AND

ECONOMIC UPDATE

Market Analysis

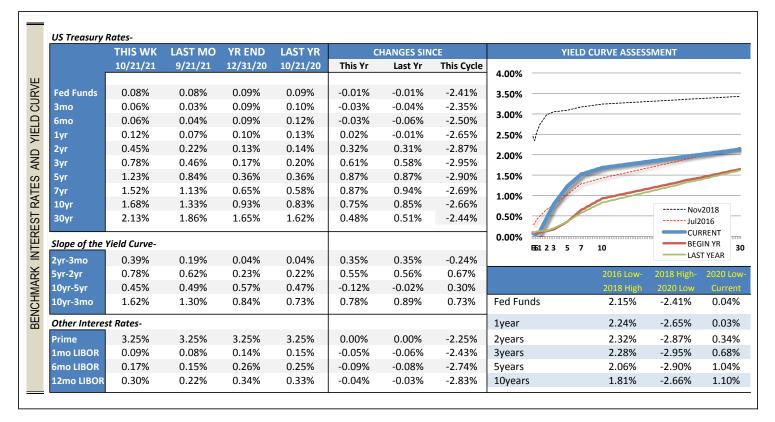
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#### 22 October 2021



## EXISTING HOME SALES RISE IN SEPTEMBER DESPITE SLIGHTLY HIGHER MORTAGEG RATES

Sales of previously occupied U.S. homes bounced back in September to their strongest pace since January as mortgage rates tick higher, motivating buyers to get off the sidelines.

The National Association of Realtors said Thursday that existing homes sales rose 7% compared with August to a seasonally-adjusted annual rate of 6.29 million units.

Sales were down 2.3% compared with September last year, a time when home purchases surged as buyers who had held off during the early months of the pandemic returned in force. A dip in mortgage rates in August gave buyers urgency to close deals on homes, which translated into the sharp September increase in completed transactions.

While the average rate for a 30-year mortgage remains near historic lows, it has been inching higher since August, when the weekly rate averaged 2.77%.

This week, the average rate rose to 3.09%, the highest level since April, when it peaked at 3.18%. A year ago, the rate averaged 2.8%. When mortgage rates rise, it gives would-be homeowners less buying power.

Key Economic Indicator	s for Banks, 1	hrifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q2-3rd	6.7%	6.3%
GDP - YTD	Annl	Q2-3rd	6.5%	6.3%
Consumer Spending	QoQ	Q2-3rd	12.0%	11.4%
Consumer Spending	Annl	Q2-3rd	11.7%	11.4%
Unemployment	Мо	September	4.8%	5.2%
Consumer Inflation	YoY	September	5.4%	5.3%
Core Inflation	YoY	September	4.0%	4.0%
Consumer Credit	Annual	August	4.0%	4.8%
Retail Sales	YoY	September	20.2%	20.9%
Vehicle Sales	Annl (Mil)	September	12.6	13.5
Home Sales	Annl (Mil)	August	7.030	6.588
Home Prices	YoY	July	19.7%	18.6%

ey Consumer Market Do	THIS WK	YR END	PCT CH	HANGES
	10/21/21	12/31/20	YTD	12Mos
AILO	35,603	30,606	16.3%	26.0%
S&P 500	4,550	3,756	21.1%	31.4%
NASDAQ	15,216	12,888	18.1%	31.4%
Crude Oil	82.50	48.52	70.0%	109.5%
Avg Gasoline	3.32	2.24	48.1%	54.5%
Gold	1,781	1,895	-6.0%	-5.0%
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## AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	10/21/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.99%	0.16%	0.00%	-0.70%	-2.25%	0%	31%
Platinum CC	9.24%	0.14%	0.00%	-1.03%	-2.25%	0%	46%
48mo Veh	2.70%	-0.28%	0.32%	-0.96%	-2.53%	-88%	38%
60mo Veh	2.80%	-0.28%	0.61%	-0.97%	-2.27%	-46%	43%
72mo Veh	3.12%	-0.29%	0.74%	-1.00%	-2.07%	-39%	48%
HE LOC	4.60%	0.77%	0.00%	-0.96%	-2.25%	0%	43%
10yr HE	4.61%	0.23%	0.87%	-0.91%	-2.09%	26%	44%
15yr FRM	2.70%	-0.14%	0.81%	-1.88%	-1.75%	-17%	107%
30yr FRM	3.22%	0.04%	0.75%	-1.84%	-1.56%	5%	118%
Sh Drafts	0.09%	0.00%	-0.01%	-0.05%	-2.37%	0%	2%
Reg Svgs	0.14%	0.00%	-0.01%	-0.05%	-2.37%	0%	2%
MMkt-10k	0.15%	-0.04%	-0.01%	-0.33%	-2.37%	400%	14%
MMkt-50k	0.22%	-0.05%	-0.01%	-0.43%	-2.37%	500%	18%
6mo CD	0.24%	-0.06%	-0.03%	-0.79%	-2.46%	200%	32%
1yr CD	0.35%	-0.09%	0.02%	-1.16%	-2.62%	-450%	44%
2yr CD	0.46%	-0.11%	0.32%	-1.39%	-2.53%	-34%	55%
3yr CD	0.57%	-0.10%	0.61%	-1.49%	-2.27%	-16%	66%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

