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April 9, 2021

Mr. Robert Fairweather
Acting Director
The Office of Management and Budget
725 17th Street, NW
Washington, DC 20503

Subj: Recommendations to Improve Program/Project Management and Reduce Military Spending

Dear Mr. Fairweather:

I have read the former President's Management Agenda (PMA) and previously sent recommendations to former Dir. Vought that will meet PMA objectives to:

1. Reduce the accumulated regulatory burden.
2. Improve management of major acquisitions.

Most importantly, my recommendations will reduce military spending and **Buy Products that Work, not Statements of Work.**

Please read the attached letters to former Dir. Vought, Sen. Sanders, and former Dep. Director Zients regarding acquisition reforms that should be implemented through OMB Circular A-11. This letter augments the attached letters that were submitted since 2009 to the following:

Dir. Vought, Subj: Recommendations to Improve Program/Project Management and Achieve the President's Management Agenda, 10/27/20

Sen. Sanders, Subj: Reduce the Military Budget and Related Fraud, Waste, and Abuse, 2/8/21

Dep. Dir. Zients, Subj: Section 302 of the Weapon System Acquisition Reform Act (Earned Value Management), 12/13/09

This letter and the cited letters may be downloaded from www.pb-ev.com at the "Acquisition Reform" tab.

Please contact me for additional information or support.



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