary permit. In the letter, DOI provided preliminary recommendations for coordinated operations, flow releases and reimbursement of U.S. Bureau of Reclamation (BOR) costs. However, no other stakeholders or agencies have commented on the preliminary permit or 6-month progress report filings.

The proposed facilities for the Project would be located on Potholes East Canal, which is an irrigation structure that is part of BOR's Columbia Basin Project. The Project, as currently designed then, will be located partially on BOR easements with fee title held by adjoining landowners.

Because the Project is not located on federal lands, several FERC processes are available including the FERC 40 MW Conduit Exemption Process and the licensing process. However, if the lands on which the canal is located are BOR fee title lands, the Project would be on federal reservation lands (i.e., those owned in fee title by BOR, regardless of management). If this is the case, the exemption process would be unavailable to GCPHA and licensing would be the only option. The Project may be subject to Federal Power Act Section 4(e) mandatory conditions imposed by the BOR. While the licensing process is generally longer and more costly than the exemption process, GCPHA could request a waiver of the three stage consultation requirement considering that environmental issues appear to be low. A downside to FERC licensing is the need to periodically relicense, generally every 30 to 50 years. FERC would assess annual charges of approximately \$3,600, but FERC does not charge administrative processing fees for license applications. The cost of preparation and filing of an exemption application for the Project, not

including any potential required studies, would be expected to be \$22,500 and the cost of a license application would be expected to be approximately \$47,500.

Alternatively, BOR's Small Conduit Lease of Power Privilege Process (LOPP) may be a viable option. Mandatory conditions are those as imposed/negotiated with BOR in consultation with the agencies. Because BOR is a mandatory conditioning authority (i.e., BOR has the authority to add conditions to the FERC license) in the FERC process for this project, that risk does not appear to be any different from the Small Conduit LOPP. Further, the Small Conduit LOPP allows for a categorical exclusion from the National Environmental Protection Act (NEPA) review, whereas the FERC licensing process would not. Annual charges for the Small Conduit LOPP are \$2/MWh so that would cost the Project approximately \$13,800 annually. The LOPP process does not prescribe a term to the lease so that creates undesirable uncertainty. An advantage of the LOPP process is that it may allow for construction sooner than the FERC process. In addition, BOR requires applicants to provide advance funding of all BOR application processing costs, which are unknown at this time. The cost of preparation and filing of a Small Conduit LOPP application for the Project, not including any potential required studies, would be expected to be less than \$28,000, assuming NEPA exclusion.

It appears that there will be minimal environmental impacts as the Project site is currently developed as an access road and the adjacent area is developed as marginal farm land.

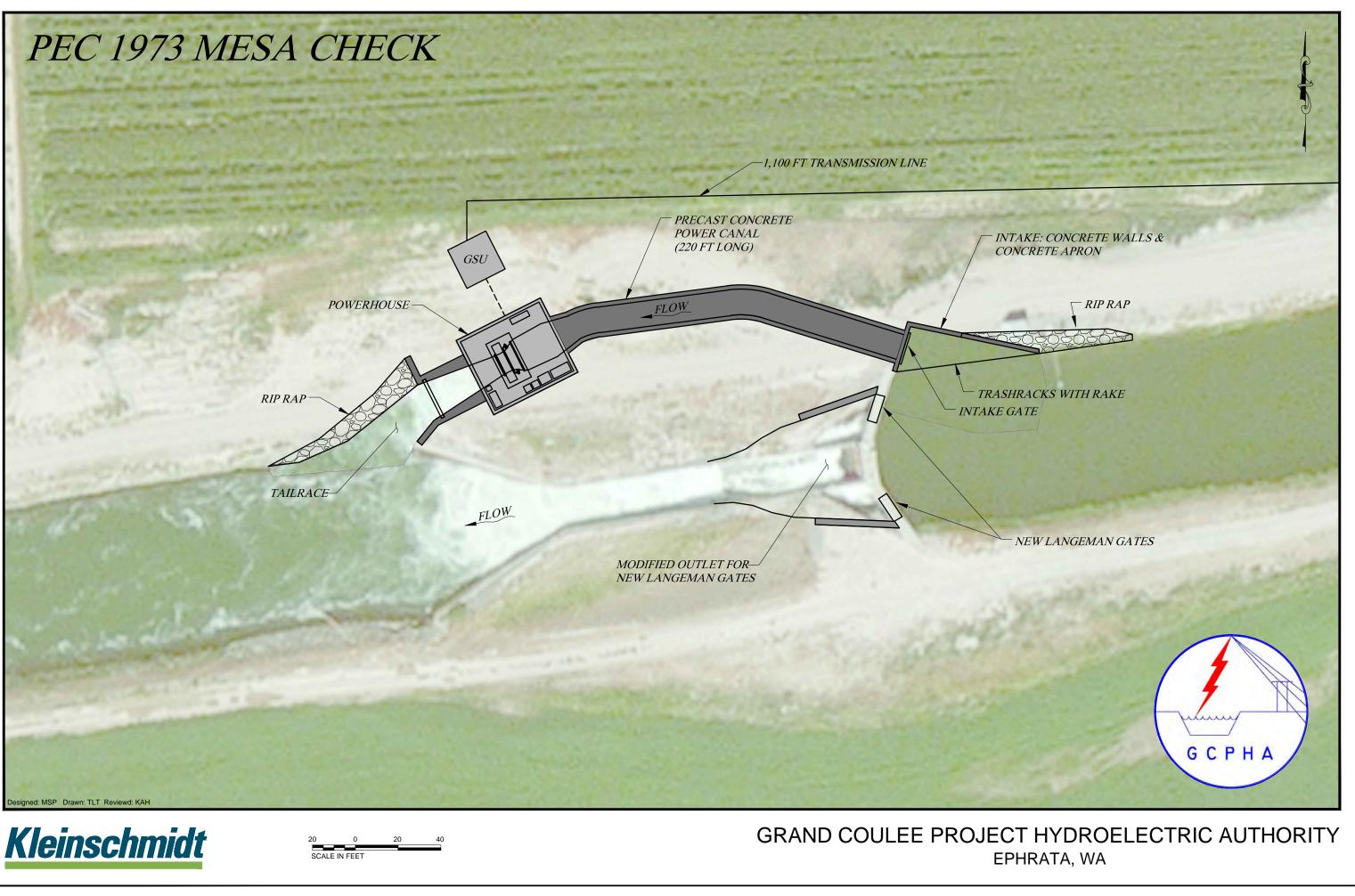
#### 6.0 POTENTIAL NEXT STEPS

Based on the results of this study, the Project may be feasible if a new emerging technology development (Scenario Three) is considered. If GCPHA decides to pursue a new emerging technology option, the next steps are:

- <u>Review the available unconventional emerging technologies</u> that have lower equipment and more simple and inexpensive civil infrastructure costs compared to a conventional Kaplan pit turbine. Appendix E contains selected manufacturer literature from Natel Energy, VA Tech (Ecobulb), and Voith (StreamDiver) that illustrates various emerging low head technologies that could possibly produce a financially feasible project. Preliminary engineering and addressing any FERC licensing issues would only begin after a feasible concept has been further developed and confirmed. The review could involve contacting the low head T/G vendors to confirm site compatibility with their product. If the site is compatible, then vendors could submit quotes and a feasible concept could be developed.
- <u>Continue discussions with Franklin PUD about purchasing Project output and a potential</u> <u>transmission interconnection</u>. The study assumes interconnecting the Project to the BBEC system. This discussion would likely be focused on project costs and assumed power values as well as the contractual structure of a potential agreement.
- <u>Apply for an extension and advancement of FERC licensing</u> if the technology review results in a feasible concept and GCPHA decides to pursue preliminary engineering.

#### **APPENDIX A**

### **PROJECT LAYOUT**



#### **APPENDIX B**

#### SITE PHOTOGRAPHS

#### PEC 1973 MESA CHECK OCTOBER 2014



PHOTO 1 CHECK DROP AND STILLING POOL



PHOTO 2 PROPOSED PROJECT LOCATION RIGHT (NORTH) OF CANAL

#### PEC 1973 MESA CHECK OCTOBER 2014



PHOTO 3 CHECK INT

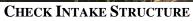




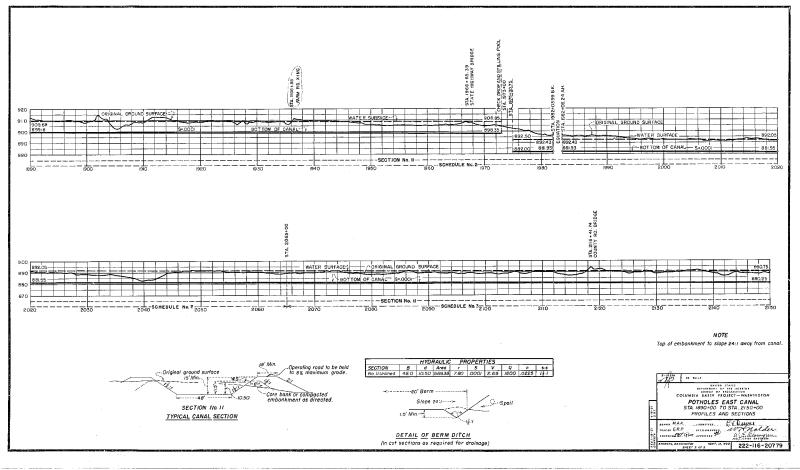
PHOTO 4 CHECK DROP AND STILLING POOL

#### APPENDIX C

#### **EXISTING DRAWINGS**

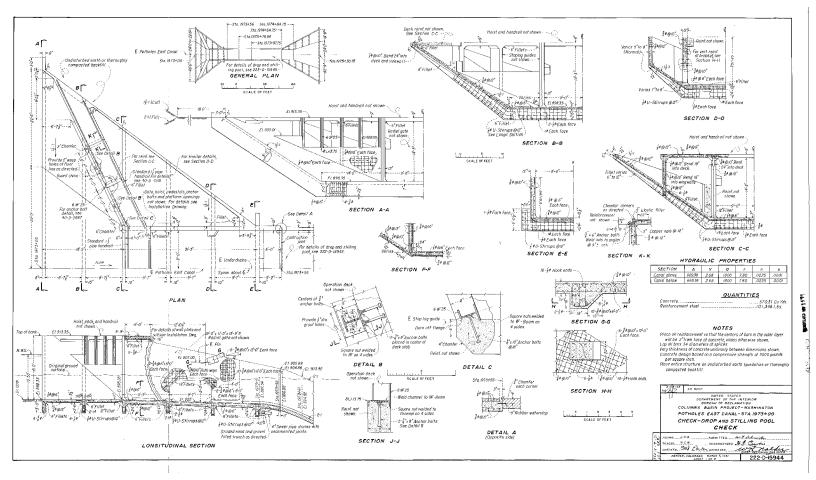
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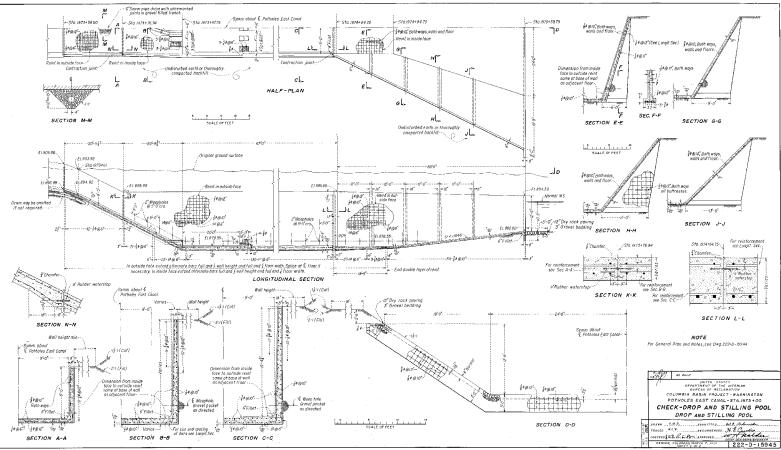
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APPENDIX D

20 YEAR PRO FORMAS

20 YEAR PRO FORMA — SCENARIO ONE

#### Pro Forma Cash Flow Mesa Check Scenario One

| Assumptions            |               | Cash Flow  |               |             |             |             |             |             |             |             |             |             |             |
|------------------------|---------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                        |               |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |               | Year   | 1             | 2           | 3           | 4           | 5           | 6           | 7           | 8           | 9           | 10          | 11          |
|                        |               |  |               |             |             |             |             |             |             |             |             |             |             |
| Capital Cost           | \$ 10,230,000 | Debt Service   | \$752,741     | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   |
| Debt Period (Years)    | 20            |  |               |             |             |             |             |             |             |             |             |             |             |
| Interest Rate          | 4%            | Operations Cost  | \$70,000      | \$72,100    | \$74,263    | \$76,491    | \$78,786    | \$81,149    | \$83,584    | \$86,091    | \$88,674    | \$91,334    | \$94,074    |
| Operations Cost        | \$ 70,000     | Maintenance Cost   | \$70,000      | \$72,100    | \$74,263    | \$76,491    | \$78,786    | \$81,149    | \$83,584    | \$86,091    | \$88,674    | \$91,334    | \$94,074    |
| O&M Escalation         | 3%            |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |               | Admin Cost   | \$70,000      | \$72,100    | \$74,263    | \$76,491    | \$78,786    | \$81,149    | \$83,584    | \$86,091    | \$88,674    | \$91,334    | \$94,074    |
| Maintenance Cost       | \$ 70,000     |  |               |             |             |             |             |             |             |             |             |             |             |
| Maintenance Escalation | 3%            | Power Production Cost (\$/MWH)                                       | \$138         | \$138       | \$139       | \$140       | \$141       | \$142       | \$143       | \$144       | \$146       | \$147       | \$148       |
| Admin Cost             | \$ 70,000     | Power Sales  | \$420,000     | \$432,600   | \$445,578   | \$458,945   | \$472,714   | \$486,895   | \$501,502   | \$516,547   | \$532,043   | \$548,005   | \$564,445   |
| O&M Escalation         | 3%            |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |               | Cash Flow (-)  | (\$542,741)   | (\$536,441) | (\$529,952) | (\$523,269) | (\$516,384) | (\$509,294) | (\$501,990) | (\$494,468) | (\$486,720) | (\$478,739) | (\$470,519) |
| Annual Energy (MWH)    | 7,000         |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |               | Annual Power Value (\$/MWH)  | \$60          | \$62        | \$64        | \$66        | \$68        | \$70        | \$72        | \$74        | \$76        | \$78        | \$81        |
| Power Value (\$/MWH)   | 60            |  |               |             |             |             |             |             |             |             |             |             |             |
| Power Value Escelation | 3%            | Power Value Gap (\$/MWH)   | \$78          | \$77        | \$76        | \$75        | \$74        | \$73        | \$72        | \$71        | \$70        | \$68        | \$67        |
|                        |               | Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$30          | \$30        | \$29        | \$29        | \$29        | \$28        | \$28        | \$27        | \$27        | \$27        | \$26        |
|                        |               |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |               | NPV (4% IRR)   | (\$6,539,997) |             |             |             |             |             |             |             |             |             |             |

#### Pro Forma Cash Flow Mesa Check Scenario One

| Cash Flow  |             |             |             |             |             |             |             |             |             |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|  |             |             |             |             |             |             |             |             |             |
| Year   | 12          | 13          | 14          | 15          | 16          | 17          | 18          | 19          | 20          |
|  |             | 6750 744    |             |             | 6750 744    | A750 744    | A750 744    |             | 6750 744    |
| Debt Service   | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   | \$752,741   |
| Operations Cost  | \$96,896    | \$99,803    | \$102,797   | \$105,881   | \$109,058   | \$112,329   | \$115,699   | \$119,170   | \$122,745   |
| Maintenance Cost   | \$96,896    | \$99,803    | \$102,797   | \$105,881   | \$109,058   | \$112,329   | \$115,699   | \$119,170   | \$122,745   |
| Admin Cost   | \$96,896    | \$99,803    | \$102,797   | \$105,881   | \$109,058   | \$112,329   | \$115,699   | \$119,170   | \$122,745   |
|  |             |             |             |             |             |             |             |             |             |
| Power Production Cost (\$/MWH)                                       | \$149       | \$150       | \$152       | \$153       | \$154       | \$156       | \$157       | \$159       | \$160       |
| Power Sales  | \$581,378   | \$598,820   | \$616,784   | \$635,288   | \$654,346   | \$673,977   | \$694,196   | \$715,022   | \$736,473   |
| Cash Flow (-)  | (\$462,052) | (\$453,332) | (\$444,349) | (\$435,097) | (\$425,568) | (\$415,753) | (\$405,643) | (\$395,230) | (\$384,505) |
| Annual Power Value (\$/MWH)  | \$83        | \$86        | \$88        | \$91        | \$93        | \$96        | \$99        | \$102       | \$105       |
| Power Value Gap (\$/MWH)   | \$66        | \$65        | \$63        | \$62        | \$61        | \$59        | \$58        | \$56        | \$55        |
| Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$26        | \$25        | \$25        | \$24        | \$24        | \$23        | \$23        | \$22        | \$21        |
| NPV (4% IRR)   |             |             |             |             |             |             |             |             |             |

20 Year Pro Forma — Scenario Two

#### Pro Forma Cash Flow Mesa Check Scenario Two

| Assumptions              |          |           | Cash Flow                      |               |             |             |             |             |             |             |             |             |             |             |
|--------------------------|----------|-----------|--------------------------------|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                          |          |           |                                |               |             |             |             |             |             |             |             |             |             |             |
| Best Case Cost Reduction |          | 25%       | Year                           | 1             | 2           | 3           | 4           | 5           | 6           | 7           | 8           | 9           | 10          | 11          |
|                          |          |           |                                |               |             |             |             |             |             |             |             |             |             |             |
| Capital Cost             | \$       | 8,010,000 | Debt Service                   | \$563,592     | \$563,592   | \$563,592   | \$563,592   | \$563,592   | \$563,592   | \$563,592   | \$563,592   | \$563,592   | \$563,592   | \$563,592   |
| Debt Period (Years)      |          | 20        |                                |               |             |             |             |             |             |             |             |             |             |             |
| Interest Rate            |          | 3.5%      | Operations Cost                | \$35,000      | \$36,050    | \$37,132    | \$38,245    | \$39,393    | \$40,575    | \$41,792    | \$43,046    | \$44,337    | \$45,667    | \$47,037    |
| Operations Cost          | \$       | 35,000    | Maintenance Cost               | \$35,000      | \$36,050    | \$37,132    | \$38,245    | \$39,393    | \$40,575    | \$41,792    | \$43,046    | \$44,337    | \$45,667    | \$47,037    |
| O&M Escalation           | <u> </u> | 3%        |                                | . ,           | . ,         |             | . , ,       |             |             |             |             |             |             |             |
|                          |          |           | Admin Cost                     | \$35,000      | \$36,050    | \$37,132    | \$38,245    | \$39,393    | \$40,575    | \$41,792    | \$43,046    | \$44,337    | \$45,667    | \$47,037    |
| Maintenance Cost         | \$       | 35,000    |                                |               |             |             |             |             |             |             |             |             |             |             |
| Maintenance Escalation   |          | 3%        | Power Production Cost (\$/MWH) | \$96          | \$96        | \$96        | \$97        | \$97        | \$98        | \$98        | \$99        | \$100       | \$100       | \$101       |
| Admin Cost               | \$       | 35,000    | Power Sales                    | \$420,000     | \$432,600   | \$445,578   | \$458,945   | \$472,714   | \$486,895   | \$501,502   | \$516,547   | \$532,043   | \$548,005   | \$564,445   |
| O&M Escalation           |          | 3%        |                                |               |             |             |             |             |             | · · · ·     |             |             |             |             |
|                          |          |           | Cash Flow (-)                  | (\$248,592)   | (\$239,142) | (\$229,409) | (\$219,383) | (\$209,057) | (\$198,421) | (\$187,466) | (\$176,182) | (\$164,560) | (\$152,589) | (\$140,259) |
| Annual Energy (MWH)      |          | 7,000     |                                |               |             |             |             |             |             |             |             |             |             |             |
|                          |          |           | Annual Power Value (\$/MWH)    | \$60          | \$62        | \$64        | \$66        | \$68        | \$70        | \$72        | \$74        | \$76        | \$78        | \$81        |
| Power Value (\$/MWH)     |          | 60        |                                |               |             |             |             |             |             |             |             |             |             |             |
| Power Value Escalation   |          | 3%        | Power Value Gap (\$/MWH)       | \$36          | \$34        | \$33        | \$31        | \$30        | \$28        | \$27        | \$25        | \$24        | \$22        | \$20        |
|                          |          |           | Required Capacity and          |               |             |             |             |             |             |             |             |             |             |             |
|                          |          |           | Environmental Attribute Value  |               |             |             |             |             |             |             |             |             |             |             |
|                          |          |           | (\$/kW-mo)                     | \$14          | \$13        | \$13        | \$12        | \$12        | \$11        | \$10        | \$10        | \$9         | \$8         | \$8         |
|                          |          |           |                                |               |             |             |             |             |             |             |             |             |             |             |
|                          |          |           | NPV (4% IRR)                   | (\$2,124,398) |             |             |             |             |             |             |             |             |             |             |

#### Pro Forma Cash Flow Mesa Check Scenario Two

| Cash Flow                                   |             |             |             |            |            |            |            |                   |            |
|---|-------------|-------------|-------------|------------|------------|------------|------------|-------------------|------------|
|   |             |             |             |            |            |            |            |                   |            |
| Year  | 12          | 13          | 14          | 15         | 16         | 17         | 18         | 19                | 20         |
|   |             |             |             |            |            |            |            |                   |            |
| Debt Service                                | \$563,592   | \$563,592   | \$563,592   | \$563,592  | \$563,592  | \$563,592  | \$563,592  | \$563,592         | \$563,592  |
|   | 4.15.1.15   |             | 4 - 4       | 470.044    | 4          | 4          |            | 4.5.5.5.5.5       | 4 - 4      |
| Operations Cost                             | \$48,448    | \$49,902    | \$51,399    | \$52,941   | \$54,529   | \$56,165   | \$57,850   | \$59 <i>,</i> 585 | \$61,373   |
| Maintenance Cost                            | \$48,448    | \$49,902    | \$51,399    | \$52,941   | \$54,529   | \$56,165   | \$57,850   | \$59,585          | \$61,373   |
| Admin Cost                                  | \$48,448    | \$49,902    | \$51,399    | \$52,941   | \$54,529   | \$56,165   | \$57,850   | \$59,585          | \$61,373   |
|   |             |             |             |            |            |            |            |                   |            |
| Power Production Cost (\$/MWH)              | \$101       | \$102       | \$103       | \$103      | \$104      | \$105      | \$105      | \$106             | \$107      |
| Power Sales                                 | \$581,378   | \$598,820   | \$616,784   | \$635,288  | \$654,346  | \$673,977  | \$694,196  | \$715,022         | \$736,473  |
| Cash Flow (-)                               | (\$127,559) | (\$114,478) | (\$101,004) | (\$87,126) | (\$72,832) | (\$58,110) | (\$42,945) | (\$27,326)        | (\$11,238) |
| Annual Power Value (\$/MWH)                 | \$83        | \$86        | \$88        | \$91       | \$93       | \$96       | \$99       | \$102             | \$105      |
| Power Value Gap (\$/MWH)                    | \$18        | \$16        | \$14        | \$12       | \$10       | \$8        | \$6        | \$4               | \$2        |
| Required Capacity and                       |             |             |             |            |            |            |            |                   |            |
| Environmental Attribute Value<br>(\$/kW-mo) | \$7         | \$6         | \$6         | \$5        | \$4        | \$3        | \$2        | \$2               | \$1        |
|   |             |             |             |            |            |            |            |                   |            |
| NPV (4% IRR)                                |             |             |             |            |            |            |            |                   |            |

20 YEAR PRO FORMA — SCENARIO THREE

#### Pro Forma Cash Flow Mesa Check Scenario Three

| Assumptions            |      |           | Cash Flow                                   |             |            |            |            |            |            |            |            |            |           |           |
|------------------------|------|-----------|---|-------------|------------|------------|------------|------------|------------|------------|------------|------------|-----------|-----------|
|                        |      |           |   |             |            |            |            |            |            |            |            |            |           |           |
|                        |      |           | Year  | 1           | 2          | 3          | 4          | 5          | 6          | 7          | 8          | 9          | 10        | 11        |
|                        |      |           |   |             |            |            |            |            |            |            |            |            |           |           |
| Capital Cost           | \$ . | 4,490,000 | Debt Service                                | \$315,921   | \$315,921  | \$315,921  | \$315,921  | \$315,921  | \$315,921  | \$315,921  | \$315,921  | \$315,921  | \$315,921 | \$315,921 |
| Debt Period (Years)    |      | 20        |   |             |            |            |            |            |            |            |            |            |           |           |
| Interest Rate          |      | 3.5%      | Operations Cost                             | \$26,500    | \$27,295   | \$28,114   | \$28,957   | \$29,826   | \$30,721   | \$31,642   | \$32,592   | \$33,569   | \$34,576  | \$35,614  |
| Operations Cost        | \$   | 26,500    | Maintenance Cost                            | \$26,500    | \$27,295   | \$28,114   | \$28,957   | \$29,826   | \$30,721   | \$31,642   | \$32,592   | \$33,569   | \$34,576  | \$35,614  |
| 0&M Escalation         |      | . 3%      |   | . ,         | . ,        | . ,        | . ,        | . ,        | . ,        | . ,        | . ,        |            | . ,       |           |
|                        |      |           | Admin Cost                                  | \$26,500    | \$27,295   | \$28,114   | \$28,957   | \$29,826   | \$30,721   | \$31,642   | \$32,592   | \$33,569   | \$34,576  | \$35,614  |
| Maintenance Cost       | \$   | 26,500    |   |             |            |            |            |            |            |            |            |            |           |           |
| Maintenance Escalation |      | 3%        | Power Production Cost (\$/MWH)              | \$75        | \$75       | \$76       | \$76       | \$76       | \$77       | \$78       | \$78       | \$79       | \$79      | \$80      |
| Admin Cost             | \$   | 26,500    | Power Sales                                 | \$318,000   | \$327,540  | \$337,366  | \$347,487  | \$357,912  | \$368,649  | \$379,709  | \$391,100  | \$402,833  | \$414,918 | \$427,365 |
| O&M Escalation         |      | 3%        |   |             |            |            |            |            |            |            |            |            |           |           |
|                        |      |           | Cash Flow (-)                               | (\$77,421)  | (\$70,266) | (\$62,897) | (\$55,306) | (\$47,487) | (\$39,434) | (\$31,140) | (\$22,596) | (\$13,797) | (\$4,733) | \$4,603   |
| Annual Energy (MWH)    |      | 5,300     |   |             |            |            |            |            |            |            |            |            |           |           |
|                        |      |           | Annual Power Value (\$/MWH)                 | \$60        | \$62       | \$64       | \$66       | \$68       | \$70       | \$72       | \$74       | \$76       | \$78      | \$81      |
| Power Value (\$/MWH)   |      | 60        |   |             |            |            |            |            |            |            |            |            |           |           |
| Power Value Escalation |      | 3%        | Power Value Gap (\$/MWH)                    | \$15        | \$13       | \$12       | \$10       | \$9        | \$7        | \$6        | \$4        | \$3        | \$1       | (\$1)     |
|                        |      |           | Required Capacity and                       |             |            |            |            |            |            |            |            |            |           |           |
|                        |      |           | Environmental Attribute Value<br>(\$/kW-mo) | \$4         | \$4        | \$3        | \$3        | \$3        | \$2        | \$2        | \$1        | \$1        | \$0       | (\$0)     |
|                        | 1    |           |   |             |            |            | φ <b>υ</b> | , ço       |            | Υ <b>-</b> | φ <u>+</u> |            | , ço      | (+0)      |
|                        |      |           | NPV (4% IRR)                                | (\$102,684) |            |            |            |            |            |            |            |            |           |           |

#### Pro Forma Cash Flow Mesa Check Scenario Three

| Cash Flow                                   |           |           |           |           |           |           |           |           |           |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|   |           |           |           |           |           |           |           |           |           |
| Year  | 12        | 13        | 14        | 15        | 16        | 17        | 18        | 19        | 20        |
|   |           |           |           |           |           |           |           |           |           |
| Debt Service                                | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 |
| Operations Cost                             | \$36,682  | \$37,783  | \$38,916  | \$40,084  | \$41,286  | \$42,525  | \$43,800  | \$45,114  | \$46,468  |
| Maintenance Cost                            | \$36,682  | \$37,783  | \$38,916  | \$40,084  | \$41,286  | \$42,525  | \$43,800  | \$45,114  | \$46,468  |
| Admin Cost                                  | \$36,682  | \$37,783  | \$38,916  | \$40,084  | \$41,286  | \$42,525  | \$43,800  | \$45,114  | \$46,468  |
| Power Production Cost (\$/MWH)              | \$80      | \$81      | \$82      | \$82      | \$83      | \$84      | \$84      | \$85      | \$86      |
| Power Sales                                 | \$440,186 | \$453,392 | \$466,994 | \$481,004 | \$495,434 | \$510,297 | \$525,606 | \$541,374 | \$557,615 |
| Cash Flow (-)                               | \$14,219  | \$24,123  | \$34,324  | \$44,831  | \$55,654  | \$66,801  | \$78,283  | \$90,109  | \$102,290 |
| Annual Power Value (\$/MWH)                 | \$83      | \$86      | \$88      | \$91      | \$93      | \$96      | \$99      | \$102     | \$105     |
| Power Value Gap (\$/MWH)                    | (\$3)     | (\$5)     | (\$6)     | (\$8)     | (\$11)    | (\$13)    | (\$15)    | (\$17)    | (\$19)    |
| Required Capacity and                       |           |           |           |           |           |           |           |           |           |
| Environmental Attribute Value<br>(\$/kW-mo) | (\$1)     | (\$1)     | (\$2)     | (\$2)     | (\$3)     | (\$4)     | (\$4)     | (\$5)     | (\$6)     |
| NPV (4% IRR)                                |           |           |           |           |           |           |           |           |           |

APPENDIX E

#### ALTERNATIVE LOW-HEAD TURBINE TECHNOLOGIES

## hydroEngine

### a water-to-wire system for low head applications

Natel Energy, Inc. manufactures an innovative, patented hydraulic turbine called the hydroEngine, which operates with high efficiency in low head applications.

#### How it works

As water flows through the hydroEngine, the blades are driven in linear paths around two parallel shafts. Mechanical energy is taken off of either or both shafts to drive

over a range of flows as low as 0.4 cms.

Natel's water-to-wire packages featuring

the hydroEngine can be installed in a range

existing dams, with a minimum of civil works.

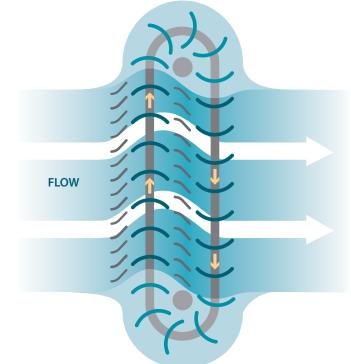
hydroEngine ensures easy maintenance and

repair. The moving components in each unit

of settings, including irrigation canals and

Additionally, the modular design of the

a conventional generator. Water enters the penstock, passes through the SLH unit, and exits the draft tube at or near stream velocity.



#### CURRENT PRODUCT

| SLH100-L |
|----------|

500kW

Natel Energy, Inc. 2175 Monarch St. Alameda, CA 94501 T: 510 342 5269 info@natelenergy.com www.natelenergy.com

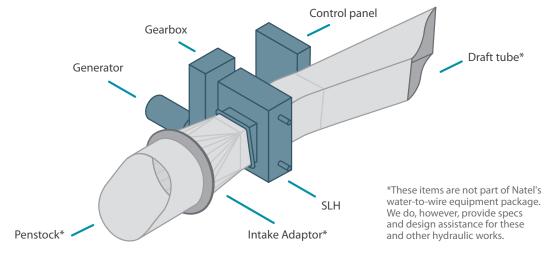
NATEL ENERGY

Technology AdvantagesThe hydroEngine has been specificallycomprise a single cassette module thatdesigned for high performance at low headscan be easily removed from the engine

case with an overhead lift.

- Fish friendly
- No cavitation
- Minimizes need for site excavation
- Enables speedy maintenance
- Reduces costs associated with unit repair
- Delivers high performance at low head
- Maintains high efficiency as flow decreases

#### hydroEngine Equipment Package



The unique design of the hydroEngine, or SLH, enables the production of low cost renewable energy from flowing water at heads ranging from 2m (6 ft) to 18m (60 ft) high. Systems are integrated with a generator, switchgear, and SCADA compliant controls designed to work across multiple installations if needed. This provides a modular, easy-toinstall solution, significantly reducing construction costs and speeding time to completion.

#### **Operating Envelope**



#### **Operating History**

The SLH has demonstrated 75 to 80% hydraulic efficiency in hydraulic laboratory and field tests. Several different configurations have been installed and operated in field test and pilot commercial settings:

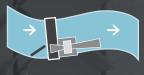
- A stream setting where a 35 kW hydroEngine ran for over 10,000 operating hours in the course of four years.
- Irrigation canal drops, including a 180 kW unit and a pilot of the SLH10 capable of producing 25 kW at 13 feet of head.
- A thermal power plant cooling water outfall.

hydroEngine is a registered trademark of Natel Energy, Inc. All other content is (c) Natel Energy, 2014. All rights reserved.

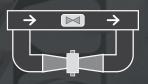
### TYPES OF



**Run of river** 



In dam



In pipe

Natel Energy, Inc. 2175 Monarch St. Alameda, CA 94501 T: 510 342 5269 info@natelenergy.com www.natelenergy.com





**VA TECH HYDRO** 

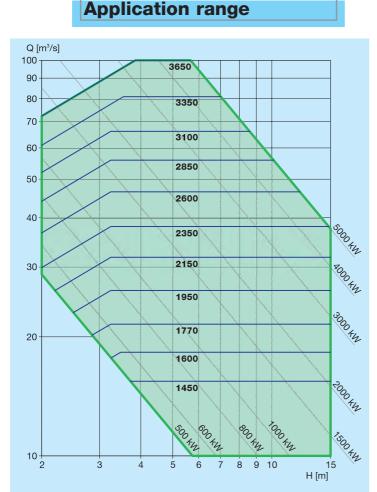
### **COMPACT ECOBulb™ TURBINE GENERATOR**



## ECOBulb™ TURBINE GENERATOR

VA TECH Hydro, a world leader in Compact turbines, introduces the development of the ECOBulb™ Turbine Generator. The unit design minimizes investment in civil work and electromechanical equipment and significantly reduces maintenance costs throughout the life cycle of the plant. The result is the economical development of sites having low head potential while minimizing the ecological impact.

The ECOBulb<sup>™</sup> unit is the unique combination of a single or double regulated axial turbine with a direct coupled low speed synchronous generator including a permanent magnet rotor (PMG) integrated into an air pressurized bulb. The removal of the step-up gear allows a simplification of the



mechanical elements, a reduction of the size of the bulb and a huge life extension of the generating unit.