## STRATEGICALLY FOR CREDIT UNIONS

We expect mortgage rates to rise up to 4% next year as the Federal Reserve takes action to control rising inflation. The central bank is widely expected to announce a timetable for reducing its monthly bond purchases at its policy meeting next month. Those bond purchases have helped keep mortgage rates at ultralow levels for much of the last 18 months.

The median home price jumped to \$352,800 last month, a 13.3% increase from September last year. The rise in prices continued to weigh on first-time buyers, who accounted for 28% of all sales last month. That's the lowest level since July 2015, the NAR said.

Despite the sharp increase in sales last month, there are signs the housing market frenzy that drove 20% to 25% annual increases in the median home price is easing. Properties on the market are receiving fewer multiple offers and buyers increasingly are refusing to waive their right to a home inspection or appraisal, Yun said.

Still, the inventory of homes on the market remains tight in much of the country, which continues to support higher prices.

At the end of September, the inventory of unsold homes stood at just 1.27 million homes for sale, down 0.8% the previous month and down 13% from a year ago. At the current sales pace, that amounts to a 2.4 months' supply, down from 2.7 months a year ago.

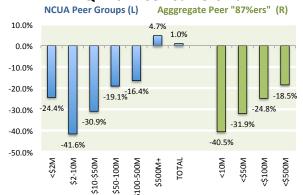
## ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Projected	Previous
Industrial Production (Sep, YoY)	4.6%	4.9%	5.7%
Existing Home Sales (Sep, Annl)	6.29M	5.95M	5.88M
Leading Indicators (Sep, MoM)	0.02%	0.5%	0.9%
RELEASES FOR UPCOMING WEEK:		Projected	Previous
Home Prices (Aug, YoY)		20.1%	19.9%
Consumer Confidence (Oct)		109.0	109.3



New Home Sales (Sep, Ann, Mils)

## Q2-2021 CU Loan Growth



0.760M

0.740M

<sup>\*</sup>Since Nov 2018





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## **ECONOMIC CALENDAR**

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Sep 20	21	Exist Home Sales 5.88M FOMC Announcement	Jobless Claims 351k Cont'd Claims 2.85M Leading Indicators 0.9%	<b>24</b> New Home Sales 740k	25
27	Home Prices 19.9% Cons Confidence 109.3	29	Jobless Claims 362k Cont'd Claims 2.8M GDP (Q2-3rd) 6.7%	October 1 Personal Income +0.2% Personal Spdg +0.8% Construction Spdg +0%	2
4 Vehicle Sales 12.6M	5	6	7 Jobless Claims 326k Cont'd Claims 2.71M Consumer Credit 4.0%	8 Unemployment 4.8% Nonfarm Payrolls 194k Private Payrolls 317k	9
11 COLUMBUS DAY HOLIDAY	12	13 Consumer Inflation 5.4% FOMC Minutes	Jobless Claims 293k Cont'd Claims 2.59M Whisale Inflation 8.6%	15 Retail Sales 13.9%	16
Indl Production 4.6% Capacity Utilization 75.2%	19	20	Jobless Claims 290k Cont'd Claims 2.48M Ex Home Sales 6.29M Leading Indicators 0.2%	22	23
25	Home Prices Consumer Confidence New Home Sales	27 Durable Goods	Jobless Claims Cont'd Claims GDP (Q3-1st)	29 Personal Income Personal Spending	30
Nov 1 Vehicle Sales	2	3 FOMC Announcement	Jobless Claims Cont'd Claims GDP (Q3-1st)	5 Unemployment Nonfarm Payrolls Private Payrolls Consumer Credit	6
8	9 Wholesale Inflation	10 Consumer Inflation Jobless Claims Cont'd Claims	11 VETERANS DAY HOLIDAY	12	13
15	Retail Sales Industrial Production Capacity Utilization	17	Jobless Claims Cont'd Claims Leading Indicators	19	20





