

Community Connections, Inc.  
Statement of Revenue and Expenses with Budget  
From 6/1/2017 Through 6/30/2017

	Current Period		Current Year Actual	Total Budget		Percent YTD of Budget
	Current Period Actual	Budget - FY17 Budget		Total Budget - FY17 Budget	Variance - FY17 Budget	
<b>Revenue</b>						
<b>Medicaid</b>						
Comp - Residential PCA	11,355.00	41,473.73	302,565.92	497,685.09	(195,119.17)	60.79%
Comp - Residential Host Homes	182,730.46	164,759.98	2,039,562.84	1,977,119.65	62,443.19	103.15%
Transportation	9,679.62	10,416.74	111,525.77	125,000.00	(13,474.23)	89.22%
Behavioral	99.76	6,208.26	76,017.11	74,500.00	1,517.11	102.03%
Supplies Disposable	808.00	500.00	10,111.00	6,000.00	4,111.00	168.51%
Vision	1,286.00	993.75	10,769.00	11,925.00	(1,156.00)	90.30%
Medicaid SLS	22,160.80	29,333.37	320,151.09	352,000.00	(31,848.91)	90.95%
Respite - Medicaid SLS	1,420.56	2,212.13	20,817.63	26,546.00	(5,728.37)	78.42%
Home/Vehicle Mod - SLS	537.00	125.00	5,532.40	1,500.00	4,032.40	368.82%
Personal Care-SLS	6,761.70	6,978.37	57,761.55	83,740.00	(25,978.45)	68.97%
Specialized Habilitation-DD	22,183.37	21,152.79	213,149.92	253,834.14	(40,684.22)	83.97%
Supported Comm Conn -DD	27,061.38	40,377.79	387,736.71	484,533.37	(96,796.66)	80.02%
Specialized Habilitation-SLS	510.78	1,182.52	9,183.88	14,190.24	(5,006.36)	64.71%
Supported Comm Conn -SLS	3,175.85	3,212.12	40,873.77	38,544.89	2,328.88	106.04%
Supported Employment-DD	4,043.56	5,208.37	35,478.65	62,500.00	(27,021.35)	56.76%
Supported Employment-SLS	1,913.42	2,083.37	8,035.20	25,000.00	(16,964.80)	32.14%
Children's Extensive Support	(774.84)	4,416.63	56,559.12	53,000.00	3,559.12	106.71%
TCM -	18,869.43	30,833.37	307,798.68	370,000.00	(62,201.32)	83.18%
CHCBS Revenue	570.24	833.37	10,549.44	10,000.00	549.44	105.49%
<b>Total Medicaid</b>	<b>314,392.09</b>	<b>372,301.66</b>	<b>4,024,179.68</b>	<b>4,467,618.38</b>	<b>(443,438.70)</b>	<b>90.07%</b>
<b>State Funded</b>						
State SLS	4,971.55	8,152.50	69,725.23	97,830.00	(28,104.77)	71.27%
Early Intervention	1,797.75	13,384.50	174,624.33	160,614.00	14,010.33	108.72%
EI - Trust	3,596.70	1,273.07	11,134.80	15,277.50	(4,142.70)	72.88%
EI - Other Insurance	2,830.30	3,541.63	44,309.80	42,500.00	1,809.80	104.25%
Family Support Services	4,870.49	8,730.60	100,907.09	104,767.20	(3,860.11)	96.31%
Family Support Services- PY	1,956.13	0.00	0.00	0.00	0.00	0.00%
Management Fee-State	13,037.47	6,765.68	80,829.90	81,188.82	(358.92)	99.55%
Case Management State	3,319.20	3,719.02	39,958.92	44,628.57	(4,669.65)	89.53%
IDD Determinations-CM	1,585.73	418.37	7,362.00	5,020.00	2,342.00	146.65%
Wait List Management-CM	4,761.47	280.87	28,372.74	11,970.00	16,402.74	237.03%
EI Service Coordination	13,785.88	3,500.38	64,506.50	42,005.00	22,501.50	153.56%
Case Management - SIS	0.00	179.13	2,372.41	2,150.00	222.41	110.34%
QA / UR	2,881.74	3,583.37	41,664.59	43,000.00	(1,335.41)	96.89%
Broker Fee - Trust	221.60	208.37	1,354.57	2,500.00	(1,145.43)	54.18%
Other State Revenue	30.00	788.37	52.00	9,460.00	(9,408.00)	0.54%
Onboarding-WL Management	3,616.46	2,478.93	31,056.77	29,748.48	1,308.29	104.39%
Provider Incentive Funding-SLS	0.00	0.00	39,912.51	0.00	39,912.51	0.00%
Part C Direct Service	18,990.00	2,213.00	38,254.75	26,556.00	11,698.75	144.05%
PASARR Revenue	404.00	33.37	404.00	400.00	4.00	101.00%

