

Community Connections, Inc.  
Statement of Financial Position

As of 3/31/2021

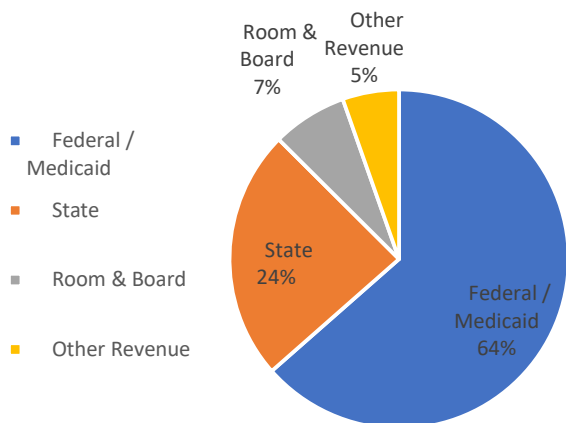
	Current Year Balance	As of 3/31/2021 Beginning Year Balance	YTD Change	YTD % Change
<b>Assets</b>				
<b>Current Assets</b>				
Operating Cash-Checking	1,327,288.39	1,800,674.00	(473,385.61)	-26%
Operating Cash-Board	172,912.54	163,935.00	8,977.54	5%
<b>Operating Reserves</b>				
CDs-Board Operating Reserves	746,205.46	743,178.57	3,026.89	41%
Accounts Receivable	547,608.08	427,438.97	120,169.11	2811%
Prepaid Expenses	60,774.76	56,301.20	4,473.56	795%
Other Current Assets	<u>9,250.00</u>	<u>9,250.00</u>	<u>0.00</u>	<u>0%</u>
Total Current Assets	2,864,039.23	3,200,777.67	(336,738.44)	-1052%
<b>Long-term Assets</b>				
Property & Equipment	726,777.08	773,801.65	(47,024.57)	-608%
Long-term Investments	528,494.04	467,296.89	61,197.15	1310%
Other Long-term Assets	<u>20,812.81</u>	<u>27,750.28</u>	<u>(6,937.47)</u>	<u>-2500%</u>
Total Long-term Assets	<u>1,276,083.93</u>	<u>1,268,848.82</u>	<u>7,235.11</u>	<u>57%</u>
Total Assets	4,140,123.16	4,469,626.49	(329,503.33)	-737%
<b>Liabilities</b>				
<b>Short-term Liabilities</b>				
Accounts Payable	414,809.75	604,202.75	(189,393.00)	-3135%
Deferred Revenue	103,819.26	3,912.81	99,906.45	255332%
Other Short-term Debt	8,842.09	8,842.09	0.00	0%
PPP Loan Payable	<u>560,400.00</u>	<u>560,400.00</u>	<u>0.00</u>	<u>0%</u>
Total Short-term Liabilities	1,087,871.10	1,177,357.65	(89,486.55)	-760%
<b>Long-term Liabilities</b>				
Long-term Debt	<u>77,045.93</u>	<u>83,264.73</u>	<u>(6,218.80)</u>	<u>-747%</u>
Total Liabilities	1,164,917.03	1,260,622.38	(95,705.35)	-759%
<b>Net Assets</b>				
Unrestricted	2,913,655.13	3,147,453.11	(233,797.98)	-743%
Temporarily Restricted	<u>61,551.00</u>	<u>61,551.00</u>	<u>0.00</u>	<u>0%</u>
Total Net Assets	<u>2,975,206.13</u>	<u>3,209,004.11</u>	<u>(233,797.98)</u>	<u>-729%</u>
Total Liabilities and Net Assets	4,140,123.16	4,469,626.49	(329,503.33)	-737%