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		2020			202	1			20	22	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ECONOMIC OUTLOOK				ſ				<u> </u>			
Economic Growth-											
GDP - (QoQ)	-31.4%	33.1%	4.1%	6.3%	6.7%	6.2%	6.0%	4.6%	2.7%	2.5%	2.2%
GDP - (YTD)	-18.2%	-1.1%	0.2%	6.3%	6.5%	6.4%	6.3%	4.6%	3.7%	3.3%	3.0%
Consumer Spending - (QoQ)	-33.2%	40.7%	2.3%	11.4%	12.0%	1.8%	4.0%	2.2%	2.5%	2.3%	2.2%
Consumer Spending - (YTD)	-20.1%	0.2%	0.8%	11.4%	11.7%	8.4%	7.3%	2.2%	2.4%	2.3%	2.3%
Goverment Spending - (QoQ)	2.5%	-4.9%	-1.2%	4.2%	-2.0%	2.1%	3.1%	0.9%	2.9%	5.2%	3.8%
Government Spending - (YTD)	1.9%	-0.4%	-0.6%	4.2%	1.1%	1.4%	1.9%	0.9%	1.9%	3.0%	3.2%
Consumer Wealth-											
Unemployment Rate	13.0%	8.8%	6.7%	6.2%	5.9%	4.8%	4.5%	4.4%	4.2%	3.9%	3.8%
Consumer Inflation	0.4%	1.2%	1.4%	1.9%	4.8%	5.4%	4.9%	4.2%	2.8%	2.2%	2.4%
Home Prices	4.4%	5.9%	9.7%	10.8%	15.2%	19.7%	16.5%	16.3%	16.0%	15.7%	15.5%
	CLE LOAN N	// ARKETS									
SINGLE FAMILY HOME & VEHI											
Consumer Demand- Total Home Sales (Mil)	5.016	7.100	7.650	7.199	6.588	6.857	7.193	7.277	7.528	7.614	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.880	6.073	6.326	6.358	6.537	6.577	6.57
Consumer Demand-	5.016	7.100									6.57
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.880	6.073	6.326	6.358	6.537	6.577	6.570 1.079
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	5.016 4.313 0.708	7.100 6.137 0.973 3.497 1.427	6.777 0.926 3.578 1.343	6.303 0.896	5.880 0.708 3.116 1.428	6.073 0.784	6.326 0.867 1.706 1.248	6.358 0.919 1.395 1.002	6.537 0.991 1.732 1.329	6.577 1.037 1.676 1.277	1.079 1.569 1.18
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	5.016 4.313 0.708 3.052 1.203 1.848	7.100 6.137 0.973 3.497 1.427 2.070	6.777 0.926 3.578 1.343 2.235	6.303 0.896 3.146 0.974 2.172	5.880 0.708 3.116 1.428 2.044	6.073 0.784 2.486 1.253 1.233	6.326 0.867 1.706 1.248 0.457	6.358 0.919 1.395 1.002 0.393	6.537 0.991 1.732 1.329 0.402	6.577 1.037 1.676 1.277 0.399	1.569 1.18 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	5.016 4.313 0.708 3.052 1.203	7.100 6.137 0.973 3.497 1.427	6.777 0.926 3.578 1.343	6.303 0.896 3.146 0.974	5.880 0.708 3.116 1.428	6.073 0.784 2.486 1.253	6.326 0.867 1.706 1.248	6.358 0.919 1.395 1.002	6.537 0.991 1.732 1.329	6.577 1.037 1.676 1.277	1.569 1.18 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.708 3.052 1.203 1.848	7.100 6.137 0.973 3.497 1.427 2.070	6.777 0.926 3.578 1.343 2.235	6.303 0.896 3.146 0.974 2.172	5.880 0.708 3.116 1.428 2.044	6.073 0.784 2.486 1.253 1.233	6.326 0.867 1.706 1.248 0.457	6.358 0.919 1.395 1.002 0.393	6.537 0.991 1.732 1.329 0.402	6.577 1.037 1.676 1.277 0.399	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.880 0.708 3.116 1.428 2.044 66%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.183 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.880 0.708 3.116 1.428 2.044 66%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.880 0.708 3.116 1.428 2.044 66%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.183 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK Benchmark Rates- Prime	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	7.655 6.576 1.079 1.565 1.187 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Wehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.18: 0.38: 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Wehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9%	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.187 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK Benchmark Rates-	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.188 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST 10yr UST	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9%	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.188 0.383 24% 13.5
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST LOyr UST  Market Rates- Eyr Vehicle Loan Rate	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9%	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.187 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.303 0.896 3.146 0.974 2.172 69% 16.7 3.3% 0.1% 0.3% 1.3%	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5% 1.4%	6.073 0.784 2.486 1.253 1.233 50% 12.5 3.3% 0.1% 0.6% 1.5%	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9% 2.0%	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2 4.0% 0.8% 1.0% 2.3%	6.576 1.079 1.569 1.187 0.383 24% 13.5