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Statement of Revenue and Expenses with Budget  
From 6/1/2017 Through 6/30/2017

	Current Period		Current Year Actual	Total Budget		Percent YTD of Budget
	Current Period Actual	Budget - FY17 Budget		Total Budget - FY17 Budget	Variance - FY17 Budget	
HUD - Subsidy's	<u>243.00</u>	<u>125.00</u>	<u>2,001.00</u>	<u>1,500.00</u>	<u>501.00</u>	<u>133.40%</u>
Total State Funded	82,899.47	59,376.16	778,803.91	721,115.57	57,688.34	108.00%
Other						
La Plata County Contribution	0.00	0.00	42,000.00	42,000.00	0.00	100.00%
City of Durango	0.00	0.00	31,985.00	37,000.00	(5,015.00)	86.44%
Town of Bayfield Contribution	0.00	0.00	1,000.00	1,000.00	0.00	100.00%
Montezuma Contribution	0.00	83.37	0.00	10,000.00	(10,000.00)	0.00%
City of Cortez Contribution	0.00	0.00	0.00	3,000.00	(3,000.00)	0.00%
United Way - EI	0.00	416.63	5,255.48	5,000.00	255.48	105.10%
General Donation Revenue	200.00	670.87	15,407.43	8,050.00	7,357.43	191.39%
On-line Donations Campaign	0.00	83.37	90.00	1,000.00	(910.00)	9.00%
Special Events Revenue	2,028.00	416.63	19,086.50	11,000.00	8,086.50	173.51%
Purpose Restricted Revenue	0.00	0.00	1,702.53	0.00	1,702.53	0.00%
In-kind Donation	1,485.09	0.00	13,485.09	0.00	13,485.09	0.00%
Grants	1,939.25	125.00	48,562.20	1,500.00	47,062.20	3,237.48%
Interest Revenue	179.56	150.00	2,052.92	1,800.00	252.92	114.05%
Room & Board	35,412.40	36,960.00	428,345.13	443,520.00	(15,174.87)	96.57%
Rental Income - Comp	925.00	608.37	10,600.00	7,300.00	3,300.00	145.20%
OJT Revenue	5,545.87	1,000.00	18,818.45	12,000.00	6,818.45	156.82%
Unrealized Gain / Loss	657.37	291.63	22,184.92	3,500.00	18,684.92	633.85%
Miscellaneous Revenue	<u>220.00</u>	<u>16.63</u>	<u>3,036.95</u>	<u>200.00</u>	<u>2,836.95</u>	<u>1,518.47%</u>
Total Other	<u>48,592.54</u>	<u>40,822.50</u>	<u>663,612.60</u>	<u>587,870.00</u>	<u>75,742.60</u>	<u>112.88%</u>
Total Revenue	<u>445,884.10</u>	<u>472,500.32</u>	<u>5,466,596.19</u>	<u>5,776,603.95</u>	<u>(310,007.76)</u>	<u>94.63%</u>
Expenses						
Labor						
Wages	209,675.07	243,700.80	2,546,720.65	2,924,410.92	377,690.27	87.08%
Training Wages	1,760.49	4,037.50	59,424.92	48,450.00	(10,974.92)	122.65%
Bonus Wages	17,530.00	0.00	19,280.00	1,500.00	(17,780.00)	1,285.33%
Payroll Taxes	17,786.03	18,525.50	197,155.32	222,307.76	25,152.44	88.68%
Unemployment Expense	(3,591.96)	1,248.58	3,900.42	14,984.72	11,084.30	26.02%
Work Comp	8,420.64	5,993.93	74,635.15	71,928.59	(2,706.56)	103.76%
Health Insurance	9,754.05	9,730.18	82,039.24	116,764.80	34,725.56	70.26%
Other Benefits	<u>594.23</u>	<u>600.21</u>	<u>6,683.66</u>	<u>7,201.97</u>	<u>518.31</u>	<u>92.80%</u>
Total Labor	261,928.55	283,836.70	2,989,839.36	3,407,548.76	417,709.40	87.74%
Other Operating						
Advertising	4,229.20	745.76	12,960.83	8,950.00	(4,010.83)	144.81%
Assistive Technology	1,556.05	964.13	9,003.10	11,570.00	2,566.90	77.81%
Board of Directors Expense	160.37	125.00	623.15	1,500.00	876.85	41.54%
Building Janitorial	1,839.75	435.00	4,357.59	5,220.00	862.41	83.47%
Building Rent	1,082.90	3,500.37	38,499.90	42,004.00	3,504.10	91.65%
Land Rent-Holly House	770.83	770.87	9,249.96	9,250.00	0.04	99.99%

