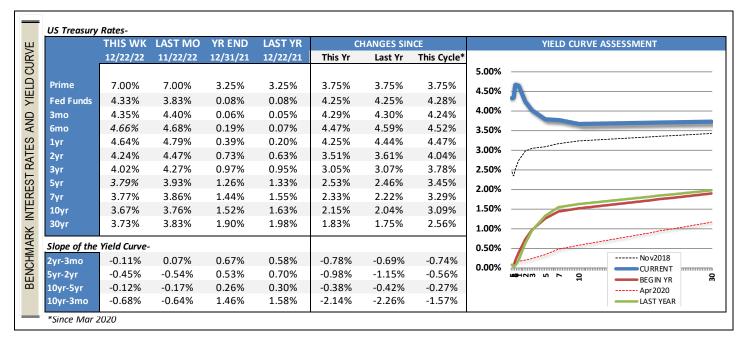
23 December 2022



Q3 ECONOMIC GROWTH REVISED UPWARD TO 3.2%; HOME SALES PLUMMET

The US economy grew at a faster pace in the third quarter than previously reported as American consumers continued to spend even in the face of painfully high inflation and rising interest rates.

Gross domestic product, the broadest measure of goods and services produced across the economy, grew by 3.2% on an annualized basis in the three-month period from July through September, the Commerce Department said in its third and final reading of the data Thursday. That compares with the previously reported 2.9% increase.

The change stemmed from a significant upward revision to personal consumption, which rose 2.3% in the final report compared to the earlier 1.7% reading. Services spending was also stronger in the third quarter than initially reported.

However, there is a growing expectation on Wall Street that consumer resiliency will fade in 2023 and that the US economy will tumble into a recession.

In a separate report, existing home sales fell to annualized pace of 4.09 million units, down from the previous month's 4.43 million. Similarly, new homes sale declined to 470 thousand units from 603 thousand units the previous month.

Key Economic Indicators	for Banks, 1	hrifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q3-Final	3.2%	-0.6%
GDP - YTD	Annl	Q3-Final	0.3%	-1.1%
Consumer Spending	QoQ	Q3-Final	2.3%	2.0%
Consumer Spending YTI	Annl	Q3-Final	1.9%	1.7%
Unemployment Rate	Мо	November	3.7%	3.7%
Chg in Non-farm Jobs	Mo (000s)	November	263	261
Chg in Private Payrolls	Mo (000s)	November	221	233
Wholesale Inflation	YoY	November	7.4%	8.0%
Consumer Inflation	YoY	November	7.1%	7.7%
Core Inflation	YoY	November	6.0%	6.3%
Consumer Credit	Annual	October	6.9%	6.6%
Retail Sales	YoY	November	9.6%	9.9%
Vehicle Sales	Annl (Mil)	November	14.6	15.9
Home Sales	Annl (Mil)	November	4.560	5.033
Home Prices	YoY	September	10.4%	13.0%

Key Consumer Market Data-												
	THIS WK	YR END	PCT CHANGES									
	12/22/22	12/31/21	YTD	12Mos								
DJIA S&P 500 NASDAQ	33,027 3,922 10,476	36,338 4,766 15,645	-9.1% -17.7% -33.0%	-7.9% -19.0% -33.3%								
Crude Oil Avg Gasoline Gold	77.49 3.12 1,795	75.21 3.28 1,829	3.0% -4.9% -1.8%	7.7% -5.3% 0.0%								

ECONOMIC UPDATE AND ANALYSIS



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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITIES THIS WK CHANGE IN MARKET RATES SINCE Rate Sensitivities Since: 12/22/22 8.00% YTD Nov18 High 2020 Low YTD 2020Low Classic CC 12.04% 1.06% 0.35% 1.00% 28% 27% 7.00% Platinum CC 11.20% 1.90% 0.93% 1.84% 51% 49% Mortgages 6.00% Investments 4.84% 2.16% 1.18% 1.60% 62% 40% 48mo Veh 60mo Veh 4.97% 2.19% 1.20% 1.62% 43% 72% 5.00% 43% 72mo Veh 5.27% 2.18% 1.15% 1.60% 78% Vehicle Loans 4.00% HE LOC 6.77% 3.01% 1.21% 2.54% 80% 68% 10yr HE 6.45% 1.85% 0.93% 1.35% 73% 39% 3.00% **US Treasury** 15yr FRM 5.63% 2.89% 1.05% 2.31% 121% 70% 2.00% 30yr FRM 6.16% 2.90% 1.10% 2.45% 135% 79% 1.00% Deposits Sh Drafts 0.09% 0.04% -0.05% -0.03% 1% -1% Reg Svgs 0.14% 0.05% -0.05% -0.01% 1% 0% 0.00% MMkt-10k 0.50% 0.35% 0.02% 0.18% 4% 7 8% 2 3 10 F36 1 MMkt-50k 0.44% 0.01% 0.21% 10% 5% 0.66% Spreads Over(Under) US Treasury 6mo CD 1.46% 1.22% 0.43% 0.87% 27% 19% 4Y Vehicle 0.60% -4.19% **Reg Svgs** 1.67% 2 02% 0.51% 1 17% 39% 26% 0.95% 1yr CD 5Y Vehicle 1Y CD -2.62% 2vr CD 2.28% 1.81% 0.43% 1.24% 52% 31% 1.86% 2Y CD -1.96% 15Y Mortgage 3yr CD 2.39% 1.82% 0.33% 1.22% 60% 32% 30Y Mortgage 2.49% 3Y CD -1.63%