Market Analysis

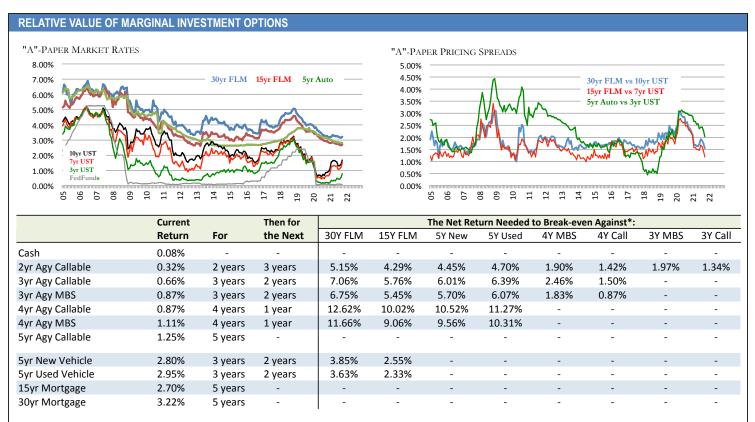
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## STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



<sup>\*</sup> Best relative value noted by probabilites of achieving "break-even" returns

## **RELATIVE VALUE OF MARGINAL FUNDING OPTIONS**

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	0.81%	1.35%	0.83%	1.09%
Regular Savings	0.14%	1 year	2 years	0.79%	1.33%	0.78%	1.04%
Money Market	0.15%	1 year	2 years	0.78%	1.32%	0.77%	1.03%
FHLB Overnight	0.26%	1 year	2 years	0.73%	1.27%	0.66%	0.92%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	0.77%	-0.17%	-0.07%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.64%	1.07%	0.53%	0.71%
6mo FHLB Term	0.27%	6 mos	2.5 yrs	0.63%	1.06%	0.52%	0.70%
6mo Catalyst Term	0.37%	6 mos	2.5 yrs	0.61%	1.04%	0.49%	0.66%
1yr Term CD	0.35%	1 year	2 years	0.68%	1.22%	0.57%	0.83%
1yr FHLB Term	0.32%	1 year	2 years	0.70%	1.24%	0.60%	0.86%
2yr Term CD	0.46%	2 years	1 year	0.79%	1.87%	-	-
2yr FHLB Term	0.59%	2 years	1 year	0.53%	1.61%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	0.93%	3 years	-	-	-	-	-

<sup>\*</sup> Highest relative value noted by highest differentials and volatility projections