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	Current Period		Current Year Actual	Total Budget		Percent YTD of Budget
	Current Period Actual	Budget - FY17 Budget		Total Budget - FY17 Budget	Variance - FY17 Budget	
Building Rent - In-kind	0.00	0.00	12,000.00	0.00	(12,000.00)	0.00%
Building Rent - Admin	0.00	950.00	950.00	11,400.00	10,450.00	8.33%
Building Maintenance	9,031.20	1,502.23	20,860.28	18,025.00	(2,835.28)	115.72%
Building Mtc - In-kind	1,485.09	0.00	1,485.09	0.00	(1,485.09)	0.00%
Computer / IT Expense	4,085.35	5,038.64	52,347.07	60,465.00	8,117.93	86.57%
Condo Dues	3,338.80	1,916.63	30,565.87	23,000.00	(7,565.87)	132.89%
Customer Acknowledgement	270.07	133.37	2,975.28	1,600.00	(1,375.28)	185.95%
Depreciation & Amortization	7,044.61	6,181.90	69,743.93	74,185.00	4,441.07	94.01%
Development	585.00	416.63	6,275.03	5,000.00	(1,275.03)	125.50%
Disposal	82.90	58.37	502.29	700.00	197.71	71.75%
Dues & Subscription	0.00	659.51	9,571.24	8,515.00	(1,056.24)	112.40%
Equipment Lease	581.51	712.50	7,581.31	8,550.00	968.69	88.67%
Equipment Maintenance	67.75	91.63	291.03	1,100.00	808.97	26.45%
Food	622.92	2,058.37	11,023.12	24,700.00	13,676.88	44.62%
FSSP Direct	7,937.00	8,172.00	94,821.00	98,064.00	3,243.00	96.69%
FSSP-Other	0.00	666.97	9,378.55	8,003.20	(1,375.35)	117.18%
Home Modification	0.00	125.00	0.00	1,500.00	1,500.00	0.00%
Insurance-Automobile	173.93	504.40	5,607.39	6,055.00	447.61	92.60%
Insurance-Board	815.20	411.01	4,926.00	4,933.00	7.00	99.85%
Insurance-Cyber Policy	287.56	323.91	3,450.50	3,890.00	439.50	88.70%
Insurance- Professional & GL	1,516.37	1,274.13	15,864.00	15,290.00	(574.00)	103.75%
Insurance - Property	461.45	642.25	7,611.39	7,707.00	95.61	98.75%
Insurance - Umbrella	707.75	660.49	7,954.00	7,925.00	(29.00)	100.36%
Interest Building	1,871.69	1,116.63	15,460.40	13,400.00	(2,060.40)	115.37%
Meetings	2,745.22	637.50	11,728.56	7,650.00	(4,078.56)	153.31%
Moving expense	248.00	100.11	2,278.00	1,200.00	(1,078.00)	189.83%
Payroll and HR IS	1,095.33	1,841.74	14,778.62	22,100.00	7,321.38	66.87%
Pest Control	0.00	208.26	0.00	2,500.00	2,500.00	0.00%
Professional Development	3,011.80	1,807.57	8,131.62	21,690.18	13,558.56	37.48%
Professional Service -	0.00	1,583.37	18,800.00	19,000.00	200.00	98.94%
Prof Serv - Legal	810.00	800.00	3,984.00	9,600.00	5,616.00	41.50%
Prof Serv Behavioral	375.00	5,583.26	66,394.37	67,000.00	605.63	99.09%
Prof Serv Dental	395.00	16.63	473.00	200.00	(273.00)	236.50%
Prof Serv Host Home	127,888.24	118,565.50	1,423,070.10	1,422,786.22	(283.88)	100.01%
Prof Serv Medical	0.00	0.00	350.00	0.00	(350.00)	0.00%
Prof Serv Mentorship	224.00	0.00	560.00	0.00	(560.00)	0.00%
Professional Services Other	5,832.40	1,687.50	28,313.36	20,250.00	(8,063.36)	139.81%
Prof Serv Personal Care	332.00	83.37	823.05	1,000.00	176.95	82.30%
Prof Serv - Psych Exam (CM	0.00	33.37	0.00	400.00	400.00	0.00%
Prof Serv Respite	3,375.00	2,562.50	24,550.00	30,750.00	6,200.00	79.83%
Prof Serv Vision	1,588.58	774.89	10,480.79	9,300.00	(1,180.79)	112.69%
Purchased Recreation	70.00	320.76	2,438.50	3,850.00	1,411.50	63.33%

