## **Deal Sheet**

## Strategic Alliances (>\$20MM upfront)

Consulting Client –Big Pharma, \$150M upfront for Phase 3 asset. Advice on terms and contract.

Consulting Client – Big pharma, \$1B in milestones for 3 molecules. Led negotiations.

Consulting Client – Big pharma, \$56M upfront, \$440M in milestones for 1 molecule, additional terms for other 2 molecules. Led negotiations for one of the biggest deals in China.

Consulting Client – Big pharma, \$100MM upfront cash and equity, Phase 3, negotiations, advice on terms and final contract

Consulting Client – Big Asian Pharma, \$25MM upfront, valuation, advice on negotiations (Phase 3)

Consulting Client – Big pharma, \$25MM upfront, negotiations and advice (pseudo auction, precompletion of Phase II)

Consulting client – Big Pharma: \$30MM upfront, broad chemistry collaboration; advice and deal structure

Tularik –Amgen: \$125MM, targets and drug development, led evaluation team, launched collaboration that led to acquisition

Praecis – Amgen: \$100MM, Ph 3 GnRH antagonist, led evaluation team

Immunomedics – Amgen: \$65MM, Ph 2/3 NHL Ab, led evaluation team and member of negotiation team

Abgenix – Amgen: multi-antigen Ab creation, supervised evaluator and negotiator Medarex – Amgen: multi-antigen Ab creation, supervised evaluator and negotiator Kinetix acquisition by Amgen – \$170MM, kinases and structural biology, led evaluation and diligence

## Mid-Size Deals (>\$10M upfront)

Consulting Client –Big pharma, \$15M upfront, \$550M in milestones. Introduction and advice thru out negotiations.

Consulting Client – Non-profit, negotiation advice (preclinical)

Consulting Client – US Biotech, negotiations and advice (Phase II)

Consulting Client- Regional Pharma, negotiations and advice (Phase II) Consulting Client – US Biotech, negotiations and advice (Phase 1) Consulting Client -- Mid-size pharma, option; led negotiations Consulting Client -- Big pharma, discovery collaboration, on negotiation team Consulting Client -- Major Pharma, advised negotiator (preclinical) Vanderbilt – Amgen: preclinical Ab, led negotiation Biosite – Amgen: multiple Abs, supervised evaluator and negotiator Incyte – Zeneca: genomics database, on negotiation team Pharmacopeia – Zeneca: combinatorial chemistry, on negotiation team U C Irvine – Zeneca: lead optimization ion channels, led evaluation and negotiations U College of London – Zeneca: small molecule lead, led renegotiations

## **Smaller Deals**

Consulting Client – US biotech, out-licensing Ab, advised negotiator Consulting client – China company, in-licensing from biotech co, led negotiation Consulting client – China company, ww rights for University asset, advised negotiator Consulting Client- computational chemistry collaboration, big pharma, advised negotiator Consulting Client – chemistry LO and license, \$500M milestones, global pharma, advised negotiator Consulting Client – small biotech, advised negotiator (preclinical) Consulting Client- small biotech, advised negotiator (preclinical) Consulting Client – University, advised negotiator (clinical) 2014- Consulting Client – University, advised negotiator (preclinical) 2014- Consulting Client – small biotech advised negotiator (preclinical) Consulting Client – Japanese pharma, participated in negotiations Consulting Client – global pharma, use patent, adviced negotiations Consulting Client- University, negotiations Consulting Client – University, negotiations Consulting Client – Small biotech, JV, participated in negotiations Consulting Client – small biotech, territorial deal (preclinical), participated in negotiations Consulting Client – University (clinical), valuation, advice throughout negotiations Consulting Client – University (platform), led negotiations Consulting Client- Mid-sized pharma, led negotiations (preclinical)

Consulting Client – Mid-sized pharma, advised negotiations (platform) Consulting Client – Global pharma, valuations, advised negotiator (preclinical) Consulting Client – Small biotech, valuations, advised negotiator (preclinical) Consulting Client – Global pharma, part of negotiations (preclinical) Consulting Client – Global pharma, part of negotiations (preclinical) Consulting Client – Small biotech, led negotiations (preclinical) Consulting Client – Small biotech, led negotiations (preclinical) Consulting Client – University, led in-licensing negotiations (preclinical) Consulting Client- University, led in-licensing negotiations (preclinical) Consulting Client- University, led in-licensing negotiations (preclinical) Dako – Amgen: companion diagnostic development, supervised evaluator, led negotiations Ventana – Amgen: companion diagnostic development, supervised evaluator, led negotiations Skye Pharma – Amgen: drug delivery, led evaluation and negotiations Many biomarker deals – supervisory roles

Many IP licenses – negotiator and supervisory roles, some as consultant