STRATEGICALLY FOR CREDIT UNIONS

The Q3 GDP figures underscore that consumer spending remains solid, despite scorching-hot inflation and higher interest rates. Hiring has also remained strong despite growing economic headwinds.

That's because FOMC policy-makers are embarking on one of the fastest monetary tightening paths in decades as it seeks to wrestle consumer prices that are still running near a 40-year high back to 2%.

In a troubling development, the Fed's rate hikes have thus far failed to tame inflation, which remains stubbornly high: The government reported earlier this month that the consumer price index soared 7.1% in November from the previous year, about three times the pre-pandemic average.

That indicates the Fed will have to continue charting its aggressive course, raising the odds that it will crush consumer demand and cause unemployment to rise. Policymakers have already approved seven straight rate hikes – including four 75-basis-point increases – and have indicated they plan to continue raising rates in 2023.

Fed Chairman Powell noted, "To the extent we need to keep rates higher and keep them there for longer and inflation moves up higher and higher, I think that narrows the runway. But lower inflation readings, if they persist, in time could certainly make it more possible."

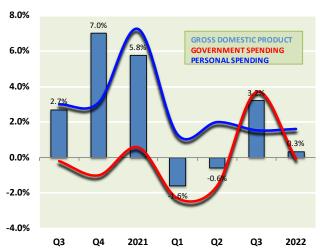
LCONOMIC RELEASES			
RELEASES THIS WEEK:	Current	Projected	Previous
Existing Home Sales (Nov, YoY, Anr	4.09M	4.1M	4.43M
Consumer Confidence (Dec,)	108.3	108.2	101.4
GDP (Q3, Final)	3.2%	3.1%	2.9%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Home Prices (October, YoY)	9.1%	10.4%

GROSS DOMESTIC PRODUCT

ECONOMIC DELEASES

QUARTERLY CHANGE GDP COMPARED TO PERSONAL & GOVERNMENT SPENDING



Brian Turner President & Chief Economist

bturner@Meridian-ally.com

972.740.9531

www.Meridian-ally.com





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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
November 21	22	New Home Sales 603k FOMC Minutes Jobless Claims 240k Cont' Claims 1.55M	24 THANKSGIVING HOLIDAY	25	26
28	Home Prices +10.4% Cons Confidence 100.2	30 GDP - Q3 (2nd) +2.9%	December 1 Jobless Claims 225k Cont'd Claims 1.6M	2 nemployment Rate 3.7% Non-farm Payrolls 263k Private Payrolls 231k	3
5	6 Vehicle Sales 14.1M	7		9 Wholesale Inflation 7.4% Core Whls Inflation 6.2%	10
12	13 Consumer Inflation 7.1%	14 FOMC Announcement +0.50% to 4.33%	Jobless Claims 227k Cont'd Claims 1.67M Retail Sales 6.5%	16	17
19		21 isting Home Sales 4.09M nsumer Confidence 108.3	Jobless Claims 216k Cont'd Claims 1.67M Leading Indicators -1% GDP (Q3, Final) 3.2%	Personal Income 0.4%	24
26 CHRISTMAS HOLIDAY	27 Home Prices	28	Jobless Claims Cont'd Claims	30	31
January 2 NEW YEAR'S DAY HOLIDAY	3 Construction Spending	4 FOMC Minutes	Jobless Claims Cont'd Claims	G Unemployment Nonfarm Payrolls Private Payrolls	7
9 Consumer Credit	10	11	Jobless Claims Cont'd Claims Consumer Inflation	13	14
16 MLK HOLIDAY	17	18 Wholesale Inflation Retail Sales	Jobless Claims Cont'd Claims	Existing Home Sales	21