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From 6/1/2017 Through 6/30/2017

	Current Period		Current Year Actual	Total Budget		Percent YTD of Budget
	Current Period Actual	Budget - FY17 Budget		Total Budget - FY17 Budget	Variance - FY17 Budget	
Service Charges	165.55	249.62	4,416.39	2,995.00	(1,421.39)	147.45%
Onboarding	570.83	978.12	11,580.42	11,737.00	156.58	98.66%
Staff Training In-service	1,728.81	887.39	11,515.75	10,650.00	(865.75)	108.12%
Staff Acknowledgement	3,223.28	1,387.50	13,853.51	17,900.00	4,046.49	77.39%
Staff Mileage	6,442.40	6,037.61	70,509.47	72,450.00	1,940.53	97.32%
Supplies Household	162.26	243.37	2,135.53	2,920.00	784.47	73.13%
Supplies Medical	1,186.93	466.63	6,106.40	5,600.00	(506.40)	109.04%
Supplies Office	760.34	1,074.89	9,245.06	12,900.00	3,654.94	71.66%
Supplies Postage & Shipping	80.88	235.38	2,727.24	2,825.00	97.76	96.53%
Supplies Printing & Reproduction	46.18	236.63	1,386.79	2,840.00	1,453.21	48.83%
Supplies Program	490.43	479.13	7,695.67	6,500.00	(1,195.67)	118.39%
Telephone	2,375.01	2,336.52	29,305.89	28,040.00	(1,265.89)	104.51%
Temporary Staffing	15.75	66.63	11,351.69	800.00	(10,551.69)	1,418.96%
Transportation	3,226.00	2,499.89	36,144.00	30,000.00	(6,144.00)	120.48%
Uncollectible Accounts - Comp	3,129.90	0.00	3,129.90	0.00	(3,129.90)	0.00%
Utilities	3,780.57	1,891.52	21,845.82	22,700.00	854.18	96.23%
Vehicle fuel	895.17	591.52	3,933.59	7,100.00	3,166.41	55.40%
Vehicle maintenance	884.54	250.00	2,637.40	3,000.00	362.60	87.91%
Wellness	0.00	250.00	185.00	3,000.00	2,815.00	6.16%
Total Other Operating	<u>227,760.65</u>	<u>196,926.38</u>	<u>2,332,798.79</u>	<u>2,365,734.60</u>	<u>32,935.81</u>	<u>98.61%</u>
Total Expenses	<u>489,689.20</u>	<u>480,763.08</u>	<u>5,322,638.15</u>	<u>5,773,283.36</u>	<u>450,645.21</u>	<u>92.19%</u>
Operating Net Surplus (Deficit)	<u>(43,805.10)</u>	<u>(8,262.76)</u>	<u>143,958.04</u>	<u>3,320.59</u>	<u>140,637.45</u>	<u>4,335.31%</u>
Other Expenses						
ACA Penalty	0.00	0.00	16,667.04	0.00	(16,667.04)	0.00%
Total Other Expenses	<u>0.00</u>	<u>0.00</u>	<u>16,667.04</u>	<u>0.00</u>	<u>(16,667.04)</u>	<u>0.00%</u>
Net Surplus (Deficit)	<u>(43,805.10)</u>	<u>(8,262.76)</u>	<u>127,291.00</u>	<u>3,320.59</u>	<u>123,970.41</u>	<u>3,833.38%</u>