**RESOURCES**<sup>™</sup>

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Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	344	762	1,511	694	1,081	677	5,068	1,106	2,617	3,311	4,392
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.7	\$72.1	\$224.8	\$2,382.5	\$384.7	\$4.1	\$16.6	\$28.2	\$76.6
Pct of Credit Unions	7%	15%	30%	14%	21%	13%	100%	22%	52%	65%	87%
Pct of Industry Assets	0%	0%	2%	3%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-3.4%	-21.0%	-6.8%	5.3%	9.3%	26.4%	22.8%	-19.8%	-8.2%	-1.1%	6.4%
Total Loans	-24.4%	-41.6%	-30.9%	-19.1%	-16.4%	4.7%	1.0%	-40.5%	-31.9%	-24.8%	-18.5%
Total Shares	-1.2%	-15.8%	-3.7%	7.2%	10.9%	26.3%	23.0%	-14.9%	-4.9%	1.5%	8.3%
Net Worth	-9.7%	-33.2%	-23.0%	-11.0%	-8.3%	15.3%	10.3%	-31.4%	-24.1%	-17.5%	-11.1%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	17.9%	15.0%	11.6%	10.9%	10.0%	9.9%	10.0%	15.2%	12.0%	11.4%	10.4%
Cash & Inv-to-Total Assets	60%	56%	54%	48%	40%	35%	36%	56%	54%	51%	43%
Loans-to-Total Assets	39%	43%	43%	48%	56%	61%	60%	43%	43%	46%	53%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	51%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	46%	53%	52%	7%	27%	34%	43%
REL-to-Net Worth	1%	20%	110%	176%	258%	328%	309%	18%	98%	138%	2219
Indirect-to-Total Loans	0%	0%	4%	10%	17%	21%	20%	0%	4%	7%	15%
Loans-to-Total Shares	48%	51%	49%	54%	63%	71%	69%	51%	49%	52%	60%
Chkg & Svgs-to-Total Shares	88%	84%	77%	72%	65%	61%	56%	85%	78%	75%	68%
Nonterm-to-Total Shares	88%	86%	84%	82%	80%	84%	78%	86%	84%	83%	81%
Term CDs-to-Total Shares	5%	10%	11%	12%	14%	16%	16%	10%	11%	11%	13%
Short-term Funding Ratio	52.7%	41.2%	34.8%	29.8%	23.6%	19.2%	20.4%	35.4%	32.4%	26.1%	20.5%
Net Long-term Asset Ratio	2.8%	7.3%	17.9%	24.3%	31.5%	37.6%	36.0%	16.8%	20.8%	28.4%	35.9%
LOAN QUALITY											
Loan Delinquency Ratio	2.65%	1.23%	0.73%	0.55%	0.45%	0.45%	0.46%	0.78%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.22%	0.39%	0.25%	0.23%	0.22%	0.33%	0.32%	0.26%	0.25%	0.23%	0.31%
"Misery" Index	2.87%	1.62%	0.98%	0.78%	0.67%	0.78%	0.78%	1.04%	0.90%	0.73%	0.77%
RE Loan Delinquency	0.00%	1.72%	0.69%	0.47%	0.39%	0.45%	0.42%	1.71%	0.72%	0.56%	0.42%
Vehicle Loan Delinquency	2.08%	1.08%	0.65%	0.49%	0.40%	0.32%	0.35%	1.14%	0.71%	0.60%	0.46%
Direct Loans	2.08%	1.08%	0.62%	0.48%	0.34%	0.22%	0.30%	1.14%	0.70%	0.59%	0.44%
Indirect Loans	0.00%	0.84%	0.95%	0.53%	0.47%	0.37%	0.38%	0.84%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.14%	1.48%	0.89%	0.82%	0.78%	1.15%	1.09%	1.58%	0.96%	0.88%	0.80%
Current Loss Exposure	1.26%	0.60%	0.39%	0.30%	0.27%	0.24%	0.25%	0.64%	0.42%	0.35%	0.29%
EARNINGS								I			
Gross Asset Yield	3.17%	2.97%	2.74%	2.81%	2.87%	3.09%	3.04%	2.98%	2.76%	2.79%	2.85%
Cost of Funds	0.38%	0.29%	0.27%	0.28%	0.34%	0.51%	0.48%	0.30%	0.27%	0.28%	0.329
Gross Interest Margin	2.79%	2.67%	2.47%	2.53%	2.53%	2.58%	2.57%	2.68%	2.49%	2.51%	2.52%
Provision Expense	0.10%	0.17%	0.07%	0.08%	0.08%	0.17%	0.15%	0.17%	0.08%	0.08%	0.089
Net Interest Margin	2.69%	2.50%	2.40%	2.46%	2.45%	2.41%	2.41%	2.51%	2.41%	2.44%	2.449
Non-Interest Income	0.46%	0.49%	0.80%	1.06%	1.25%	1.31%	1.28%	0.48%	0.76%	0.92%	1.15%
Non-Interest Expense	3.84%	3.15%	2.98%	3.08%	3.14%	2.68%	2.76%	3.20%	3.00%	3.04%	3.11%
Net Operating Expense	3.38%	2.66%	2.18%	2.02%	1.89%	1.37%	1.48%	2.71%	2.24%	2.12%	1.96%
Net Operating Return	-0.70%	-0.16%	0.22%	0.44%	0.56%	1.04%	0.94%	-0.20%	0.18%	0.31%	0.49%
Non-recurring Inc(Exp)	0.08%	0.02%	0.02%	0.02%	0.01%	0.03%	0.03%	0.03%	0.02%	0.02%	0.02%
Net Income	-0.62%	-0.14%	0.24%	0.45%	0.57%	1.06%	0.97%	-0.17%	0.19%	0.33%	0.50%
			1.9%				9.2%	l			