The ECOBulb<sup>™</sup> turbine generator brings the industry unmatched advantages in investment costs for civil and electro-mechanical equipment as well as the ability to tap low head potential with high economic results.

The unit design minimizes maintenance costs and provides the maximum energy generation through high levels of hydraulic and electrical efficiencies.

The ECOBulb<sup>™</sup> design also provides many ecological advantages. Generator cooling is achieved without external auxiliary systems by utilizing the bulb surfaces cooled by the surrounding river water. The two bearings supporting the shaft system are lubricated by biodegradable oil and grease. Since the units are completely submerged, the reduction in noise emission makes their installation in residential areas possible. Finally, the low profile of the ECOBulb<sup>™</sup> allows an aesthetic integration of the unit's installation into the site's landscape.

The hydraulic profiles used have been developed and tested in our hydraulic laboratories and the electrical and thermal technologies are derived from large bulb generator units built by VA TECH HYDRO.

#### **Technical data**

- Head H between 2 and 15 m
- Flow Q between 15 and 100 m<sup>3</sup>/s
- Output P between 500 and 5000 kW

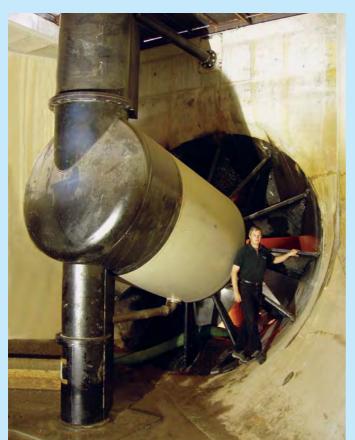
#### **System features**

- Integrated turbine generator unit with single-source engineering
- Single or double-regulated turbine for maximum energy generation
- High turbine and generator efficiencies at part and full load
- Reduced civil work costs in excavation and concreting thanks to the axial unit type and the high specific discharge
- Minimum maintenance through removal of the step-up gear and its large quantity of lubricating oil



▲ Double regulated ECOBulb™ unit

## Single regulated ECOBulb™ unit ready for operation (Paullo, Italy)





▲ Rotor with Permanent Magnets (Aubas, France)



#### VA TECH HYDRO worldwide

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2510 35

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## StreamDiver® Utilizing New Hydropower Potential





1+2 Typical Power Plant Arrangement with StreamDiver

# Challenges for low head hydropower plants

Over 85 percent of all existing dams in the world remain unused for hydropower generation. The StreamDiver turbine was developed to tap this potential, especially at low head sites which so far could not be exploited.

Even though hydropower accounts for the largest share of renewable energies worldwide, there is still sufficient potential for energetic development. Until recently, run of river plants with low heads were regarded as uneconomical and therefore often remained unused. In order to take advantage of this unused potential, in cooperation with its subsidiary Kössler, which acts as Voith's competence center for Small Hydro in Europe, Voith has developed the StreamDiver, a new compact propeller turbine particularly suited to taking over where conventional plants may not be viable. The set-up and eco-friendly features make the power unit especially feasible where weirs or dams already exist. The StreamDiver offers a compact, low-maintenance and oil-free alternative in the field of hydropower.

| StreamDiver Features                   | Your benefits  |
|--|--|
| Oil free turbine solution              | + environmental acceptance   |
| Simplified technical complexity        | <ul> <li>+ low maintenance</li> <li>+ high availability</li> <li>+ no turbine <ul> <li>peripheral equipment</li> <li>required</li> </ul> </li> </ul>                 |
| Standardized design                    | <ul> <li>+ short delivery times</li> <li>+ approved concept</li> <li>+ minimized spare part<br/>administration</li> </ul>  |
| Compact and submersible turbine design | <ul> <li>+ flexible plant</li> <li>integration</li> <li>+ easy handling for</li> <li>maintenance and</li> <li>service</li> <li>+ reduction of civil costs</li> </ul> |

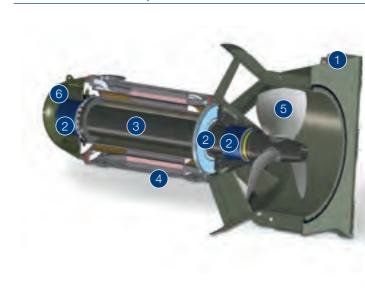
## Simplicity as key to reliability

Higher availability and less technical complexity: the StreamDiver's compact and modular design and its maintenance-free operation minimizes costs.

The StreamDiver will allow construction work to be kept at a minimum. The power unit is installed directly in the water with only the power cable exposed. The entire drivetrain, consisting of the turbine, shaft, bearings and generator, is situated in a bulb-turbine-type housing. In addition, the bulb is filled with water, which completely lubricates its bearings, ruling out any risk of water contamination.

The turbine itself is designed as a propeller turbine, meaning that neither rotor blades nor guide vanes are movable. These features negate the need for a visible or accessible power house.

By switching individual turbines on and off, or by regulating the turbine speed an operator can control the flow of his plant.



StreamDiver Main Components

For shutdowns a separate gate is used, which simultaneously allows for speed to be controlled in order to start and synchronize the compact turbines. All these design solutions support a comparatively low total cost of ownership.

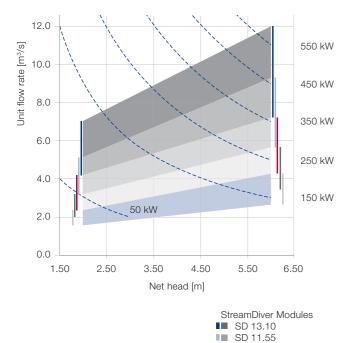
Conventional hydropower plants are designed according to individual requirements. The StreamDiver, in contrast, is an affordable serial product. It has numerous application possibilities around the world. The technical features of the Stream-Diver represent the latest developments in the field of small hydropower.

- 1 Turbine housing with guide vanes
- 2 Radial and axial bearing coating on shaft ends
- 3 Shaft
- 4 Generator
- 5 Runner
- 6 Bulb nose



#### Application diagram:

The application diagram allows a preliminary module size selection based on rated head and flow. To find out the best array and number of compact turbines, conditions such as annual flow, head duration curve and overall physical limitations are also to be considered. For identifying the best project specific solution, the application range of the different modules is overlapping. The following operational criteria should be considered:

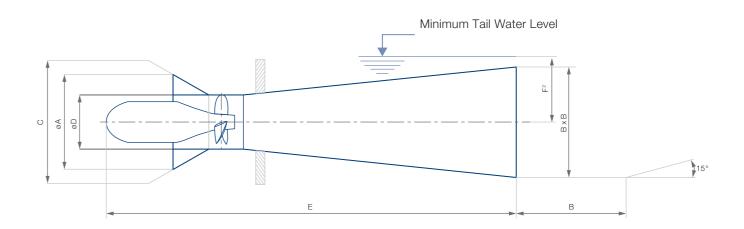


SD 10.15 SD 8.95 SD 7.90 · The discharge through turbine for single unit is limited in a range of 2 -  $12 \text{ m}^3/\text{s}$ .

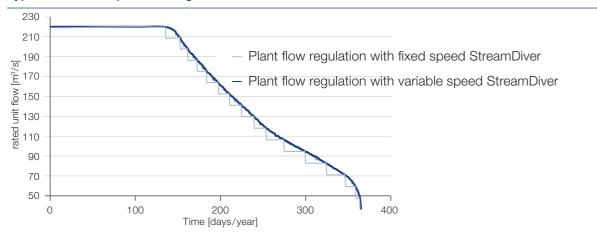
- The typical head range for StreamDiver is 2 6 m. However, in certain cases the standardized design modules can be engineered for high heads up to 10 m if the project is economically attractive.
- · The civil structure shall facilitate the minimum submergence of the machine for cavitation free operation of the StreamDiver.
- Unit flow is limited by the runner diameter.

#### StreamDiver sizing:

The main dimensions of the StreamDiver will vary depending on the selected module size. The setting of the turbine will be given by the minimum tail water level. The below given turbine layout is basis for the preliminary planning. Nevertheless, the final plant and intake layout needs to be adopted to the local requirements with the support of Voith.



#### Typical multi unit operation diagram:



The StreamDiver is a non-regulated machine. In order to utilize the complete potential of any site, multiple number of units are required to be installed. Optionally, the StreamDiver can be equipped with a frequency converter to allow variable speed operation. In this case the StreamDiver unit can follow the available flow.

#### Main dimensions:

| Α    | В                                  | <b>C</b> <sup>1</sup>   | D  | E   |
|------|------------------------------------|---|--|---|
| mm   | mm                                 | m <sup>2</sup>  | mm   | mm  |
| 1380 | 1580                               | 2,2   | 790  | 6000  |
| 1560 | 1790                               | 2,7   | 900  | 6700  |
| 1770 | 2030                               | 3,5   | 1020   | 7600  |
| 2020 | 2310                               | 4,5   | 1160   | 8700  |
| 2380 | 2620                               | 5,7   | 1310   | 9900  |
|      | mm<br>1380<br>1560<br>1770<br>2020 | mm         mm           1380         1580           1560         1790           1770         2030           2020         2310 | mm         mm         m²           1380         1580         2,2           1560         1790         2,7           1770         2030         3,5           2020         2310         4,5 | mm         mm         m²         mm           1380         1580         2,2         790           1560         1790         2,7         900           1770         2030         3,5         1020           2020         2310         4,5         1160 |

<sup>1</sup> Minimum intake gross area in case of penstock or channel applications. <sup>2</sup> Dimension F will be defined by Voith. In general the draft tube exit needs to be placed below the minimum tail water level.



1-4 Factory assembly of StreamDiver 5 Retrieval from power plant

## Easy Assembly and Service

Flexible and easy to handle: Assembly and disassembly of Finally, with the help of an all encompassing steel structure, the StreamDiver is a task done by a few hands. Before experts get access to the turbine's components. In four steps removing one turbine from an array, the machinery will be the StreamDiver can be dismantled in its main components automatically shut down with a shut-off valve. Then mechanics (Fig. 1-4). No special tools are required for the disassembly remove the StreamDiver from the water with a mobile crane, process. since the power unit has a weight of less than ten tons.

## Power Plant Equipment

voltage circuit breaker, an electrical protection and a synchronization unit. Additionally, an automation cubicle is foreseen. The StreamDiver will be equipped with temperature, vibration and leakage sensors. All sensors will be connected to a programmable logic control (PLC). The PLC allows a continous monitoring of the unit status and the automatic synchronization and shut down of the unit. The PLC will be placed in a control cubicle. Depending on the customer requirements, the plant control can also be integrated within the Stream-Diver Control cubicle. The current standard foresees the StreamDiver to be connected directly to the grid. Due to local grid codes Voith is able to equip the unit with a reactive power control unit. A further variant considers to equip each StreamDiver with a full frequency converter; this allows a variable speed operation and a reactive power control in one. The decision if a frequency converter is mainly drifted depends on the local hydraulic site conditions and economical considerations.



#### **Project Specific Site Equipment**

In addition to the standard scope of supply, the following project equipment should be considered:

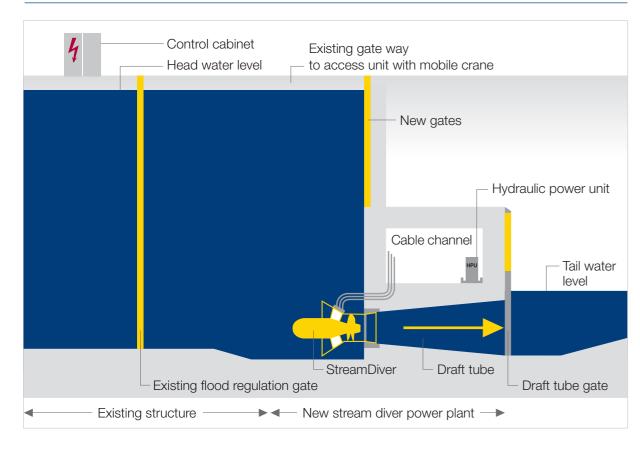
- Trash rack and cleaning system
- Stop logs to maintain the trash rack and its cleaning system
- Fish bypass system
- High voltage transformer and grid connection system

The arrangement and its necessity depend on the local site condition and customer specific requirements.

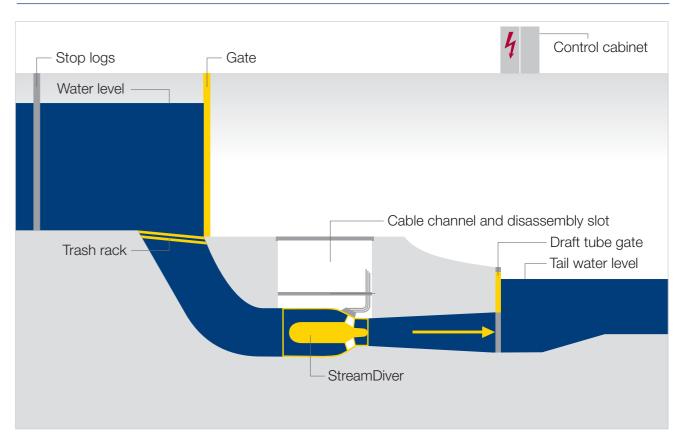
# Hydropower Plant layout examples

The principle idea is to place the StreamDiver under water. The electrical and plant peripheral equipment can be placed safely and is easily accessible outside the river stream.

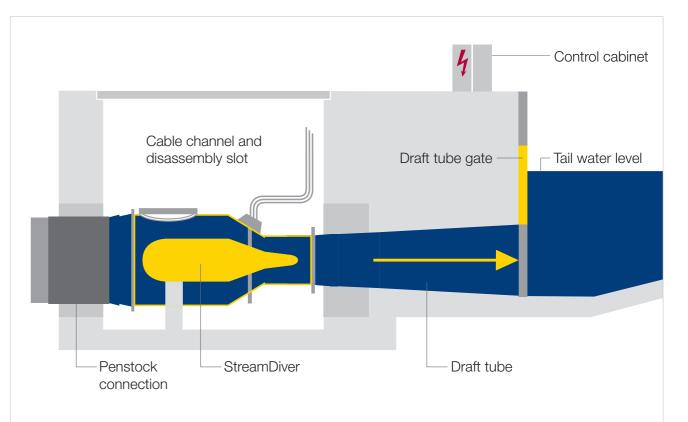
#### Case Study 1: Integration in existing flood regulation weir



#### Case Study 2: Residual flow power plant



Case Study 3: Integration in existing Penstock



t3390e

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A Voith and Siemens Company



# **PE 16.4 WASTEWAY**

# SCREENING LEVEL FEASIBILITY REPORT

P.E. 16.4 WASTEWAY

FERC No. P-14349

Prepared for:

Grand Coulee Project Hydroelectric Authority Ephrata, Washington

Prepared by:



Gresham, Oregon www.KleinschmidtGroup.com

February 2015

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### SCREENING LEVEL FEASIBILITY REPORT

### P.E. 16.4 WASTEWAY FERC No. P-14349

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### SCREENING LEVEL FEASIBILITY REPORT

### P.E. 16.4 WASTEWAY FERC No. P-14349

## **EXECUTIVE SUMMARY**

The proposed P.E. 16.4 Wasteway Hydroelectric Project (Project) would utilize irrigation water that flows down the wasteway chute and discharges into the Columbia River. Kleinschmidt Associates (Kleinschmidt) developed the Project concept through existing site information such as site specific flow data, topography, site visits, discussions with Grand Coulee Project Hydroelectric Authority (GCPHA), and information from equipment vendors.

The Project infrastructure includes a new concrete intake, a 4,900-foot long, buried high-density polyethylene (HDPE) penstock, a single vertical 1,500 kilowatt (kW) Kaplan unit, a powerstation with a concrete substructure and steel superstructure, and a concrete tailrace that ends with a fish diversion screen at the discharge into the existing canal (Appendix A). The fish screen is unique to this Project because this powerstation discharges into the Columbia River, and it is anticipated that fish and wildlife agencies will require a method to prevent anadromous fish from swimming up the tailrace.

The Project development has been evaluated in two ways. Scenario One was evaluated as a plant that would have all the features of a larger facility and with operation and maintenance (O&M) costs prorated from existing GCPHA small hydro sites. Scenario Two was then studied to determine if a lesser cost development is viable. This scenario assumes the development focuses on cost-effective features, decreased costs with lower construction contingencies, purchase of lower cost turbine generator equipment manufactured in China, and that O&M efficiencies can be made by using existing staff resources to operate and maintain the Project. Table 1 summarizes the results of this study for each scenario.

### TABLE 1SUMMARY OF STUDY RESULTS - P.E. 16.4 WASTEWAY

|                                 | SCENARIO ONE | SCENARIO TWO |
|---------------------------------|--------------|--------------|
| Total Development Cost Analysis | \$8,880,000  | \$6,950,000  |
| 20 Year Net Present Value       | -\$3,220,000 | \$1,270,000  |



Scenario Two shows a small positive net present value (NPV) over the 20 year pro forma, indicating that under the Scenario Two conditions the project is financially viable.

### SCREENING LEVEL FEASIBILITY REPORT

### P.E. 16.4 WASTEWAY FERC No. P-14349

## **1.0 PROJECT DESCRIPTION**

### **1.1 EXISTING CONDITIONS**

P.E. 16.4 Wasteway is located in Franklin County, Washington, in the South Columbia Basin Irrigation District (SCBID), east of the Columbia River, and north of Pasco (Figure 1).

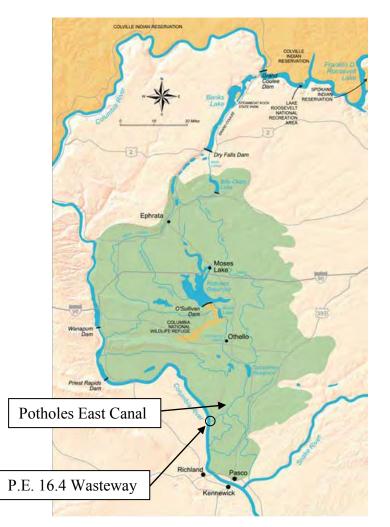


FIGURE 1 COLUMBIA BASIN PROJECT IRRIGATION AREA (BUREAU OF RECLAMATION MAP)

SCBID is part of the Columbia Basin Project which is owned by the United States Bureau of Reclamation (BOR). The P.E. 16.4 Wasteway is a Transferred Works Project, which means that it is owned by BOR but its O&M have been transferred to SCBID. The P.E. 16.4 Wasteway discharges irrigation return flows and canal system operational spills from the Potholes East Canal into the Columbia River and also serves as an emergency flood control discharge structure. Site photographs at the locations of the proposed intake and powerhouse are shown in Appendix B.

Within one mile of the canal discharge there are two concrete chutes built into the canal that dissipate energy of the canal flow over large changes in elevation. More details on the canal elevations, chutes, topography, and water elevations are provided on existing canal drawings in Appendix C. There is also an existing public boat launch to the Columbia River on the south side of the canal just west of the proposed powerhouse. The following site information was used to develop the Project concept and was provided by GCPHA, existing drawings, and data collected from site visits.

### Water Elevations:

- Normal Headpond: 476 feet
- Normal Tailwater: 361 feet

**Upstream Freeboard:** 5.3 feet from the normal headpond to the top of bank

**Site Hydraulics:** P.E. 16.4 Wasteway transmits returned water out of the irrigation canals into the Columbia River and also serves as an emergency flow canal. The annual flow duration curve provided in Figure 2 is based on site flow data from 2007 to 2012.

- Annual Flow Patterns: Flow year round
- Emergency Flow Capacity: 7,700 cubic feet per second (cfs)

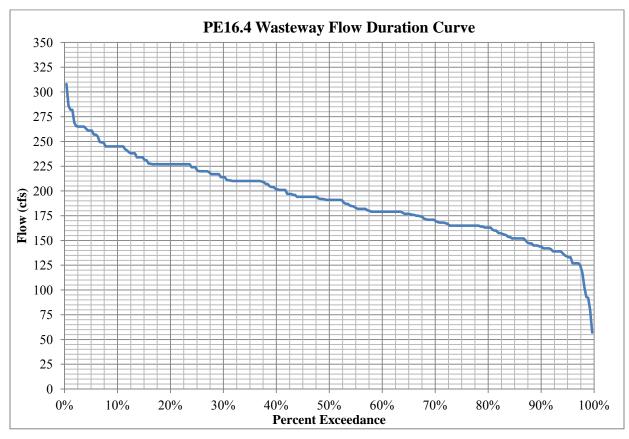


FIGURE 2 FLOW DURATION CURVE

**Geotechnical Considerations:** The site soil characteristics are assumed to be primarily sand and gravel. This assumption is based on a visual site assessment and existing drawings. Rock is assumed to be located within 20 feet below the soil surface. Further geotechnical investigation, such as site borings and test pits, would reduce the risk of encountering unexpected geotechnical conditions such as lower rock elevations and/or quality than presently assumed.

### **1.2 PROPOSED DEVELOPMENT**

The P.E. 16.4 Wasteway Project concept layout is shown in Appendix A. This Project concept has the following basic features:

- Capacity: 1,500 kilowatts (kW)
- Turbine Type: Vertical Axial Flow Kaplan
- Turbine Max Flow: 225 cfs
- Gross Head: 115 feet
- Transmission Line Length: 1,000 feet



**Water Control & Bypass:** A consistently uniform water level is not critical at the Project site since there is more allowable freeboard. The concept for water control is to have a short weir that diverts flow into a wide and shallow rack structure upstream of a deeper intake channel to provide submergence for the penstock entrance. The proposed weir is assumed to be installed in two phases behind small cofferdams in order for installation to be completed in the dry and still allow water to pass through the chute intake. In addition, a mechanically synchronized turbine bypass valve will be located at the powerhouse to release flow in the event of a unit shutdown. Since the upstream canal offers negligible available storage volume and controlling water levels is important for reliable canal operations, the proposed plant operates in run-of-river mode without peaking. Flows in excess of those needed for generation will be bypassed over the control weir.

**Intake:** The concrete intake structure would support trashracks and an intake headgate at the penstock inlet. The trashracks at this site would require a trash rake since aquatic weeds in the canal can be a significant issue at certain times during the year.

**Penstock:** The penstock diameter is sized to balance initial construction cost with operational generation decrease due to the penstock's frictional head loss. The penstock is a buried high density polyethylene (HDPE) pipe which is less expensive to supply, faster to install, and, because it will not need to be painted, will have lower long term maintenance costs compared to a steel penstock. HDPE is possible for this project due to a combination of relatively low internal hydrostatic pressures and lack of dynamic pressures such as water hammer due to the presence of a bypass valve. HDPE is sometimes partially buried or supported along the bottom third of the pipe which is less expensive to install. However HDPE has a very high expansion rate due to temperature change. For example, under a positive 50 degree temperature change this penstock will grow more than 16 feet in length<sup>1</sup> which would require several large and expensive



<sup>&</sup>lt;sup>1</sup> Using a thermal expansion coefficient of 67.0x10<sup>-6</sup> in/in<sup>o</sup>F.

expansion joints. In addition, full burial protects the pipe from the ultraviolet light and weathering. Details for the penstock are as follows:

- Diameter: 4 feet
- Length: 4,890 feet
- Material: HDPE
- Support: Buried

**Powerhouse:** The powerhouse consists of a reinforced concrete substructure and prefabricated steel superstructure. The powerhouse is assumed to be founded on bedrock assuming bedrock is present at or above the bottom elevation of the powerstation. Of the Kaplan and Francis hydro turbine units, the Kaplan requires the substructure to be deeper than a vertical Francis unit of approximately the same size to achieve the required submergence of the unit draft tube. The powerhouse dimensions are approximately 20 feet long by 30 feet wide. A roof hatch provides access to the turbine unit and related plant items. A small monorail chain hoist is included in the powerhouse for basic operation and maintenance. The powerhouse has a small separate electrical room with climate control to extend the life of the controls, protective relaying, and switchgear equipment.

**Generating Units:** A vertical Kaplan unit has been selected for this Project as it generates energy over the entire range of flow shown in Figure 2. Also, due to the steep bank near the outlet canal a vertical Kaplan powerhouse's more compact footprint will result in cost savings. Details on the turbine are as follows:

- Type: Vertical Axial Flow Kaplan
  Output: 1,500 kW
  Operational Range: 50 225cfs
  Setting: 2 feet above tailwater
- Number: 1

Access and Constructability: Access to the intake, penstock, and powerhouse areas will be achieved by the existing gravel access road. This access road is also used by the public to access an existing boat launch to the Columbia River just west of the proposed powerhouse site. Security fencing may be required to protect the Project.

A temporary cofferdam, most likely sheet pile, will be required at the intake to install the new intake structure and maintain canal flows. It is anticipated the majority of the powerhouse and tailrace will be constructed in the dry prior to removing the remaining existing berm and connecting the tailrace into the existing canal. Temporary shoring and dewatering will likely be installed during construction of the powerhouse.

The penstock route is located along the southern bank of the canal and will run under Ringold River Road and also under the gravel access road to the powerhouse just downstream of the existing chute exit structure. It is anticipated that trenching will be required to install the penstock under the roadways. A temporary bridge, road, or road widening for access to the boat launch may be required during installation of the penstock section under the existing access road.

**Substation and Transmission Interconnection:** A generator step-up transformer (GSU) is needed to match the voltage from the unit generator to the 13.2 kilovolt (kV) transmission line. Approximately 1,000 feet of three-phase transmission line and poles are needed to connect to the Project's GSU to the nearby overhead distribution line owned by Big Bend Electric Cooperative (BBEC). Alternatively, there is the option of connecting into Franklin Public Utility District's (Franklin PUD) line if a favorable arrangement cannot be reached with BBEC, or Franklin PUD becomes a power purchaser. Disconnect switches, metering, and protection equipment are assumed to be required by BBEC to interconnect to their system and are presently included in the cost analysis. System studies are required to finalize the design, equipment requirements, and potential system upgrades. The cost of these studies is included in the cost analysis for the Project.



#### **COST ANALYSIS** 2.0

#### 2.1 **CONSTRUCTION COST ANALYSIS**

For Scenario One, an analysis of a probable construction cost is provided in Table 2. The total construction cost includes work and equipment to complete the Project. Table 2 includes temporary construction features, permanent civil work, purchase and installation of the turbine/generator equipment, mechanical equipment, electrical equipment, substation and interconnection, and other related Project costs.

| TABLE 2 | CONSTRUCTION COST FOR SCENARIO ONE – P.E. 16.4 WASTEWAY |
|---------|---|
|         | 2   |

| ITEM | DESCRIPTION                             | CONTINGENCY    | CONSTRUCTION<br>COST<br>ANALYSIS <sup>2</sup>              | NOTES  |  |  |
|------|---|----------------|--|--|--|--|
| 1    | Mobilization and Demobilization         | 0%             | \$720,000  | Site set up, soil erosion measures, site restoration                                     |  |  |
| 2    | Cofferdams and Dewatering               | 25%            | \$170,000  | Intake cofferdam, monthly dewatering, no tailrace cofferdam                              |  |  |
| 3    | Spillway Work                           | 25%            | \$100,000  | Selective demolition and repair of<br>the canal wall, installation of the<br>new weir    |  |  |
| 4    | Intake 25% \$450,000                    |                | Concrete walls, trashracks, walkways, trash rake, headgate |  |  |  |
| 5    | Penstock                                | 20%            | \$2,050,000  | Buried 4'-ID, 4900'-long HDPE penstock   |  |  |
| 6    | Powerhouse and Tailrace                 | 75% \$1.460.00 |  | Approx. 20'x30' powerhouse<br>includes excavation and shoring,<br>fish diversion measure |  |  |
| 7    | Turbine/Generator<br>Supply and Install | 10%            | \$1,960,000  | Single vertical Kaplan turbine, generator, switchgear, PLC, etc.                         |  |  |
| 8    | Balance of Plant                        | 20%            | \$190,000  | Pumps, piping, wiring, HVAC, P&ID, etc.  |  |  |
| 9    | Substation and<br>Interconnection       | 20%            | \$410,000  | GSU, transmission lines, metering, protection, and interconnection study                 |  |  |
| 10   | Other                                   | 5%             | \$210,000  | Insurance and bonding  |  |  |
|      | Weighted Average<br>Contingency         | 17%            |  |  |  |  |
| C    | CONSTRUCTION COST<br>ANALYSIS TOTAL     |                | \$7,720,000  |  |  |  |

<sup>&</sup>lt;sup>2</sup> These numbers are based on 2014 costs.

The major development costs for this site include installation of the penstock, installation of the powerhouse and tailrace, and purchase and supply of the turbine/generator equipment. The penstock has the highest cost due to the overall length of the penstock (nearly one mile long). The powerhouse and tailrace costs were second highest due to excavation and depth of the concrete substructure necessary to achieve the runner setting. Additional costs were included for a simple tailrace fish barrier.

The civil/site costs such as temporary structures, excavation, concrete, etc. were developed based on quantities taken from the proposed concept layout and existing drawings of the canal combined with unit costs. The unit costs were prorated from the averages of actual costs from hydroelectric projects constructed in the northern United States within the last two years. In addition JR Merit, a Washington state contractor, provided input on regionally appropriate line item costs and construction considerations.

Turbine/generator equipment costs were based on vendor budgetary quotes solicited for this Project from established North American turbine suppliers. These water-to-wire equipment budgetary bids also include the unit switchgear; controls; hydraulic power unit; and balance of plant costs for valves, pumps, HVAC, piping, and instrumentation. Balance of plant equipment costs were derived from recent experience with prices from similar projects.

The substation and interconnection capital cost used in this cost analysis includes the overhead transmission line, primary metering, substation relay/protection equipment, system studies, a GSU, and GSU containment pad.

Table 2 also includes contingencies for each area of work. Any work that will occur near a body of water or that will require deeper excavation or pile driving, such as the spillway work, cofferdams, etc. were given a contingency of 25% due to unknowns with site geology. The penstock work was assigned a contingency of 20% due to shallower excavation with the possibility of unknown subsurface conditions. Balance of plant and interconnection costs were given a contingency of 20% due to more unknowns, as opposed to the 10% contingency used for turbine/generator equipment where budgetary quotes were provided by vendors.

Scenario Two incorporates features for safe and reliable Project operation. The costs were reduced in this cost analysis by considering the following factors:

- <u>Favorable results of site geotechnical investigations</u> such as lower top of rock elevations.
- <u>Shared risk of construction costs with a qualified and reliable construction company</u>. This could be done in several ways such as engaging a contractor to prepare an independent cost estimate or entering into various alternatives to traditional Design-Bid-Build such as Construction Management or Design Build contract delivery methods. The advantages and disadvantages of these project delivery methods are discussed in Section 6.0.
- <u>Purchase of turbine and generator (T/G) equipment directly from Chinese manufacturers</u>. North American turbine suppliers have been purchasing more Chinese fabricated equipment over the last 10 years in order to be more cost competitive. These suppliers have quality control and assurance programs in place to assure the foreign products meet specification standards. It is important that these standards are understood and properly specified. When purchasing equipment directly from Chinese manufacturers, owners often choose to hire a third party quality assurance company near the manufacturing facility. Kleinschmidt's experience with this method of T/G procurement is it results in savings compared to going through a North American supply company. Similar to Japanese supplied equipment, the Chinese manufactures do not have maintenance and rebuild crews in the United States and typically only offer a single individual for supervisory oversight.
- <u>Construction cost-focused design</u>. The powerhouse footprint and other civil infrastructure such as the intake would be optimized to achieve safe and reliable operation conditions but may sacrifice maintenance space. Also, instead of a trash rake, a less expensive air blast system could be installed on the trashracks that would essentially blow debris off the trashracks in order to sluice trash.

Table 3 shows the breakdown of each factor that could combine to create the overall savings of up to 25%. The 25% reduction shown in Table 2 was selected to be near the middle of the 10% and 37% range assuming that much but not all of the cost savings listed will be achieved under favorable conditions.

|      | TWO – P.E. 16.4 WAS                                |                            |  |
|------|--|----------------------------|--|
| ITEM | DESCRIPTION  | POSSIBLE COST<br>REDUCTION | NOTES  |
| 1    | Reduced Contingency                                | 0-17%                      | Possibility for site conditions or pricing to be more favorable than predicted |
| 2    | Economy Focused Design and Delivery                | 5-10%                      | Minimized civil works, minimized powerhouse footprint                          |
| 3    | Chinese Turbine Supply                             | 5-10%                      |  |
|      | Overall Cost Reduction for<br>Developer Grade      | 25%                        |  |
|      | STRUCTION COST ANALYSIS<br>DTAL WITH 25% REDUCTION | \$5,790,000                |  |

# TABLE 3CONTRIBUTING FACTORS FOR REDUCED CONSTRUCTION COST IN SCENARIO<br/>TWO – P.E. 16.4 WASTEWAY

### 2.2 OTHER DEVELOPMENT COSTS

There are a number of other development costs to consider aside from the previously quantified direct initial construction and installation. These items include:

- engineering
- construction assistance
- licensing and permitting
- environmental studies
- marketing fees
- legal fees
- transaction fees
- land acquisition
- sales tax
- property tax
- GCPHA internal costs
- administration

It is assumed that under both scenarios, 15% of the total construction cost will cover the other development costs listed above.

### 2.3 SUMMARY OF DEVELOPMENT COSTS

The total development cost for each scenario, which includes the construction cost and other development costs discussed previously, is provided in Table 4. Also included is a unit cost per kW for each scenario to compare each option.

| TABLE 4 SUMMART OF DEVELOTMENT COSTS - 1.E. 10.4 WASTEWAT |              |              |  |  |  |  |  |  |  |
|---|--------------|--------------|--|--|--|--|--|--|--|
|   | SCENARIO ONE | SCENARIO TWO |  |  |  |  |  |  |  |
| Construction Cost   | \$7,720,000  | \$5,790,000  |  |  |  |  |  |  |  |
| Other Development Costs                                   | \$1,160,000  | \$1,160,000  |  |  |  |  |  |  |  |
| Total Development Cost                                    | \$8,880,000  | \$6,950,000  |  |  |  |  |  |  |  |
| Turbine Rating (kW)                                       | 1,500        | 1,500        |  |  |  |  |  |  |  |
| Total Development Cost (\$/kW)                            | \$5,920      | \$4,633      |  |  |  |  |  |  |  |

TABLE 4SUMMARY OF DEVELOPMENT COSTS - P.E. 16.4 WASTEWAY

For each scenario, the total development cost is in the range of or below one recently developed small hydro in the Northwest that cost \$6,000/kW (Juniper Ridge Hydro, 3MW, 2009). A June 2013 Oak Ridge National Laboratory (ORNL) study of Oregon Small Hydro shows costs ranging from \$1,500/kW for higher head, 3-5 megawatt (MW) projects to well over \$10,000/kW for lower head and lower power projects.

### 2.4 **OPERATION AND MAINTENANCE**

O&M costs include internal maintenance staff, wheeling charges, administration, cost of consumables, and other costs. GCPHA provided cost information based on their current O&M practices for smaller-sized projects. This calculation results in an O&M cost estimate of approximately \$30/megawatt hour (MWh) of generation. The pro forma increases this cost at an annual rate of 3%.