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November 2022

		2022			2	023			20:	24	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK											
conomic Growth-											
GDP - (QoQ)	-0.6%	2.9%	0.2%	-1.7%	-0.7%	1.3%	1.8%	1.7%	1.8%	1.8%	2.0%
GDP - (YTD)	-1.1%	0.2%	0.2%	-1.7%	-1.2%	-0.4%	0.2%	1.7%	1.8%	1.8%	1.9%
Consumer Spending - (QoQ)	2.0%	1.4%	2.2%	-0.9%	0.6%	1.6%	1.7%	1.4%	2.1%	2.3%	2.5%
Consumer Spending - (YTD)	1.7%	1.6%	1.7%	-0.9%	-0.2%	0.4%	0.8%	1.4%	1.8%	1.9%	2.1%
Government Spending - (Qo	-1.6%	2.4%	1.0%	3.4%	1.0%	1.0%	1.2%	1.2%	0.8%	0.7%	0.8%
Government Spending - (YTI	-2.0%	-0.5%	-0.1%	3.4%	2.2%	1.0%	1.7%	1.2%	1.0%	0.7%	0.89
overnment spending - (111	-2.0%	-0.5/0	-0.1/6	3.470	2.2/0	1.0/0	1.7/0	1.2/0	1.0%	0.5%	0.57
Consumer Wealth-											
Jnemployment Rate	3.6%	3.5%	3.7%	3.9%	4.6%	5.2%	5.5%	5.3%	5.0%	4.7%	4.5%
Consumer Inflation	8.6%	8.3%	7.6%	6.2%	4.2%	3.6%	2.8%	2.4%	2.2%	2.1%	2.4%
Home Prices	15.2%	10.4%	9.7%	9.1%	8.7%	8.4%	8.0%	7.6%	7.7%	8.0%	8.2%
	25.270	2011/0	31,70	3.270	0.7.70	0	0.070	7.070	,	0.070	0.27
			•	•1							
SINGLE FAMILY HOME & VEH	ICLE LOAN	MARKETS									
Consumer Demand-											
Total Home Sales (Mil)	5.985	5.380	5.019	5.012	5.036	5.441	5.747	5.947	6.130	6.177	6.16
Existing Home (Mil)	5.373	4.770	4.444	4.432	4.438	4.762	5.023	5.194	5.355	5.394	5.38
New Home Sales (Mil)	0.612	0.610	0.575	0.580	0.598	0.679	0.724	0.753	0.775	0.783	0.77
Single Family Homes (Mils)	1.790	1.206	0.972	0.958	1.307	1.520	1.423	1.309	1.664	1.557	1.49
Purchase Apps (Mils)	1.202	0.946	0.790	0.691	0.976	0.913	0.810	0.798	1.113	1.005	0.97
Refinancing Apps (Mils)	0.588	0.260	0.182	0.267	0.331	0.341	0.371	0.393	0.415	0.451	0.45
Refi Apps Share	33%	22%	19%	28%	25%	22%	26%	30%	25%	29%	30%
Vohiala Calas (Mil)	12 5	140	15.2	15.5	16.0	16.2	16.0	15.8	16.3	16.5	16.7
/ehicle Sales (Mil)	13.5	14.0	15.2	15.5	16.0	10.2	16.0	15.6	10.5	10.5	10.7
MARKET RATE OUTLOOK			,								
Benchmark Rates-											
Prime	3.5%	6.3%	7.3%	7.5%	7.0%	7.5%	7.5%	7.1%	6.7%	6.3%	6.0%
Fed Funds	1.6%	3.1%	4.4%	4.6%	4.6%	4.6%	4.6%	4.2%	3.8%	3.4%	3.1%
Byr UST	3.0%	4.2%	4.2%	4.0%	3.8%	3.8%	3.6%	3.5%	3.5%	3.3%	3.0%
7yr UST	3.0%	4.0%	3.8%	3.3%	3.0%	3.0%	3.0%	3.0%	3.0%	2.9%	2.8%
LOyr UST	2.9%	3.1%	3.9%	3.5%	3.2%	3.2%	3.3%	3.3%	3.1%	3.0%	2.9%
Market Rates-											
fyr Vehicle Loan Rate	3.4%	4.5%	4.7%	4.7%	4.7%	4.8%	4.9%	4.8%	4.8%	4.5%	4.49
Syr First-lien Mortgage	4.8%	5.5%	6.5%	6.0%	5.5%	5.2%	5.0%	4.8%	4.6%	4.4%	4.49
BOyr First-lien Mortgage	5.2%	5.6%	6.7%	6.2%	5.6%	5.4%	5.2%	5.0%	4.8%	4.6%	4.5%