**RESOURCES**<sup>TM</sup>

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,286	\$6,974	\$6,206	\$8,124	\$12,400	\$17,871	\$16,163	\$6,872	\$6,277	\$7,300	\$11,151
Avg Loan Rate	6.91%	5.80%	5.14%	4.90%	4.52%	4.49%	4.52%	5.87%	5.22%	5.04%	4.65%
Avg Loan Yield, net	6.66%	5.41%	5.00%	4.75%	4.38%	4.23%	4.27%	5.49%	5.05%	4.88%	4.51%
Avg Share Balance	\$2,600	\$5,369	\$8,906	\$10,261	\$11,819	\$14,160	\$13,471	\$5,015	\$8,258	\$9,227	\$10,96
Avg Share Rate	0.47%	0.35%	0.31%	0.32%	0.39%	0.59%	0.55%	0.36%	0.31%	0.32%	0.37%
Non-Member Deposit Ratio	1.1%	1.0%	0.7%	0.7%	0.6%	0.7%	0.7%	1.0%	0.7%	0.7%	0.6%
Not Committee Burgitability											
Net Operating Profitability-		4470/	4400/	4000/	4.070/	4440/	4400/	4470/	4440/	4400/	4000/
Earning Asset/Funding Fee Inc-to-Total Revenue	122% 13%	117% 14%	110% 23%	109% 27%	107% 30%	111% 30%	110% 30%	117% 14%	111% 22%	110% 25%	108% 29%
Net Operating Return per FTE											
nterest Income per FTE	\$36,900	\$78,904	\$116,532	\$126,607	\$131,072	\$200,703	\$183,246	\$72,955	\$109,035	\$117,793	\$127,13
Avg Interest & Prov per FTE	\$5,609	\$12,420	\$14,333	\$16,106	\$19,305	\$44,029	\$37,868	\$11,455	\$13,838	\$14,969	\$18,02
Net Interest Income per FTE	\$31,292	\$66,484	\$102,199	\$110,501	\$111,767	\$156,674	\$145,379	\$61,500	\$95,197	\$102,824	\$109,11
Non-Interest Income per FTE	\$5,314	\$12,907	\$33,921	\$47,595	\$56,890	\$85,095	\$77,129	\$11,832	\$30,121	\$38,830	\$51,53
Avg Ops Expense per FTE	\$44,723	\$83,775	\$126,739	\$138,515	\$143,210	\$174,374	\$165,932	\$78,244	\$118,396	\$128,423	
14P Obs Expense her i ir										4	
	\$39,410	\$70,868	\$92,817	\$90,920	\$86,320	\$89,278	\$88,803	\$66,412	\$88,275	\$89,593	\$87,29
Net Op Expense per FTE				\$90,920 <b>\$ 19,581</b>	\$86,320 <b>\$ 25,447</b>	\$89,278 <b>\$ 67,396</b>	\$88,803 <b>\$56,576</b>	\$66,412 \$ (4,912)		\$89,593 <b>\$13,231</b>	
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense	\$39,410 <b>\$ (8,118)</b>	\$ (4,384)									\$87,290 <b>\$21,82</b> 0
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-	\$39,410 <b>\$ (8,118)</b>	\$ (4,384)									\$21,82
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-	\$39,410 <b>\$ (8,118)</b> e Assessme	\$ (4,384) nt	\$ 9,382	\$ 19,581	\$ 25,447	\$ 67,396	\$56,576	\$ (4,912)	\$ 6,923	\$ 13,231	\$21,82
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio	\$39,410 <b>\$ (8,118)</b> e Assessme  \$42,214	\$ (4,384)  nt  \$91,811	\$ <b>9,382</b> \$150,453	<b>\$ 19,581</b> \$174,203	<b>\$ 25,447</b> \$187,963	<b>\$ 67,396</b> \$285,799	<b>\$56,576</b> \$260,376	\$ (4,912)	\$ <b>6,923</b> \$139,157	<b>\$ 13,231</b> <b>\$156,623</b>	<b>\$21,82</b> \$178,67
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-	\$39,410 <b>\$ (8,118)</b> e Assessme  \$42,214	\$ (4,384)  nt  \$91,811	\$ <b>9,382</b> \$150,453	<b>\$ 19,581</b> \$174,203	<b>\$ 25,447</b> \$187,963	\$ <b>67,396</b> \$285,799 4.39%	<b>\$56,576</b> \$260,376	\$ (4,912)	\$ <b>6,923</b> \$139,157	<b>\$ 13,231</b> <b>\$156,623</b>	<b>\$21,82</b> \$178,67