For Scenario Two, an O&M cost of \$15/MWh was utilized by relying on increased efficiency of existing GCPHA staff and resources to operate and maintain the Project. This O&M cost does not include an \$8/MWh power delivery charge for wheeling the Project output through the BBEC system because it is assumed that the power will be either directly integrated into the Franklin PUD system or a more favorable agreement could be reached with BBEC.

# 3.0 ANNUAL ENERGY ESTIMATE AND VALUE

Based on flow and head information provided by GCPHA, typical turbine efficiencies, and typical operational factors, it is estimated that the annual energy production will be 10,000 MWh. This is based on a 76% capacity factor. The estimate was obtained by an energy model that calculated the average energy produced based on two flow points per month.

The two ways to value project output are through wholesale power value plus a Renewable Energy Credit (REC) value or through a power value that is comparable to similarly sized wind and solar projects. For the purpose of this study we assumed a power value comparable with wind and solar projects utilizing a power value of \$60/MWh, with an escalation of 3% per year. A critical next step will be to confirm this power value and economics in the pro forma. See the Energy Market Assessment Report for more details.

### **4.0** FINANCIAL PERFORMANCE

A 20 year financial pro forma was completed for each scenario to determine the net present value (NPV) of the Project. To determine the NPV, the pro forma calculates the annual power production cost and annual power sales. The power production cost includes O&M costs and payments made on debt service for the development costs. The study assumes the cost to develop the Project will be funded by bonds. In the pro forma, it is assumed the bonds have a 3.5% interest rate and a 20 year term. A summary of the pro forma results including the NPV and the cost of production and power sales for the first year are provided in Table 5. The detailed pro forma is provided in Appendix D.

| TABLE 5     SUMMARY OF FINANCIAL I ERFORMANCE – I.E. 10.4 WASTEWAY |              |              |  |  |  |  |  |  |  |  |
|--|--------------|--------------|--|--|--|--|--|--|--|--|
|  | SCENARIO ONE | SCENARIO TWO |  |  |  |  |  |  |  |  |
| First Year Power Production Cost (\$/MWH)                          | \$92         | \$64         |  |  |  |  |  |  |  |  |
| First Year Power Value (\$/MWH)                                    | \$60         | \$60         |  |  |  |  |  |  |  |  |
| 20 Year Net Present Value  | -\$3,220,000 | \$1,270,000  |  |  |  |  |  |  |  |  |

TADIE 5 SUMMARY OF FINANCIAL PERFORMANCE - P.F. 16.4 WASTEWAY

The pro forma for Scenario One shows that the renewable energy value of output from the project produces significant negative cash flows in every year of operation. Calculation of the NPV of these cash flows (assuming a 4% discount rate) shows an overall loss.

The pro forma results for Scenario Two show an NPV gain over 20 years. Current projected generation values make it necessary to have a more economy-focused development and O&M budget for a financially viable project.

# 5.0 REGULATORY AND ENVIRONMENTAL

The Federal Energy Regulatory Commission (FERC) preliminary permit was issued on March 26, 2013, (P-14349) and expires February 28, 2016. GCPHA has filed three required 6-month progress reports for the Project to date. The first was filed on August 21, 2013; the second on February 25, 2014; the third on August 21, 2014; and the fourth on February 18, 2015. The next 6-month progress report for the preliminary permit will be due in August of 2015.

Some coordination between United States Bureau of Reclamation (BOR) and South Columbia Basin Irrigation District (SCBID) occurred as part of feasibility assessments conducted in support of the project without opposition. However, no other stakeholders or agencies have commented on the preliminary permit or 6-month progress report filings.

The proposed facilities for the Project would be located on, and adjacent to, the 16.4 Wasteway, which is an irrigation structure that is part of BOR's Columbia Basin Project. The Project will be located partially on BOR fee title land and partially on BOR easements with fee title held by adjoining landowners.

Because the Project is located on federal lands, several FERC processes are precluded, including the FERC 40 MW Conduit Exemption Process. As such, the available FERC authorization process would be licensing. The Project would be subject to Federal Power Act Section 4(e) mandatory conditions imposed by the BOR as the Project would be on federal reservation lands (i.e., those owned in fee title by BOR, regardless of management). While the licensing process is generally longer and more costly than the exemption process, GCPHA could request a waiver of the three stage consultation requirement considering that environmental issues appear to be low. Potential fisheries and Endangered Species Act issues will require agency coordination but may not preclude waiver of the three stage consultation requirement. A downside to FERC licensing is the need to periodically relicense; generally every 30 to 50 years. There would be no annual charges associated with the FERC licensing process as the proposed Project is less than or equal to 1,500 kW. However, FERC would assess land charges of approximately \$40/acre for BOR fee title lands occupied by the project. FERC does not charge administrative processing fees for

license applications. The cost of preparation and filing of a license application for the Project, not including any potential required studies, would be expected to be less than \$50,000.

Alternatively, BOR's Small Conduit Lease of Power Privilege (LOPP) Process may be a viable option. Mandatory conditions are those as imposed/negotiated with BOR in consultation with the agencies. Because BOR is a mandatory conditioning authority (i.e., BOR has the authority to add conditions to the FERC license) in the FERC process for this project, that risk does not appear to be any different from the Small Conduit LOPP. Further, the Small Conduit LOPP allows for a categorical exclusion from the National Environmental Protection Act (NEPA) review, whereas the FERC licensing process would not. Annual charges for the Small Conduit LOPP are \$2/MWh so that would cost the Project approximately \$18,000 annually. The LOPP process does not prescribe a term to the lease so that creates undesirable uncertainty. An advantage of the LOPP process is that it may allow for construction sooner than the FERC process. In addition, BOR requires applicants to provide advance funding of all BOR application processing costs, which are unknown at this time. The cost of preparation and filing of a Small Conduit LOPP application for the Project, not including any potential required studies, would be expected to be less than \$28,000, assuming NEPA exclusion.

There are two main environmental concerns at the Project site: (1) risk of fish in the Columbia River migrating upstream into the powerhouse; and (2) potential presence of the White Bluffs bladderpod, a federally listed threatened plant species. A survey of plant life at the site may be required by the U.S. Fish and Wildlife Service to determine if any White Bluffs bladderpod is present. Further studies or discussions with the National Oceanic and Atmospheric Administration Marine Fisheries Service, the Federal Columbia River Power System Biological Opinion, and other vested parties should be done to determine any development requirements to protect fisheries in the Columbia where the project discharges. It is assumed that a fish exclusion screen will be required for the discharge of the facility.



# 6.0 POTENTIAL NEXT STEPS

Based on the results of this study, the Project may be feasible if design and procurement of equipment is cost-focused (while still meeting specification standards) and operation and maintenance procedures are optimized. If GCPHA decides to move forward, the next steps are to start preliminary engineering to see what acceptable engineering, procurement, and construction tradeoffs are available to reduce the overall development cost; and to address any FERC/BOR licensing issues.

The preliminary engineering would include the following:

- <u>Confirming the Project concept</u> with basic field investigations and identifying any cost saving design items such as avoiding rock outcrops along the penstock route. A basic site survey may be conducted at this phase to confirm topographic information.
- <u>Providing preliminary drawings up to 30%</u>. Preliminary engineering includes sizing major civil infrastructure such as the penstock size and profile, intake layout, and powerhouse and tailrace layout. The level of detail includes major dimensions, wall thicknesses, and general comments on reinforcement and other significant construction requirements.
- Using the preliminary drawings to <u>facilitate discussions with contractors</u> to get budget pricing for the construction of the Project.
- <u>Identifying any unique features required by vested parties</u> such as the tailrace fish barrier. This will coincide with the permitting and licensing effort.
- <u>Contacting Chinese T/G manufacturers and a third party quality assurance company</u> to acquire pricing on supply, services, and shipping and discuss warranty and support. This would include development of a basic specification to acquire pricing that is for a high quality equipment package.
- <u>Confirming assumptions for electrical interconnection facilities</u> required with both Franklin PUD and BBEC.

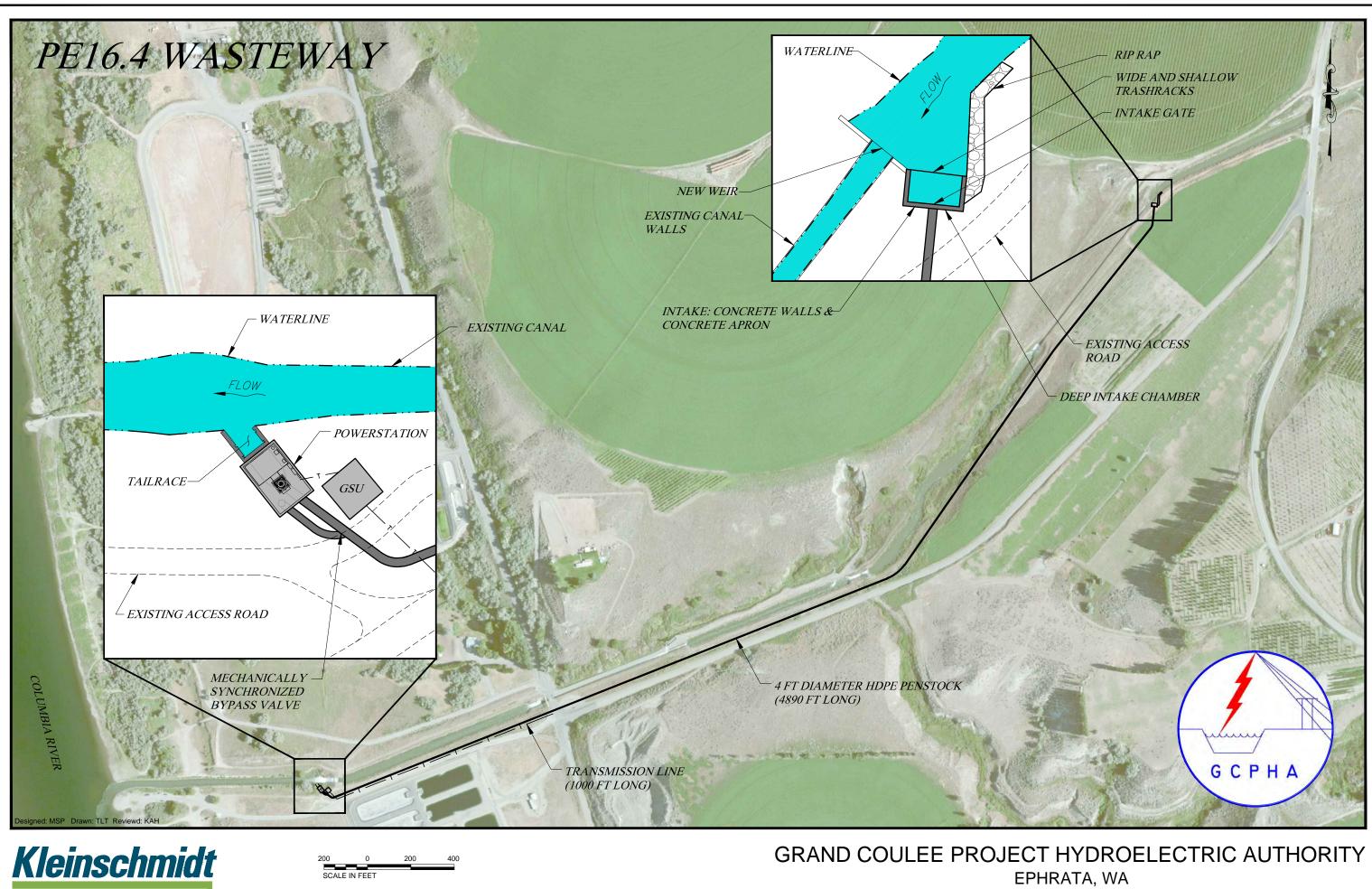
An approximate cost for preliminary engineering and investigations would be between \$50,000 and \$100,000. The variability is largely around the degree of field investigation and survey by third parties that GCPHA decides to engage.

From a regulatory standpoint, this Project may warrant an application for an extension and advancement of FERC licensing should GCPHA decide to pursue the project after the

preliminary engineering effort. Alternatively, GCPHA may further investigate the pros and cons of seeking regulatory approval through the lease of power privilege process with BOR. The key driver in this decision would likely be if the preliminary engineering effort confirms the assumptions made in Scenario Two.

# **APPENDIX A**

# **PROJECT LAYOUT**



# **APPENDIX B**

# SITE PHOTOGRAPHS

### P.E. 16.4 WASTEWAY OCTOBER 2014



PHOTO 1 - POTENTIAL INTAKE LOCATION UPSTREAM OF CHUTE STRUCTURE



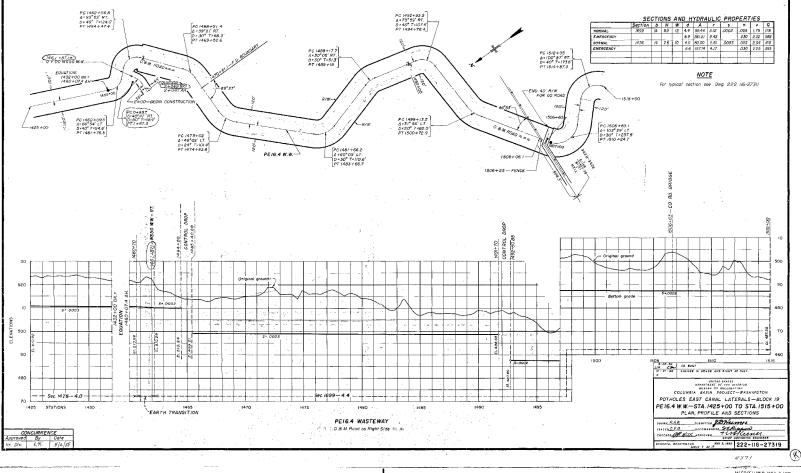
PHOTO 2 - DISCHARGE STRUCTURE UPSTREAM OF POWERHOUSE LOCATION

# APPENDIX C

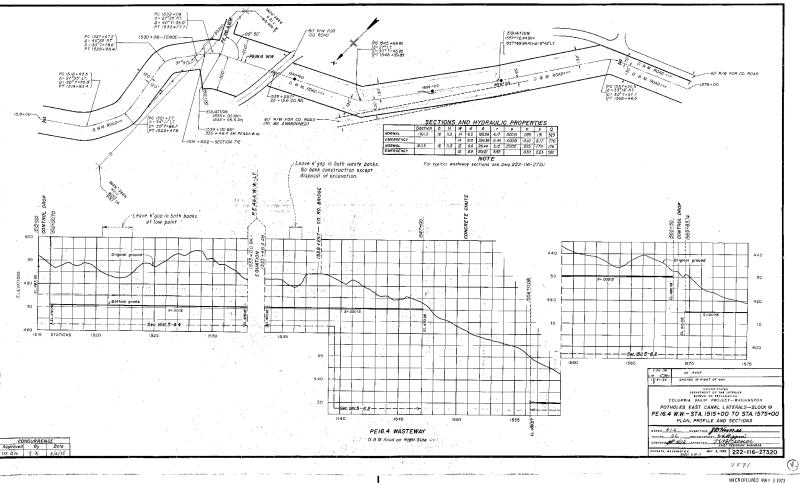
# **EXISTING DRAWINGS**

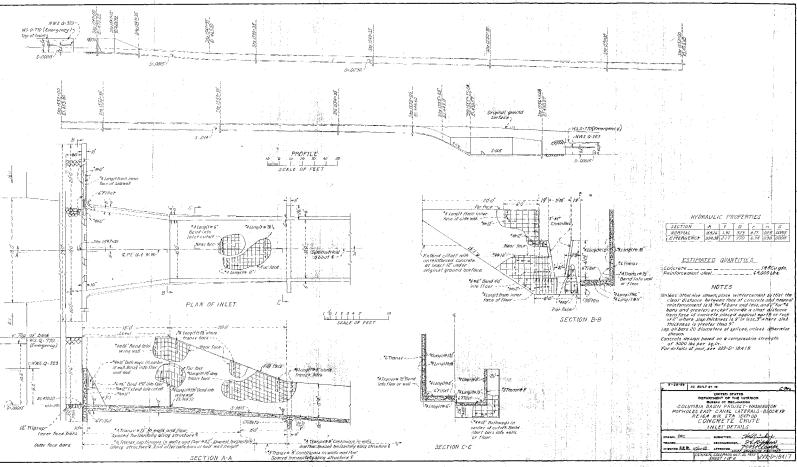
# NOT INCLUDED IN PUBLIC VERSION

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APPENDIX D

20 YEAR PRO FORMAS

20 YEAR PRO FORMA — SCENARIO ONE

### Pro Forma Cash Flow P.E. 16.4 Wasteway Scenario 1

| Assumptions            |    |           | Cash Flow   |               |             |             |             |             |             |             |             |             |             |
|------------------------|----|-----------|---|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                        |    |           |   |               |             |             |             |             |             |             |             |             |             |
|                        |    |           | Year  | 1             | 2           | 3           | 4           | 5           | 6           | 7           | 8           | 9           | 10          |
|                        |    |           |   |               |             |             |             |             |             |             |             |             |             |
| Capital Cost           | \$ | 8,880,000 | Debt Service  | \$624,806     | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   |
| Debt Period (Years)    |    | 20        |   |               |             |             |             |             |             |             |             |             |             |
| Interest Rate          | _  | 3.5%      | Operations Cost   | \$100,000     | \$103,000   | \$106,090   | \$109,273   | \$112,551   | \$115,927   | \$119,405   | \$122,987   | \$126,677   | \$130,477   |
| Operations Cost        | \$ | 100,000   | Maintenance Cost  | \$100,000     | \$103,000   | \$106,090   | \$109,273   | \$112,551   | \$115,927   | \$119,405   | \$122,987   | \$126,677   | \$130,477   |
| O&M Escalation         |    | 3%        |   |               |             |             |             |             |             |             |             |             |             |
|                        |    |           | Admin Cost  | \$100,000     | \$103,000   | \$106,090   | \$109,273   | \$112,551   | \$115,927   | \$119,405   | \$122,987   | \$126,677   | \$130,477   |
| Maintenance Cost       | \$ | 100,000   |   |               |             |             |             |             |             |             |             |             |             |
| Maintenance Escalation |    | 3%        | Power Production Cost (\$/MWh)                                    | \$92          | \$93        | \$94        | \$95        | \$96        | \$97        | \$98        | \$99        | \$100       | \$102       |
| Admin Cost             | \$ | 100,000   | Power Sales   | \$600,000     | \$618,000   | \$636,540   | \$655,636   | \$675,305   | \$695,564   | \$716,431   | \$737,924   | \$760,062   | \$782,864   |
| O&M Escalation         |    | 3%        |   |               | , ,         | . ,         |             |             |             | . ,         | . , ,       |             |             |
|                        |    |           | Cash Flow (-)   | (\$324,806)   | (\$315,806) | (\$306,536) | (\$296,988) | (\$287,154) | (\$277,024) | (\$266,591) | (\$255,844) | (\$244,775) | (\$233,374) |
| Annual Energy (MWh)    |    | 10,000    |   |               |             |             |             |             |             |             |             |             |             |
|                        |    |           | Annual Power Value (\$/MWh)                                       | \$60          | \$62        | \$64        | \$66        | \$68        | \$70        | \$72        | \$74        | \$76        | \$78        |
| Power Value (\$/MWh)   |    | 60        |   |               |             |             |             |             |             |             |             |             |             |
| Power Value Escalation |    | 3%        | Power Value Gap (\$/MWh)  | \$32          | \$32        | \$31        | \$30        | \$29        | \$28        | \$27        | \$26        | \$24        | \$23        |
|                        |    |           |   |               |             |             |             |             |             |             |             |             |             |
|                        |    |           | Required Capacity and Environmental<br>Attribute Value (\$/kW-mo) | \$18          | \$18        | \$17        | \$16        | \$16        | \$15        | \$15        | \$14        | \$14        | \$13        |
|                        |    |           |   |               |             |             |             |             |             |             |             |             |             |
|                        |    |           | NPV (4% IRR)  | (\$3,219,890) |             |             |             |             |             |             |             |             |             |

### Pro Forma Cash Flow P.E. 16.4 Wasteway Scenario 1

| Cash Flow   |             |             |             |             |             |             |             |             |             |             |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|   |             |             |             |             |             |             |             |             |             |             |
| Year  | 11          | 12          | 13          | 14          | 15          | 16          | 17          | 18          | 19          | 20          |
| Debt Service  | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   | \$624,806   |
| Operations Cost   | \$134,392   | \$138,423   | \$142,576   | \$146,853   | \$151,259   | \$155,797   | \$160,471   | \$165,285   | \$170,243   | \$175,351   |
| Maintenance Cost  | \$134,392   | \$138,423   | \$142,576   | \$146,853   | \$151,259   | \$155,797   | \$160,471   | \$165,285   | \$170,243   | \$175,351   |
| Admin Cost  | \$134,392   | \$138,423   | \$142,576   | \$146,853   | \$151,259   | \$155,797   | \$160,471   | \$165,285   | \$170,243   | \$175,351   |
| Power Production Cost (\$/MWh)                                    | \$103       | \$104       | \$105       | \$107       | \$108       | \$109       | \$111       | \$112       | \$114       | \$115       |
| Power Sales   | \$806,350   | \$830,540   | \$855,457   | \$881,120   | \$907,554   | \$934,780   | \$962,824   | \$991,709   | \$1,021,460 | \$1,052,104 |
| Cash Flow (-)   | (\$221,631) | (\$209,536) | (\$197,078) | (\$184,246) | (\$171,029) | (\$157,416) | (\$143,394) | (\$128,952) | (\$114,076) | (\$98,755)  |
| Annual Power Value (\$/MWh)                                       | \$81        | \$83        | \$86        | \$88        | \$91        | \$93        | \$96        | \$99        | \$102       | \$105       |
| Power Value Gap (\$/MWh)  | \$22        | \$21        | \$20        | \$18        | \$17        | \$16        | \$14        | \$13        | \$11        | \$10        |
| Required Capacity and Environmental<br>Attribute Value (\$/kW-mo) | \$12        | \$12        | \$11        | \$10        | \$10        | \$9         | \$8         | \$7         | \$6         | \$5         |
| NPV (4% IRR)  |             |             |             |             |             |             |             |             |             |             |

20 YEAR PRO FORMA — SCENARIO TWO

# Pro Forma Cash Flow P.E. 16.4 Wasteway Scenario 2

| Assumptions              |        |           | Cash Flow                      |             |   |            |           |           |           |           |           |                 |           |           |
|--------------------------|--------|-----------|--------------------------------|-------------|---|------------|-----------|-----------|-----------|-----------|-----------|-----------------|-----------|-----------|
|                          |        |           |                                |             |   |            |           |           |           |           |           |                 |           |           |
| Best Case Cost Reduction |        | 25%       | Year                           | 1           | 2   | 3          | 4         | 5         | 6         | 7         | 8         | 9               | 10        | 11        |
|                          |        |           |                                |             |   |            |           |           |           |           |           |                 |           |           |
| Capital Cost             | \$ 6   | 5,950,000 | Debt Service                   | \$489,009   | \$489,009                                     | \$489,009  | \$489,009 | \$489,009 | \$489,009 | \$489,009 | \$489,009 | \$489,009       | \$489,009 | \$489,009 |
| Debt Period (Years)      |        | 20        |                                |             |   |            |           |           |           |           |           |                 |           |           |
| Interest Rate            |        | 3.5%      | Operations Cost                | \$50,000    | \$51,500                                      | \$53,045   | \$54,636  | \$56,275  | \$57,964  | \$59,703  | \$61,494  | \$63,339        | \$65,239  | \$67,196  |
| Operations Cost          | ć      | 50,000    | Maintenance Cost               | \$50,000    | \$51,500                                      | \$53,045   | \$54,636  | \$56,275  | \$57,964  | \$59,703  | \$61,494  | \$63,339        | \$65,239  | \$67,196  |
| O&M Escalation           | ې<br>ا | 3%        |                                | \$30,000    | \$31,300                                      | ŞJS,04J    | ŞJ4,030   | ر 272,272 | ŞJ7,904   | \$J9,703  | JU1,494   | 202,23 <u>9</u> | JUJ,239   | 307,190   |
|                          |        | 570       | Admin Cost                     | \$50,000    | \$51,500                                      | \$53,045   | \$54,636  | \$56,275  | \$57,964  | \$59,703  | \$61,494  | \$63,339        | \$65,239  | \$67,196  |
| Maintenance Cost         | \$     | 50,000    |                                | 1 /         | 1 - 7   | 1 /        | 1 - 7     | 1 7 -     | 1 - 7     | 1 ,       | 1 - 7 -   | 1 /             | 1,        |           |
| Maintenance Escalation   | -      | 3%        | Power Production Cost (\$/MWh) | \$64        | \$64  | \$65       | \$65      | \$66      | \$66      | \$67      | \$67      | \$68            | \$68      | \$69      |
|                          | 4      |           |                                | + caa aaa   | <i><b>†</b>c t</i> <b>o o o o o o o o o o</b> |            |           |           |           | 4=10,000  |           |                 |           | 4000.000  |
| Admin Cost               | Ş      | 50,000    | Power Sales                    | \$600,000   | \$618,000                                     | \$636,540  | \$655,636 | \$675,305 | \$695,564 | \$716,431 | \$737,924 | \$760,062       | \$782,864 | \$806,350 |
| O&M Escalation           |        | 3%        |                                |             |   |            |           |           |           |           |           |                 |           |           |
|                          |        |           | Cash Flow (-)                  | (\$39,009)  | (\$25,509)                                    | (\$11,604) | \$2,718   | \$17,469  | \$32,664  | \$48,314  | \$64,434  | \$81,037        | \$98,138  | \$115,753 |
| Annual Energy (MWh)      |        | 10,000    |                                | 4.5.5       | 4.55  | 1.5.4      |           |           | 4         | 4         | 4         | 1               | 4         | 4.5.1     |
|                          |        |           | Annual Power Value (\$/MWh)    | \$60        | \$62  | \$64       | \$66      | \$68      | \$70      | \$72      | \$74      | \$76            | \$78      | \$81      |
| Power Value (\$/MWh)     |        | 60        |                                |             |   |            |           |           |           |           |           |                 |           |           |
| Power Value Escalation   |        | 3%        | Power Value Gap (\$/MWh)       | \$4         | \$3   | \$1        | (\$0)     | (\$2)     | (\$3)     | (\$5)     | (\$6)     | (\$8)           | (\$10)    | (\$12)    |
|                          |        |           | Required Capacity and          |             |   |            |           |           |           |           |           |                 |           |           |
|                          |        |           | Environmental Attribute Value  |             |   |            |           |           |           |           |           |                 |           |           |
|                          |        |           | (\$/kW-mo)                     | \$2         | \$1   | \$1        | (\$0)     | (\$1)     | (\$2)     | (\$3)     | (\$4)     | (\$5)           | (\$5)     | (\$6)     |
|                          |        |           |                                |             |   |            |           |           |           |           |           |                 |           |           |
|                          |        |           | NPV (4% IRR)                   | \$1,261,350 |   |            |           |           |           |           |           |                 |           |           |

# Pro Forma Cash Flow P.E. 16.4 Wasteway Scenario 2

| Cash Flow  |           |           |           |           |           |           |           |             |             |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|-------------|
|  |           |           |           |           |           |           |           |             |             |
| Year   | 12        | 13        | 14        | 15        | 16        | 17        | 18        | 19          | 20          |
| Debt Service   | \$489,009 | \$489,009 | \$489,009 | \$489,009 | \$489,009 | \$489,009 | \$489,009 | \$489,009   | \$489,009   |
| Operations Cost  | \$69,212  | \$71,288  | \$73,427  | \$75,629  | \$77,898  | \$80,235  | \$82,642  | \$85,122    | \$87,675    |
| Maintenance Cost   | \$69,212  | \$71,288  | \$73,427  | \$75,629  | \$77,898  | \$80,235  | \$82,642  | \$85,122    | \$87,675    |
| Admin Cost   | \$69,212  | \$71,288  | \$73,427  | \$75,629  | \$77,898  | \$80,235  | \$82,642  | \$85,122    | \$87,675    |
| Power Production Cost (\$/MWh)                                       | \$70      | \$70      | \$71      | \$72      | \$72      | \$73      | \$74      | \$74        | \$75        |
| Power Sales  | \$830,540 | \$855,457 | \$881,120 | \$907,554 | \$934,780 | \$962,824 | \$991,709 | \$1,021,460 | \$1,052,104 |
| Cash Flow (-)  | \$133,896 | \$152,583 | \$171,831 | \$191,656 | \$212,076 | \$233,108 | \$254,772 | \$277,085   | \$300,068   |
| Annual Power Value (\$/MWh)  | \$83      | \$86      | \$88      | \$91      | \$93      | \$96      | \$99      | \$102       | \$105       |
| Power Value Gap (\$/MWh)   | (\$13)    | (\$15)    | (\$17)    | (\$19)    | (\$21)    | (\$23)    | (\$25)    | (\$28)      | (\$30)      |
| Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | (\$7)     | (\$8)     | (\$10)    | (\$11)    | (\$12)    | (\$13)    | (\$14)    | (\$15)      | (\$17)      |
| NPV (4% IRR)   |           |           |           |           |           |           |           |             |             |

# **PE46A WASTEWAY**

# SCREENING LEVEL FEASIBILITY REPORT

P.E. 46A WASTEWAY

FERC No. P-14351

Prepared for:

Grand Coulee Project Hydroelectric Authority Ephrata, Washington

Prepared by:



Gresham, Oregon www.KleinschmidtGroup.com

February 2015

SCREENING LEVEL FEASIBILITY REPORT

# P.E. 46A WASTEWAY

FERC No. P-14351

Prepared for:

Grand Coulee Project Hydroelectric Authority Ephrata, Washington

Prepared by:

**Kleinschmidt** 

Gresham, Oregon www.KleinschmidtGroup.com

February 2015

#### SCREENING LEVEL FEASIBILITY REPORT

#### P.E. 46A WASTEWAY FERC No. P-14351

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#### SCREENING LEVEL FEASIBILITY REPORT

#### P.E. 46A WASTEWAY FERC No. P-14351

### **EXECUTIVE SUMMARY**

The proposed P.E. 46A Wasteway Hydroelectric Project (Project) would utilize return irrigation water that flows down the wasteway chute and into P.E. 16.4 Wasteway. Kleinschmidt Associates (Kleinschmidt) was developed the Project concept through existing site information such as site specific flow data, topography, site visits, discussions with Grand Coulee Project Hydroelectric Authority (GCPHA), and information from equipment vendors (Appendix A).

The Project infrastructure includes a new concrete intake, a Langemann ® Gate, an 820-foot long high-density polyethylene (HDPE) penstock (buried), a single horizontal Francis turbine with an output of 640 kilowatts (kW), a powerstation with a concrete slab foundation with thrust blocks and prefabricated steel building superstructure, and a steel draft tube that extends downward into the Potholes East Canal.

The Project development has been evaluated in two ways. Scenario One was evaluated as a plant that would have all the features of a larger facility and with operation and maintenance (O&M) costs prorated from existing GCPHA small hydro sites. Scenario Two was then studied with a more cost-focused development, lower construction contingencies, purchase of lower cost turbine generator equipment manufactured in China, and O&M efficiencies made by using existing staff resources to operate and maintain the Project. Table 1 summarizes the results of each scenario.

| TABLE 1SUMMARY OF STUDY RESULTS - P.E. 46A WASTEWA | Y |
|--|---|
|--|---|

|                                 | SCENARIO ONE | SCENARIO TWO |
|---------------------------------|--------------|--------------|
| Total Development Cost Analysis | \$4,180,000  | \$3,280,000  |
| 20 Year Net Present Value       | -\$2,720,000 | -\$950,000   |

Scenario Two shows a much smaller loss over the 20 year term, but it still produces a negative net present value (NPV) over the 20 year pro forma. This indicates that under both scenarios the Project is not financially viable.

#### SCREENING LEVEL FEASIBILITY REPORT

#### P.E. 46A WASTEWAY FERC No. P-14351

## **1.0 PROJECT DESCRIPTION**

#### **1.1 EXISTING CONDITIONS**

P.E. 46A Wasteway is located in Franklin County, Washington, in the South Columbia Basin Irrigation District (SCBID), east of the Columbia River, and north of Pasco (Figure 1).

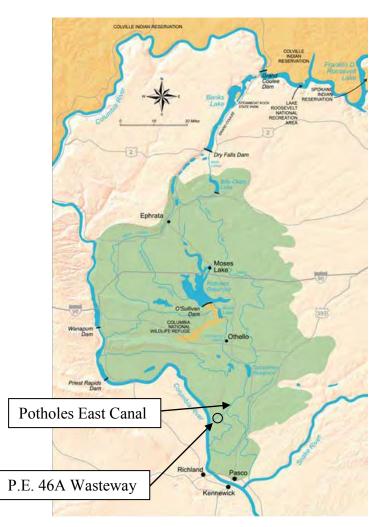


FIGURE 1 COLUMBIA BASIN PROJECT IRRIGATION AREA (BUREAU OF RECLAMATION MAP)

SCBID is part of the Columbia Basin Project which is owned by the United States Bureau of Reclamation (BOR). The P.E. 46A Wasteway is a Transferred Works Project, which means that it is owned by BOR, but its operation and maintenance have been transferred to SCBID. The P.E. 46A Wasteway discharges irrigation return flows and canal system operational spills into P.E. 16.4 Wasteway. Appendix B shows site photographs at the locations of the proposed intake and powerhouse.

The wasteway consists of a concrete intake, a buried high-density polyethylene (HDPE) pipe, and an energy dissipation structure at the bottom of the wasteway. There is also an intake to a bypass reach, but use of this bypass in the past has created significant damage to the steep sand and gravel bank. It is not part of the wasteway operating plan to utilize this bypass due to the continued slope degradation. More details on the canal elevations, wasteway, topography, and water elevations are provided on existing canal drawings in Appendix C. The Project conceptual design is based on existing drawings, information provided by GCPHA, and data gathered from a site visit.

#### Water Elevations:

- Normal Headpond: 620 feet
- Normal Tailwater: 475 feet

**Upstream Freeboard:** 2 feet from normal flow level to bypass intake invert

**Site Hydraulics:** P.E. 46A Wasteway conveys higher irrigation return flows during the irrigation season (late March through October) and minimal flows from runoff and drainage during the non-irrigation season (November through March). The annual flow duration curve provided in Figure 2 is based on site flow data from 2007 to 2012.

| • | Annual Flow Patterns:    | Flow only during irrigation season<br>Runoff and drainage flow during the off season |
|---|--------------------------|--|
| • | Emergency Flow Capacity: | 187 cubic feet per second (cfs)  |

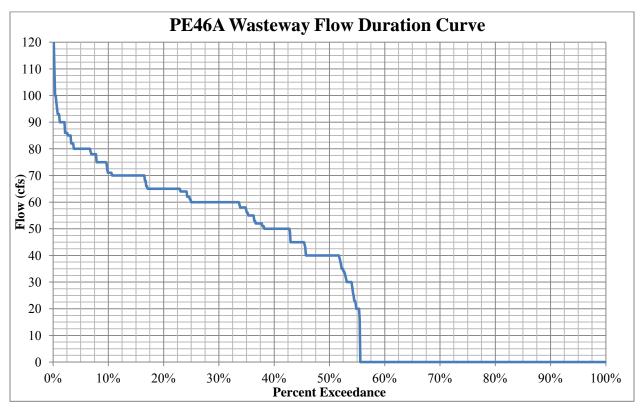


FIGURE 2 FLOW DURATION CURVE

**Geotechnical Considerations:** The site soil characteristics are assumed to be primarily sand and gravel along the lower half of the penstock and powerhouse area while clay deposits are assumed to be present near the intake and upper penstock area. These assumptions are based on a visual site assessment, existing drawings, and experience from SCBID during the installation of the Project's HDPE penstock adjacent to the proposed penstock location. Rock is assumed to be located within 20 feet below the soil surface. Further geotechnical investigation, such as site borings and test pits, would reduce the risk of unexpected geotechnical conditions such as encountering high or low rock elevations and/or quality than assumed in this study.

