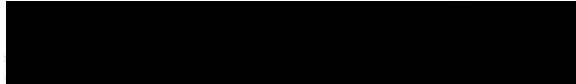




German ISAF Contingent



Subj.: Letter of Reference for Mr. Heyko Wolfgang Wedekind,
born in 

Dear Mr. Wedekind,

You have been working as Chief, Planning and Project Manager for the  at our PRT Feyzabad camp since August 2009.

In this capacity, you have always managed to work out an overall concept aimed at using state-of-the-art technology. Your job was to incorporate the user's technical requirements into such an overall concept and, additionally, to ensure the required fuel supply level.

During the entire planning and construction stage, all of these tasks were discharged to our most complete satisfaction applying profound technical skills. Your personal commitment in terms of cooperation, planning and implementation, as well as the determined action taken during incidents also deserve praise. You have been a competent point of contact and adviser to all actors involved at both the national and international level.

You distinguished yourself by being permanently accessible and liaising with our Construction Office, to include the coordination of routine operations. Your swift transfer of information on the planning status and the works scheduled is also worth mentioning.

Cost-awareness and punctuality constitute basic elements of your work ethic and are complemented by utmost flexibility in responding to requirements and discharging a wide spectrum of tasks.

Furthermore, you always informed us of transports and visits by contractors well in advance, facilitating cooperation with the military and enabling us to schedule and provide accommodation in due time.

You discharged your duties in a relatively calm, but not stable security situation, and had to completely renounce privacy due to your accommodation in the barracks. Additional stress was caused by changing climatic conditions such as rain, sandstorms and extreme heat. You were constantly exposed to these changing, and often taxing and exhausting conditions due to your permanent presence at the construction site.

We got to know you as a competent partner and a friendly, courteous, obliging and reliable co-worker who always contributed to a pleasant work atmosphere.

I will recommend your services for any planning projects that might come up in the future.

We look forward to working with you again, and remain