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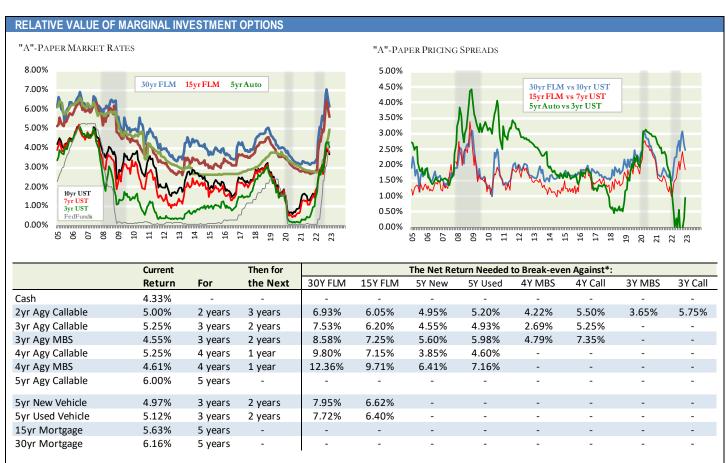
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilities of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current	·	Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	3.54%	6.29%	4.47%	8.97%
Regular Savings	0.14%	1 year	2 years	3.52%	6.26%	4.42%	8.92%
Money Market	0.50%	1 year	2 years	3.34%	6.08%	4.06%	8.56%
FHLB Overnight	4.30%	1 year	2 years	1.44%	4.18%	0.26%	4.76%
Catalyst Settlement	5.90%	1 year	2 years	0.64%	3.38%	-0.67%	3.16%
6mo Term CD	1.46%	6 mos	2.5 yrs	2.58%	4.77%	2.55%	5.55%
6mo FHLB Term	4.74%	6 mos	2.5 yrs	1.92%	4.12%	1.46%	4.46%
6mo Catalyst Term	5.26%	6 mos	2.5 yrs	1.82%	4.01%	1.29%	4.29%
1yr Term CD	2.02%	1 year	2 years	2.58%	5.32%	2.54%	7.04%
1yr FHLB Term	4.87%	1 year	2 years	1.15%	3.90%	-0.31%	4.19%
2yr Term CD	2.28%	2 years	1 year	2.61%	8.10%	-	-
2yr FHLB Term	4.53%	2 years	1 year	-1.89%	3.60%	-	-
3yr Term CD	2.39%	3 years	-	-	-	-	-
3yr FHLB Term	4.22%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