#### **1.2 PROPOSED DEVELOPMENT**

The P.E. 46A Wasteway Project concept layout is shown on Appendix A. This Project concept has the following basic features:

• Capacity:

640 kilowatts (kW)

Turbine Type: Horizontal Francis

| • | Turbine Design Flow: | 50 cfs   |
|---|----------------------|----------|
| • | Gross Head:          | 145 feet |

• Transmission Line Length: 250 feet

Water Control & Bypass: Maintaining a constant upstream water level is critical at this site because there is an overflow structure that should never overtop. If the existing overflow structure does overtop, the flow will create significant slope damage downstream. Therefore, a new water level control structure is proposed at the inlet to the existing pipe that includes a Langemann® Gate. This structure would be installed during the off season and would only require sand bags for dewatering. In addition, a mechanically synchronized turbine bypass valve will be located at the powerhouse to release flow in the event of a unit shutdown.

Since the upstream canal offers negligible available storage volume, the Project will pass the flow available at the time with excess flow bypassing through the Langemann ® Gate.

**Intake:** The concrete intake structure would support trashracks and an intake headgate at the penstock inlet. The trashracks at this site would require a trash rake since aquatic weeds in the canal can be a significant issue at certain times during the year.

**Penstock:** The penstock diameter is sized to balance construction cost and headloss for the site. The penstock is a buried HDPE pipe which is less expensive to supply, faster to install, and, because it will not need to be painted, will have lower long term maintenance costs compared to a steel penstock. HDPE is possible for this Project due to a combination of relatively low internal hydrostatic pressures and lack of dynamic pressures (such as water hammer due to the presence of a bypass valve). HDPE is sometimes partially buried or supported along the bottom third of the pipe which is less expensive to install. However, HDPE has a very high expansion rate due to temperature change; therefore the pipe would require a number of expensive expansion joints removing the partial burial savings. Additionally, full burial protects the pipe from exposure to the environment such as deterioration due to ultraviolet exposure. Details for the penstock are as follows:

- Diameter: 2.5 feet
- Length: 820 feet
- Material: HDPE
- Support: Buried

**Powerhouse**: The powerhouse consists of a compact reinforced concrete substructure and prefabricated steel superstructure. The powerhouse will likely be founded on sand and gravel. The foundation consists of a concrete perimeter frost wall with a spread footing and a center concrete pedestal supporting the horizontal Francis unit. The Francis turbine is installed on the generator floor thereby reducing substructure costs. The remainder of the powerhouse floor consists of a concrete slab on compacted soil. A small monorail chain hoist will be installed for basic operation and maintenance. The powerhouse will have a small, separate electrical room with climate control to extend the life of the controls, protective relaying, and switchgear equipment. Kleinschmidt has assumed the Project is unmanned and remotely monitored via supervisory control and data acquisition (SCADA).

**Generating Units:** A single horizontal Francis unit has been selected for this Project as it is the most economical solution given the available head and flow of the site. The horizontal Francis unit requires less excavation and a more compact substructure, which saves on development costs. Details on the turbine are as follows:

- Type: Horizontal Francis
- Output: 640 kW
- Operational Range: 20 50 cfs
- Setting: 6 feet above tailwater
- Number: 1

Access and Constructability: Access to the intake, penstock, and powerhouse areas will be achieved by the existing gravel access roads. These access roads connect directly to public roads. Fencing may be required to secure the Project.

A small sandbag cofferdam will be required at the intake to keep the area dry from occasional winter flows when installing the new intake structure and the Langemann ® Gate. It is anticipated the majority of the powerhouse and tailrace construction will be completed prior to tying the tailrace into the existing canal. Temporary dewatering will likely be installed during construction of the powerhouse.

The penstock route is located to the eastern side of the wasteway pipe. The slope is steep so some additional cost may be required to achieve the excavation, installation, and backfill for the penstock.

**Substation and Interconnection:** A generator step-up transformer (GSU) is needed to match the voltage from the unit generator to the 13.2 kilovolt (kV) transmission line. Approximately 250 feet of three-phase transmission line and poles are needed to connect the GSU to the nearby overhead distribution line owned by Big Bend Electric Cooperative (BBEC).According to BBEC, about 1.5 miles (250 feet from GSU to interconnection point included) of 13.2 kV transmission line will be subject to a combination of new construction and upgrades to accommodate the interconnection of this Project to their system. Disconnect switches, relays, and protection are assumed to be required by the utility at the point of interconnection and are included in the cost analysis. BBEC will perform system studies to finalize the design, equipment requirements, and potential system upgrades. The cost of these studies is included in the cost analysis.

### 2.0 COST ANALYSIS

#### 2.1 CONSTRUCTION COSTS ANALYSIS

For Scenario One, an analysis of a construction cost is provided in Table 2. The total construction cost includes all work and equipment to complete the Project. This includes all temporary construction features, permanent civil work, purchase and installation of the turbine/generator equipment, mechanical equipment, electrical equipment, and substation and interconnection costs.

| ITEM  | DESCRIPTION                             | CONTINGENCY | Construction<br>Cost<br>Analysis <sup>1</sup> | NOTES   |
|-------|---|-------------|---|---|
| 1     | Mobilization and Demobilization         | 0%          | \$210,000                                     | Site set up, soil erosion measures, site restoration                                  |
| 2     | Cofferdams and Dewatering               | 25%         | \$90,000                                      | Intake cofferdam, monthly<br>dewatering, no tailrace<br>cofferdam                     |
| 3     | Spillway Work                           | 25%         | \$130,000                                     | Move an existing supply<br>valve, new steel weir installed<br>in the wet              |
| 4     | Intake                                  | 25%         | \$350,000                                     | Concrete walls, trashracks,<br>walkways, trash rake,<br>headgate                      |
| 5     | Penstock                                | 20%         | \$270,000                                     | Buried 2.5-foot HDPE<br>penstock, 820 feet long                                       |
| 6     | Powerhouse and Tailrace                 | 25%         | \$380,000                                     | Approx. 25'x30' powerstation<br>horizontal Francis<br>powerstation                    |
| 7     | Turbine/Generator<br>Supply and Install | 10%         | \$1,480,000                                   | Water-to-wire package<br>including turbine, generator,<br>switchgear, PLC, etc.       |
| 8     | Balance of Plant                        | 20%         | \$150,000                                     | Pumps, piping, wiring,<br>HVAC, P&ID, etc.  |
| 9     | Substation and<br>Interconnection       | 20%         | \$470,000                                     | GSU, transmission line,<br>primary metering, protection,<br>and interconnection study |
| 10    | Other                                   | 5%          | \$100,000                                     | Insurance and bonding   |
| Weigh | nted Average Contingency                | 16%         |   |   |
|       | CONSTRUCTION COST<br>ANALYSIS TOTAL     |             | \$3,630,000                                   |   |

 TABLE 2
 CONSTRUCTION COST FOR SCENARIO ONE – P.E. 46A WASTEWAY

<sup>&</sup>lt;sup>1</sup> These numbers are based on 2014 costs.

The major development costs for this site include supply and installation of the turbine/generator (T/G) equipment; construction of the powerstation, including all civil mechanical and electrical features; the substation/interconnection; and the penstock installation. The T/G equipment and installation cost was higher than the powerhouse cost because the powerhouse design is simplified, allowing the Francis unit to be installed above ground. Major costs for the powerhouse included excavation necessary to bring the penstock into the powerhouse, installation of adequate footings, and the Francis draft tube.

The civil/site costs such as temporary structures, excavation, concrete, etc. were developed based on quantities taken from the proposed concept layout and existing drawings of the canal combined with unit costs. The unit costs were prorated from the averages of actual costs from hydroelectric Projects constructed in the northern United States within the last two years. In addition JR Merit, a Washington state contractor, provided input on regionally appropriate line item costs and construction considerations.

Turbine/generator equipment costs were based on vendor budgetary quotes solicited for this Project from established North American turbine suppliers. These water-to-wire equipment budgetary bids also include the unit switchgear, controls, and hydraulic power unit (HPU). Remaining plant costs include valves, pumps, HVAC, piping, and instrumentation. These costs were derived from prices from similar Projects.

The estimated substation and interconnection capital cost includes the overhead transmission line, primary metering, special substation relay/protection equipment, system studies, a GSU, and GSU concrete containment pad/foundation.

Table 2 includes contingencies for each area of work. Work that will occur near a body of water or that will require deeper excavation or pile driving (e.g., spillway work and cofferdams) were given a higher contingency of 25% due to unknowns with site geology. The penstock work was assigned a contingency of 20% due to shallower excavation with the possibility of unknown subsurface conditions. Balance of plant and interconnection costs were also given a contingency of 20% due to the 10% contingency used for turbine/generator equipment, where budgetary quotes provided by vendors.

Scenario Two incorporates features required for safe and reliable Project operation. The costs were reduced in this cost analysis by considering the following factors:

- <u>Favorable results of site geotechnical investigations</u> such as lower top of rock elevations.
- <u>Shared risk of construction costs with a qualified and reliable construction company</u>. This could be done in several ways such as engaging a contractor to prepare an independent cost estimate or entering into various alternatives to traditional Design-Bid-Build such as Construction Management or Design Build contract delivery methods. The advantages and disadvantages of these project delivery methods are discussed in Section 6.0.
- <u>Purchase of T/G equipment directly from Chinese manufacturers</u>. North American turbine suppliers have been purchasing more Chinese fabricated equipment over the last 10 years in order to be more cost competitive. These suppliers have quality control and assurance programs in place to assure the foreign products meet specification standards. It is important that these standards are understood and properly specified. When purchasing equipment directly from Chinese manufacturers, owners often choose to hire a third party quality assurance company near the manufacturing facility. Kleinschmidt has experienced this method of T/G procurement to be much less expensive than going through a North American supply company. Chinese manufactures do not have maintenance and rebuild crews in the United States; however, GCPHA operates Japanese T/G equipment without the benefit of domestic maintenance and rebuild crews. To date, GCPHA has experienced no resulting adverse reliability effects.
- <u>Construction cost-focused design</u>. The powerhouse footprint and other civil infrastructure such as the intake would be optimized to achieve safe and reliable operation conditions but sacrifice maintenance space. Also, instead of a trash rake a less expensive air blast system could be installed on the trashracks that would essentially blow debris off the trashracks in order to sluice trash.

Table 3 shows the breakdown of each factor that could combine to create the overall savings of up to 25%. The 25% reduction shown in Table 3 was selected from between 10% and 36% because it's reasonable to assume that much but not all of the cost savings listed may be achieved under favorable conditions.

# TABLE 3 CONTRIBUTING FACTORS FOR REDUCED COST IN SCENARIO TWO – P.E. 46A WASTEWAY

| ITEM  | DESCRIPTION                         | POSSIBLE COST<br>REDUCTION | NOTES  |
|---|-------------------------------------|----------------------------|--|
| 1   | Reduced Contingency                 | 0-16%                      | Possibility for site conditions or pricing to be more favorable than predicted |
| 2   | Economy Focused Design and Delivery | 5-10%                      | Minimized civil works, minimized powerhouse footprint                          |
| 3   | Chinese Turbine Supply              | 5-10%                      |  |
| Overall Cost Reduction for<br>Developer Grade |                                     | 25%                        |  |
|   | STRUCTION COST ANALYSIS             | \$2,730,000                |  |

#### 2.2 OTHER DEVELOPMENT COSTS

There are a number of other development costs to consider aside from the previously quantified direct initial construction and installation. These items include:

- engineering
- construction assistance
- licensing and permitting
- environmental studies
- marketing fees
- legal fees
- transaction fees
- land acquisition
- sales tax
- property tax
- GCPHA internal costs
- Administration

For this cost analysis, it is assumed that 15% of the total construction cost applies to the other development costs listed above for both scenarios.

#### 2.3 SUMMARY OF DEVELOPMENT COSTS

The total development cost for each scenario (which includes the construction cost and other development costs) and a unit cost per kW are listed in Table 4 for comparison.

| TABLE 4     SUMMART OF DEVELOPMENT COSTS = 1.E. 40A WASTEWAT |              |              |  |  |  |  |
|--|--------------|--------------|--|--|--|--|
|  | SCENARIO ONE | SCENARIO TWO |  |  |  |  |
| Construction Cost  | \$3,630,000  | \$2,730,000  |  |  |  |  |
| Other Development Costs                                      | \$550,000    | \$550,000    |  |  |  |  |
| Total Development Cost                                       | \$4,180,000  | \$3,280,000  |  |  |  |  |
| Turbine Rating (kW)  | 640          | 640          |  |  |  |  |
| Total Development Cost (\$/kW)                               | \$6,531      | \$5,125      |  |  |  |  |

TABLE 4SUMMARY OF DEVELOPMENT COSTS - P.E. 46A WASTEWAY

For Scenario Two, the total development cost is in the range or below of a recently developed small hydro in the Northwest that cost \$6,000/kW (Juniper Ridge Hydro, 3MW, 2009). A June 2013 Oak Ridge National Laboratory (ORNL) study of Oregon Small Hydro shows costs ranging from \$1,500/kW for higher head, 3-5 megawatt (MW) projects to well over \$10,000/kW for lower head/lower power projects.

#### 2.4 **OPERATION AND MAINTENANCE**

O&M costs include internal maintenance staff, wheeling charges, administration, cost of consumables, and other costs. GCPHA provided cost information based on their current O&M practices for smaller-sized projects. This calculation results in an O&M cost estimate of approximately \$30/megawatt hour (MWh) of generation. The pro forma increases this cost at an annual rate of 3%.

For Scenario Two, an O&M cost of \$15/MWh was used, assuming there was increased efficiency by using existing staff and resources currently available for the O&M of other facilities. This cost would also include a \$2/MWh to \$3/MWh charge for power delivery over BBEC facilities.

# 3.0 ANNUAL ENERGY ESTIMATE AND VALUE

Based on flow and head information provided by GCPHA, typical turbine efficiencies, and typical operational factors, it is estimated that the annual energy production is 2,700 MWh. This is a 48% capacity factor. The estimate was obtained by an energy model that calculated the average energy produced based on two flow points per month.

The two ways to value project output are through wholesale power value plus a Renewable Energy Credit (REC) value or through a power value that is comparable to similarly sized wind and solar projects. For the purpose of this study we assumed a power value comparable with wind and solar projects utilizing a power value of \$60/MWh, with an escalation of 3% per year. A critical next step will be to confirm this power value and economics in the pro forma. See the Energy Market Assessment Report for more details.

# 4.0 FINANCIAL PERFORMANCE

A 20 year financial pro forma was completed for each scenario to determine the net present value (NPV) of the Project. To determine the NPV the pro forma calculates the annual power production cost and annual power sales. The power production cost includes O&M costs and payments made on debt service for the development costs. The study assumes the cost to develop the Project will be funded by bonds. In the pro forma discussed, it is assumed the bonds have a 3.5% interest rate and a 20 year term. A summary of the pro forma results including the NPV and the cost of production and power sales for the first year are provided in Table 5. The detailed pro forma is provided in Appendix D.

|   | SCENARIO ONE | SCENARIO TWO |  |  |  |  |  |  |  |
|---|--------------|--------------|--|--|--|--|--|--|--|
| First Year Power Production Cost (\$/MWh) | \$142        | \$99         |  |  |  |  |  |  |  |
| First Year Power Value (\$/MWh)           | \$60         | \$60         |  |  |  |  |  |  |  |
| 20 Year Net Present Value                 | -\$2,720,000 | -\$950,000   |  |  |  |  |  |  |  |

TABLE 5SUMMARY OF FINANCIAL PERFORMANCE - P.E. 46A WASTEWAY

The pro forma for each scenario shows that the renewable energy value of output from the Project produces significant negative cash flows in every year of operation.

# 5.0 REGULATORY AND ENVIRONMENTAL

The Federal Energy Regulatory Commission (FERC) preliminary permit was issued on March 26, 2013 (P-14351) and expires on March 28, 2016. GCPHA has filed three required 6-month progress reports for the Project to date. The first was filed on August 25, 2013; the second on March 1, 2014; the third on August 25, 2014; and the fourth on February 18, 2015. The next 6-month progress report for the preliminary permit will be due in August of 2015.

The Department of the Interior filed a letter on April 6, 2012, regarding GCPHA's application for preliminary permit indicating they had no comments. A motion to intervene was filed by a competing applicant and was dismissed; however, no other stakeholders or agencies have commented on the preliminary permit or 6-month progress report filings.

The proposed facilities for the Project would be located on, and adjacent to, the 46A Wasteway, which is an irrigation structure that is part of United States Bureau of Reclamation's (BOR) Columbia Basin Project. The Project will be located on BOR easements, with fee title held by adjoining landowners. BOR has some fee title land to the west of the project, which the current project configuration avoids. BOR owns the Wasteway, with operation provided by the South Columbia Basin Irrigation District (SCBID).

Several FERC processes are potentially available to the Project, including the FERC 40 MW Conduit Exemption Process and the FERC licensing process. However, if the lands on which the Wasteway channel is located are BOR fee title lands, the Project would be on federal reservation lands (i.e., those owned in fee title by BOR, regardless of management). If this is the case, the exemption process would be unavailable to GCPHA and licensing would be the only option. The Project may be subject to Federal Power Act Section 4(e) mandatory conditions imposed by the BOR. While the licensing process is generally longer and more costly than the exemption process, GCPHA could request a waiver of the three stage consultation requirement considering that environmental issues appear to be low. A downside to FERC licensing is the need to periodically relicense; generally every 30 to 50 years, which is not required of the FERC exemption process as the proposed Project is less than 1,500 kW. In addition, FERC does not charge

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administrative processing fees for license applications. The cost of preparation and filing of an exemption application for the Project, not including any potential required studies, would be expected to be less than \$25,000 and less than \$50,000 for a license application.

Alternatively, BOR's Small Conduit Lease of Power Privilege (LOPP) Process may be a viable option. Mandatory conditions are those as imposed or negotiated with BOR in consultation with the agencies. Because BOR is likely a mandatory conditioning authority (i.e., BOR has the authority to add conditions to the FERC license) in the FERC process for this Project, that risk does not appear to be any different from the Small Conduit (LOPP). Further, the Small Conduit LOPP allows for a categorical exclusion from the National Environmental Protection Act (NEPA) review, as does the FERC exemption process. However, the FERC licensing process would not allow this exclusion. Annual charges for the Small Conduit LOPP would be estimated at \$5,600 at the discounted rate anticipating shared maintenance costs with SCBID. In addition, BOR requires applicants to provide advance funding of all BOR application processing costs, which are unknown at this time. The cost of preparation and filing of a Small Conduit LOPP application for the Project, not including any potential required studies, would be expected to be less than \$28,000, assuming NEPA exclusion.

The main environmental concern at the site is the potential presence of the White Bluffs bladderpod, a federally listed threatened plant species. A survey of plant life at the site may be required by the U.S. Fish and Wildlife Service to determine if any White Bluff bladderpod is present.

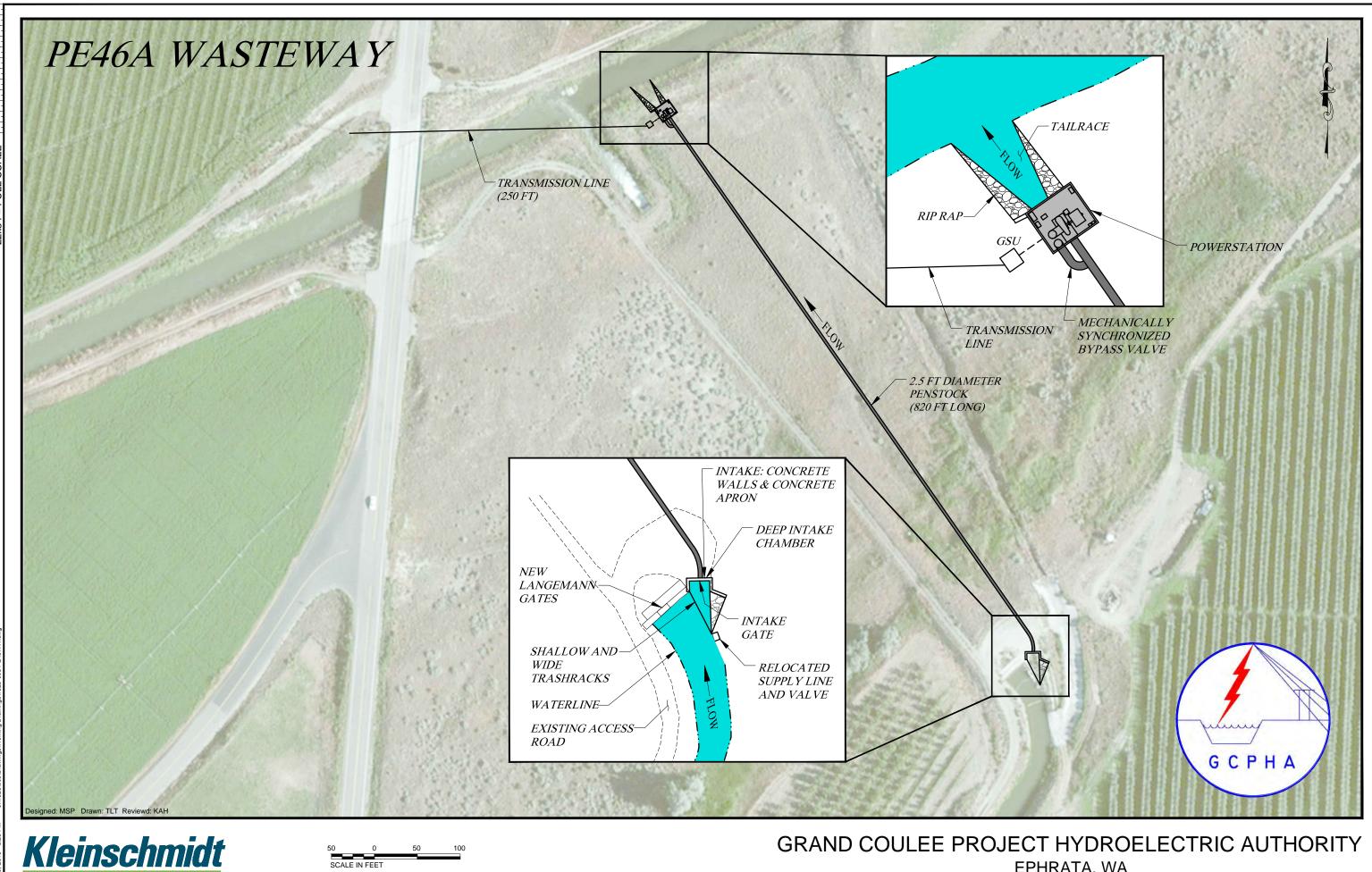
# 6.0 POTENTIAL NEXT STEPS

Based on the results of the pro forma, the Project appears uneconomic for either development scenario. Kleinschmidt recommends that GCPHA put the Project on hold. Factors that may warrant re-examination include:

- grant or tax incentives to defray the development cost; or
- changes in market conditions that may make the project economically feasible.

# **APPENDIX A**

# **PROJECT LAYOUT**



SCALE IN FEET

# EPHRATA, WA

# **APPENDIX B**

# SITE PHOTOGRAPHS

#### P.E. 46A WASTEWAY OCTOBER 2014



PHOTO 1 WASTEWAY CHUTE INLET STRUCTURE



PHOTO 2 PROPOSED INTAKE LOCATION ON RIGHT BANK

#### P.E. 46A WASTEWAY OCTOBER 2014



PHOTO 3 BURIED CHUTE AND STILLING POOL LOOKING DOWNSTREAM



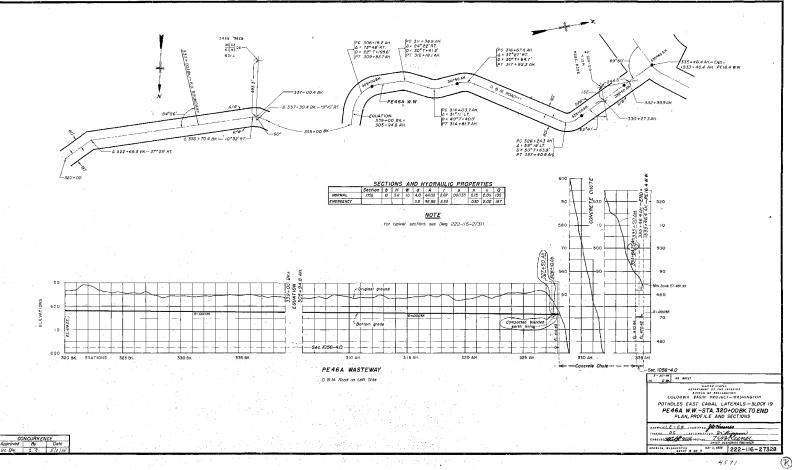
PHOTO 4 BURIED CHUTE AND STILLING POOL LOOKING UPSTREAM

# APPENDIX C

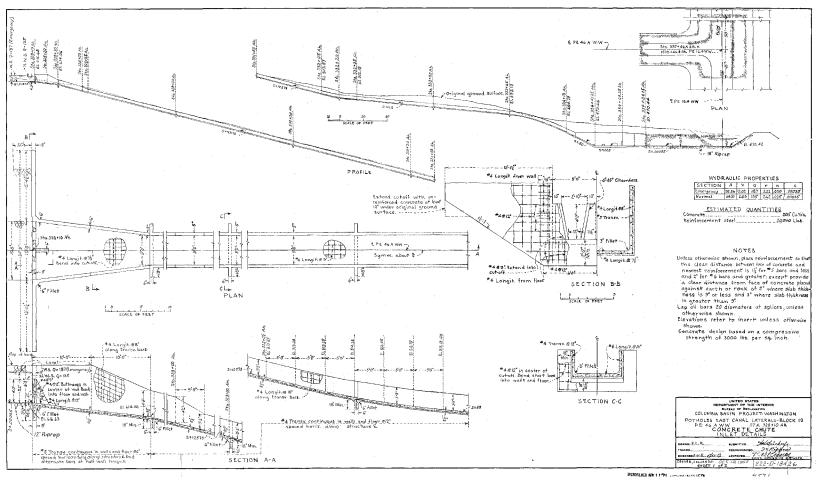
# **EXISTING DRAWINGS**

# NOT INCLUDED IN PUBLIC VERSION

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APPENDIX D

20 YEAR PRO FORMAS

20 YEAR PRO FORMA — SCENARIO ONE

# Pro Forma Cash Flow 46A Wasteway Scenario One

| Assumptions            |                 | Cash Flow  |               |             |             |             |             |             |             |             |             |             |             |
|------------------------|-----------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                        |                 |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |                 | Year   | 1             | 2           | 3           | 4           | 5           | 6           | 7           | 8           | 9           | 10          | 11          |
|                        |                 |  |               |             |             |             |             |             |             |             |             |             |             |
| Capital Cost           | \$<br>4,300,000 | Debt Service   | \$302,553     | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   |
| Debt Period (Years)    | 20              |  |               |             |             |             |             |             |             |             |             |             |             |
| Interest Rate          | 4%              | Operations Cost  | \$28,119      | \$28,963    | \$29,831    | \$30,726    | \$31,648    | \$32,598    | \$33,576    | \$34,583    | \$35,620    | \$36,689    | \$37,790    |
| Operations Cost        | \$<br>27,300    | Maintenace Cost  | \$28,119      | \$28,963    | \$29,831    | \$30,726    | \$31,648    | \$32,598    | \$33,576    | \$34,583    | \$35,620    | \$36,689    | \$37,790    |
| O&M Escalation         | 3%              |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |                 | Admin Cost   | \$28,119      | \$28,963    | \$29,831    | \$30,726    | \$31,648    | \$32,598    | \$33,576    | \$34,583    | \$35,620    | \$36,689    | \$37,790    |
| Maintenance Cost       | \$<br>27,300    |  |               |             |             |             |             |             |             |             |             |             |             |
| Maintenance Escalation | 3%              | Power Production Cost (\$/MWH)                                       | \$142         | \$143       | \$144       | \$145       | \$146       | \$147       | \$148       | \$149       | \$150       | \$151       | \$152       |
| Admin Cost             | \$<br>27,300    | Power Sales  | \$163,800     | \$168,714   | \$173,775   | \$178,989   | \$184,358   | \$189,889   | \$195,586   | \$201,453   | \$207,497   | \$213,722   | \$220,134   |
| O&M Escalation         | 3%              |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |                 | Cash Flow (-)  | (\$223,110)   | (\$220,726) | (\$218,272) | (\$215,743) | (\$213,139) | (\$210,456) | (\$207,694) | (\$204,848) | (\$201,917) | (\$198,898) | (\$195,788) |
| Annual Energy (MWH)    | 2,730           |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |                 | Annaul Power Value (\$/MWH)  | \$60          | \$62        | \$64        | \$66        | \$68        | \$70        | \$72        | \$74        | \$76        | \$78        | \$81        |
| Power Value (\$/MWH)   | 60              |  |               |             |             |             |             |             |             |             |             |             |             |
| Power Value Eselation  | 3%              | Power Value Gap (\$/MWH)   | \$82          | \$81        | \$80        | \$79        | \$78        | \$77        | \$76        | \$75        | \$74        | \$73        | \$72        |
|                        |                 | Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$12          | \$12        | \$12        | \$12        | \$12        | \$12        | \$12        | \$11        | \$11        | \$11        | \$11        |
|                        |                 | NPV (4% IRR)   | (\$2,715,861) |             |             |             |             |             |             |             |             |             |             |

# Pro Forma Cash Flow 46A Wasteway Scenario One

| Cash Flow  |             |             |             |             |             |             |             |             |             |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|  |             |             |             |             |             |             |             |             |             |
| Year   | 12          | 13          | 14          | 15          | 16          | 17          | 18          | 19          | 20          |
|  |             | 4000        | 4000        |             | 4000        |             |             | 4000        | 4000 ==0    |
| Debt Service   | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   | \$302,553   |
| Operations Cost  | \$38,923    | \$40,091    | \$41,294    | \$42,533    | \$43,808    | \$45,123    | \$46,476    | \$47,871    | \$49,307    |
| Maintenace Cost  | \$38,923    | \$40,091    | \$41,294    | \$42,533    | \$43,808    | \$45,123    | \$46,476    | \$47,871    | \$49,307    |
|  |             |             |             |             |             |             |             |             |             |
| Admin Cost   | \$38,923    | \$40,091    | \$41,294    | \$42,533    | \$43,808    | \$45,123    | \$46,476    | \$47,871    | \$49,307    |
| Power Production Cost (\$/MWH)                                       | \$154       | \$155       | \$156       | \$158       | \$159       | \$160       | \$162       | \$163       | \$165       |
| Power Sales  | \$226,738   | \$233,540   | \$240,546   | \$247,762   | \$255,195   | \$262,851   | \$270,736   | \$278,859   | \$287,224   |
| Cash Flow (-)  | (\$192,585) | (\$189,286) | (\$185,888) | (\$182,388) | (\$178,783) | (\$175,070) | (\$171,245) | (\$167,306) | (\$163,249) |
| Annaul Power Value (\$/MWH)  | \$83        | \$86        | \$88        | \$91        | \$93        | \$96        | \$99        | \$102       | \$105       |
| Power Value Gap (\$/MWH)   | \$71        | \$69        | \$68        | \$67        | \$65        | \$64        | \$63        | \$61        | \$60        |
| Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$11        | \$11        | \$10        | \$10        | \$10        | \$10        | \$10        | \$9         | \$9         |
| NPV (4% IRR)   |             |             |             |             |             |             |             |             |             |

20 YEAR PRO FORMA — SCENARIO TWO

# Pro Forma Cash Flow 46A Wasteway Scenario Two

| Assumptions              |              | Cash Flow                        |             |             |            |            |            |            |            |            |            |            |            |
|--------------------------|--------------|----------------------------------|-------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
|                          |              |                                  |             |             |            |            |            |            |            |            |            |            |            |
| Best Case Cost Reduction | 25%          | Vear                             | 1           | 2           | 3          | 4          | 5          | 6          | 7          | 8          | 9          | 10         | 11         |
|                          |              |                                  |             |             |            |            |            |            |            |            |            |            |            |
| Capital Cost             | \$ 3,225,000 | Debt Service                     | \$226,914   | \$226,914   | \$226,914  | \$226,914  | \$226,914  | \$226,914  | \$226,914  | \$226,914  | \$226,914  | \$226,914  | \$226,914  |
| Debt Period (Years)      | 20           |                                  |             |             |            |            |            |            |            |            |            |            |            |
| Interest Rate            | 3.5%         | 6 Operations Cost                | \$14,060    | \$14,481    | \$14,916   | \$15,363   | \$15,824   | \$16,299   | \$16,788   | \$17,291   | \$17,810   | \$18,344   | \$18,895   |
| Operations Cost          | \$ 13,650    | Maintenace Cost                  | \$14,060    | \$14,481    | \$14,916   | \$15,363   | \$15,824   | \$16,299   | \$16,788   | \$17,291   | \$17,810   | \$18,344   | \$18,895   |
| O&M Escalation           | 39           |                                  | 1 /         | 1 / -       |            |            |            |            |            |            |            | - / -      |            |
|                          |              | Admin Cost                       | \$14,060    | \$14,481    | \$14,916   | \$15,363   | \$15,824   | \$16,299   | \$16,788   | \$17,291   | \$17,810   | \$18,344   | \$18,895   |
| Maintenance Cost         | \$ 13,650    |                                  |             |             |            |            |            |            |            |            |            |            |            |
| Maintenance Escalation   | 3%           | 6 Power Production Cost (\$/MWH) | \$99        | \$99        | \$100      | \$100      | \$101      | \$101      | \$102      | \$102      | \$103      | \$103      | \$104      |
| Admin Cost               | \$ 13,650    | Power Sales                      | \$163,800   | \$168,714   | \$173,775  | \$178,989  | \$184,358  | \$189,889  | \$195,586  | \$201,453  | \$207,497  | \$213,722  | \$220,134  |
| O&M Escalation           | 3%           | 6                                |             |             |            |            |            |            |            |            |            |            |            |
|                          |              | Cash Flow (-)                    | (\$105,293) | (\$101,644) | (\$97,886) | (\$94,015) | (\$90,028) | (\$85,922) | (\$81,692) | (\$77,335) | (\$72,848) | (\$68,226) | (\$63,465) |
| Annual Energy (MWH)      | 2,730        |                                  |             |             |            |            |            |            |            |            |            |            |            |
|                          |              | Annaul Power Value (\$/MWH)      | \$60        | \$62        | \$64       | \$66       | \$68       | \$70       | \$72       | \$74       | \$76       | \$78       | \$81       |
| Power Value (\$/MWH)     | 60           |                                  |             |             |            |            |            |            |            |            |            |            |            |
| Power Value Eselation    | 3%           | 6 Power Value Gap (\$/MWH)       | \$39        | \$37        | \$36       | \$34       | \$33       | \$31       | \$30       | \$28       | \$27       | \$25       | \$23       |
|                          |              |                                  |             |             |            |            |            |            |            |            |            |            |            |
|                          |              | Required Capacity and            |             |             |            |            |            |            |            |            |            |            |            |
|                          |              | Environmental Attribute Value    | ¢.c         | ¢.c         | é e        | Å.5        | Å          | Å.         | Å.         | Ċ.         | Ċ.         | Ċ.         | Ċ.         |
|                          |              | (\$/kW-mo)                       | \$6         | \$6         | \$5        | \$5        | \$5        | \$5        | \$5        | \$4        | \$4        | \$4        | \$4        |
|                          |              |                                  | (\$046 777) |             |            |            |            |            |            |            |            |            |            |
|                          |              | NPV (4% IRR)                     | (\$946,777) |             |            |            |            |            |            |            |            |            |            |

# Pro Forma Cash Flow 46A Wasteway Scenario Two

| Cash Flow  |            |            |            |            |            |            |            |            |            |
|--|------------|------------|------------|------------|------------|------------|------------|------------|------------|
|  |            |            |            |            |            |            |            |            |            |
| Year   | 12         | 13         | 14         | 15         | 16         | 17         | 18         | 19         | 20         |
|  | 4000044    | 4000.044   | 4000044    | ****       | 4000.044   | 4000044    | 4000044    | ****       | 4000044    |
| Debt Service   | \$226,914  | \$226,914  | \$226,914  | \$226,914  | \$226,914  | \$226,914  | \$226,914  | \$226,914  | \$226,914  |
| Operations Cost  | \$19,462   | \$20,045   | \$20,647   | \$21,266   | \$21,904   | \$22,561   | \$23,238   | \$23,935   | \$24,653   |
| Maintenace Cost  | \$19,462   | \$20,045   | \$20,647   | \$21,266   | \$21,904   | \$22,561   | \$23,238   | \$23,935   | \$24,653   |
| Admin Cost   | \$19,462   | \$20,045   | \$20,647   | \$21,266   | \$21,904   |            |            | \$23,935   |            |
| Admin Cost   | \$19,402   | Ş20,045    | \$20,047   | \$21,200   | \$21,904   | \$22,561   | \$23,238   | \$23,935   | \$24,653   |
| Power Production Cost (\$/MWH)                         | \$105      | \$105      | \$106      | \$106      | \$107      | \$108      | \$109      | \$109      | \$110      |
| Power Sales  | \$226,738  | \$233,540  | \$240,546  | \$247,762  | \$255,195  | \$262,851  | \$270,736  | \$278,859  | \$287,224  |
| Cash Flow (-)  | (\$58,562) | (\$53,511) | (\$48,309) | (\$42,951) | (\$37,432) | (\$31,748) | (\$25,893) | (\$19,862) | (\$13,650) |
| Annaul Power Value (\$/MWH)                            | \$83       | \$86       | \$88       | \$91       | \$93       | \$96       | \$99       | \$102      | \$105      |
| Power Value Gap (\$/MWH)                               | \$21       | \$20       | \$18       | \$16       | \$14       | \$12       | \$9        | \$7        | \$5        |
| Required Capacity and<br>Environmental Attribute Value |            |            |            |            |            |            |            |            |            |
| (\$/kW-mo)   | \$3        | \$3        | \$3        | \$2        | \$2        | \$2        | \$1        | \$1        | \$1        |
| NPV (4% IRR)   |            |            |            |            |            |            |            |            |            |

# **SCOOTENEY INTLET**

# SCREENING LEVEL FEASIBILITY REPORT

**SCOOTENEY INLET** 

FERC No. P-14318

Prepared for:

Grand Coulee Project Hydroelectric Authority Ephrata, Washington

Prepared by:



Gresham, Oregon www.KleinschmidtGroup.com

February 2015

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#### SCREENING LEVEL FEASIBILITY REPORT

#### SCOOTENEY INLET FERC No. P-14318

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#### SCREENING LEVEL FEASIBILITY REPORT

#### SCOOTENEY INLET FERC No. P-14318

## **EXECUTIVE SUMMARY**

The proposed Scooteney Inlet Hydroelectric Project (Project) would utilize irrigation water conveyed by the Potholes East Canal (PEC). The Project is located adjacent to the Scooteney Inlet drop structure which regulates water elevations in the canal and passes flow down into Scooteney Reservoir. Kleinschmidt Associates (Kleinschmidt) developed the Project concept through existing site information including flow data, topography, site visits, discussions with Grand Coulee Project Hydroelectric Authority (GCPHA), and information from equipment vendors.