Community Connections, Inc.  
Balance Sheet  
As of 6/30/2017

Current Period  
Balance

Current Assets

Cash

Cash-Operating	544,351.17
Cash-Board Operating Reserves	903,000.00
Cash-Rep Payee Restricted	<u>34,410.39</u>

Total Cash 1,481,761.56

Investments - LPL Financial 271,591.33

Accounts Receivable 507,078.93

Less Accounts Receivable Allowance (23,833.41)

Prepaid Expenses 14,718.40

Current Portion of Long-term  
Receivable 9,250.00

Total Current Assets 2,260,566.81

Long Term Contribution Receivable (City  
of Dgo) 55,500.16

Property & Equipment

Land 296,897.69

Buildings 1,595,149.43

Office Furniture & Equipment 125,161.32

Program Equipment 180,258.88

Accumulated Depreciation (1,109,163.59)

Total Property & Equipment 1,088,303.73

Total Assets 3,404,370.70

Current Liabilities

Accounts Payable 265,289.33

Due to Clients 13,768.36

Payroll Liabilities 177,326.64

ACA Penalty Liability 79,000.38

Current Notes Payable 11,335.00

Total Current Liabilities 546,719.71

Long-term Liabilities

Community Connections, Inc.  
Balance Sheet  
As of 6/30/2017

	<u>Current Period Balance</u>
Notes Payable	<u>229,092.68</u>
Total Long-term Liabilities	<u>229,092.68</u>
Total Liabilities	<u>775,812.39</u>
Net Assets	<u>2,628,558.31</u>
Total Liabilities and Net Assets	<u>3,404,370.70</u>

Community Connections, Inc.  
Statement of Revenue and Expenses Prior Year Comparison  
June 2017