RESOURCES TM

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Q2-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS								<u> </u>			
Number of Credit Unions	308	682	1,393	684	1,083	703	4,853	990	2,383	3,067	4,150
Average Assets (\$Mil) Pct of Credit Unions	\$0.926 6%	\$5.6 14%	\$26.0 29%	\$72.9 14%	\$228.0 22%	\$2,559.6 14%	\$440.2 100%	\$4.2 20%	\$16.9 49%	\$29.4 63%	\$81 86
Pct of Industry Assets	0%	0%	2%	2%	12%	84%	100%	0%	2%	4%	16
GROWTH RATES (YTD)											
Total Assets	-6.4%	-8.5%	-7.5%	1.1%	0.7%	8.9%	7.4%	-8.4%	-7.5%	-2.8%	-0.3
Fotal Loans	-6.4%	-6.9%	-3.6%	7.6%	9.1%	23.3%	21.0%	-6.9%	-3.9%	2.6%	7.6
- Direct Loans	-6.9%	-7.1%	-4.5%	6.7%	6.9%	20.3%	18.0%	-5.6%	-4.6%	1.6%	5.5
- Indirect Loans	-	73.2%	20.4%	15.6%	20.5%	34.0%	32.6%	-134.8%	15.8%	15.6%	19.9
Total Shares	-4.6%	-7.0%	-6.2%	1.6%	1.8%	7.5%	6.4%	-6.9%	-6.3%	-2.0%	0.8
Net Worth	-5.3%	-7.4%	-7.8%	3.4%	4.4%	12.2%	10.5%	-7.2%	-7.7%	-1.9%	2.5
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	18.1%	15.4%	11.7%	11.2%	10.4%	10.4%	10.4%	15.6%	12.1%	11.6%	10.7
Cash & Inv-to-Total Assets	60%	55%	52%	45%	36%	29%	31%	56%	53%	49%	39
oans-to-Total Assets	40%	43%	45%	51%	59%	67%	65%	43%	44%	48%	56
Vehicle-to-Total Loans	62%	66%	51%	43%	38%	31%	32%	65%	52%	47%	40
REL-to-Total Loans	1%	6%	29%	40%	47%	54%	52%	6%	27%	34%	44
REL-to-Net Worth Indirect-to-Total Loans	2% 0%	18% 0%	110% 4%	181% 10%	267% 17%	345% 23%	327% 22%	17% 0%	98% 4%	142% 8%	231 15
oans-to-Total Shares	49%	51%	51%	57%	66%	77%	75%	51%	51%	54%	63
Chkg & Svgs-to-Total Shares	93%	85%	78%	74%	67%	56%	58%	86%	79%	76%	69
Nonterm-to-Total Shares	93%	87%	85%	84%	83%	80%	81%	87%	86%	85%	83
Term CDs-to-Total Shares	5%	9%	9%	10%	11%	13%	13%	9%	9%	9%	11
Short-term Funding Ratio Net Long-term Asset Ratio	49.0% 3.6%	34.7% 9.9%	25.9% 22.7%	20.8% 29.8%	15.3% 36.0%	12.1% 40.9%	17.1% 39.7%	26.7% 21.5%	23.5% 26.0%	17.5% 33.3%	13.0 39.6
LOAN QUALITY											
oan Delinquency Ratio	2.91%	1.29%	0.77%	0.59%	0.46%	0.48%	0.49%	0.82%	0.69%	0.51%	0.48
Net Charge-off Ratio	0.59%	0.28%	0.21%	0.21%	0.18%	0.30%	0.28%	0.22%	0.21%	0.19%	0.28
'Misery" Index	3.50%	1.57%	0.98%	0.80%	0.64%	0.78%	0.77%	1.04%	0.90%	0.70%	0.77
RE Loan Delinquency	1.80%	1.34%	0.70%	0.44%	0.39%	0.39%	0.39%	1.34%	0.71%	0.53%	0.41
Vehicle Loan Delinquency	2.42%	1.15%	0.73%	0.56%	0.47%	0.43%	0.45%	1.23%	0.79%	0.67%	0.52
Direct Loans Indirect Loans	2.43% 0.00%	0.80% 70.20%	0.64% 1.76%	0.33% 1.25%	0.36% 0.61%	0.31% 0.48%	0.35% 0.50%	0.90% 66.63%	0.67% 2.34%	0.51% 1.47%	0.41 0.71
Loss Allow as % of Loans	2.93%	1.28%	0.77%	0.69%	0.62%	0.80%	0.78%	1.38%	0.83%	0.75%	0.65
Current Loss Exposure	1.32%	0.55%	0.40%	0.38%	0.32%	0.31%	0.31%	0.60%	0.42%	0.40%	0.34
Coverage Ratio (Adequacy)	2.2	2.3	1.9	1.8	1.9	2.6	2.5	2.3	2.0	1.9	1
EARNINGS											
Gross Asset Yield	2.83%	2.81%	2.57%	2.73%	2.85%	3.07%	3.03%	2.81%	2.59%	2.67%	2.80
Cost of Funds	0.34%	0.30%	0.20%	0.21%	0.25%	0.39%	0.36%	0.30%	0.21%	0.21%	0.24
Gross Interest Margin	2.48%	2.51%	2.37%	2.52%	2.60%	2.69%	2.67%	2.51%	2.38%	2.46%	2.56
Provision Expense	0.21%	0.12%	0.09%	0.09%	0.08%	0.18%	0.16%	0.12%	0.09%	0.09%	0.09
Net Interest Margin	2.28%	2.40%	2.28%	2.43%	2.51%	2.51%	2.50%	2.39%	2.29%	2.37%	2.47
Non-Interest Income	0.41%	0.58%	0.86%	1.11%	1.21%	1.09%	1.10%	0.57%	0.83%	0.98%	1.15
Non-Interest Expense	3.41%	3.20%	2.93%	3.09%	3.15%	2.70%	2.77%	3.22%	2.96%	3.03%	3.12
Net Operating Expense	3.00%	2.62%	2.07%	1.99%	1.94%	1.61%	1.67%	2.65%	2.13%	2.05%	1.97
Net Operating Return	-0.72%	-0.22%	0.21%	0.44%	0.57%	0.90%	0.83%	-0.26%	0.16%	0.31%	0.50
Non-recurring Inc(Exp)	0.38%	0.11%	0.05%	0.05%	0.03%	0.01%	0.01%	0.13%	0.06%	0.05%	0.04
Vant la sauce	-0.34%	-0.11%	0.26%	0.49%	0.60%	0.91%	0.85%	-0.13%	0.22%	0.37%	0.54
let Income	0.5470	0.1170	0.2070	0.1570	0.0070	0.5 170	0.0070	012070	0.22/0	0.5770	