The proposed Project infrastructure includes a new concrete intake, a 60-foot long concrete water power canal, Langemann® Gates, a single 2,400 kilowatt (kW) vertical axial flow Kaplan turbine, a powerhouse with a concrete substructure and steel superstructure, and a concrete tailrace (Appendix A). The project would produce approximately 7,670 MWh of energy annually using the conventional technology approach (Scenarios One and Two) and 6,500 MWh annually with alternative technology approach (Scenario Three).

Kleinschmidt has evaluated the proposed Project development in three scenarios. The first two scenarios considered conventional equipment described in the previous paragraph and the third scenario used new emerging technology equipment. Scenario One was evaluated as a plant that would have all the features of a larger facility and with operation and maintenance (O&M) costs prorated from existing GCPHA small hydro sites. Scenario Two was studied to determine if a lesser cost development is viable using the same conventional technology as Scenario One. For this Scenario, Kleinschmidt assumed the design would focus on cost-effective features, lower construction contingencies, purchase of lower cost turbine generator equipment manufactured in China, and that O&M efficiencies can be made by using existing staff resources to operate and maintain the Project. Scenario Three assumes the use of lower cost emerging technology for low head hydro equipment. For example, Natel Energy is currently installing a similar project in

# Kleinschmidt

Oregon. The development costs for Scenario Three were pro-rated from a current development being built in central Oregon. Table 1 summarizes the results of each of the three scenarios.

| TABLE I     SUMMARY OF STUDY RESULTS - SCOOTENEY INLET |                   |              |                |  |  |  |  |  |
|--|-------------------|--------------|----------------|--|--|--|--|--|
|  | SCENARIO ONE      | SCENARIO TWO | SCENARIO THREE |  |  |  |  |  |
| Total Development Cost Anal                            | ysis \$12,220,000 | \$9,570,000  | \$4,490,000    |  |  |  |  |  |
| 20 Year Net Present Value                              | -\$8,180,000      | -\$3,090,000 | \$850,000      |  |  |  |  |  |

#### TABLE 1SUMMARY OF STUDY RESULTS - SCOOTENEY INLET

The results from this study show that under Scenario One and Two the Project is not financially viable. However, Scenario Three shows that the Project has a positive net present value (NPV) over the 20 year term indicating further exploration of the alternative technology development may be attractive.

#### SCREENING LEVEL FEASIBILITY REPORT

#### SCOOTENEY INLET FERC No. P-14318

### **1.0 PROJECT DESCRIPTION**

#### **1.1 EXISTING CONDITIONS**

The Scooteney Inlet drop structure is located in Franklin County, Washington, in the South Columbia Basin Irrigation District (SCBID), east of the Columbia River, and north of Pasco, Washington, at Station 1369 of the Potholes East Canal (Figure 1).

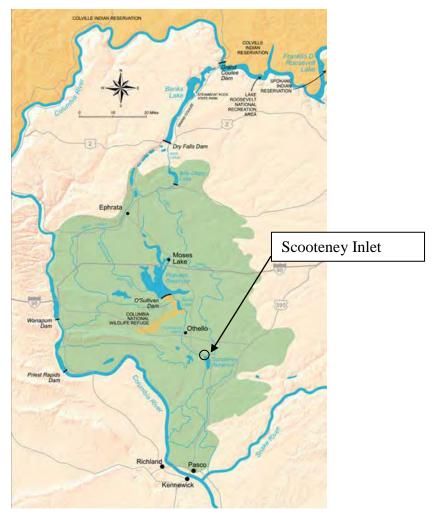


FIGURE 1 COLUMBIA BASIN PROJECT IRRIGATION AREA (BUREAU OF RECLAMATION MAP)

SCBID is part of the Columbia Basin Project which is owned by the United States Bureau of Reclamation (BOR). Potholes East Canal is a Transferred Works Project, which means that it is owned by BOR but its O&M have been transferred to SCBID. The Scooteney Inlet drop structure is used to maintain water elevations in the canal and to regulate flow into Scooteney Reservoir. More details on the canal elevations, drop structure, and water elevations are provided on existing canal drawings in Appendix C. Kleinschmidt used the following site information that was provided by GCPHA, including existing drawings and data collected from site visits.

#### Water Elevations:

| • | Headpond:         | 940 feet |
|---|-------------------|----------|
| • | Normal Tailwater: | 915 feet |
| • | Maximum Tailwater | 925 feet |

Upstream Freeboard: 1 foot above normal water level to top of canal wall core

**Site Hydraulics:** The PEC and Scooteney Inlet see irrigation delivery flows during the irrigation season of late March through October and little flows from runoff and drainage during the non-irrigation season from November through March. The annual flow duration curve provided in Figure 2 is based on site flow data from Scooteney Outlet that is assumed to be very close to the flow at Scooteney Inlet.

| • | Annual Flow Patterns:    | Flow only during irrigation season<br>Runoff and drainage flow during the off season |
|---|--------------------------|--|
| • | Emergency Flow Capacity: | 3,900 cubic feet per second (cfs)  |

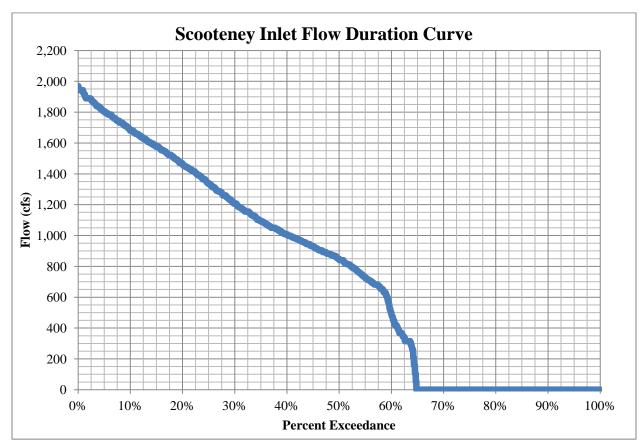


FIGURE 2 FLOW DURATION CURVE

**Geotechnical Considerations:** The site soil characteristics in the proposed locations of the intake, water channel, and powerhouse appear to have rock near the foundation of the proposed structures base on limited boring log information on the existing drop structure drawings. Further geotechnical investigation, such as site borings and test pits, would reduce the risk of encountering unexpected geotechnical conditions such as lower rock elevations and/or quality then presently assumed.

#### **1.2 PROPOSED DEVELOPMENT**

The Scooteney Inlet Project concept layout is shown on Appendix A. This Project concept is located west of the Scooteney Inlet Drop Structure and adjacent to the existing canal structure.

Site photos of the proposed Project location are provided in Appendix B. The Project has the following basic features:

- Capacity: 2,400 kilowatts (kW)
- Turbine Type: Vertical Axial Flow Kaplan Turbine
- Turbine Maximum Flow: 1,400 cfs
- Gross Head: 23 feet
- Transmission Line Length: 2,500 feet

Water Control & Bypass: Water elevations upstream of the drop structure are tightly maintained during the irrigation season to provide deliveries upstream. Water levels downstream vary based on the level of Scooteney Reservoir. Any project layout will need to reliably pass irrigation flows under all operating scenarios. Therefore, Kleinschmidt is proposing a three method approach to pass flow in the event of a sudden unit trip in order to maintain water elevations.

- 1. The turbine will be specified to operate for an extended period of time in over speed. Over speed is when the unit is no longer electrically connected to the grid and loses rotational resistance from the generator and increases speed until it reaches an internal equilibrium. At over speed the turbine will pass nearly all the water that it did at normal operation; however the increased speed will put more stress on the runner, shaft, and bearings. Therefore, these components must be designed to withstand these additional stresses for an extended period time. This arrangement does not require the operation of any other gates and is a reliable way to pass flows, but induces additional wear on the unit.
- 2. To limit unit over speed two new Langemann® Gates, which GCPHA has reported to have had good reliability performance, are proposed on the intake side chutes of the drop structure. Modifications to the existing drop structure will be required to accommodate the increased capacity of the side chutes with two new gates.
- **3.** Finally, upgrades to the existing drop structure gate operator are proposed to increase reliability.

**Intake:** A new concrete intake structure would be built just upstream of the existing drop structure inlet. The intake includes a headwall and gate structure leading to the water power canal, a new concrete canal wall and apron, and trashracks, and new repairs to the concrete canal

wall. The trashracks at this site require a trash rake since aquatic weeds in the canal can be a significant issue at certain times during the year.

**Power Canal:** An open flume concrete power canal will convey water from the intake to the powerhouse. An open canal is possible for this Project due to the low available head and high flow. The concrete canal is less expensive to construct than a large diameter steel penstock due to low procurement and installation costs of concrete compared to spiral wound steel and approximately equal excavation and backfill requirements for both options. The concrete canal was sized to deliver the maximum design flow and head to the unit while also providing 1 foot of free board from the normal water elevation to the top of the canal wall. Details of the canal are as follows:

- Length: 60 feet
- Canal Opening: 11 feet deep, 11 feet wide
- Material: Concrete

**Powerhouse:** The powerhouse consists of a reinforced concrete substructure and steel superstructure. The powerhouse is assumed to be founded on bedrock assuming bedrock is present at or above the bottom elevation of the powerhouse. Due to the size of the unit, the powerhouse footprint dimensions are approximately 30 feet long by 20 feet wide. A roof hatch will be installed for access to the unit and a small monorail chain hoist will be installed for basic operation and maintenance. The powerhouse will have a small separate electrical room with climate control to extend the life of the control, protective relaying, and switchgear equipment. The powerhouse will be unmanned, automated, and operated remotely.

**Generating Unit:** Kleinschmidt selected a Vertical Axial Flow Kaplan Turbine for this Project as it generates energy over nearly the entire range of flow shown in Figure 2. Details on the turbine are as follows:

• Type: Vertical Axial Flow Kaplan Turbine

1

- Operational Range: 350-1400 cfs
- Setting: 3 feet above tailwater
- Number:



There is also an opportunity to explore an additional small minimum flow unit that would capture generation with flows under the 350 cfs minimum operational range of the Kaplan unit. Kleinschmidt did not explore adding a minimum flow unit as part of this study; however further research could be done if GCPHA is interested in pursuing conventional turbine/generator (T/G) technology for this Project.

Access and Constructability: Access to the intake, penstock, and powerhouse areas will be achieved by the existing access road off of Coyan Road and approximately 0.5 mile off of Route 17. During the winter the PEC carries drain out-water from irrigated lands above the canal and occasional storm and snowmelt flows which are captured and stored in Scooteney Reservoir. These flows are not large enough for generation purposes, but they will be an issue during construction and also must be bypassed if a plant is constructed here.

**Substation and Transmission Interconnection:** A generator step-up transformer (GSU) is needed to match the voltage from the unit generator to the 13.2 kilovolt (kV) transmission line. Approximately 2,500 feet of three-phase transmission line and poles are needed to connect the Project's GSU to an overhead distribution line owned by Big Bend Electric Cooperative (BBEC). Disconnect switches, metering, and protection equipment are assumed to be required by BBEC to interconnect to their system and are presently included in the cost estimate. Unless GCPHA can negotiate a favorable wheeling rate with BBEC to deliver the power into Franklin Public Utility District's (PUD) system or the Bonneville Power Administration transmission system, GCPHA may consider and elect to construct a longer transmission line that interconnects directly to Franklin PUD's electric system or to the 34.5 kV transmission line that connects to the BPA Scooteney Substation. System studies are required to finalize the design, equipment requirements, and potential system upgrades. The cost of these studies is included in the cost analysis for the Project.

#### 1.3 SCENARIO THREE – NEW EMERGING TECHNOLOGY DEVELOPMENT

The two primary costs for the initial conventional development with a vertical Kaplan turbine are the water-to-wire equipment and powerhouse costs (see Section 2.0). Because this conventional development approach is financially unfeasible, utilization of new unconventional low head hydroelectric technologies with lower equipment costs was considered. These technologies include the Natel Energy's turbine and Andritz's EcoBulb, which do not require a powerhouse, and Voith's StreamDiver matrix turbine. Appendix A provides more information on these technologies. Although these technologies typically have disadvantages of lower efficiencies and limited operational histories, the intent of conceptually reviewing these options was to determine if they warrant further consideration.

For Scenario Three, Kleinschmidt selected three low head Natel Energy units similar to a project currently being developed nearby in Oregon, so that we could consider actual costs of an ongoing project. New infrastructure to support these units includes a combined intake/powerhouse that is integrated into the existing drop structure. Kleinschmidt did not complete a conceptual layout and a detailed cost analysis for this scenario. Instead the development cost was determined by pro-rating actual costs from the project being developed in central Oregon which has one 400kW Natel unit. Kleinschmidt estimated the rating of each Natel unit at Scooteney Inlet to be 500 kW for a total capacity of 1,500 kW and the annual energy generation to be 5,500 MWh.

The advantage of this scenario is the anticipated lower costs of development. The disadvantage is that this technology is new, which means the design life of these units are not yet proven, energy production will be lower, and O&M costs are unknown. However, Natel has offered the option of providing project funding or a development partnership that would allow them to carry the technology risk.

## 2.0 COST ANALYSIS

#### 2.1 CONSTRUCTION COST ANALYSIS

For Scenario One, an analysis of construction cost is provided in Table 2. The total construction cost includes the work and equipment to complete the Project. This table includes temporary construction features, permanent civil work, purchase and installation of the turbine/generator equipment, mechanical equipment, electrical equipment, substation and interconnection, and other related Project costs.

| ITEM | DESCRIPTION                             | CONTINGENCY | CONSTRUCTION<br>COST<br>ANALYSIS <sup>1</sup> | Notes  |
|------|---|-------------|---|--|
| 1    | Mobilization and Demobilization         | 0%          | \$730,000                                     | Site set up, soil erosion measures, site restoration   |
| 2    | Cofferdams and Dewatering               | 25%         | \$100,000                                     | Small cofferdam upstream   |
| 3    | Spillway Work                           | 25%         | \$280,000                                     | Two new Langemann® Gates and chute modifications   |
| 4    | Intake                                  | 20%         | \$610,000                                     | Intake structure concrete,<br>trashracks, walkways,<br>trashrake, headgate and<br>stoplogs         |
| 5    | Power Canal                             | 20%         | \$340,000                                     | Open flume concrete power canal, 220' long   |
| 6    | Powerhouse and Tailrace                 | 20%         | \$2,970,000                                   | Concrete substructure and superstructure   |
| 7    | Turbine/Generator<br>Supply and Install | 10%         | \$4,590,000                                   | Vertical axial Kaplan Turbine,<br>water-to-wire package<br>including controls, switchgear,<br>etc. |
| 8    | Balance of Plant                        | 20%         | \$90,000                                      | HPU, HVAC, P&ID, etc.  |
| 9    | Substation and<br>Interconnection       | 25%         | \$620,000                                     | GSU, transmission line,<br>primary metering, protection,<br>and interconnection study              |
| 10   | Other                                   | 5%          | \$290,000                                     | Insurance and bonding  |
|      | Weighted Average<br>Contingency         | 14%         |   |  |
| C    | CONSTRUCTION COST<br>ANALYSIS TOTAL     |             | \$10,620,000                                  |  |

#### TABLE 2 CONSTRUCTION COST FOR SCENARIO ONE - SCOOTENEY INLET

<sup>&</sup>lt;sup>1</sup> These numbers are based on 2014 costs.

The major cost item, which is close to half of the construction cost, is for the water-to-wire package which includes supply and installation of a Kaplan turbine unit, the generator, programmable logic controller (PLC), and switchgear, etc. The second largest cost is construction of the powerhouse and tailrace due to the size of the unit.

The civil/site costs, including temporary structures, excavation, and concrete were developed based on quantities taken from the proposed concept layout and existing drawings of the canal combined with unit costs. The unit costs were prorated from the averages of actual costs from hydroelectric projects constructed in the northern United States within the last two years. In addition JR Merit, a Washington state contractor, provided input on regionally appropriate line item costs and construction considerations.

Turbine/generator equipment costs were based on vendor budgetary quotes solicited for this Project from several established North American turbine suppliers. These water-to-wire equipment budgetary bids also include the unit switchgear, controls, and hydraulic power unit. Balance of plant costs included valves, pumps, HVAC, piping, and instrumentation. Balance of plant equipment costs were derived from recent experience with prices from similar projects.

The estimated substation and interconnection capital cost includes the overhead transmission line, primary metering, special substation relay/protection equipment, system studies, a GSU, and a GSU containment pad.

Table 2 also includes contingencies for each area of work. Any work that will occur near a body of water or that will require deeper excavation or pile driving, such as the spillway work, cofferdams, etc. were given a contingency of 25% due to unknowns with site geology. The water conveyance work was assigned a contingency of 20% due to the possibility of unknown subsurface conditions. Balance of plant and interconnection costs were given a contingency of 20% due to more unknowns as opposed to the 10% contingency used for turbine/generator equipment where budgetary quotes were provided by vendors.



Scenario Two incorporates features required for safe and reliable operation. The costs were reduced in this cost analysis by considering the following factors:

- <u>Shared risk of construction costs with a qualified and reliable construction company</u>. This could be done in several ways such as engaging a contractor to prepare an independent cost estimate or entering into various alternatives to traditional Design-Bid-Build such as Construction Management or Design Build contract delivery methods.
- <u>Purchase of T/G equipment directly from Chinese manufacturers</u>. North American turbine suppliers have been purchasing more Chinese fabricated equipment over the last 10 years in order to be more cost competitive. These suppliers have quality control and assurance programs in place to assure the foreign products meet specification standards. It is important that these standards are understood and properly specified. When purchasing equipment directly from Chinese manufacturers, owners often choose to hire a third party quality assurance company near the manufacturing facility. Kleinschmidt's experience with this method of T/G procurement results in savings compared to going through a North American supply company. Similar to Japanese supplied equipment, the Chinese manufactures do not have maintenance and rebuild crews in the United States. However, GCPHA operates Japanese T/G equipment without the benefit of domestic maintenance and rebuild crews and to date has not experienced any adverse reliability effects.
- <u>Construction cost-focused design.</u> The powerhouse footprint and other civil infrastructure such as the intake would be optimized to achieve safe and reliable operation conditions but may sacrifice maintenance space. Also, instead of a trash rake a less expensive air blast system could be installed on the trashracks that would essentially blow debris off the trashracks to sluice trash.
- <u>Favorable results of site geotechnical investigations</u> such lower top of rock elevations that could reduce excavation costs.

Table 3 shows the breakdown of each factor that could combine to create the overall savings of up to 25%. Kleinschmidt selected a 25% reduction shown in Table 3 to be near the middle of the 10% and 34% range, assuming that much but not all of the cost savings listed will be achieved under favorable conditions.

| Ітем   | DESCRIPTION                            | POSSIBLE COST<br>REDUCTION | NOTES  |
|--|--|----------------------------|--|
| 1  | Reduced Contingency                    | 0-14%                      | Possibility for site conditions or<br>pricing to be more favorable than<br>predicted |
| 2  | Economy Focused<br>Design and Delivery | 5-10%                      | Minimized civil works, minimized powerhouse footprint                                |
| 3  | Chinese Turbine Supply                 | 5-10%                      |  |
|  | <b>Overall Cost Reduction</b>          | 25%                        |  |
| CONSTRUCTION COST ANALYSIS<br>TOTAL WITH 25% REDUCTION |  | \$7,970,000                |  |

# TABLE 3CONTRIBUTING FACTORS FOR REDUCED CONSTRUCTION COST IN SCENARIO<br/>TWO - SCOOTENEY INLET

Kleinschmidt assumed Scenario Three construction costs would scale from a current development in central Oregon. The development in Oregon is projected to cost \$1,300,000 with \$400,000 for the equipment and \$900,000 for the civil development for a single 500 kW turbine. Kleinschmidt tripled that cost to \$3,900,000 for three 400 kW turbine development for the Project. Kleinschmidt contacted the contractor building the Oregon development to discuss the projected costs. The contractor is nearly finished with the excavation and anticipates the project meeting the budget. Conceptual equipment prices for other non-conventional turbine technologies indicate that this is reasonable. Further exploration into the details of this type of development and how it may apply will be required if GCPHA decides that an alternative technology path should be explored further.

#### 2.2 OTHER DEVELOPMENT COSTS

There are a number of other development costs to consider aside from the previously quantified direct initial construction and installation costs. These items include:

- engineering
- construction assistance
- licensing and permitting
- environmental studies
- marketing fees
- legal fees
- transaction fees
- land acquisition
- sales tax
- property tax
- GCPHA internal costs
- administration

Kleinschmidt estimates that under both Scenarios One and Two, 15% of the total construction cost analysis for Scenario One would cover the other development costs listed above.

Scenario Three was based on its construction cost. Scenario Three would most likely have less design engineering construction assistance due to less infrastructure and also items such as sales tax and transaction fees would reduce due to the lower overall construction cost compared to the previous two scenarios.

#### 2.3 SUMMARY OF DEVELOPMENT COSTS

The total development cost for each scenario, which includes the construction cost and other development costs discussed previously, are provided in Table 4. Also included is a unit cost per kW for each scenario to compare each option.

|                                | SCENARIO ONE | SCENARIO TWO | SCENARIO THREE |
|--------------------------------|--------------|--------------|----------------|
| Construction Cost              | \$10,620,000 | \$7,970,000  | \$3,900,000    |
| Other Development Costs        | \$1,600,000  | \$1,600,000  | \$590,000      |
| Total Development Cost         | \$12,220,000 | \$9,570,000  | \$4,490,000    |
| Turbine Rating (kW)            | 1800         | 1800         | 1500           |
| Total Development Cost (\$/kW) | \$6,789      | \$5,317      | \$2,993        |

 TABLE 4
 SUMMARY OF DEVELOPMENT COSTS – SCOOTENEY INLET

Scenario Two is close to one developed small hydro project in the Northwest that cost \$6,000/kW (Juniper Ridge Hydro, 3MW, 2009). However, all the total development costs are within the range of a June 2013 Oak Ridge National Laboratory (ORNL) study of Oregon small hydro that shows costs ranging from \$1,500/kW for higher head, 3-5 megawatt (MW) projects to well over \$10,000/kW for lower head/lower power projects.

#### 2.4 **OPERATION AND MAINTENANCE**

GCPHA provided cost estimates based on their current small project O&M practices. These costs approximate \$30/MWh of generation. This cost increases 3% annually in the pro forma provided in Appendix B. This analysis assumes Project will connect directly to the BBEC system, and the project output will be subject to a wheeling charge of \$8/MWh.

For Scenario Two and Three, an O&M cost of \$15/MWh was used by relying on increased efficiency of existing operations and maintenance staff and resources already available for the operation of other facilities. To achieve this level of O&M cost, GCPHA would require a direct connection to Franklin PUD distribution facilities in the area in order to avoid the BBEC wheeling cost.

# 3.0 ANNUAL ENERGY ESTIMATE AND VALUE

The annual energy production estimate was based on flow and head information provided by GCPHA, typical turbine efficiencies, and typical operational factors. For Scenarios One and Two, the annual energy production is estimated to be 7,670 MWh which results in a 47% capacity factor. For Scenario Three, the annual power output is 6,500 MWh. This results in a 49% capacity factor since the alternate turbines have a smaller annual output and smaller installed capacity than Scenario One and Two. These estimates were determined through an energy model that calculated the average energy produced based on two flow points per month.

The two ways to value project output are through wholesale power value plus a Renewable Energy Credit (REC) value or through a power value that is comparable to similarly sized wind and solar projects. For the purpose of this study we assumed a power value comparable with wind and solar projects utilizing a power value of \$60/MWh, with an escalation of 3% per year. A critical next step will be to confirm this power value and economics in the pro forma. See the Energy Market Assessment Report for more details.

# 4.0 FINANCIAL PERFORMANCE

Kleinschmidt completed a 20 year financial pro forma for each scenario to determine the net present value (NPV) of the Project. To determine the NPV, the pro forma calculates the annual power production cost and annual power sales. The power production cost includes O&M costs and payments made on debt service for the development costs. The study assumes the cost to develop the Project will be funded by bonds. In the pro forma, it is assumed the bonds have a 3.5% interest rate and a 20 year term. A summary of the pro forma results including the NPV and the cost of production and power sales for the first year are provided in Table 5. The detailed pro forma is provided in Appendix D.

|   | SCENARIO 1   | SCENARIO 2   | SCENARIO 3 |
|---|--------------|--------------|------------|
| First Year Power Production Cost (\$/MWh) | \$147        | \$103        | \$64       |
| First Year Power Value (\$/MWh)           | \$60         | \$60         | \$60       |
| 20 Year Net Present Value                 | -\$8,180,000 | -\$3,090,000 | \$850,000  |

 TABLE 5
 SUMMARY OF FINANCIAL PERFORMANCE – SCOOTENEY INLET

The price of production for new wind with tax incentives is approximately \$50/MWh and without incentives is approximately \$70/MWh. Solar developers in the region have executed agreements with Idaho Power at levelized rates of approximately \$64/MWh. Potential off-takers will compare the Project to a similarly sized wind or solar project that has power generation values of \$60/MWh. This power value includes selling the RECs with the power.

The pro formas for both Scenario One and Scenario Two show that the energy market value of output from the project produces significant negative cash flow in every year of operation. Calculation of the NPV of these cash flows (assuming a 4% discount rate) shows an overall loss. Successful development of the Project at these costs will require a power purchaser willing to pay a substantial premium to the current market for newly constructed renewable resource projects. Scenario Three shows a small positive NPV over the 20 year term. This indicates that if the pricing can be similar on this Project to the central Oregon project, the Project may break even over 20 years.

# 5.0 REGULATORY AND ENVIRONMENTAL

The Federal Energy Regulatory Commission (FERC) preliminary permit was issued on March 26, 2013 (P-14318) and expires February 28, 2016. GCPHA has filed three required 6-month progress reports for the Project to date. The first was filed on August 21, 2013; the second on February 25, 2014; the third on August 21, 2014; and the fourth on February 18, 2015. The next 6-month progress report for the preliminary permit will be due in August of 2015.

The Department of the Interior (DOI) filed comments on GCPHA's application for preliminary permit on January 26, 2012. In the letter, DOI clarified that because the Project would be located upon BOR fee title land, the Project is ineligible for the FERC exemption process, as discussed in greater detail below. DOI also provided preliminary recommendations for coordinated operations, flow releases, and reimbursement of BOR costs. No other stakeholders or agencies have commented on the preliminary permit or 6-month progress report filings.

The proposed Scooteney Inlet Hydroelectric Project (Project) would utilize irrigation water transported by the Potholes East Canal (PEC). The Project is located adjacent to the Scooteney Inlet drop structure which regulates water elevations in the canal and passes flow down into Scooteney Reservoir. The Project, as currently designed, will be located partially on BOR fee title land and partially on BOR easements, with fee title held by adjoining landowners.

Because the Project is located on federal lands, several FERC processes are precluded including the FERC 40 MW Conduit Exemption Process. As such, the available FERC authorization process would be licensing. The Project would be subject to Federal Power Act Section 4(e) mandatory conditions imposed by the BOR as the Project would be on federal reservation lands (i.e., those owned in fee title by BOR, regardless of management). While the licensing process is generally longer and more costly than the exemption process, GCPHA could request a waiver of the three stage consultation requirement considering that environmental issues appear to be low. A downside to FERC licensing is the need to periodically relicense; generally every 30 to 50 years. FERC would assess annual charges of approximately \$4,500 though FERC does not charge administrative processing fees for license applications. The cost of preparation and filing of a license application for the Project, not including any potential required studies, would be expected to be approximately \$23,000.

Alternatively, BOR's Small Conduit Lease of Power Privilege Process (LOPP) may be a viable option. Mandatory conditions are those as imposed/negotiated with BOR in consultation with the agencies. Because BOR is a mandatory conditioning authority (i.e., BOR has the authority to add conditions to the FERC license) in the FERC process for this project, that risk does not appear to be any different from the Small Conduit LOPP. Further, the Small Conduit LOPP allows for a categorical exclusion from the National Environmental Protection Act (NEPA) review, whereas the FERC licensing process would not. Annual charges for the Small Conduit LOPP are \$2/MWh so that would cost the Project approximately \$15,000 annually. The LOPP process does not prescribe a term to the lease so that creates undesirable uncertainty. An advantage of the LOPP process is that it may allow for construction sooner than the FERC process. In addition, BOR requires applicants to provide advance funding of all BOR application processing costs, which are unknown at this time. The cost of preparation and filing of a Small Conduit LOPP application for the Project, not including any potential required studies, would be expected to be less than \$28,000, assuming NEPA exclusion.

It appears that the Project will cause minimal environmental impacts as the Project site is currently developed as an access road.