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
<b>Revenue</b>				
<b>Medicaid</b>				
Comp - Residential PCA	302,565.92	588,109.04	(285,543.12)	(48.55)%
Comp - Residential Host	2,039,562.84	1,897,975.10	141,587.74	7.45%
Transportation	111,525.77	124,808.93	(13,283.16)	(10.64)%
Behavioral	76,017.11	68,977.86	7,039.25	10.20%
Supplies Disposable	10,111.00	5,781.05	4,329.95	74.89%
Dental	0.00	3,494.00	(3,494.00)	(100.00)%
Vision	10,769.00	9,435.00	1,334.00	14.13%
Medicaid SLS	320,151.09	316,352.96	3,798.13	1.20%
Respite - Medicaid SLS	20,817.63	23,521.21	(2,703.58)	(11.49)%
Home/Vehicle Mod - SLS	5,532.40	17,208.00	(11,675.60)	(67.84)%
Personal Care-SLS	57,761.55	75,834.00	(18,072.45)	(23.83)%
Specialized Habilitation-DD	213,149.92	223,976.51	(10,826.59)	(4.83)%
Supported Comm Conn -DD	387,736.71	432,072.39	(44,335.68)	(10.26)%
Specialized Habilitation-SLS	9,183.88	8,218.43	965.45	11.74%
Supported Comm Conn -SLS	40,873.77	36,873.70	4,000.07	10.84%
Supported Employment-DD	35,478.65	55,868.86	(20,390.21)	(36.49)%
Supported Employment-SLS	8,035.20	10,368.28	(2,333.08)	(22.50)%
Children's Extensive Support	56,559.12	45,883.86	10,675.26	23.26%
TCM -	307,798.68	318,553.26	(10,754.58)	(3.37)%
CHCBS Revenue	<u>10,549.44</u>	<u>10,197.44</u>	<u>352.00</u>	<u>3.45%</u>
<b>Total Medicaid</b>	<b>4,024,179.68</b>	<b>4,273,509.88</b>	<b>(249,330.20)</b>	<b>(5.83)%</b>
<b>State Funded</b>				
State SLS	69,725.23	88,001.92	(18,276.69)	(20.76)%
Early Intervention	174,624.33	169,896.00	4,728.33	2.78%
EI - Trust	11,134.80	16,053.00	(4,918.20)	(30.63)%
EI - Other Insurance	44,309.80	28,196.44	16,113.36	57.14%
Family Support Services	100,907.09	104,767.20	(3,860.11)	(3.68)%
Management Fee-State	80,829.90	90,507.53	(9,677.63)	(10.69)%
Case Management State	39,958.92	44,628.36	(4,669.44)	(10.46)%
IDD Determinations-CM	7,362.00	6,853.95	508.05	7.41%
Wait List Management-CM	28,372.74	10,501.98	17,870.76	170.16%
EI Service Coordination	64,506.50	40,999.07	23,507.43	57.33%
Case Management - SIS	2,372.41	2,797.08	(424.67)	(15.18)%
QA / UR	41,664.59	43,942.35	(2,277.76)	(5.18)%
Broker Fee - Trust	1,354.57	2,703.00	(1,348.43)	(49.88)%
Other State Revenue	52.00	220.82	(168.82)	(76.45)%
Onboarding-WL Management	31,056.77	24,923.86	6,132.91	24.60%
Provider Incentive Funding-SLS	39,912.51	0.00	39,912.51	0.00%
FSSP - Respite	0.00	17,574.00	(17,574.00)	(100.00)%
Part C Direct Service	38,254.75	10,526.65	27,728.10	263.40%
PASARR Revenue	404.00	0.00	404.00	0.00%
HUD - Subsidy's	2,001.00	2,824.00	(823.00)	(29.14)%
DVR	<u>0.00</u>	<u>3,837.50</u>	<u>(3,837.50)</u>	<u>(100.00)%</u>
<b>Total State Funded</b>	<b>778,803.91</b>	<b>709,754.71</b>	<b>69,049.20</b>	<b>9.73%</b>
<b>Other</b>				
La Plata County Contribution	42,000.00	42,000.00	0.00	0.00%
City of Durango	31,985.00	36,382.50	(4,397.50)	(12.08)%
Town of Bayfield Contribution	1,000.00	1,000.00	0.00	0.00%
Montezuma Contribution	0.00	10,000.00	(10,000.00)	(100.00)%
City of Cortez Contribution	0.00	3,000.00	(3,000.00)	(100.00)%

Community Connections, Inc.  
Statement of Revenue and Expenses Prior Year Comparison  
June 2017

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
United Way - EI	5,255.48	6,276.58	(1,021.10)	(16.26)%
General Donation Revenue	15,407.43	16,532.00	(1,124.57)	(6.80)%
On-line Donations Campaign	90.00	778.95	(688.95)	(88.44)%
Special Events Revenue	19,086.50	20,350.80	(1,264.30)	(6.21)%
Purpose Restricted Revenue	1,702.53	2,770.00	(1,067.47)	(38.53)%
Release from Restriction	0.00	2,550.00	(2,550.00)	(100.00)%
In-kind Donation	13,485.09	13,562.50	(77.41)	(0.57)%
Grants	48,562.20	3,729.80	44,832.40	1,202.00%
Interest Revenue	2,052.92	1,764.22	288.70	16.36%
Room & Board	428,345.13	456,958.59	(28,613.46)	(6.26)%
Rental Income - Comp	10,600.00	7,378.48	3,221.52	43.66%
OJT Revenue	18,818.45	18,221.04	597.41	3.27%
Insurance Claim Proceeds-	0.00	88.94	(88.94)	(100.00)%
Gain / Loss	0.00	500.00	(500.00)	(100.00)%
Unrealized Gain / Loss	22,184.92	(210.87)	22,395.79	(10,620.66)%
Miscellaneous Revenue	3,036.95	408.51	2,628.44	643.42%
Total Other	<u>663,612.60</u>	<u>644,042.04</u>	<u>19,570.56</u>	<u>3.04%</u>
Total Revenue	<u>5,466,596.19</u>	<u>5,627,306.63</u>	<u>(160,710.44)</u>	<u>(2.86)%</u>