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Q2-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$6,182	\$7,619	\$4,042	\$6,395	\$10,700	\$19,469	\$16,646	\$7,528	\$4,394	\$5,538	\$9,48
Avg Loan Rate	6.46%	5.68%	4.89%	4.66%	4.32%	4.22%	4.25%	5.73%	4.97%	4.79%	4.439
Avg Loan Yield, net	5.94%	5.41%	4.69%	4.47%	4.18%	3.95%	3.99%	5.45%	4.76%	4.59%	4.27
Avg Share Balance	\$2,716	\$5,825	\$9,414	\$10,796	\$12,599	\$14,528	\$13,982	\$5,425	\$8,763	\$9,785	\$11,70
Avg Share Rate	0.43%	0.35%	0.23%	0.24%	0.28%	0.45%	0.42%	0.36%	0.24%	0.24%	0.27
Non-Member Deposit Ratio	1.0%	0.8%	0.5%	0.7%	0.6%	0.8%	0.8%	0.8%	0.5%	0.6%	0.6
Net Operating Profitability	'-										
Earning Asset/Funding	123%	117%	110%	108%	106%	111%	110%	118%	111%	109%	107
Fee Inc-to-Total Revenue	13%	17%	25%	29%	30%	26%	27%	17%	24%	27%	29
Net Operating Return per I	TE										
Interest Income per FTE	\$36,937	\$76,640	\$117,041	\$129,731	\$136,961	\$207,339	\$191,168	\$71,338	\$109,257	\$119,847	\$132,12
Avg Interest & Prov per FTE	\$7,207	\$11,246	\$13,090	\$14,325	\$16,262	\$38,124	\$33,258	\$10,707	\$12,684	\$13,533	\$15,49
Net Interest Income per FTE	\$29,730	\$65,394	\$103,952	\$115,406	\$120,699	\$169,215	\$157,910	\$60,632	\$96,573	\$106,314	\$116,63
Non-Interest Income per FTE	\$5,405	\$15,828	\$39,096	\$52,539	\$58,262	\$73,418	\$69,297	\$14,436	\$34,896	\$44,021	\$54,23
Avg Ops Expense per FTE	\$44,595	\$87,331	\$133,391	\$147,079	\$151,371	\$182,086	\$174,558	\$81,624	\$124,574	\$136,214	\$147,08
N . O F	¢20.400	¢71 E02	¢04.20F	Ć04 F40	\$93,108	\$108,668	\$105,261	\$67,188	\$89,678	\$92,192	\$92,84
Net Op Expense per FTE	\$39,189	\$71,503	\$94,295	\$94,540	\$95,100	\$100,000	7103,201	307,100	705,070	752,152	752,07
	\$ (9,459)		\$ 9,657	\$ 20,866	\$ 27,590	\$ 60,547	\$52,649	\$ (6,556)		\$ 14,121	
Avg Net Op Return per FTE	\$ (9,459)	\$ (6,109)									
Avg Net Op Return per FTE Revenue/Operating Exper Revenue-	\$ (9,459)	\$ (6,109)	\$ 9,657	\$ 20,866	\$ 27,590	\$ 60,547	\$52,649	\$ (6,556)	\$ 6,895	\$ 14,121	\$ 23,78
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE	\$ (9,459) ase Assessm \$42,342	\$ (6,109) nent \$92,468	\$ 9,657 \$156,137	\$ 20,866 \$182,270	\$ 27,590	\$ 60,547	\$52,649 \$260,465	\$ (6,556)	\$ 6,895	\$ 14,121 \$ 163,868	\$ 23,78
Avg Net Op Return per FTE Revenue/Operating Exper Revenue-	\$ (9,459)	\$ (6,109)	\$ 9,657	\$ 20,866	\$ 27,590	\$ 60,547	\$52,649	\$ (6,556)	\$ 6,895	\$ 14,121	\$ 23,78
Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio	\$ (9,459) ase Assessm \$42,342	\$ (6,109) nent \$92,468	\$ 9,657 \$156,137	\$ 20,866 \$182,270	\$ 27,590	\$ 60,547	\$52,649 \$260,465	\$ (6,556)	\$ 6,895	\$ 14,121 \$ 163,868	\$ 23,78
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE	\$ (9,459) ase Assessm \$42,342	\$ (6,109) nent \$92,468	\$ 9,657 \$156,137	\$ 20,866 \$182,270	\$ 27,590	\$ 60,547	\$52,649 \$260,465	\$ (6,556)	\$ 6,895	\$ 14,121 \$ 163,868	\$ 23,78 \$ 1 86,35 3.95
Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$ (9,459) ase Assessm \$42,342 3.24% \$21,622 1.66%	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66%	\$ 9,657 \$156,137 3.43% \$63,077 1.38%	\$ 20,866 \$182,270 3.83% \$68,834 1.45%	\$ 27,590 \$195,223 4.06% \$75,660 1.57%	\$ 60,547 \$280,757 4.16% \$96,081 1.42%	\$52,649 \$260,465 4.13% \$91,003 1.44%	\$ (6,556) \$85,774 3.38% \$42,226 1.66%	\$ 6,895 \$144,152 3.42% \$59,526 1.41%	\$ 14,121 \$163,868 3.65% \$64,340 1.43%	\$ 23,78 \$186,33 3.95 \$72,45 1.54
Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$ (9,459) ase Assessm \$42,342 3.24% \$21,622 1.66%	\$ (6,109) nent \$92,468 3.39%	\$ 9,657 \$156,137 3.43% \$63,077	\$ 20,866 \$182,270 3.83%	\$ 27,590 \$195,223 4.06% \$75,660	\$ 60,547 \$280,757 4.16%	\$52,649 \$260,465 4.13% \$91,003	\$ (6,556) \$85,774 3.38% \$42,226	\$ 6,895 \$144,152 3.42%	\$ 14,121 \$163,868 3.65% \$64,340	\$ 23,78 \$186,33 3.95 \$72,45 1.54
Revenue/Operating Exper Revenue-Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$ (9,459) se Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66% 52% 0.78	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38	\$182,270 3.83% \$68,834 1.45% 47% 0.31	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17	\$260,465 4.13% \$91,003 1.44% 52% 0.19	\$ (6,556) \$85,774 3.38% \$42,226 1.66% 52% 0.85	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42	\$ 14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36	\$23,78 \$186,33 3.95 \$72,49 0.2
Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents	\$ (9,459) se Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531	\$ (6,556) \$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218	\$186,33 3.95 \$72,43 1.54 49 0.2 71,48
Revenue/Operating Exper Revenue-Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$ (9,459) se Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79%	\$ (6,109) seent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47%	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9%	\$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6%	\$ (6,556) \$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23%	\$ 14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36	\$186,33 3.95 \$72,49 1.54 49 0.2 71,48
Revenue/Operating Experimental Revenue Properating Experimental Revenue Properating Experimental Revenue Ratio Operating Expenses Avg Comp & Benefits Properating Expension Properation Pro	\$ (9,459) see Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315	\$ (6,109) sent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186	\$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348	\$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623	\$ (6,556) \$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52% \$22,135	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220	\$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355	\$186,31 3.95 \$72,41 1.54 49 0.2 71,48 10
Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents	\$ (9,459) see Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315	\$ (6,109) seent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47%	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9%	\$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6%	\$ (6,556) \$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16%	\$23,78 \$186,33 3.95 \$72,43 1.54 49 0.2 71,48 10
Revenue/Operating Exper Revenue- Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$ (9,459) se Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34%	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85%	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81%	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68%	\$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81%	\$186,33 3.95 \$72,44 1.54 49 0.22 71,488 10 \$37,92 0.80 26
Revenue/Operating Expenses Revenue-Operating Expenses Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio	\$ (9,459) see Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658 0.59%	\$ (6,109) sent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743 0.69%	\$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613 0.74%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26% \$39,897 0.84%	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25% \$37,171 0.77%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092 0.62%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932 0.65%	\$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263 0.68%	\$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828 0.73%	\$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519 0.79%	\$186,35 3.95' \$72,45 1.54' 49' 0.2' 71,48' 10' \$37,92 0.80' 26' \$36,70' 0.78'
Revenue/Operating Experimental Revenue Preserved Revenue-Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE	\$ (9,459) see Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743	\$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26%	\$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932	\$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263	\$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519	\$186,35 3.95 \$72,45 1.54 49 0.2: 71,48 10 \$37,92 0.80 26 \$36,70 0.78 25
Revenue/Operating Experimental Revenue Properating Experimental Revenue Provided From Revenue Provided From Revenue Provided From Revenue Provided From Prov	\$ (9,459) see Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658 0.59% 17%	\$ (6,109) sent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743 0.69% 21%	\$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613 0.74% 25%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26% \$39,897 0.84% 27%	\$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25% \$37,171 0.77% 25%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092 0.62% 23%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932 0.65% 23%	\$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263 0.68% 21%	\$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828 0.73% 25%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519 0.79% 26%	\$186,35 3.95 \$72,45 1.54 49 0.2 71,48 10 \$37,92 0.80 26 \$36,70 0.78 25
Revenue/Operating Expenses Revenue-Operating Expenses Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$ (9,459) See Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658 0.59% 17%	\$ (6,109) sent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743 0.69% 21% 6.1%	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613 0.74% 25%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26% \$39,897 0.84% 27%	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25% \$37,171 0.77% 25%	\$ 60,547 \$280,757 \$1.6% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092 0.62% 23%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932 0.65% 23%	\$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263 0.68% 21%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828 0.73% 25%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519 0.79% 26%	\$23,78 \$186,33 3.95 \$72,44 1.54 49 0.2 71,48 10 \$37,92 0.80 26 \$36,77 0.78 25
Revenue/Operating Experimental Revenue Price Revenue Price Total Revenue Ratio Operating Expenses Revenue Ratio Operating Expenses Revenue Ratio Price Service Revenue Ratio Operating Expenses Revenue Ratio Price Oomp & Benefits Price Price Service Ratio Price Of Total Operating Expense Price Price Revenue Employees Ratio Price P	\$ (9,459) See Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658 0.59% 17%	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743 0.69% 21% 6.1% 399	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613 0.74% 25%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26% \$39,897 0.84% 27%	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25% \$37,171 0.77% 25%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092 0.62% 23%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932 0.65% 23%	\$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263 0.68% 21%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828 0.73% 25%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519 0.79% 26%	\$23,78 \$186,33 3.95 \$72,43 1.54 49 0.2 71,48 10 \$37,92 0.80 26 \$36,70 0.78 25
Revenue/Operating Experimental Revenue Poperating Experimental Revenue Revenue Per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Experimental Perimental Perimenta	\$ (9,459) See Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658 0.59% 17%	\$ (6,109) sent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743 0.69% 21% 6.1%	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613 0.74% 25%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26% \$39,897 0.84% 27%	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25% \$37,171 0.77% 25%	\$ 60,547 \$280,757 \$1.6% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092 0.62% 23%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932 0.65% 23%	\$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263 0.68% 21%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828 0.73% 25%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519 0.79% 26%	\$23,78: \$186,35 3.95 \$72,45 1.54 49 0.2 71,48 10 \$37,92 0.80 26 \$36,70 0.78