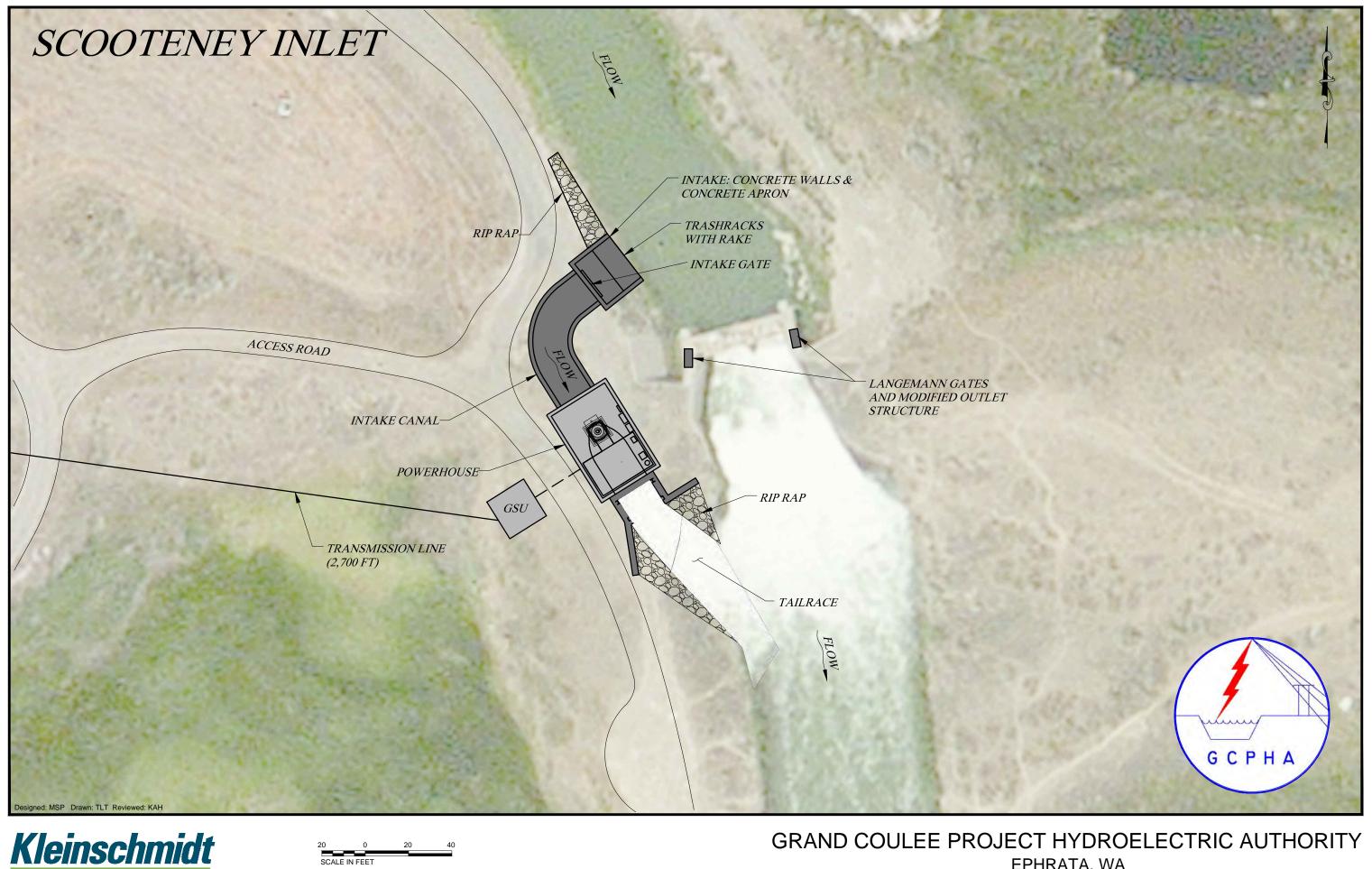
# 6.0 POTENTIAL NEXT STEPS

Based on the results of this study, the Project may be feasible if a new emerging technology development (Scenario Three) is considered. If GCPHA decides to pursue a new emerging technology option, the next steps are:

- <u>Review the available unconventional emerging technologies that have lower equipment</u> and more simple and inexpensive civil infrastructure costs compared to a conventional Kaplan pit turbine. Appendix A contains selected manufacturer literature from Natel Energy, VA Tech (Ecobulb), and Voith (StreamDiver) that illustrates various emerging low head technologies that could possibly produce a financially feasible project. Preliminary engineering and addressing any FERC licensing issues would only begin after a feasible concept has been further developed and confirmed. The review could involve contacting the low head T/G vendors to confirm site compatibility with their product. If compatible then vendors could submit quotes and a feasible concept could be developed.
- <u>Continue discussions with Franklin PUD about purchasing Project output and a potential</u> <u>transmission interconnection</u>. The study assumes interconnecting the Project to the BBEC system. This discussion would likely be focused on project costs and assumed power values as well as the contractual structure of a potential agreement.
- <u>Apply for an extension and advancement of FERC licensing</u> if the technology review results in a feasible concept and GCPHA decides to pursue preliminary engineering.

# **APPENDIX A**

# **PROJECT LAYOUT**



SCALE IN FEET

# EPHRATA, WA

# **APPENDIX B**

# SITE PHOTOGRAPHS

#### SCOOTENEY INLET OCTOBER 2014



PHOTO 1 INTAKE FOR RADIAL GATE CHECK DROP



PHOTO 2 DOWNSTREAM END OF CHECK DROP

# SCOOTENEY INLET OCTOBER 2014



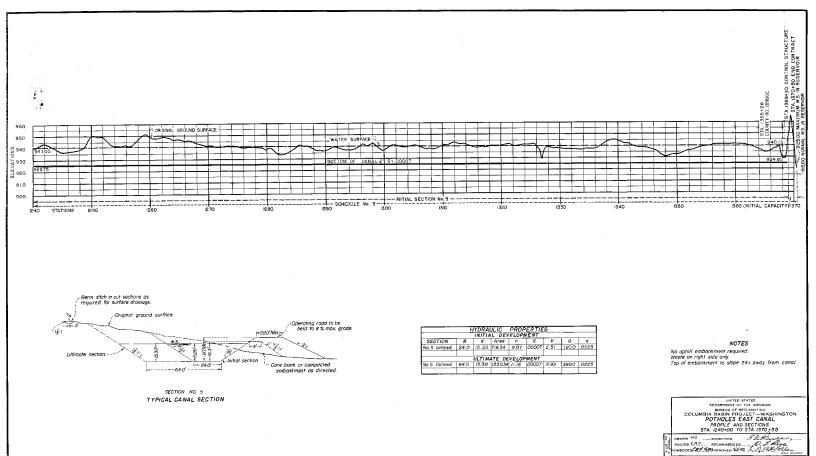
PHOTO 3 PROPOSED LOCATION FOR POWERHOUSE AND WATER CHANNEL

# APPENDIX C

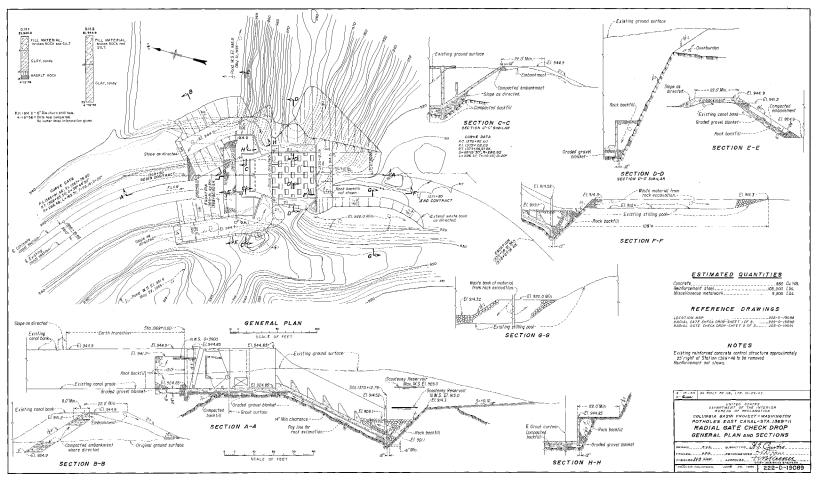
# **EXISTING DRAWINGS**

### NOT INCLUDED IN PUBLIC VERSION

(THIS MATERIAL CONTAINS CONFIDENTIAL INFORMATION AND DISTRIBUTION TO THIRD PARTIES IS RESTRICTED BY NON-DISCLOSURE AGREEMENTS WITH THE U.S. BUREAU OF RECLAMATION.)



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APPENDIX D

20 YEAR PRO FORMAS

20 YEAR PRO FORMA — SCENARIO ONE

# Pro Forma Cash Flow Scooteney Inlet Scenario One

| Assumptions            |               | Cash Flow  |               |             |             |             |             |             |             |             |             |             |             |
|------------------------|---------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                        |               |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |               | Year   | 1             | 2           | 3           | 4           | 5           | 6           | 7           | 8           | 9           | 10          | 11          |
|                        |               |  |               |             |             |             |             |             |             |             |             |             |             |
| Capital Cost           | \$ 12,220,000 | Debt Service   | \$899,169     | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   |
| Debt Period (Years)    | 20            |  |               |             |             |             |             |             |             |             |             |             |             |
| Interest Rate          | 4%            | Operations Cost  | \$76,700      | \$79,001    | \$81,371    | \$83,812    | \$86,327    | \$88,916    | \$91,584    | \$94,331    | \$97,161    | \$100,076   | \$103,078   |
| Operations Cost        | \$ 76,700     | Maintenance Cost   | \$76,700      | \$79,001    | \$81,371    | \$83,812    | \$86,327    | \$88,916    | \$91,584    | \$94,331    | \$97,161    | \$100,076   | \$103,078   |
| O&M Escalation         | 3%            |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |               | Admin Cost   | \$76,700      | \$79,001    | \$81,371    | \$83,812    | \$86,327    | \$88,916    | \$91,584    | \$94,331    | \$97,161    | \$100,076   | \$103,078   |
| Maintenance Cost       | \$ 76,700     |  |               |             |             |             |             |             |             |             |             |             |             |
| Maintenance Escalation | 3%            | Power Production Cost (\$/MWH)                                       | \$147         | \$148       | \$149       | \$150       | \$151       | \$152       | \$153       | \$154       | \$155       | \$156       | \$158       |
| Admin Cost             | \$ 76,700     | Power Sales  | \$460,200     | \$474,006   | \$488,226   | \$502,873   | \$517,959   | \$533,498   | \$549,503   | \$565,988   | \$582,968   | \$600,457   | \$618,470   |
| O&M Escalation         | 3%            |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |               | Cash Flow (-)  | (\$669,069)   | (\$662,166) | (\$655,056) | (\$647,733) | (\$640,189) | (\$632,420) | (\$624,418) | (\$616,175) | (\$607,685) | (\$598,941) | (\$589,934) |
| Annual Energy (MWH)    | 7,670         |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |               | Annual Power Value (\$/MWH)  | \$60          | \$62        | \$64        | \$66        | \$68        | \$70        | \$72        | \$74        | \$76        | \$78        | \$81        |
| Power Value (\$/MWH)   | 60            |  |               |             |             |             |             |             |             |             |             |             |             |
| Power Value Escelation | 3%            | Power Value Gap (\$/MWH)   | \$87          | \$86        | \$85        | \$84        | \$83        | \$82        | \$81        | \$80        | \$79        | \$78        | \$77        |
|                        |               | Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$37          | \$37        | \$36        | \$36        | \$36        | \$35        | \$35        | \$34        | \$34        | \$33        | \$33        |
|                        |               | NPV (4% IRR)   | (\$8,176,811) |             |             |             |             |             |             |             |             |             |             |

# Pro Forma Cash Flow Scooteney Inlet Scenario One

| Cash Flow  |             |             |             |             |             |             |             |             |             |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|  |             |             |             |             |             |             |             |             |             |
| Year   | 12          | 13          | 14          | 15          | 16          | 17          | 18          | 19          | 20          |
| Debt Service   | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   | \$899,169   |
| Operations Cost  | \$106,171   | \$109,356   | \$112,637   | \$116,016   | \$119,496   | \$123,081   | \$126,773   | \$130,577   | \$134,494   |
| Maintenance Cost   | \$106,171   | \$109,356   | \$112,637   | \$116,016   | \$119,496   | \$123,081   | \$126,773   | \$130,577   | \$134,494   |
| Admin Cost   | \$106,171   | \$109,356   | \$112,637   | \$116,016   | \$119,496   | \$123,081   | \$126,773   | \$130,577   | \$134,494   |
| Power Production Cost (\$/MWH)                                       | \$159       | \$160       | \$161       | \$163       | \$164       | \$165       | \$167       | \$168       | \$170       |
| Power Sales  | \$637,024   | \$656,135   | \$675,819   | \$696,094   | \$716,977   | \$738,486   | \$760,640   | \$783,460   | \$806,963   |
| Cash Flow (-)  | (\$580,657) | (\$571,101) | (\$561,259) | (\$551,122) | (\$540,681) | (\$529,926) | (\$518,849) | (\$507,439) | (\$495,687) |
| Annual Power Value (\$/MWH)  | \$83        | \$86        | \$88        | \$91        | \$93        | \$96        | \$99        | \$102       | \$105       |
| Power Value Gap (\$/MWH)   | \$76        | \$74        | \$73        | \$72        | \$70        | \$69        | \$68        | \$66        | \$65        |
| Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$32        | \$32        | \$31        | \$31        | \$30        | \$29        | \$29        | \$28        | \$28        |
| NPV (4% IRR)   |             |             |             |             |             |             |             |             |             |

20 Year Pro Forma — Scenario Two

# Pro Forma Cash Flow Scooteney Inlet Scenario Two

| Assumptions              |              | Cash Flow  |               |             |                    |             |             |                   |             |             |             |             |             |
|--------------------------|--------------|--|---------------|-------------|--------------------|-------------|-------------|-------------------|-------------|-------------|-------------|-------------|-------------|
|                          |              |  |               |             |                    |             |             |                   |             |             |             |             |             |
| Best Case Cost Reduction | 25%          | 6 Year   | 1             | 2           | 3                  | 4           | 5           | 6                 | 7           | 8           | 9           | 10          | 11          |
|                          |              |  |               |             |                    |             |             |                   |             |             |             |             |             |
| Capital Cost             | \$ 9,570,000 | Debt Service   | \$673,356     | \$673,356   | \$673 <i>,</i> 356 | \$673,356   | \$673,356   | \$673,356         | \$673,356   | \$673,356   | \$673,356   | \$673,356   | \$673,356   |
| Debt Period (Years)      | 20           |  |               |             |                    |             |             |                   |             |             |             |             |             |
| Interest Rate            | 3.5%         | 6 Operations Cost  | \$38,350      | \$39,501    | \$40,686           | \$41,906    | \$43,163    | \$44,458          | \$45,792    | \$47,166    | \$48,581    | \$50,038    | \$51,539    |
| Operations Cost          | \$ 38,350    | Maintenance Cost   | \$38,350      | \$39,501    | \$40,686           | \$41,906    | \$43,163    | \$44,458          | \$45,792    | \$47,166    | \$48,581    | \$50,038    | \$51,539    |
| O&M Escalation           | 39           |  | +,            | +/          | +                  | +           | +           | + · · · / · · · · | +           | +,====      | +           | +,          | + /         |
|                          |              | Admin Cost   | \$38,350      | \$39,501    | \$40,686           | \$41,906    | \$43,163    | \$44,458          | \$45,792    | \$47,166    | \$48,581    | \$50,038    | \$51,539    |
| Maintenance Cost         | \$ 38,350    |  |               |             |                    |             |             |                   |             |             |             |             |             |
| Maintenance Escalation   | 3%           | 6 Power Production Cost (\$/MWH)                                     | \$103         | \$103       | \$104              | \$104       | \$105       | \$105             | \$106       | \$106       | \$107       | \$107       | \$108       |
| Admin Cost               | \$ 38,350    | Power Sales  | \$460,200     | \$474,006   | \$488,226          | \$502,873   | \$517,959   | \$533,498         | \$549,503   | \$565,988   | \$582,968   | \$600,457   | \$618,470   |
| O&M Escalation           | 39           | 6  |               |             |                    |             |             |                   |             |             |             |             |             |
|                          |              | Cash Flow (-)  | (\$328,206)   | (\$317,851) | (\$307,186)        | (\$296,201) | (\$284,886) | (\$273,232)       | (\$261,228) | (\$248,865) | (\$236,130) | (\$223,013) | (\$209,503) |
| Annual Energy (MWH)      | 7,670        |  |               |             |                    |             |             |                   |             |             |             |             |             |
|                          |              | Annual Power Value (\$/MWH)  | \$60          | \$62        | \$64               | \$66        | \$68        | \$70              | \$72        | \$74        | \$76        | \$78        | \$81        |
| Power Value (\$/MWH)     | 6            |  |               |             |                    |             |             |                   |             |             |             |             |             |
| Power Value Escalation   | 39           | 6 Power Value Gap (\$/MWH)   | \$43          | \$41        | \$40               | \$39        | \$37        | \$36              | \$34        | \$32        | \$31        | \$29        | \$27        |
|                          |              | Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$18          | \$18        | \$17               | \$16        | \$16        | \$15              | \$15        | \$14        | \$13        | \$12        | \$12        |
|                          |              | NPV (4% IRR)   | (\$3,086,338) |             |                    |             |             |                   |             |             |             |             |             |

# Pro Forma Cash Flow Scooteney Inlet Scenario Two

| Cash Flow  |             |             |             |             |             |             |             |            |            |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|------------|------------|
|  |             |             |             |             |             |             |             |            |            |
| Year   | 12          | 13          | 14          | 15          | 16          | 17          | 18          | 19         | 20         |
| Debt Service   | \$673,356   | \$673,356   | \$673,356   | \$673,356   | \$673,356   | \$673,356   | \$673,356   | \$673,356  | \$673,356  |
|  |             |             |             |             |             |             |             |            |            |
| Operations Cost  | \$53,085    | \$54,678    | \$56,318    | \$58,008    | \$59,748    | \$61,540    | \$63,387    | \$65,288   | \$67,247   |
| Maintenance Cost   | \$53,085    | \$54,678    | \$56,318    | \$58,008    | \$59,748    | \$61,540    | \$63,387    | \$65,288   | \$67,247   |
| Admin Cost   | \$53,085    | \$54,678    | \$56,318    | \$58,008    | \$59,748    | \$61,540    | \$63,387    | \$65,288   | \$67,247   |
| Power Production Cost (\$/MWH)                                       | \$109       | \$109       | \$110       | \$110       | \$111       | \$112       | \$113       | \$113      | \$114      |
| Power Sales  | \$637,024   | \$656,135   | \$675,819   | \$696,094   | \$716,977   | \$738,486   | \$760,640   | \$783,460  | \$806,963  |
| Cash Flow (-)  | (\$195,587) | (\$181,254) | (\$166,491) | (\$151,285) | (\$135,623) | (\$119,491) | (\$102,875) | (\$85,761) | (\$68,133) |
| Annual Power Value (\$/MWH)  | \$83        | \$86        | \$88        | \$91        | \$93        | \$96        | \$99        | \$102      | \$105      |
| Power Value Gap (\$/MWH)   | \$26        | \$24        | \$22        | \$20        | \$18        | \$16        | \$13        | \$11       | \$9        |
| Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$11        | \$10        | \$9         | \$8         | \$8         | \$7         | \$6         | \$5        | \$4        |
| NPV (4% IRR)   |             |             |             |             |             |             |             |            |            |

20 YEAR PRO FORMA — SCENARIO THREE

# Pro Forma Cash Flow Scooteney Inlet Scenario Three

| Assumptions            |            |           | Cash Flow  |            |            |                      |           |           |           |           |           |               |                 |           |
|------------------------|------------|-----------|--|------------|------------|----------------------|-----------|-----------|-----------|-----------|-----------|---------------|-----------------|-----------|
|                        |            |           |  |            |            |                      |           |           |           |           |           |               |                 |           |
|                        |            |           | Year   | 1          | 2          | 3                    | 4         | 5         | 6         | 7         | 8         | 9             | 10              | 11        |
|                        |            |           |  |            |            |                      |           |           |           |           |           |               |                 |           |
| Capital Cost           | \$ <u></u> | 4,490,000 | Debt Service   | \$315,921  | \$315,921  | \$315,921            | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921     | \$315,921       | \$315,921 |
| Debt Period (Years)    |            | 20        |  |            |            |                      |           |           |           |           |           |               |                 |           |
| Interest Rate          |            | 3.5%      | Operations Cost  | \$32,500   | \$33,475   | \$34,479             | \$35,514  | \$36,579  | \$37,676  | \$38,807  | \$39,971  | \$41,170      | \$42,405        | \$43,677  |
| Operations Cost        | Ś          | 32,500    | Maintenance Cost   | \$32,500   | \$33,475   | \$34,479             | \$35,514  | \$36,579  | \$37,676  | \$38,807  | \$39,971  | \$41,170      | \$42,405        | \$43,677  |
| O&M Escalation         | Ŧ          | 3%        |  | +,         | +,         | <i>+ • · , · · •</i> | +/        | + )       | + /       | +/        | +/        | + · - / - · · | + · _ / · · · · | + ,       |
|                        |            |           | Admin Cost   | \$32,500   | \$33,475   | \$34,479             | \$35,514  | \$36,579  | \$37,676  | \$38,807  | \$39,971  | \$41,170      | \$42,405        | \$43,677  |
| Maintenance Cost       | \$         | 32,500    |  |            |            |                      |           |           |           |           |           |               |                 |           |
| Maintenance Escalation |            | 3%        | Power Production Cost (\$/MWH)                                       | \$64       | \$64       | \$65                 | \$65      | \$65      | \$66      | \$67      | \$67      | \$68          | \$68            | \$69      |
| Admin Cost             | \$         | 32,500    | Power Sales  | \$390,000  | \$401,700  | \$413,751            | \$426,164 | \$438,948 | \$452,117 | \$465,680 | \$479,651 | \$494,040     | \$508,862       | \$524,127 |
| O&M Escalation         |            | 3%        |  |            |            |                      |           |           |           |           |           |               |                 |           |
|                        |            |           | Cash Flow (-)  | (\$23,421) | (\$14,646) | (\$5,608)            | \$3,701   | \$13,290  | \$23,166  | \$33,339  | \$43,817  | \$54,609      | \$65,725        | \$77,174  |
| Annual Energy (MWH)    |            | 6,500     |  |            |            |                      |           |           |           |           |           |               |                 |           |
|                        |            |           | Annual Power Value (\$/MWH)  | \$60       | \$62       | \$64                 | \$66      | \$68      | \$70      | \$72      | \$74      | \$76          | \$78            | \$81      |
| Power Value (\$/MWH)   |            | 60        |  |            |            |                      |           |           |           |           |           |               |                 |           |
| Power Value Escalation |            | 3%        | Power Value Gap (\$/MWH)   | \$4        | \$2        | \$1                  | (\$1)     | (\$2)     | (\$4)     | (\$5)     | (\$7)     | (\$8)         | (\$10)          | (\$12)    |
|                        |            |           | Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$1        | \$1        | \$0                  | (\$0)     | (\$1)     | (\$1)     | (\$2)     | (\$2)     | (\$3)         | (\$4)           | (\$4)     |
|                        |            |           | NPV (4% IRR)   | \$846,174  |            |                      |           |           |           |           |           |               |                 |           |

# Pro Forma Cash Flow Scooteney Inlet Scenario Three

| Cash Flow  |           |           |           |           |           |           |           |           |           |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|  |           |           |           |           |           |           |           |           |           |
| Year   | 12        | 13        | 14        | 15        | 16        | 17        | 18        | 19        | 20        |
| Debt Service   | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 | \$315,921 |
| Operations Cost  | \$44,988  | \$46,337  | \$47,727  | \$49,159  | \$50,634  | \$52,153  | \$53,718  | \$55,329  | \$56,989  |
| Maintenance Cost   | \$44,988  | \$46,337  | \$47,727  | \$49,159  | \$50,634  | \$52,153  | \$53,718  | \$55,329  | \$56,989  |
| Admin Cost   | \$44,988  | \$46,337  | \$47,727  | \$49,159  | \$50,634  | \$52,153  | \$53,718  | \$55,329  | \$56,989  |
| Power Production Cost (\$/MWH)                                       | \$69      | \$70      | \$71      | \$71      | \$72      | \$73      | \$73      | \$74      | \$75      |
| Power Sales  | \$539,851 | \$556,047 | \$572,728 | \$589,910 | \$607,607 | \$625,836 | \$644,611 | \$663,949 | \$683,867 |
| Cash Flow (-)  | \$88,967  | \$101,114 | \$113,625 | \$126,511 | \$139,784 | \$153,455 | \$167,537 | \$182,040 | \$196,979 |
| Annual Power Value (\$/MWH)  | \$83      | \$86      | \$88      | \$91      | \$93      | \$96      | \$99      | \$102     | \$105     |
| Power Value Gap (\$/MWH)   | (\$14)    | (\$16)    | (\$17)    | (\$19)    | (\$22)    | (\$24)    | (\$26)    | (\$28)    | (\$30)    |
| Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | (\$5)     | (\$6)     | (\$6)     | (\$7)     | (\$8)     | (\$9)     | (\$9)     | (\$10)    | (\$11)    |
| NPV (4% IRR)   |           |           |           |           |           |           |           |           |           |

**APPENDIX E** 

# ALTERNATIVE LOW-HEAD TURBINE TECHNOLOGIES

# hydroEngine

# a water-to-wire system for low head applications

Natel Energy, Inc. manufactures an innovative, patented hydraulic turbine called the hydroEngine, which operates with high efficiency in low head applications.

# How it works

As water flows through the hydroEngine, the blades are driven in linear paths around two parallel shafts. Mechanical energy is taken off of either or both shafts to drive

over a range of flows as low as 0.4 cms.

Natel's water-to-wire packages featuring

the hydroEngine can be installed in a range

existing dams, with a minimum of civil works.

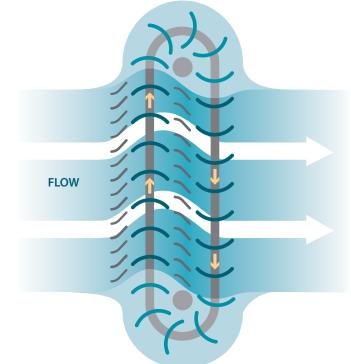
hydroEngine ensures easy maintenance and

repair. The moving components in each unit

of settings, including irrigation canals and

Additionally, the modular design of the

a conventional generator. Water enters the penstock, passes through the SLH unit, and exits the draft tube at or near stream velocity.



#### CURRENT PRODUCT

| SLH100-L |
|----------|

500kW

Natel Energy, Inc. 2175 Monarch St. Alameda, CA 94501 T: 510 342 5269 info@natelenergy.com www.natelenergy.com

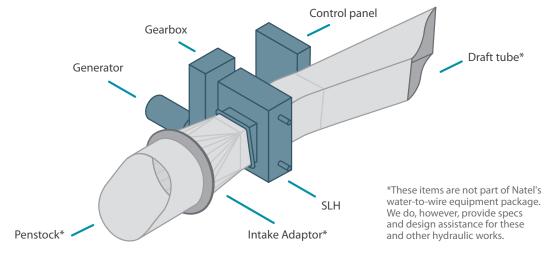
NATEL ENERGY

Technology AdvantagesThe hydroEngine has been specificallycomprise a single cassette module thatdesigned for high performance at low headscan be easily removed from the engine

case with an overhead lift.

- Fish friendly
- No cavitation
- Minimizes need for site excavation
- Enables speedy maintenance
- Reduces costs associated with unit repair
- Delivers high performance at low head
- Maintains high efficiency as flow decreases

# hydroEngine Equipment Package



The unique design of the hydroEngine, or SLH, enables the production of low cost renewable energy from flowing water at heads ranging from 2m (6 ft) to 18m (60 ft) high. Systems are integrated with a generator, switchgear, and SCADA compliant controls designed to work across multiple installations if needed. This provides a modular, easy-toinstall solution, significantly reducing construction costs and speeding time to completion.

# **Operating Envelope**



# **Operating History**

The SLH has demonstrated 75 to 80% hydraulic efficiency in hydraulic laboratory and field tests. Several different configurations have been installed and operated in field test and pilot commercial settings:

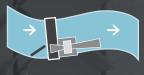
- A stream setting where a 35 kW hydroEngine ran for over 10,000 operating hours in the course of four years.
- Irrigation canal drops, including a 180 kW unit and a pilot of the SLH10 capable of producing 25 kW at 13 feet of head.
- A thermal power plant cooling water outfall.

hydroEngine is a registered trademark of Natel Energy, Inc. All other content is (c) Natel Energy, 2014. All rights reserved.

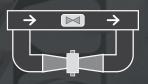
# TYPES OF



**Run of river** 



In dam



In pipe

Natel Energy, Inc. 2175 Monarch St. Alameda, CA 94501 T: 510 342 5269 info@natelenergy.com www.natelenergy.com





**VA TECH HYDRO** 

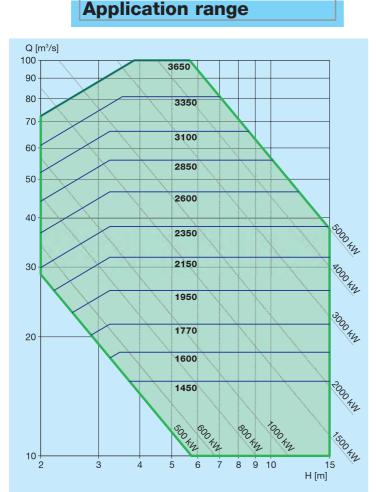
# **COMPACT ECOBulb™ TURBINE GENERATOR**



# ECOBulb™ TURBINE GENERATOR

VA TECH Hydro, a world leader in Compact turbines, introduces the development of the ECOBulb™ Turbine Generator. The unit design minimizes investment in civil work and electromechanical equipment and significantly reduces maintenance costs throughout the life cycle of the plant. The result is the economical development of sites having low head potential while minimizing the ecological impact.

The ECOBulb<sup>™</sup> unit is the unique combination of a single or double regulated axial turbine with a direct coupled low speed synchronous generator including a permanent magnet rotor (PMG) integrated into an air pressurized bulb. The removal of the step-up gear allows a simplification of the



mechanical elements, a reduction of the size of the bulb and a huge life extension of the generating unit.

The ECOBulb<sup>™</sup> turbine generator brings the industry unmatched advantages in investment costs for civil and electro-mechanical equipment as well as the ability to tap low head potential with high economic results.

The unit design minimizes maintenance costs and provides the maximum energy generation through high levels of hydraulic and electrical efficiencies.

The ECOBulb<sup>™</sup> design also provides many ecological advantages. Generator cooling is achieved without external auxiliary systems by utilizing the bulb surfaces cooled by the surrounding river water. The two bearings supporting the shaft system are lubricated by biodegradable oil and grease. Since the units are completely submerged, the reduction in noise emission makes their installation in residential areas possible. Finally, the low profile of the ECOBulb<sup>™</sup> allows an aesthetic integration of the unit's installation into the site's landscape.

The hydraulic profiles used have been developed and tested in our hydraulic laboratories and the electrical and thermal technologies are derived from large bulb generator units built by VA TECH HYDRO.

# **Technical data**

- Head H between 2 and 15 m
- Flow Q between 15 and 100 m<sup>3</sup>/s
- Output P between 500 and 5000 kW

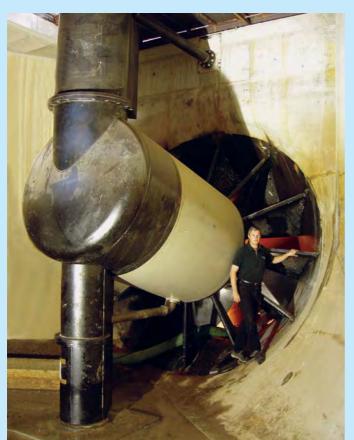
# **System features**

- Integrated turbine generator unit with single-source engineering
- Single or double-regulated turbine for maximum energy generation
- High turbine and generator efficiencies at part and full load
- Reduced civil work costs in excavation and concreting thanks to the axial unit type and the high specific discharge
- Minimum maintenance through removal of the step-up gear and its large quantity of lubricating oil



▲ Double regulated ECOBulb™ unit

# Single regulated ECOBulb™ unit ready for operation (Paullo, Italy)





▲ Rotor with Permanent Magnets (Aubas, France)



# VA TECH HYDRO worldwide

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sustainable solutions. for a better life. www.vatech-hydro.com



# StreamDiver<sup>®</sup> Utilizing New Hydropower Potential





1+2 Typical Power Plant Arrangement with StreamDiver

# Challenges for low head hydropower plants

Over 85 percent of all existing dams in the world remain unused for hydropower generation. The StreamDiver turbine was developed to tap this potential, especially at low head sites which so far could not be exploited.

Even though hydropower accounts for the largest share of renewable energies worldwide, there is still sufficient potential for energetic development. Until recently, run of river plants with low heads were regarded as uneconomical and therefore often remained unused. In order to take advantage of this unused potential, in cooperation with its subsidiary Kössler, which acts as Voith's competence center for Small Hydro in Europe, Voith has developed the StreamDiver, a new compact propeller turbine particularly suited to taking over where conventional plants may not be viable. The set-up and eco-friendly features make the power unit especially feasible where weirs or dams already exist. The StreamDiver offers a compact, low-maintenance and oil-free alternative in the field of hydropower.

| StreamDiver Features                   | Your benefits  |
|--|--|
| Oil free turbine solution              | + environmental acceptance   |
| Simplified technical complexity        | <ul> <li>+ low maintenance</li> <li>+ high availability</li> <li>+ no turbine <ul> <li>peripheral equipment</li> <li>required</li> </ul> </li> </ul>                 |
| Standardized design                    | <ul> <li>+ short delivery times</li> <li>+ approved concept</li> <li>+ minimized spare part<br/>administration</li> </ul>  |
| Compact and submersible turbine design | <ul> <li>+ flexible plant</li> <li>integration</li> <li>+ easy handling for</li> <li>maintenance and</li> <li>service</li> <li>+ reduction of civil costs</li> </ul> |

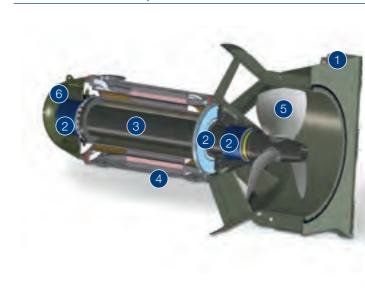
# Simplicity as key to reliability

Higher availability and less technical complexity: the StreamDiver's compact and modular design and its maintenance-free operation minimizes costs.

The StreamDiver will allow construction work to be kept at a minimum. The power unit is installed directly in the water with only the power cable exposed. The entire drivetrain, consisting of the turbine, shaft, bearings and generator, is situated in a bulb-turbine-type housing. In addition, the bulb is filled with water, which completely lubricates its bearings, ruling out any risk of water contamination.

The turbine itself is designed as a propeller turbine, meaning that neither rotor blades nor guide vanes are movable. These features negate the need for a visible or accessible power house.

By switching individual turbines on and off, or by regulating the turbine speed an operator can control the flow of his plant.



StreamDiver Main Components

For shutdowns a separate gate is used, which simultaneously allows for speed to be controlled in order to start and synchronize the compact turbines. All these design solutions support a comparatively low total cost of ownership.

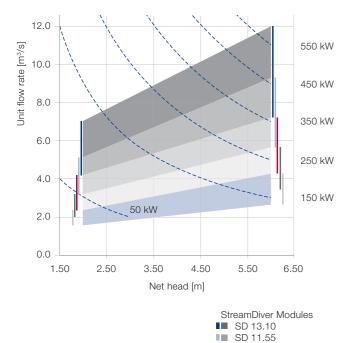
Conventional hydropower plants are designed according to individual requirements. The StreamDiver, in contrast, is an affordable serial product. It has numerous application possibilities around the world. The technical features of the Stream-Diver represent the latest developments in the field of small hydropower.