Expenses

Labor

Wages	2,546,720.65	2,760,497.42	(213,776.77)	(7.74)%
Training Wages	59,424.92	47,327.92	12,097.00	25.55%
Bonus Wages	19,280.00	500.00	18,780.00	3,756.00%
Payroll Taxes	197,155.32	212,305.93	(15,150.61)	(7.13)%
Unemployment Expense	3,900.42	1,297.70	2,602.72	200.56%
Work Comp	74,635.15	47,960.24	26,674.91	55.61%
Health Insurance	82,039.24	0.00	82,039.24	0.00%
Other Benefits	6,683.66	6,235.21	448.45	7.19%
Total Labor	<u>2,989,839.36</u>	<u>3,076,124.42</u>	<u>(86,285.06)</u>	<u>(2.80)%</u>

Other Operating

Advertising	12,960.83	16,364.29	(3,403.46)	(20.79)%
Assistive Technology	9,003.10	8,402.69	600.41	7.14%
Board of Directors Expense	623.15	560.35	62.80	11.20%
Building Janitorial	4,357.59	3,904.89	452.70	11.59%
Building Rent	38,499.90	40,512.20	(2,012.30)	(4.96)%
Land Rent-Holly House	9,249.96	9,249.96	0.00	0.00%
Building Rent - In-kind	12,000.00	12,000.00	0.00	0.00%
Building Rent - Admin	950.00	11,400.00	(10,450.00)	(91.66)%
Building Maintenance	20,860.28	63,336.03	(42,475.75)	(67.06)%
Building Mtc - In-kind	1,485.09	0.00	1,485.09	0.00%
Computer / IT Expense	52,347.07	56,439.25	(4,092.18)	(7.25)%
Condo Dues	30,565.87	0.00	30,565.87	0.00%
Customer Acknowledgement	2,975.28	2,450.43	524.85	21.41%
Depreciation & Amortization	69,743.93	60,855.09	8,888.84	14.60%
Development	6,275.03	9,243.57	(2,968.54)	(32.11)%
Disposal	502.29	133.96	368.33	274.95%
Dues & Subscription	9,571.24	9,155.41	415.83	4.54%
Equipment Lease	7,581.31	7,728.56	(147.25)	(1.90)%
Equipment Maintenance	291.03	373.69	(82.66)	(22.11)%
Food	11,023.12	18,061.79	(7,038.67)	(38.96)%
FSSP Direct	94,821.00	96,142.00	(1,321.00)	(1.37)%



Community Connections, Inc.  
Statement of Revenue and Expenses Prior Year Comparison  
June 2017