RESOURCES TM

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Exper

Q2-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million

NET INFRASTRUCTURE COST	:										
Fee Income	0.41%	0.58%	0.86%	1.11%	1.21%	1.09%	1.10%	0.57%	0.83%	0.98%	1.15%
Compensation & Benefits	1.66%	1.66%	1.38%	1.45%	1.57%	1.42%	1.44%	1.66%	1.41%	1.43%	1.54%
Travel & Conference	0.02%	0.02%	0.02%	0.03%	0.03%	0.02%	0.02%	0.02%	0.02%	0.02%	0.03%
Office Occupancy	0.21%	0.14%	0.18%	0.20%	0.21%	0.16%	0.17%	0.14%	0.17%	0.19%	0.20%
Office Operations	0.97%	0.71%	0.63%	0.60%	0.60%	0.49%	0.51%	0.73%	0.64%	0.62%	0.60%
Educational & Promo	0.01%	0.03%	0.06%	0.08%	0.10%	0.11%	0.11%	0.02%	0.05%	0.07%	0.09%
Loan Servicing	0.14%	0.11%	0.16%	0.21%	0.22%	0.19%	0.19%	0.11%	0.15%	0.18%	0.21%
Professional & Outside Svc	0.28%	0.37%	0.40%	0.44%	0.35%	0.22%	0.24%	0.37%	0.40%	0.42%	0.37%
Member Insurance	0.03%	0.02%	0.00%	0.00%	0.00%	0.00%	0.00%	0.02%	0.00%	0.00%	0.00%
Operating Fees	0.05%	0.03%	0.02%	0.02%	0.01%	0.01%	0.01%	0.03%	0.02%	0.02%	0.02%
Miscellaneous	0.06%	0.11%	0.08%	0.07%	0.06%	0.08%	0.08%	0.11%	0.08%	0.08%	0.06%
Total Ops Expense	3.41%	3.20%	2.93%	3.09%	3.15%	2.70%	2.77%	3.22%	2.96%	3.03%	3.12%
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Net Operating Expense	3.00%	2.62%	2.07%	1.99%	1.94%	1.61%	1.67%	2.65%	2.13%	2.05%	1.97%

NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT											
Fee Income	\$5,405	\$15,828	\$39,096	\$52,539	\$58,262	\$73,418	\$69,297	\$14,436	\$34,896	\$44,021	\$54,235
Compensation & Benefits	\$21,622	\$45,401	\$63,077	\$68,834	\$75,660	\$96,081	\$91,003	\$42,226	\$59,526	\$64,340	\$72,459
Travel & Conference	\$270	\$555	\$889	\$1,320	\$1,361	\$1,161	\$1,188	\$517	\$826	\$1,081	\$1,282
Office Occupancy	\$2,703	\$3,749	\$8,101	\$9,620	\$9,892	\$11,087	\$10,746	\$3,609	\$7,336	\$8,517	\$9,504
Office Operations	\$12,613	\$19,438	\$28,600	\$28,727	\$28,647	\$32,825	\$31,877	\$18,526	\$26,884	\$27,837	\$28,418
Educational & Promo	\$180	\$694	\$2,544	\$3,768	\$4,743	\$7,314	\$6,656	\$626	\$2,217	\$3,019	\$4,256
Loan Servicing	\$1,802	\$3,054	\$7,261	\$9,812	\$10,637	\$12,561	\$11,999	\$2,887	\$6,516	\$8,221	\$9,954
Professional & Outside Svc	\$3,604	\$10,135	\$18,202	\$20,828	\$16,750	\$14,781	\$15,330	\$9,263	\$16,679	\$18,825	\$17,337
Member Insurance	\$360	\$417	\$148	\$96	\$86	\$55	\$65	\$409	\$193	\$142	\$102
Operating Fees	\$631	\$833	\$914	\$803	\$694	\$562	\$600	\$806	\$895	\$848	\$738
Miscellaneous	\$811	\$3,054	\$3,655	\$3,271	\$2,898	\$5,659	\$5,094	\$2,755	\$3,502	\$3,382	\$3,035
Total Ops Expense	\$44,595	\$87,331	\$133,391	\$147,079	\$151,371	\$182,086	\$174,558	\$81,624	\$124,574	\$136,214	\$147,084
Net Operating Expense	\$39,189	\$71,503	\$94,295	\$94,540	\$93,108	\$108,668	\$105,261	\$67,188	\$89,678	\$92,192	\$92,849