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-	\$39,410 <b>\$ (8,118) e Assessme</b> \$42,214  3.62%	\$ (4,384) nt \$91,811 3.45%	\$ <b>9,382</b> \$150,453 3.54%	\$19,581 \$174,203 3.87%	\$ <b>25,447</b> \$187,963 4.12%	<b>\$ 67,396</b> \$285,799	\$56,576 \$260,376 4.32%	\$ (4,912) \$84,787 3.46%	\$ <b>6,923</b> \$139,157 3.53%	\$13,231 \$156,623 3.71%	\$21,82 \$178,67 4.00% \$69,88
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77%	\$ (4,384) nt \$91,811 3.45% \$44,323	\$ 9,382 \$150,453 3.54% \$61,285	\$19,581 \$174,203 3.87% \$66,670	\$ 25,447 \$187,963 4.12% \$73,118	\$ <b>67,396</b> \$285,799 4.39% \$93,801	\$56,576 \$260,376 4.32% \$88,125	\$ (4,912) \$84,787 3.46% \$40,972	\$ <b>6,923</b> \$139,157 3.53% \$57,790	\$13,231 \$156,623 3.71% \$62,216	\$21,82 \$178,67 4.00% \$69,88
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio - Pct of Total Operating Exp	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51%	\$ <b>67,396</b> \$285,799 4.39% \$93,801 1.44% 54%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50%
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51%	\$ <b>67,396</b> \$285,799 4.39% \$93,801 1.44% 54%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7%	\$ <b>67,396</b> \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10%
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$ (4,384)  nt  \$91,811 3.45%  \$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7%	\$ <b>67,396</b> \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17%	\$21,82 \$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26%
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385	\$44,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Ratio  - Pct of Total Ops Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74%
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits Per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Ratio  - Pct of Total Ops Expense  - Pct of Total Ops Expense  - Pct of Total Ops Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74%
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Per FTE  - All Other Expense Ratio  - Pct of Total Ops Expense  Membership Outreach-  Membership Outreach-	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$ (4,384)  nt  \$91,811 3.45%  \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%  \$16,560 0.62% 20%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  - Pct of Total Ops Expense  Avg All Other Expense Per FTE  - All Other Expense Ratio  - Pct of Total Ops Expense  Membership Outreach-  Membership Outreach-  Members-to-Potential Mbers  Members-to-FTEs	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$ (4,384)  nt  \$91,811 3.45%  \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%  \$16,560 0.62% 20%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Per FTE  - All Other Expense Ratio	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21% 3.7% 362	\$ (4,384)  nt  \$91,811 3.45%  \$44,323 1.67% 53% 0.79 1,643 46%  \$22,892 0.86% 27%  \$16,560 0.62% 20%  7.1% 407	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$ 84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%