- 1 Turbine housing with guide vanes
- 2 Radial and axial bearing coating on shaft ends
- 3 Shaft
- 4 Generator
- 5 Runner
- 6 Bulb nose



#### Application diagram:

The application diagram allows a preliminary module size selection based on rated head and flow. To find out the best array and number of compact turbines, conditions such as annual flow, head duration curve and overall physical limitations are also to be considered. For identifying the best project specific solution, the application range of the different modules is overlapping. The following operational criteria should be considered:

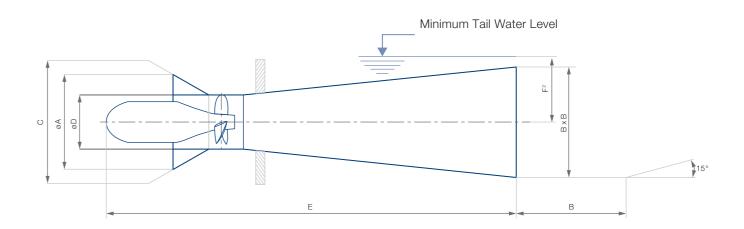


SD 10.15 SD 8.95 SD 7.90 · The discharge through turbine for single unit is limited in a range of 2 -  $12 \text{ m}^3/\text{s}$ .

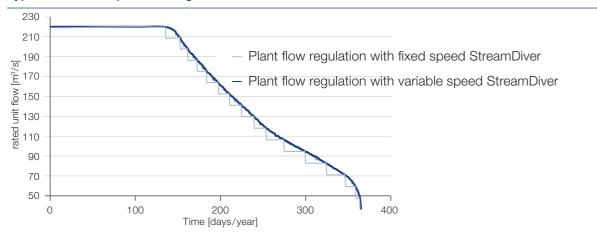
- The typical head range for StreamDiver is 2 6 m. However, in certain cases the standardized design modules can be engineered for high heads up to 10 m if the project is economically attractive.
- · The civil structure shall facilitate the minimum submergence of the machine for cavitation free operation of the StreamDiver.
- Unit flow is limited by the runner diameter.

#### StreamDiver sizing:

The main dimensions of the StreamDiver will vary depending on the selected module size. The setting of the turbine will be given by the minimum tail water level. The below given turbine layout is basis for the preliminary planning. Nevertheless, the final plant and intake layout needs to be adopted to the local requirements with the support of Voith.



#### Typical multi unit operation diagram:



The StreamDiver is a non-regulated machine. In order to utilize the complete potential of any site, multiple number of units are required to be installed. Optionally, the StreamDiver can be equipped with a frequency converter to allow variable speed operation. In this case the StreamDiver unit can follow the available flow.

#### Main dimensions:

| Α    | В                                  | <b>C</b> <sup>1</sup>   | D  | E   |
|------|------------------------------------|---|--|---|
| mm   | mm                                 | m <sup>2</sup>  | mm   | mm  |
| 1380 | 1580                               | 2,2   | 790  | 6000  |
| 1560 | 1790                               | 2,7   | 900  | 6700  |
| 1770 | 2030                               | 3,5   | 1020   | 7600  |
| 2020 | 2310                               | 4,5   | 1160   | 8700  |
| 2380 | 2620                               | 5,7   | 1310   | 9900  |
|      | mm<br>1380<br>1560<br>1770<br>2020 | mm         mm           1380         1580           1560         1790           1770         2030           2020         2310 | mm         mm         m²           1380         1580         2,2           1560         1790         2,7           1770         2030         3,5           2020         2310         4,5 | mm         mm         m²         mm           1380         1580         2,2         790           1560         1790         2,7         900           1770         2030         3,5         1020           2020         2310         4,5         1160 |

<sup>1</sup> Minimum intake gross area in case of penstock or channel applications. <sup>2</sup> Dimension F will be defined by Voith. In general the draft tube exit needs to be placed below the minimum tail water level.



1-4 Factory assembly of StreamDiver 5 Retrieval from power plant

# Easy Assembly and Service

Flexible and easy to handle: Assembly and disassembly of Finally, with the help of an all encompassing steel structure, the StreamDiver is a task done by a few hands. Before experts get access to the turbine's components. In four steps removing one turbine from an array, the machinery will be the StreamDiver can be dismantled in its main components automatically shut down with a shut-off valve. Then mechanics (Fig. 1-4). No special tools are required for the disassembly remove the StreamDiver from the water with a mobile crane, process. since the power unit has a weight of less than ten tons.

# Power Plant Equipment

voltage circuit breaker, an electrical protection and a synchronization unit. Additionally, an automation cubicle is foreseen. The StreamDiver will be equipped with temperature, vibration and leakage sensors. All sensors will be connected to a programmable logic control (PLC). The PLC allows a continous monitoring of the unit status and the automatic synchronization and shut down of the unit. The PLC will be placed in a control cubicle. Depending on the customer requirements, the plant control can also be integrated within the Stream-Diver Control cubicle. The current standard foresees the StreamDiver to be connected directly to the grid. Due to local grid codes Voith is able to equip the unit with a reactive power control unit. A further variant considers to equip each StreamDiver with a full frequency converter; this allows a variable speed operation and a reactive power control in one. The decision if a frequency converter is mainly drifted depends on the local hydraulic site conditions and economical considerations.



#### **Project Specific Site Equipment**

In addition to the standard scope of supply, the following project equipment should be considered:

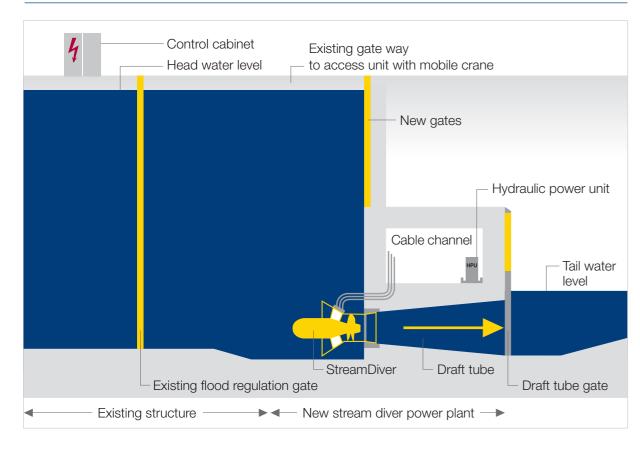
- Trash rack and cleaning system
- Stop logs to maintain the trash rack and its cleaning system
- Fish bypass system
- High voltage transformer and grid connection system

The arrangement and its necessity depend on the local site condition and customer specific requirements.

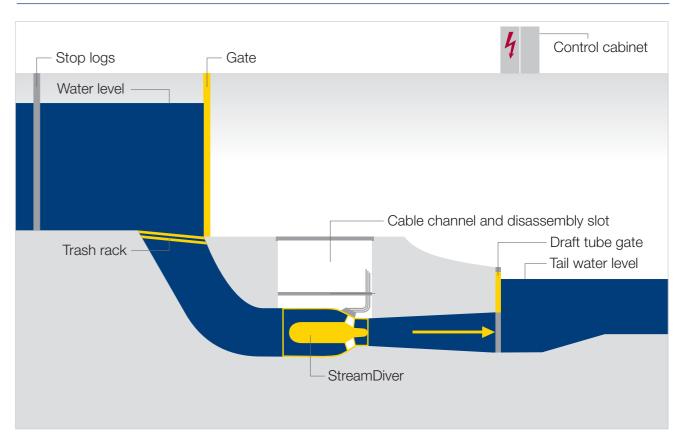
# Hydropower Plant layout examples

The principle idea is to place the StreamDiver under water. The electrical and plant peripheral equipment can be placed safely and is easily accessible outside the river stream.

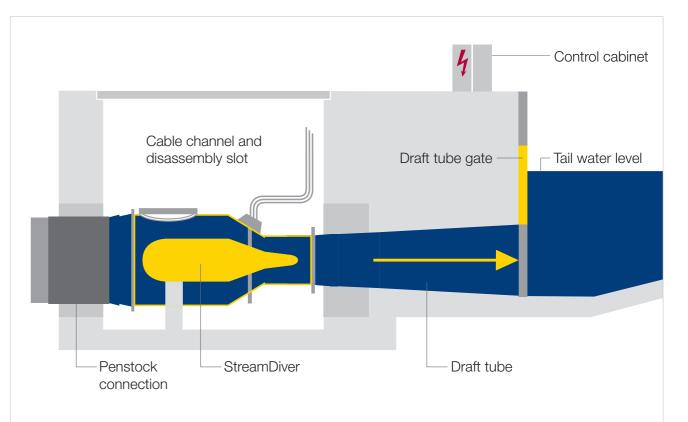
#### Case Study 1: Integration in existing flood regulation weir



#### Case Study 2: Residual flow power plant



Case Study 3: Integration in existing Penstock



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A Voith and Siemens Company



# **SCOOTENEY OUTLET**

# SCREENING LEVEL FEASIBILITY REPORT

**SCOOTENEY OUTLET** 

FERC No. P-14317

Prepared for:

Grand Coulee Project Hydroelectric Authority Ephrata, Washington

Prepared by:



Gresham, Oregon www.KleinschmidtGroup.com

February 2015

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## SCREENING LEVEL FEASIBILITY REPORT

## SCOOTENEY OUTLET FERC No. P-14317

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- APPENDIX D 20 YEAR PRO FORMA SCENARIO ONE

20 Year Pro Forma — Scenario Two

APPENDIX E ALTERNATIVE LOW-HEAD TURBINE TECHNOLOGIES

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### SCREENING LEVEL FEASIBILITY REPORT

#### SCOOTENEY OUTLET FERC No. P-14317

# **EXECUTIVE SUMMARY**

The proposed Scooteney Outlet Hydroelectric Project (Project) would utilize irrigation water released from the Scooteney Reservoir. The Project is located directly downstream from the Scooteney Outlet drop structure, which regulates the release of water from Scooteney Reservoir. Kleinschmidt Associates (Kleinschmidt) developed the project concept through existing site information, including site flow data, topography, site visits, discussions with Grand Coulee Project Hydroelectric Authority (GCPHA), and information from equipment vendors.

The proposed Project development was evaluated under two scenarios both of which consider emerging turbine and generator technologies. The first scenario includes two new 500 kilowatt (kW) Very Low Head (VLH) units with integrated crest gates, a new controls and power equipment enclosure, a transformer, and transmission line. Infrastructure for the VLH units includes an extension of the concrete canal walls downstream of the outlet structure, a new center concrete support pier, and a new frame for lifting the unit. The second scenario considers an alternative emerging technology, specifically Natel low-head units, which have a reduced capital cost, but produce less power than the first scenario VLH units for this site. The Project would produce approximately 4,500 megawatt hour (MWh) of energy annually using Scenario One, the VLH technology approach, and approximately 3,500 MWh annually with the Scenario Two approach using Natel technology.

Development costs for Scenario One, the VLH units, were based on vendor quotes and a preliminary layout while the development costs for Scenario Two, the Natel unit, were pro-rated based on costs from a current development being built in central Oregon. It was assumed efficiencies would be made for the operation and maintenance (O&M) costs for both scenarios by using existing staff resources to operate and maintain the Project. Table 1 summarizes the results of each of the two scenarios.



| TABLE I DOMINIARI OF STODI RESCETS SCOOTENET OF THE |              |              |
|---|--------------|--------------|
|   | SCENARIO ONE | SCENARIO TWO |
| Total Development Cost Analysis                     | \$5,080,000  | \$4,490,000  |
| 20 Year Net Present Value                           | -\$1,300,000 | -\$1,530,000 |

# TABLE 1 SUMMARY OF STUDY RESULTS - SCOOTENEY OUTLET

The results from this study show that the Project is not financially viable under either scenario.

## SCREENING LEVEL FEASIBILITY REPORT

## SCOOTENEY OUTLET FERC No. P-14317

# **1.0 PROJECT DESCRIPTION**

## **1.1 EXISTING CONDITIONS**

The Scooteney Outlet drop structure is located in Franklin County, Washington, in the South Columbia Basin Irrigation District (SCBID), east of the Columbia River, and north of Pasco, Washington (Figure 1).

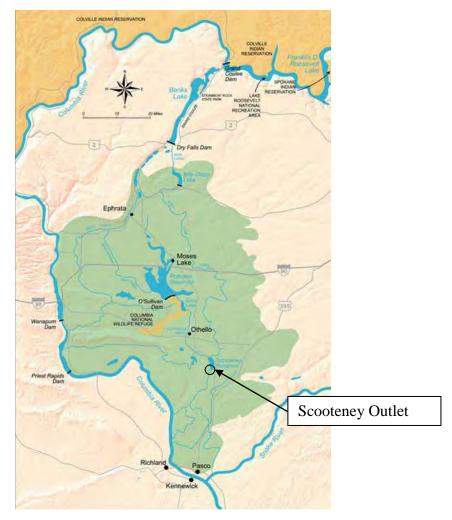


FIGURE 1 COLUMBIA BASIN PROJECT IRRIGATION AREA (BUREAU OF RECLAMATION MAP)

SCBID is part of the Columbia Basin Project which is owned by the United States Bureau of Reclamation (BOR). Scooteney Outlet, located on the Potholes East Canal, is a Transferred Works Project. This means that it is owned by BOR, but its operation and maintenance have been transferred to SCBID. The Scooteney Outlet drop structure is used to release water from Scooteney Reservoir. More details on the reservoir and canal elevations, drop structure, and water elevations are provided on existing canal drawings in Appendix C. The following site information was used to develop the Project concept and was provided by GCPHA, existing drawings, and data collected from site visits.

## Water Elevations:

- Headpond: 917 feet
- Tailwater: 905 feet

**Upstream Freeboard:** The Scooteney Reservoir has significant storage capacity so level control from the Project is not required to be as instantaneous as at other sites.

**Site Hydraulics:** Scooteney Outlet releases irrigation delivery flows during the irrigation season of late March through October. The annual flow duration curve provided in Figure 2 is based on historical site flow data from Scooteney Outlet.

- Annual Flow Patterns: Flow only during irrigation season
- Emergency Flow Capacity: 1,800 cubic feet per second (cfs)

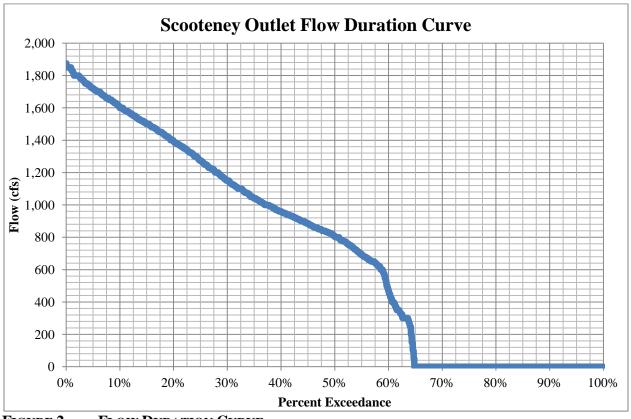


FIGURE 2 FLOW DURATION CURVE

**Geotechnical Considerations:** The proposed VLH structure is within the existing canal system. Based on a visual assessment the base and walls of the canal appear to be basalt bedrock topped with loose stone.

# 1.2 PROPOSED DEVELOPMENT - SCENARIO ONE

The Project concept layout for Scenario One with two VLH units is shown on Appendix A. The Project concept is located primarily in the canal downstream of the drop structure. Site photographs of the proposed Project location are provided in Appendix B. Scenario One has the following features:

- Capacity: 1,000 kilowatts (kW)
- Turbine Type: 2 VLH Turbines
- Turbine Maximum Flow: 1,200 cfs
- Gross Head: 12 feet
- Transmission Line Length: 2,700 feet



Water Control & Bypass: The upstream of the Project intake is the Scooteney Reservoir which has significant storage volume. This means that the ability to instantaneously pass flow after a unit shutdown is not critical as long as release can be re-established within a reasonable timeframe. Therefore, Kleinschmidt proposes two methods for flow passage in the event of an overflow or unit shut down.

- 1. The first method is a downward opening flap gate attached to the top of the VLH unit.
- 2. The second is to use a hoist to remove the VLH units from the water passage completely. The photographs in Figure 3 show VLH units with flap gates. The flap gates proposed for the Project would be approximately three times the height shown in the photographs (Figure 3).



FIGURE 3 VHL UNIT EXAMPLE PHOTOS

**Intake:** The existing tainter gates would act as the start of the intake with the extended canal walls creating a forebay area. Each VLH unit has an integrated trashrack screen on the face and an integrated trash sweeping arm.

**Powerhouse:** No powerhouse will be required as the VLH units will be set in the canal. A small building on a slab-on-grade will be required to house the controls and power electronics equipment.

**Generating Units:** Two VLH units are proposed because they cover the majority of the flow range shown in Figure 2. The higher end of the flow was not captured because a third unit would

not fit in the canal width and even if it did it's likely the marginal return would not justify a third unit.

- Type: VLH
  Operational Range: 95-600 cfs (each unit)
- Number: 2

Access and Constructability: Access to the turbine areas will be by the existing access road that is approximately 500 feet long off of Hendricks Road and 1.5 miles off of Route 17. The canal does not discharge from Scooteney Reservoir in the winter. There will be some minor surface water that will need to be controlled during construction.

**Substation and Transmission Interconnection:** A generator step-up transformer (GSU) is needed to match the voltage from the unit generator to the 13.2 kilovolt (kV) transmission line. Approximately 2,700 feet of three-phase transmission line and poles are needed to connect the Project's GSU to the overhead distribution line owned by Big Bend Electric Cooperative (BBEC). Unless GCPHA can negotiate a favorable wheeling rate with BBEC to deliver the power into Franklin Public Utility District's (PUD) system or the Bonneville Power Administration transmission system, GCPHA may consider and elect to construct a longer transmission line that interconnects directly to Franklin PUD's electric system or to the 34.5 kV transmission project line that connects to the BPA Scooteney Substation. System studies are required to finalize the design, equipment requirements, and potential system upgrades. The cost of these studies is included in the cost analysis for the Project.

# 1.3 PROPOSED DEVELOPMENT - SCENARIO TWO

The Scenario One development using the VLH technology does not show financial viability. Therefore, Kleinschmidt looked at utilizing other new unconventional low-head hydroelectric technologies. These technologies have either lower equipment costs, such as the Natel Energy's turbine and Andritz's EcoBulb, or do not require a powerhouse, such as Voith's StreamDiver matrix turbine. Appendix E provides more information on these technologies. Although these technologies typically have disadvantages of lower efficiencies and limited operational histories, the intent of conceptually reviewing these options was to determine if they warrant more detailed consideration.

For Scenario Two, Kleinschmidt selected three low-head Natel Energy units similar to a project currently being developed in Oregon, so that actual costs of an on-going project can be further considered. New infrastructure to support these units includes a combined intake/powerhouse that is integrated into the existing drop structure. A conceptual layout and a detailed cost analysis were not developed for this scenario. Instead, the development cost was determined by pro-rating actual costs from the project being developed in central Oregon, which has only one 400kW Natel unit. The rating of each Natel unit at Scooteney Outlet is estimated to be 240 kW for a total capacity of 720 kW, and the annual energy generation is estimated to be 3,500 MWh.

The advantage of this scenario is the anticipated lower costs of development. The disadvantage is that this technology is new, which means the design life of these units are not yet proven, energy production will be lower, and operation and maintenance costs are unknown. To offset the risk of unknowns, Natel has offered the option of providing project funding or a development partnership that would allow them to carry the technology risk.

#### 2.0 COST ANALYSIS

#### 2.1 CONSTRUCTION COST ANALYSIS

For Scenario One, an analysis of construction cost is provided in Table 2. The total construction cost includes the work and equipment to complete the Project. This table includes construction features, permanent civil work, purchase and installation of the turbine/generator equipment, mechanical equipment, electrical equipment, substation and interconnection and other related Project costs.

| ITEM | DESCRIPTION                             | CONTINGENCY | CONSTRUCTION<br>COST<br>ANALYSIS <sup>1</sup> | NOTES  |
|------|---|-------------|---|--|
| 1    | Mobilization and Demobilization         | 0%          | \$90,000                                      | Site set up, soil erosion measures, site restoration                                   |
| 2    | Cofferdams and Dewatering               | 0%          | \$0   | Project dewatered with existing gates  |
| 3    | Spillway Work                           | 0%          | \$0   | Flow spilled through gates in unit or through lifting unit                             |
| 4    | VLH Support<br>Structure                | 25%         | \$370,000                                     | Concrete work to support VLH units, slab, pier, walkways                               |
| 5    | Controls Building                       | 20%         | \$90,000                                      | 15' by 15' building for controls and power devices                                     |
| 6    | Turbine/Generator<br>Supply and Install | 10%         | \$3,250,000                                   | Water-to-wire package<br>including power equipment,<br>and controls                    |
| 7    | Balance of Plant                        | 20%         | \$60,000                                      | HVAC, misc. electrical work  |
| 8    | Substation and<br>Interconnection       | 25%         | \$430,000                                     | GSU, transmission lines,<br>primary metering, protection,<br>and interconnection study |
| 9    | Other                                   | 5%          | \$120,000                                     | Insurance and bonding  |
|      | Weighted Average<br>Contingency         | 13%         |   |  |
| C    | CONSTRUCTION COST<br>ANALYSIS TOTAL     |             | \$4,410,000                                   |  |

 TABLE 2
 CONSTRUCTION COST FOR SCENARIO ONE - SCOOTENEY OUTLET

<sup>&</sup>lt;sup>1</sup> These numbers are based on 2014 costs.

The VLH turbine package is very expensive due to a submerged generator and expensive power equipment to allow for variable speed operation. The T/G supply constitutes nearly 75% of the total construction cost.

The civil/site costs were developed based on quantities taken from the proposed concept layout and existing drawings of the canal combined with unit costs. The unit costs were from the manufacturer of the VLH's budgetary cost. In addition JR Merit, a Washington state contractor, provided input on regionally appropriate line item costs and construction considerations.

The estimated substation and interconnection capital cost includes the overhead transmission line, primary metering, special substation relay/protection equipment, system studies, a GSU, and GSU containment pad.

Table 2 includes contingencies for each area of work. Any work that will occur near a body of water or that will require deeper excavation or pile driving such as the spillway work, cofferdams, etc. was given a contingency of 25% due to unknowns with site geology. The water conveyance work was assigned a contingency of 20% due to the possibility of unknown subsurface conditions. Balance of plant and interconnection costs were given a contingency of 20% due to more unknowns as opposed to the 10% contingency used for turbine/generator equipment where budgetary quotes were provided by vendors.

Scenario Two construction costs were scaled from a current development in central Oregon. The development in Oregon is projected to cost \$1,300,000 with \$400,000 for the equipment and \$900,000 for the civil development for a single 400 kW turbine. That cost was tripled to \$3,900,000 for a three 240 kW turbine development for the Project. Kleinschmidt contacted the contractor building the development to discuss the projected costs. The contractor is nearly finished with the excavation and expects the project will meet the budget. Conceptual equipment prices for other non conventional turbine technologies indicate that this is reasonable. Further exploration into the details of this type of development and how it may apply will be required if GCPHA decides this option should be further considered.

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#### 2.2 OTHER DEVELOPMENT COSTS

There are a number of other development costs to consider aside from the previously quantified direct initial construction and installation. These items include:

- engineering
- construction assistance
- licensing and permitting
- environmental studies
- marketing fees
- legal fees
- transaction fees
- land acquisition
- sales tax
- property tax
- GCPHA internal costs
- administration

Kleinschmidt assumed that 15% of the total construction cost analysis for Scenario One and Two would cover the other development costs. This results in less cost for Scenario Two because this scenario would most likely have less design engineering and construction assistance due to less infrastructure. Sales tax and transaction fees would also be lower for Scenario Two due to the lower overall construction cost.

#### 2.3 SUMMARY OF DEVELOPMENT COSTS

For each scenario the total development cost, which includes the construction cost and other development costs discussed previously, are provided in Table 3. Also included is a unit cost per kW for each scenario to equally compare each option.

| TABLE 5 SUMMART OF DEVE        | LOI WERT COSTS = V | SCOULENET OUTLET |
|--------------------------------|--------------------|------------------|
|                                | SCENARIO ONE       | SCENARIO TWO     |
| Construction Cost              | \$4,410,000        | \$3,900,000      |
| Other Development Costs        | \$670,000          | \$590,000        |
| Total Development Cost         | \$5,080,000        | \$4,490,000      |
| Turbine Rating (kW)            | 1000               | 720              |
| Total Development Cost (\$/kW) | \$5,080            | \$6,236          |

 TABLE 3
 SUMMARY OF DEVELOPMENT COSTS – SCOOTENEY OUTLET

Both scenarios are near or under the range of one developed small hydro project in the Northwest that cost \$6,000/kW (Juniper Ridge Hydro, 5MW, 2009). Also these costs are within the range of a June 2013 Oak Ridge National Laboratory (ORNL) study of Oregon small hydro showing costs ranging from \$1,500/kW for higher head, 3-5 megawatt (MW) projects to well over \$10,000/kW for lower head/lower power projects.

#### 2.4 **OPERATION AND MAINTENANCE**

O&M costs include internal maintenance staff, wheeling charges, administration, cost of consumables, and other costs. GCPHA provided cost information based on their current O&M practices for smaller-sized projects, and Kleinschmidt conducted a survey of available industry O&M data. Based on this information, and an assumed efficiency of using existing GCPHA staff and resources, an O&M cost of 15\$/MWh was utilized in the cost analysis. The pro forma, provided in Appendix D, increases this cost at an annual rate of 3%

### 3.0 ANNUAL ENERGY ESTIMATE AND VALUE

The annual energy production was estimated based on flow and head information provided by GCPHA, typical turbine efficiencies, and typical operational factors. For Scenario One the average annual output is 4,500 MWh which results in a 51% capacity factor. For Scenario Two the annual power output is 3,500 MWh which results in a 55% capacity factor. These estimates were determined through an energy model that calculated the average energy produced based on two flow points per month.

The two ways to value project output are through wholesale power value plus a Renewable Energy Credit (REC) value or through a power value that is comparable to similarly sized wind and solar projects. For the purpose of this study we assumed a power value comparable with wind and solar projects utilizing a power value of \$60/MWh, with an escalation of 3% per year. A critical next step will be to confirm this power value and economics in the pro forma. See the Energy Market Assessment Report for more details.

#### **4.0** FINANCIAL PERFORMANCE

Kleinschmidt completed a 20 year financial pro forma for each scenario to determine the net present value (NPV) of the Project. To determine the NPV, the pro forma calculates the annual power production cost and annual power sales. The power production cost includes O&M costs and payments made on debt service for the development costs. The study assumes the cost to develop the Project will be funded by bonds. In the pro forma, it is assumed the bonds have a 3.5% interest rate and a 20 year term. A summary of the pro forma results including the NPV and the cost of production and power sales for the first year are provided in Table 4. The detailed pro forma is provided in Appendix D.

| IABLE 4         SUMMARY OF FINANCIAL PERF | JRMANCE - SCOUT | LNEY OUILEI  |
|---|-----------------|--------------|
|   | SCENARIO ONE    | SCENARIO TWO |
| First Year Power Production Cost (\$/MWh) | \$94            | \$105        |
| First Year Power Value (\$/MWh)           | \$60            | \$60         |
| 20 Year Net Present Value                 | -\$1,300,000    | -\$1,530,000 |

TADLD 4 SUMMADY OF FINANCIAL PEDEODMANCE - SCOOTENEY OUTLET

The price of production for new wind projects with tax incentives is approximately \$50/MWh and without incentives is approximately \$70/MWh. Solar developers in the region have executed agreements with Idaho Power at levelized rates of approximately \$64/MWh levelized. Potential off-takers will compare the Project to a similarly sized wind or solar project that has power generation values of \$60/MWh. This power value includes selling the RECs with the power.

The pro forma for all scenarios shows that the energy market value of output from the Project produces negative cash flows in every year of operation. Calculation of the NPV of these cash flows (assuming a 4% discount rate) shows an overall loss.

## 5.0 REGULATORY AND ENVIRONMENTAL

The Federal Energy Regulatory Commission (FERC) preliminary permit was issued on March 26, 2013, (P-14317) and expires February 28, 2016. GCPHA has filed three required 6-month progress reports for the Project to date. The first was filed on August 21, 2013; the second on February 25, 2014; the third on August 21, 2014; and the fourth on February 18, 2015. The next 6-month progress report for the preliminary permit will be due in August of 2015.

In response to GCPHA's preliminary permit application, the Washington Department of Fish and Wildlife filed an intervention and a comment letter dated March 8, 2012, indicating that the Project has the potential to affect fish and wildlife resources and continued agency coordination is recommended. However, no other stakeholders or agencies have commented on the preliminary permit or 6-month progress report filings.

The proposed Scooteney Outlet Hydroelectric Project (Project) would utilize irrigation water transported by the Potholes East Canal (PEC). The Project is located adjacent to the Scooteney Outlet drop structure which regulates water elevations in the canal and passes flow down into Scooteney Reservoir. The Project, as currently designed, will be located fully on BOR fee title lands.

Because the Project is located on federal lands, several FERC processes are precluded including the FERC 40 MW Conduit Exemption Process. As such, the available FERC authorization process would be licensing. The Project would be subject to Federal Power Act Section 4(e) mandatory conditions imposed by the BOR as the Project would be on federal reservation lands (i.e., those owned in fee title by BOR, regardless of management). While the licensing process is generally longer and more costly than the exemption process, GCPHA could request a waiver of the three stage consultation requirement considering that environmental issues appear to be low. A downside to FERC licensing is the need to periodically relicense, generally every 30 to 50 years. There would be no annual charges associated with the FERC licensing process as the proposed Project is less than or equal to 1,500 kW. In addition, FERC does not charge administrative processing fees for license applications. However, FERC would charge land charges for the occupation of BOR lands at \$40.10/acre. The cost of preparation and filing of a

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license application for the Project, not including any potential required studies, would be expected to be approximately \$47,500.

Alternatively, BOR's Small Conduit Lease of Power Privilege Process (LOPP) may be a viable option. Mandatory conditions are those as imposed/negotiated with BOR in consultation with the agencies. Because BOR is a mandatory conditioning authority (i.e., BOR has the authority to add conditions to the FERC license) in the FERC process for this project, that risk does not appear to be any different from the Small Conduit LOPP. Further, the Small Conduit LOPP allows for a categorical exclusion from the National Environmental Protection Act (NEPA) review, whereas the FERC licensing process would not. Annual charges for the Small Conduit LOPP are \$2/MWh so that would cost the Project approximately \$9,000 annually. The LOPP process does not prescribe a term to the lease so that creates undesirable uncertainty. An advantage of the LOPP process is that it may allow for construction sooner than the FERC process. In addition, BOR requires applicants to provide advance funding of all BOR application processing costs, which are unknown at this time. The cost of preparation and filing of a Small Conduit LOPP application for the Project, not including any potential required studies, would be expected to be less than \$28,000, assuming NEPA exclusion.

It appears that there will be minimal environmental impacts as the Project site will primarily be in the existing canal and on the existing access road.

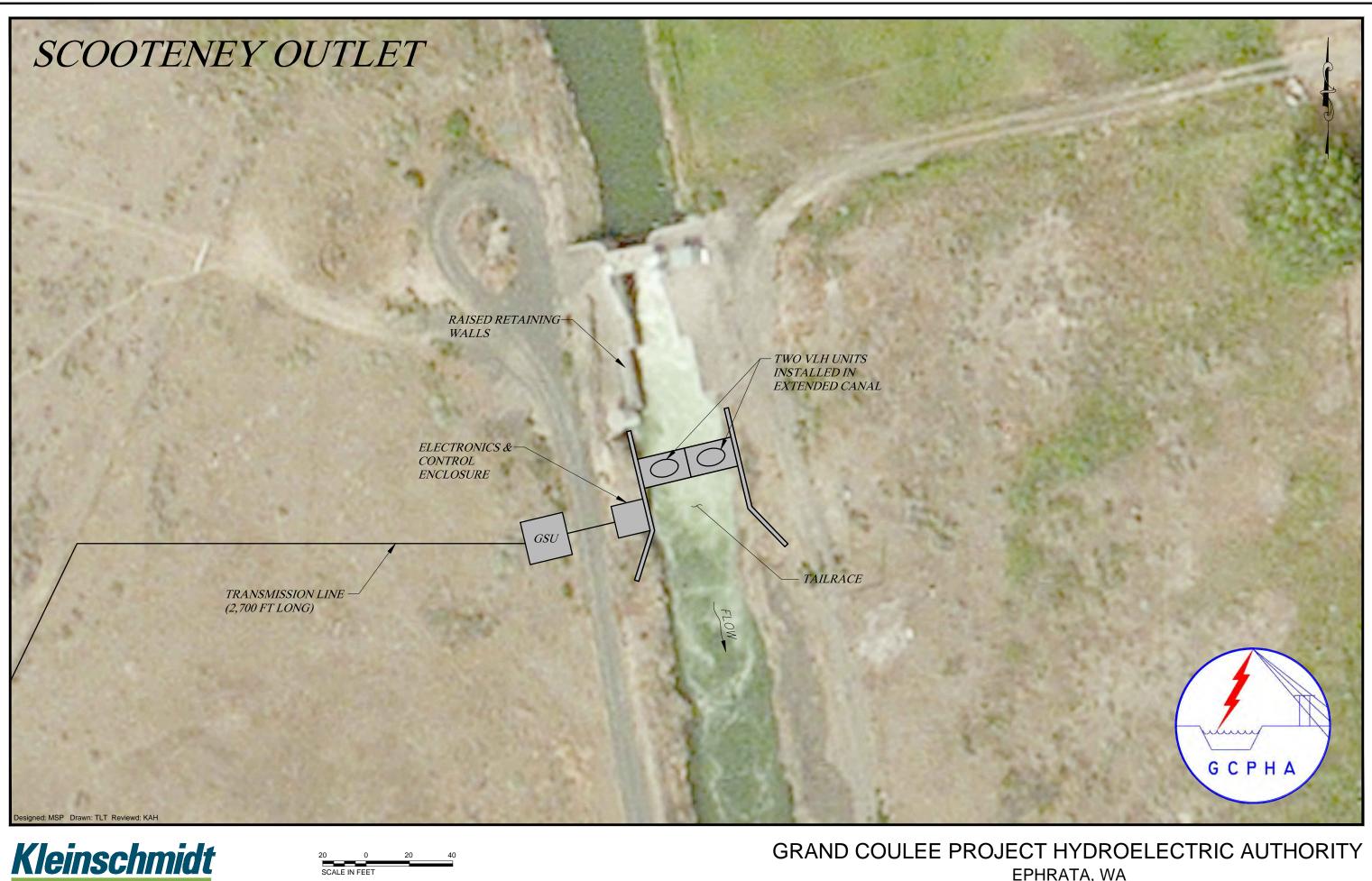
#### 6.0 POTENTIAL NEXT STEPS

Based on the results of the pro forma, the Project appears uneconomic for both development scenarios. This result is due to the short generation season and low energy production. Factors that may warrant reexamination include:

- grant or tax incentives are available to defray the development cost; and
- changes in the market conditions that make the project economically feasible.