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
FSSP-Other	9,378.55	26,019.06	(16,640.51)	(63.95)%
Home Modification	0.00	10,590.01	(10,590.01)	(100.00)%
Insurance-Automobile	5,607.39	5,104.20	503.19	9.85%
Insurance-Board	4,926.00	4,941.96	(15.96)	(0.32)%
Insurance-Cyber Policy	3,450.50	3,850.56	(400.06)	(10.38)%
Insurance- Professional & GL	15,864.00	15,374.78	489.22	3.18%
Insurance - Property	7,611.39	7,853.78	(242.39)	(3.08)%
Insurance - Umbrella	7,954.00	7,805.04	148.96	1.90%
Interest Building	15,460.40	15,237.02	223.38	1.46%
Interest Other	0.00	593.43	(593.43)	(100.00)%
Lobbying	0.00	1,625.00	(1,625.00)	(100.00)%
Meetings	11,728.56	5,456.14	6,272.42	114.96%
Moving expense	2,278.00	2,186.71	91.29	4.17%
Payroll and HR IS	14,778.62	18,064.54	(3,285.92)	(18.18)%
Professional Development	8,131.62	14,137.56	(6,005.94)	(42.48)%
Professional Service -	18,800.00	18,050.00	750.00	4.15%
Prof Serv - Legal	3,984.00	5,419.18	(1,435.18)	(26.48)%
Prof Serv Behavioral	66,394.37	62,768.25	3,626.12	5.77%
Prof Serv Dental	473.00	2,822.00	(2,349.00)	(83.23)%
Prof Serv Host Home	1,423,070.10	1,330,710.47	92,359.63	6.94%
Prof Serv Medical	350.00	0.00	350.00	0.00%
Prof Serv Mentorship	560.00	1,015.00	(455.00)	(44.82)%
Professional Services Other	28,313.36	12,628.75	15,684.61	124.19%
Professional Services-Other In-	0.00	1,562.50	(1,562.50)	(100.00)%
kind				
Prof Serv Personal Care	823.05	20.00	803.05	4,015.25%
Prof Serv Respite	24,550.00	28,600.00	(4,050.00)	(14.16)%
Prof Serv Vision	10,480.79	9,832.22	648.57	6.59%
Purchased Recreation	2,438.50	4,660.52	(2,222.02)	(47.67)%
Service Charges	4,416.39	6,233.28	(1,816.89)	(29.14)%
Onboarding	11,580.42	11,255.23	325.19	2.88%
Staff Training In-service	11,515.75	4,570.21	6,945.54	151.97%
Staff Acknowledgement	13,853.51	11,620.61	2,232.90	19.21%
Staff Mileage	70,509.47	79,824.82	(9,315.35)	(11.66)%
Supplies Household	2,135.53	4,082.89	(1,947.36)	(47.69)%
Supplies Medical	6,106.40	5,433.52	672.88	12.38%
Supplies Office	9,245.06	13,068.20	(3,823.14)	(29.25)%
Supplies Postage & Shipping	2,727.24	3,866.77	(1,139.53)	(29.46)%
Supplies Printing &	1,386.79	2,998.23	(1,611.44)	(53.74)%
Supplies Program	7,695.67	9,566.83	(1,871.16)	(19.55)%
Telephone	29,305.89	27,336.76	1,969.13	7.20%
Temporary Staffing	11,351.69	23,453.57	(12,101.88)	(51.59)%
Transportation	36,144.00	37,061.53	(917.53)	(2.47)%
Uncollectible Accounts - Comp	3,129.90	11,473.05	(8,343.15)	(72.71)%
Utilities	21,845.82	37,320.83	(15,475.01)	(41.46)%
Vehicle fuel	3,933.59	3,709.94	223.65	6.02%
Vehicle maintenance	2,637.40	3,721.42	(1,084.02)	(29.12)%
Wellness	185.00	1,203.98	(1,018.98)	(84.63)%
Miscellaneous	0.00	14,194.00	(14,194.00)	(100.00)%
Total Other Operating	<u>2,332,798.79</u>	<u>2,355,238.51</u>	<u>(22,439.72)</u>	<u>(0.95)%</u>
Total Expenses	<u>5,322,638.15</u>	<u>5,431,362.93</u>	<u>(108,724.78)</u>	<u>(2.00)%</u>

Community Connections, Inc.  
Statement of Revenue and Expenses Prior Year Comparison  
June 2017

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
Operating Net Surplus (Deficit)	<u>143,958.04</u>	<u>195,943.70</u>	<u>(51,985.66)</u>	<u>(26.53)%</u>
Other Expenses				
ACA Penalty	<u>16,667.04</u>	<u>62,333.34</u>	<u>(45,666.30)</u>	<u>(73.26)%</u>
Total Other Expenses	<u>16,667.04</u>	<u>62,333.34</u>	<u>(45,666.30)</u>	<u>(73.26)%</u>
Net Surplus (Deficit)	<u>127,291.00</u>	<u>133,610.36</u>	<u>(6,319.36)</u>	<u>(4.72)%</u>