## **APPENDIX A**

# **PROJECT LAYOUT**



SCALE IN FEET

# GRAND COULEE PROJECT HYDROELECTRIC AUTHORITY EPHRATA, WA

## **APPENDIX B**

#### SITE PHOTOGRAPHS

#### SCOOTENEY OUTLET OCTOBER 2014



PHOTO 1 HEADWORKS UPSTREAM VIEW



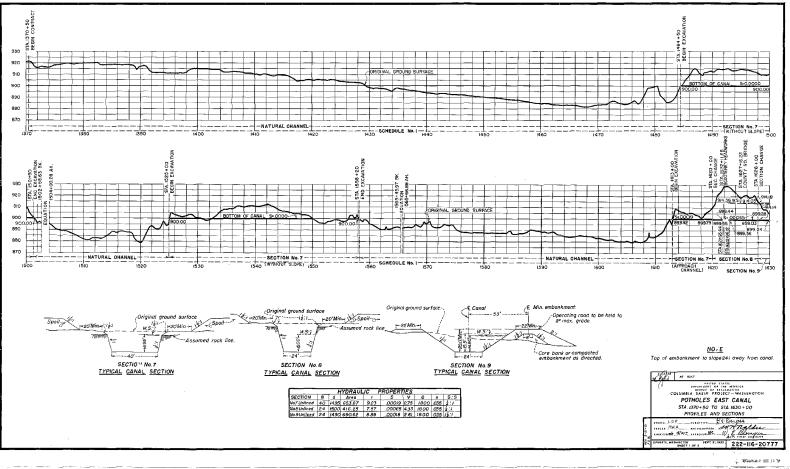
PHOTO 2 HEADWORKS DOWNSTREAM VIEW

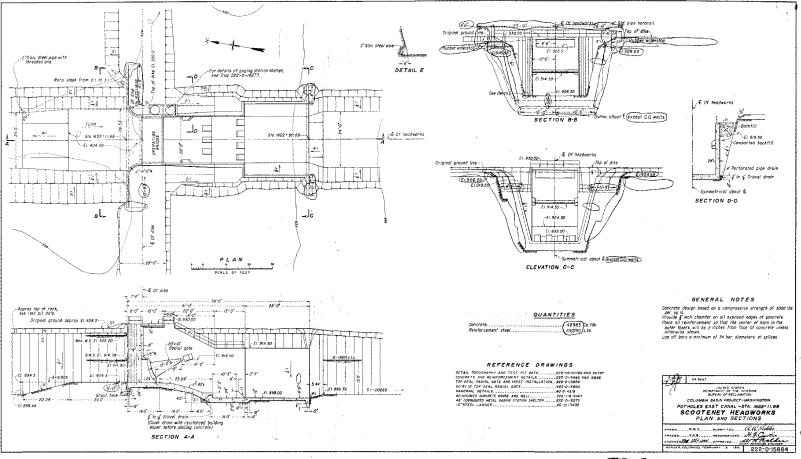
## APPENDIX C

## **EXISTING DRAWINGS**

#### NOT INCLUDED IN PUBLIC VERSION

(THIS MATERIAL CONTAINS CONFIDENTIAL INFORMATION AND DISTRIBUTION TO THIRD PARTIES IS RESTRICTED BY NON-DISCLOSURE AGREEMENTS WITH THE U.S. BUREAU OF RECLAMATION.)





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APPENDIX D

20 YEAR PRO FORMAS

20 YEAR PRO FORMA — SCENARIO ONE

## Pro Forma Cash Flow Scooteney Outlet Scenario One

| Assumptions              |         |        | Cash Flow                      |               |               |             |                  |               |             |                |               |             |            |                |
|--------------------------|---------|--------|--------------------------------|---------------|---------------|-------------|------------------|---------------|-------------|----------------|---------------|-------------|------------|----------------|
|                          |         |        |                                |               |               |             |                  |               |             |                |               |             |            |                |
| Best Case Cost Reduction |         | 0%     | Year                           | 1             | 2             | 3           | 4                | 5             | 6           | 7              | 8             | 9           | 10         | 11             |
|                          |         |        |                                |               |               |             |                  |               |             |                |               |             |            |                |
| Capital Cost             | \$ 5,08 | 30,000 | Debt Service                   | \$357,434     | \$357,434     | \$357,434   | \$357,434        | \$357,434     | \$357,434   | \$357,434      | \$357,434     | \$357,434   | \$357,434  | \$357,434      |
| Debt Period (Years)      |         | 20     |                                |               |               |             |                  |               |             |                |               |             |            |                |
| Interest Rate            |         | 3.5%   | Operations Cost                | \$22,500      | \$23,175      | \$23,870    | \$24,586         | \$25,324      | \$26,084    | \$26,866       | \$27,672      | \$28,502    | \$29,357   | \$30,238       |
| Operations Cost          | Ś 2     | 22,500 | Maintenance Cost               | \$22,500      | \$23,175      | \$23,870    | \$24,586         | \$25,324      | \$26,084    | \$26,866       | \$27,672      | \$28,502    | \$29,357   | \$30,238       |
| O&M Escalation           |         | 3%     |                                | ÷==);;;;;;    | <i>+_0)_?</i> | +=0,070     | <i>+</i> = 1,000 | <i>+_0)0_</i> | +=0,001     | <i>+_0,000</i> | <i>+_:,::</i> | +=0,001     | +_0,001    | <i>+00)200</i> |
|                          |         |        | Admin Cost                     | \$22,500      | \$23,175      | \$23,870    | \$24,586         | \$25,324      | \$26,084    | \$26,866       | \$27,672      | \$28,502    | \$29,357   | \$30,238       |
| Maintenance Cost         | \$2     | 22,500 |                                |               |               |             |                  |               |             |                |               |             |            |                |
| Maintenance Escalation   |         | 3%     | Power Production Cost (\$/MWH) | \$94          | \$95          | \$95        | \$96             | \$96          | \$97        | \$97           | \$98          | \$98        | \$99       | \$100          |
| Admin Cost               | \$ 2    | 22,500 | Power Sales                    | \$270,000     | \$278,100     | \$286,443   | \$295,036        | \$303,887     | \$313,004   | \$322,394      | \$332,066     | \$342,028   | \$352,289  | \$362,857      |
| O&M Escalation           |         | 3%     |                                | . ,           | . ,           |             |                  | . ,           |             |                | . ,           |             |            | . ,            |
|                          |         |        | Cash Flow (-)                  | (\$154,934)   | (\$148,859)   | (\$142,602) | (\$136,157)      | (\$129,519)   | (\$122,681) | (\$115,639)    | (\$108,385)   | (\$100,913) | (\$93,218) | (\$85,291)     |
| Annual Energy (MWH)      |         | 4,500  |                                |               |               |             |                  |               |             |                |               |             |            |                |
|                          |         |        | Annual Power Value (\$/MWH)    | \$60          | \$62          | \$64        | \$66             | \$68          | \$70        | \$72           | \$74          | \$76        | \$78       | \$81           |
| Power Value (\$/MWH)     |         | 60     |                                |               |               |             |                  |               |             |                |               |             |            |                |
| Power Value Escalation   |         | 3%     | Power Value Gap (\$/MWH)       | \$34          | \$33          | \$32        | \$30             | \$29          | \$27        | \$26           | \$24          | \$22        | \$21       | \$19           |
|                          |         |        | Required Capacity and          |               |               |             |                  |               |             |                |               |             |            |                |
|                          |         |        | Environmental Attribute Value  |               |               |             |                  |               |             |                |               |             |            |                |
|                          |         |        | (\$/kW-mo)                     | \$9           | \$8           | \$8         | \$8              | \$7           | \$7         | \$6            | \$6           | \$6         | \$5        | \$5            |
|                          |         |        |                                |               |               |             |                  |               |             |                |               |             |            |                |
|                          |         |        | NPV (4% IRR)                   | (\$1,299,432) |               |             |                  |               |             |                |               |             |            |                |

## Pro Forma Cash Flow Scooteney Outlet Scenario One

| Cash Flow  |            |            |                  |            |            |            |            |            |           |
|--|------------|------------|------------------|------------|------------|------------|------------|------------|-----------|
|  |            |            |                  |            |            |            |            |            |           |
| Year   | 12         | 13         | 14               | 15         | 16         | 17         | 18         | 19         | 20        |
|  |            |            |                  |            |            |            |            |            |           |
| Debt Service   | \$357,434  | \$357,434  | \$357,434        | \$357,434  | \$357,434  | \$357,434  | \$357,434  | \$357,434  | \$357,434 |
| Operations Cost  | \$31,145   | \$32,080   | \$33,042         | \$34,033   | \$35,054   | \$36,106   | \$37,189   | \$38,305   | \$39,454  |
|  |            |            |                  |            |            |            |            |            |           |
| Maintenance Cost   | \$31,145   | \$32,080   | \$33,042         | \$34,033   | \$35,054   | \$36,106   | \$37,189   | \$38,305   | \$39,454  |
| Admin Cost   | \$31,145   | \$32,080   | \$33,042         | \$34,033   | \$35,054   | \$36,106   | \$37,189   | \$38,305   | \$39,454  |
|  | Ş51,145    | 332,080    | Ş <b>3</b> 5,042 | \$34,055   | \$55,054   | \$30,100   | \$37,105   | \$30,303   | \$39,434  |
| Power Production Cost (\$/MWH)                                       | \$100      | \$101      | \$101            | \$102      | \$103      | \$104      | \$104      | \$105      | \$106     |
| Power Sales  | \$373,743  | \$384,955  | \$396,504        | \$408,399  | \$420,651  | \$433,271  | \$446,269  | \$459,657  | \$473,447 |
| Cash Flow (-)  | (\$77,127) | (\$68,718) | (\$60,056)       | (\$51,135) | (\$41,946) | (\$32,481) | (\$22,733) | (\$12,692) | (\$2,349) |
| Annual Power Value (\$/MWH)  | \$83       | \$86       | \$88             | \$91       | \$93       | \$96       | \$99       | \$102      | \$105     |
| Power Value Gap (\$/MWH)   | \$17       | \$15       | \$13             | \$11       | \$9        | \$7        | \$5        | \$3        | \$1       |
| Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$4        | \$4        | \$3              | \$3        | \$2        | \$2        | \$1        | \$1        | \$0       |
| NPV (4% IRR)   |            |            |                  |            |            |            |            |            |           |

20 Year Pro Forma — Scenario Two

## Pro Forma Cash Flow Scooteney Outlet Scenario Two

| Assumptions            |                 | Cash Flow  |               |             |             |             |             |             |             |             |             |             |             |
|------------------------|-----------------|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                        |                 |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |                 | Year   | 1             | 2           | 3           | 4           | 5           | 6           | 7           | 8           | 9           | 10          | 11          |
|                        |                 |  |               |             |             |             |             |             |             |             |             |             |             |
| Capital Cost           | \$<br>4,490,000 | Debt Service   | \$315,921     | \$315,921   | \$315,921   | \$315,921   | \$315,921   | \$315,921   | \$315,921   | \$315,921   | \$315,921   | \$315,921   | \$315,921   |
| Debt Period (Years)    | 20              |  |               |             |             |             |             |             |             |             |             |             |             |
| Interest Rate          | 3.5%            | Operations Cost  | \$17,500      | \$18,025    | \$18,566    | \$19,123    | \$19,696    | \$20,287    | \$20,896    | \$21,523    | \$22,168    | \$22,834    | \$23,519    |
| Operations Cost        | \$<br>17,500    | Maintenance Cost   | \$17,500      | \$18,025    | \$18,566    | \$19,123    | \$19,696    | \$20,287    | \$20,896    | \$21,523    | \$22,168    | \$22,834    | \$23,519    |
| O&M Escalation         | 3%              |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |                 | Admin Cost   | \$17,500      | \$18,025    | \$18,566    | \$19,123    | \$19,696    | \$20,287    | \$20,896    | \$21,523    | \$22,168    | \$22,834    | \$23,519    |
| Maintenance Cost       | \$<br>17,500    |  |               |             |             |             |             |             |             |             |             |             |             |
| Maintenance Escalation | 3%              | Power Production Cost (\$/MWH)                                       | \$105         | \$106       | \$106       | \$107       | \$107       | \$108       | \$108       | \$109       | \$109       | \$110       | \$110       |
| Admin Cost             | \$<br>17,500    | Power Sales  | \$210,000     | \$216,300   | \$222,789   | \$229,473   | \$236,357   | \$243,448   | \$250,751   | \$258,274   | \$266,022   | \$274,002   | \$282,222   |
| O&M Escalation         | 3%              |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |                 | Cash Flow (-)  | (\$158,421)   | (\$153,696) | (\$148,829) | (\$143,817) | (\$138,654) | (\$133,336) | (\$127,858) | (\$122,216) | (\$116,405) | (\$110,419) | (\$104,254) |
| Annual Energy (MWH)    | 3,500           |  |               |             |             |             |             |             |             |             |             |             |             |
|                        |                 | Annual Power Value (\$/MWH)  | \$60          | \$62        | \$64        | \$66        | \$68        | \$70        | \$72        | \$74        | \$76        | \$78        | \$81        |
| Power Value (\$/MWH)   | 60              |  |               |             |             |             |             |             |             |             |             |             |             |
| Power Value Escalation | 3%              | Power Value Gap (\$/MWH)   | \$45          | \$44        | \$43        | \$41        | \$40        | \$38        | \$37        | \$35        | \$33        | \$32        | \$30        |
|                        |                 | Required Capacity and<br>Environmental Attribute Value<br>(\$/kW-mo) | \$9           | \$9         | \$8         | \$8         | \$8         | \$7         | \$7         | \$7         | \$6         | \$6         | \$6         |
|                        |                 | NPV (4% IRR)   | (\$1,525,971) |             |             |             |             |             |             |             |             |             |             |

## Pro Forma Cash Flow Scooteney Outlet Scenario Two

| Cash Flow                                   |            |            |            |            |            |            |            |                 |            |
|---|------------|------------|------------|------------|------------|------------|------------|-----------------|------------|
|   |            |            |            |            |            |            |            |                 |            |
| Year  | 12         | 13         | 14         | 15         | 16         | 17         | 18         | 19              | 20         |
|   |            |            |            |            |            |            |            |                 |            |
| Debt Service                                | \$315,921  | \$315,921  | \$315,921  | \$315,921  | \$315,921  | \$315,921  | \$315,921  | \$315,921       | \$315,921  |
| Operations Cost                             | \$24,224   | \$24,951   | \$25,699   | \$26,470   | \$27,264   | \$28,082   | \$28,925   | \$29,793        | \$30,686   |
|   |            |            |            |            |            |            |            |                 |            |
| Maintenance Cost                            | \$24,224   | \$24,951   | \$25,699   | \$26,470   | \$27,264   | \$28,082   | \$28,925   | \$29,793        | \$30,686   |
| Admin Cost                                  | \$24,224   | \$24,951   | \$25,699   | \$26,470   | \$27,264   | \$28,082   | \$28,925   | \$29,793        | \$30,686   |
|   | 724,224    | JZ4,JJI    | Ş23,033    | Ş20,470    | 727,204    | 720,002    | 720,723    | Υ <u></u> Σ,755 | \$30,080   |
| Power Production Cost (\$/MWH)              | \$111      | \$112      | \$112      | \$113      | \$114      | \$114      | \$115      | \$116           | \$117      |
| Power Sales                                 | \$290,689  | \$299,410  | \$308,392  | \$317,644  | \$327,173  | \$336,988  | \$347,098  | \$357,511       | \$368,236  |
| Cash Flow (-)                               | (\$97,904) | (\$91,364) | (\$84,627) | (\$77,688) | (\$70,541) | (\$63,180) | (\$55,598) | (\$47,788)      | (\$39,744) |
| Annual Power Value (\$/MWH)                 | \$83       | \$86       | \$88       | \$91       | \$93       | \$96       | \$99       | \$102           | \$105      |
| Power Value Gap (\$/MWH)                    | \$28       | \$26       | \$24       | \$22       | \$20       | \$18       | \$16       | \$14            | \$11       |
| Required Capacity and                       |            |            |            |            |            |            |            |                 |            |
| Environmental Attribute Value<br>(\$/kW-mo) | \$5        | \$5        | \$5        | \$4        | \$4        | \$4        | \$3        | \$3             | \$2        |
|   |            |            |            |            |            |            |            |                 |            |
| NPV (4% IRR)                                |            |            |            |            |            |            |            |                 |            |

**APPENDIX E** 

## ALTERNATIVE LOW-HEAD TURBINE TECHNOLOGIES

# hydroEngine

# a water-to-wire system for low head applications

Natel Energy, Inc. manufactures an innovative, patented hydraulic turbine called the hydroEngine, which operates with high efficiency in low head applications.

#### How it works

As water flows through the hydroEngine, the blades are driven in linear paths around two parallel shafts. Mechanical energy is taken off of either or both shafts to drive

over a range of flows as low as 0.4 cms.

Natel's water-to-wire packages featuring

the hydroEngine can be installed in a range

existing dams, with a minimum of civil works.

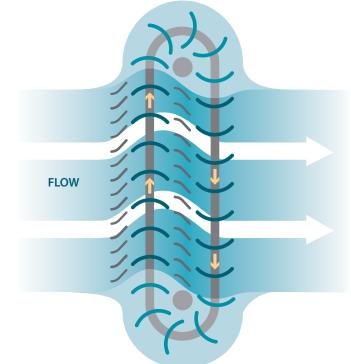
hydroEngine ensures easy maintenance and

repair. The moving components in each unit

of settings, including irrigation canals and

Additionally, the modular design of the

a conventional generator. Water enters the penstock, passes through the SLH unit, and exits the draft tube at or near stream velocity.



#### CURRENT PRODUCT

| SLH100-L |
|----------|

500kW

Natel Energy, Inc. 2175 Monarch St. Alameda, CA 94501 T: 510 342 5269 info@natelenergy.com www.natelenergy.com

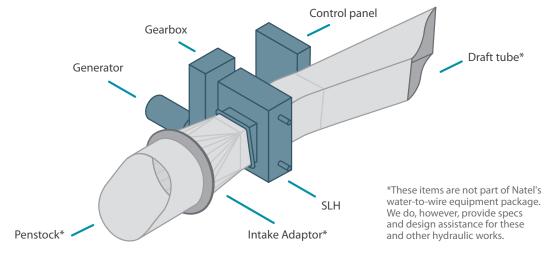
NATEL ENERGY

Technology AdvantagesThe hydroEngine has been specificallycomprise a single cassette module thatdesigned for high performance at low headscan be easily removed from the engine

case with an overhead lift.

- Fish friendly
- No cavitation
- Minimizes need for site excavation
- Enables speedy maintenance
- Reduces costs associated with unit repair
- Delivers high performance at low head
- Maintains high efficiency as flow decreases

## hydroEngine Equipment Package



The unique design of the hydroEngine, or SLH, enables the production of low cost renewable energy from flowing water at heads ranging from 2m (6 ft) to 18m (60 ft) high. Systems are integrated with a generator, switchgear, and SCADA compliant controls designed to work across multiple installations if needed. This provides a modular, easy-toinstall solution, significantly reducing construction costs and speeding time to completion.

## **Operating Envelope**



# **Operating History**

The SLH has demonstrated 75 to 80% hydraulic efficiency in hydraulic laboratory and field tests. Several different configurations have been installed and operated in field test and pilot commercial settings:

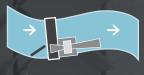
- A stream setting where a 35 kW hydroEngine ran for over 10,000 operating hours in the course of four years.
- Irrigation canal drops, including a 180 kW unit and a pilot of the SLH10 capable of producing 25 kW at 13 feet of head.
- A thermal power plant cooling water outfall.

hydroEngine is a registered trademark of Natel Energy, Inc. All other content is (c) Natel Energy, 2014. All rights reserved.

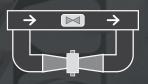
# TYPES OF



**Run of river** 



In dam



In pipe

Natel Energy, Inc. 2175 Monarch St. Alameda, CA 94501 T: 510 342 5269 info@natelenergy.com www.natelenergy.com





**VA TECH HYDRO** 

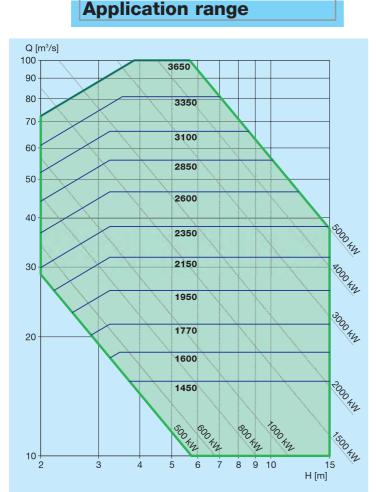
# **COMPACT ECOBulb™ TURBINE GENERATOR**



# ECOBulb™ TURBINE GENERATOR

VA TECH Hydro, a world leader in Compact turbines, introduces the development of the ECOBulb™ Turbine Generator. The unit design minimizes investment in civil work and electromechanical equipment and significantly reduces maintenance costs throughout the life cycle of the plant. The result is the economical development of sites having low head potential while minimizing the ecological impact.

The ECOBulb<sup>™</sup> unit is the unique combination of a single or double regulated axial turbine with a direct coupled low speed synchronous generator including a permanent magnet rotor (PMG) integrated into an air pressurized bulb. The removal of the step-up gear allows a simplification of the



mechanical elements, a reduction of the size of the bulb and a huge life extension of the generating unit.

The ECOBulb<sup>™</sup> turbine generator brings the industry unmatched advantages in investment costs for civil and electro-mechanical equipment as well as the ability to tap low head potential with high economic results.

The unit design minimizes maintenance costs and provides the maximum energy generation through high levels of hydraulic and electrical efficiencies.

The ECOBulb<sup>™</sup> design also provides many ecological advantages. Generator cooling is achieved without external auxiliary systems by utilizing the bulb surfaces cooled by the surrounding river water. The two bearings supporting the shaft system are lubricated by biodegradable oil and grease. Since the units are completely submerged, the reduction in noise emission makes their installation in residential areas possible. Finally, the low profile of the ECOBulb<sup>™</sup> allows an aesthetic integration of the unit's installation into the site's landscape.

The hydraulic profiles used have been developed and tested in our hydraulic laboratories and the electrical and thermal technologies are derived from large bulb generator units built by VA TECH HYDRO.

#### **Technical data**

- Head H between 2 and 15 m
- Flow Q between 15 and 100 m<sup>3</sup>/s
- Output P between 500 and 5000 kW

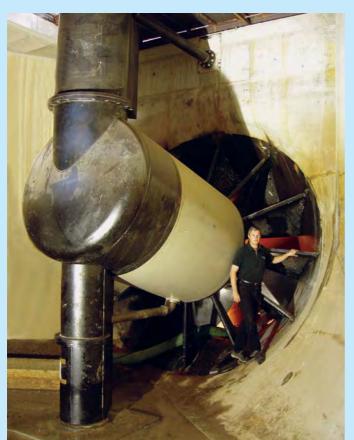
## **System features**

- Integrated turbine generator unit with single-source engineering
- Single or double-regulated turbine for maximum energy generation
- High turbine and generator efficiencies at part and full load
- Reduced civil work costs in excavation and concreting thanks to the axial unit type and the high specific discharge
- Minimum maintenance through removal of the step-up gear and its large quantity of lubricating oil



▲ Double regulated ECOBulb™ unit

# Single regulated ECOBulb™ unit ready for operation (Paullo, Italy)





▲ Rotor with Permanent Magnets (Aubas, France)



# VA TECH HYDRO worldwide

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sustainable solutions. for a better life. www.vatech-hydro.com



# StreamDiver® Utilizing New Hydropower Potential





1+2 Typical Power Plant Arrangement with StreamDiver

# Challenges for low head hydropower plants

Over 85 percent of all existing dams in the world remain unused for hydropower generation. The StreamDiver turbine was developed to tap this potential, especially at low head sites which so far could not be exploited.

Even though hydropower accounts for the largest share of renewable energies worldwide, there is still sufficient potential for energetic development. Until recently, run of river plants with low heads were regarded as uneconomical and therefore often remained unused. In order to take advantage of this unused potential, in cooperation with its subsidiary Kössler, which acts as Voith's competence center for Small Hydro in Europe, Voith has developed the StreamDiver, a new compact propeller turbine particularly suited to taking over where conventional plants may not be viable. The set-up and eco-friendly features make the power unit especially feasible where weirs or dams already exist. The StreamDiver offers a compact, low-maintenance and oil-free alternative in the field of hydropower.

| StreamDiver Features                   | Your benefits  |
|--|--|
| Oil free turbine solution              | + environmental acceptance   |
| Simplified technical complexity        | <ul> <li>+ low maintenance</li> <li>+ high availability</li> <li>+ no turbine <ul> <li>peripheral equipment</li> <li>required</li> </ul> </li> </ul>                 |
| Standardized design                    | <ul> <li>+ short delivery times</li> <li>+ approved concept</li> <li>+ minimized spare part<br/>administration</li> </ul>  |
| Compact and submersible turbine design | <ul> <li>+ flexible plant</li> <li>integration</li> <li>+ easy handling for</li> <li>maintenance and</li> <li>service</li> <li>+ reduction of civil costs</li> </ul> |

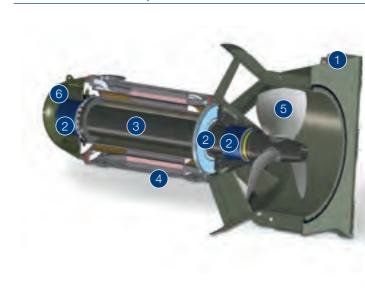
# Simplicity as key to reliability

Higher availability and less technical complexity: the StreamDiver's compact and modular design and its maintenance-free operation minimizes costs.

The StreamDiver will allow construction work to be kept at a minimum. The power unit is installed directly in the water with only the power cable exposed. The entire drivetrain, consisting of the turbine, shaft, bearings and generator, is situated in a bulb-turbine-type housing. In addition, the bulb is filled with water, which completely lubricates its bearings, ruling out any risk of water contamination.

The turbine itself is designed as a propeller turbine, meaning that neither rotor blades nor guide vanes are movable. These features negate the need for a visible or accessible power house.

By switching individual turbines on and off, or by regulating the turbine speed an operator can control the flow of his plant.



StreamDiver Main Components

For shutdowns a separate gate is used, which simultaneously allows for speed to be controlled in order to start and synchronize the compact turbines. All these design solutions support a comparatively low total cost of ownership.

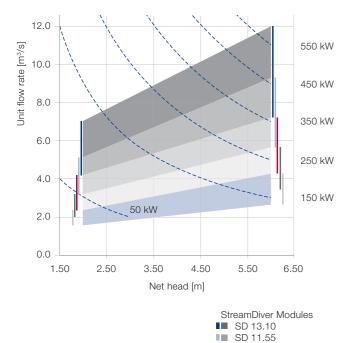
Conventional hydropower plants are designed according to individual requirements. The StreamDiver, in contrast, is an affordable serial product. It has numerous application possibilities around the world. The technical features of the Stream-Diver represent the latest developments in the field of small hydropower.

- 1 Turbine housing with guide vanes
- 2 Radial and axial bearing coating on shaft ends
- 3 Shaft
- 4 Generator
- 5 Runner
- 6 Bulb nose



#### Application diagram:

The application diagram allows a preliminary module size selection based on rated head and flow. To find out the best array and number of compact turbines, conditions such as annual flow, head duration curve and overall physical limitations are also to be considered. For identifying the best project specific solution, the application range of the different modules is overlapping. The following operational criteria should be considered:

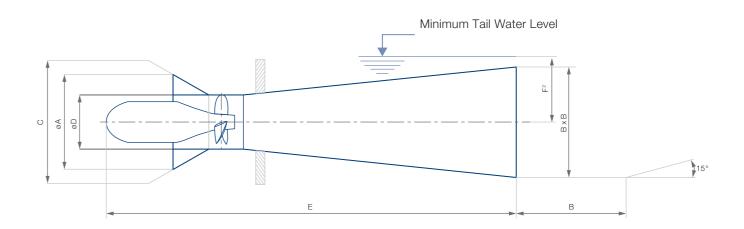


SD 10.15 SD 8.95 SD 7.90 · The discharge through turbine for single unit is limited in a range of 2 -  $12 \text{ m}^3/\text{s}$ .

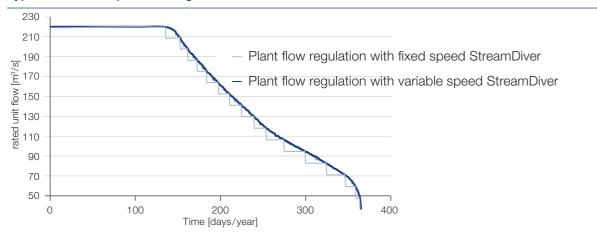
- The typical head range for StreamDiver is 2 6 m. However, in certain cases the standardized design modules can be engineered for high heads up to 10 m if the project is economically attractive.
- · The civil structure shall facilitate the minimum submergence of the machine for cavitation free operation of the StreamDiver.
- Unit flow is limited by the runner diameter.

#### StreamDiver sizing:

The main dimensions of the StreamDiver will vary depending on the selected module size. The setting of the turbine will be given by the minimum tail water level. The below given turbine layout is basis for the preliminary planning. Nevertheless, the final plant and intake layout needs to be adopted to the local requirements with the support of Voith.



#### Typical multi unit operation diagram:



The StreamDiver is a non-regulated machine. In order to utilize the complete potential of any site, multiple number of units are required to be installed. Optionally, the StreamDiver can be equipped with a frequency converter to allow variable speed operation. In this case the StreamDiver unit can follow the available flow.

#### Main dimensions:

| Α    | В                                  | <b>C</b> <sup>1</sup>   | D  | E   |
|------|------------------------------------|---|--|---|
| mm   | mm                                 | m <sup>2</sup>  | mm   | mm  |
| 1380 | 1580                               | 2,2   | 790  | 6000  |
| 1560 | 1790                               | 2,7   | 900  | 6700  |
| 1770 | 2030                               | 3,5   | 1020   | 7600  |
| 2020 | 2310                               | 4,5   | 1160   | 8700  |
| 2380 | 2620                               | 5,7   | 1310   | 9900  |
|      | mm<br>1380<br>1560<br>1770<br>2020 | mm         mm           1380         1580           1560         1790           1770         2030           2020         2310 | mm         mm         m²           1380         1580         2,2           1560         1790         2,7           1770         2030         3,5           2020         2310         4,5 | mm         mm         m²         mm           1380         1580         2,2         790           1560         1790         2,7         900           1770         2030         3,5         1020           2020         2310         4,5         1160 |

<sup>1</sup> Minimum intake gross area in case of penstock or channel applications. <sup>2</sup> Dimension F will be defined by Voith. In general the draft tube exit needs to be placed below the minimum tail water level.



1-4 Factory assembly of StreamDiver 5 Retrieval from power plant

# Easy Assembly and Service

Flexible and easy to handle: Assembly and disassembly of Finally, with the help of an all encompassing steel structure, the StreamDiver is a task done by a few hands. Before experts get access to the turbine's components. In four steps removing one turbine from an array, the machinery will be the StreamDiver can be dismantled in its main components automatically shut down with a shut-off valve. Then mechanics (Fig. 1-4). No special tools are required for the disassembly remove the StreamDiver from the water with a mobile crane, process. since the power unit has a weight of less than ten tons.

# Power Plant Equipment

voltage circuit breaker, an electrical protection and a synchronization unit. Additionally, an automation cubicle is foreseen. The StreamDiver will be equipped with temperature, vibration and leakage sensors. All sensors will be connected to a programmable logic control (PLC). The PLC allows a continous monitoring of the unit status and the automatic synchronization and shut down of the unit. The PLC will be placed in a control cubicle. Depending on the customer requirements, the plant control can also be integrated within the Stream-Diver Control cubicle. The current standard foresees the StreamDiver to be connected directly to the grid. Due to local grid codes Voith is able to equip the unit with a reactive power control unit. A further variant considers to equip each StreamDiver with a full frequency converter; this allows a variable speed operation and a reactive power control in one. The decision if a frequency converter is mainly drifted depends on the local hydraulic site conditions and economical considerations.



#### **Project Specific Site Equipment**

In addition to the standard scope of supply, the following project equipment should be considered:

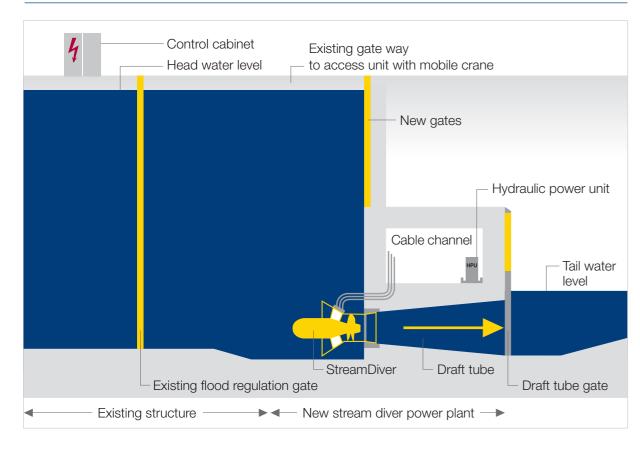
- Trash rack and cleaning system
- Stop logs to maintain the trash rack and its cleaning system
- Fish bypass system
- High voltage transformer and grid connection system

The arrangement and its necessity depend on the local site condition and customer specific requirements.

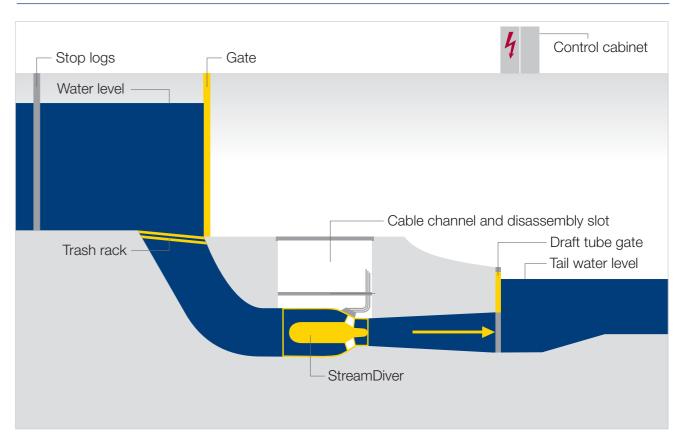
# Hydropower Plant layout examples

The principle idea is to place the StreamDiver under water. The electrical and plant peripheral equipment can be placed safely and is easily accessible outside the river stream.

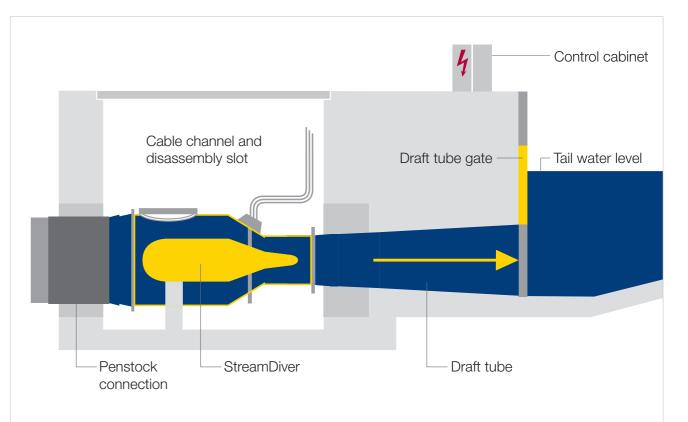
#### Case Study 1: Integration in existing flood regulation weir



#### Case Study 2: Residual flow power plant



Case Study 3: Integration in existing Penstock



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