Community Connections, Inc.  
Summary of Revenue and Expenses with Budget

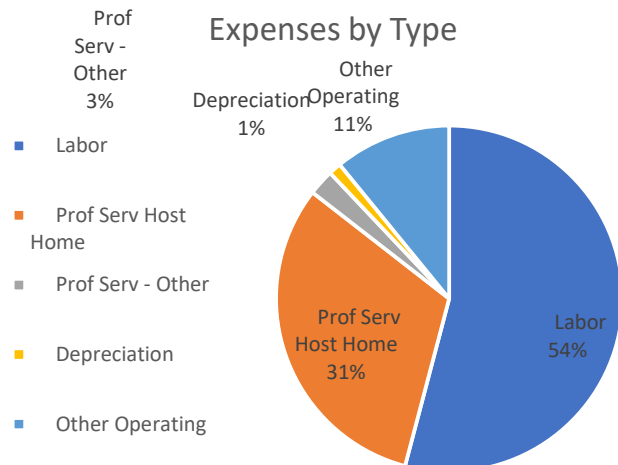
As of 3/31/2021

	Current Period Actual	Current Period Budget	Year to Date Actual	Year to Date Budget	YTD Variance of Budget	% YTD Variance of Budget	Total Annual Budget
<b>Revenue</b>							
Federal / Medicaid	\$ 273,307	\$ 277,177	\$ 2,417,342	\$ 2,443,277	\$ (25,934)	-1%	\$ 3,260,878
State	138,555	103,284	911,411	886,171	25,239	3%	1,191,474
Room & Board	28,453	31,155	272,368	273,627	(1,259)	0%	365,082
Other Revenue	1,036	6,962	205,318	168,262	37,056	22%	188,172
<b>Total Revenue</b>	<b>441,351</b>	<b>418,577</b>	<b>3,806,439</b>	<b>3,771,336</b>	<b>35,102</b>	<b>1%</b>	<b>5,005,605</b>
<b>Expenses</b>							
Labor	253,895	246,990	2,220,977	2,241,696	20,719	1%	2,982,216
Prof Serv Host Home	161,500	170,886	1,287,723	1,304,248	16,524	1%	1,804,675
Prof Serv - Other	8,253	13,341	100,306	109,983	9,677	9%	145,327
Depreciation	5,208	5,439	47,025	47,471	447	1%	63,186
Other Operating	62,840	53,902	447,998	444,048	(3,950)	-1%	598,341
<b>Total Expenses</b>	<b>491,695</b>	<b>490,557</b>	<b>4,104,029</b>	<b>4,147,447</b>	<b>43,418</b>	<b>1%</b>	<b>5,593,745</b>
<b>Operating Net Surplus (Deficit)</b>	<b>\$ (50,344)</b>	<b>\$ (71,980)</b>	<b>\$ (297,590)</b>	<b>\$ (376,111)</b>	<b>\$ 78,520</b>	<b>-21%</b>	<b>\$ (588,140)</b>
<b>Non-Operating Income</b>							
PPP Loan Forgiveness	-	-	-	-	-	0%	560,400
Provider Relief Fund	-	-	-	-	-	0%	102,557
Unrealized Gain / Loss	2,502	(5,659)	61,197	36,977	24,221	66%	20,000
Interest Income	221	271	2,595	2,428	167	7%	3,241
<b>Total Non-Operating Income</b>	<b>2,723</b>	<b>(5,388)</b>	<b>63,792</b>	<b>39,404</b>	<b>24,388</b>	<b>62%</b>	<b>686,198</b>
<b>Net Surplus (Deficit)</b>	<b>\$ (47,621)</b>	<b>\$ (77,368)</b>	<b>\$ (233,798)</b>	<b>\$ (336,706)</b>	<b>\$ 102,908</b>	<b>-31%</b>	<b>\$ 98,058</b>

Revenue by Type



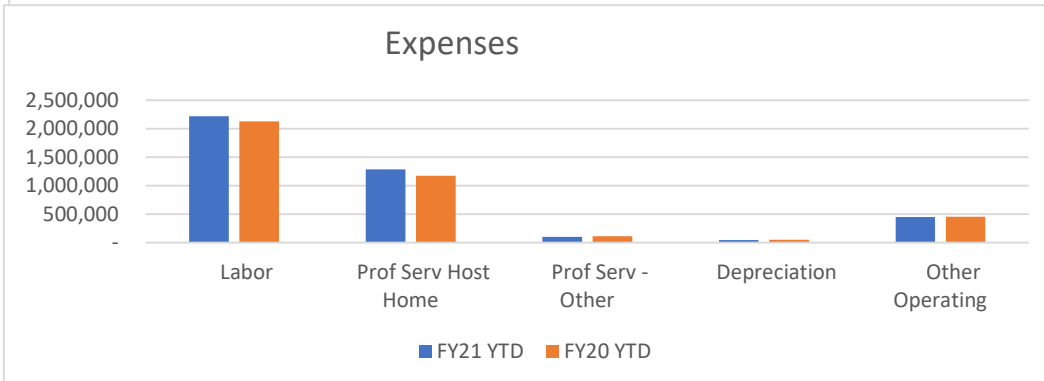
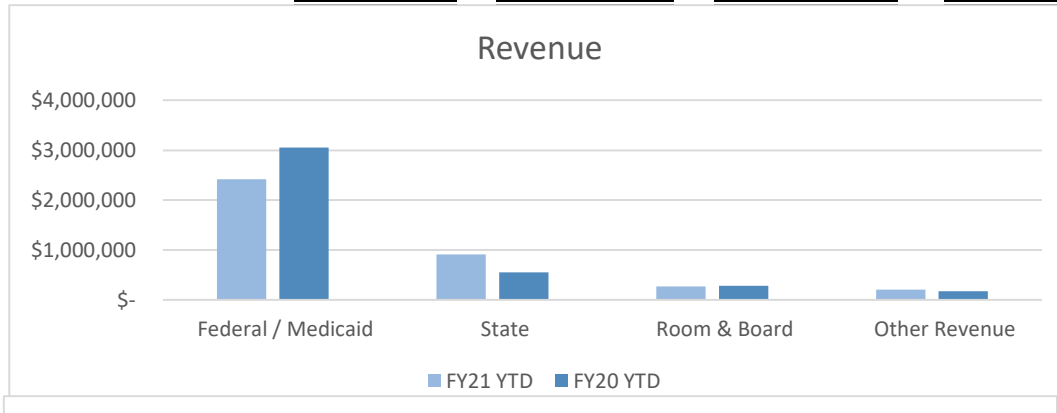
Expenses by Type



Community Connections, Inc.  
Year to Date Revenue and Expenses  
Comparison to Prior Fiscal Year

As of 3/31/2021

	Year to Date Actual	Prior Fiscal Year to Date	Increase (Decrease)	Percent Change
<b>Revenue</b>				
Federal / Medicaid	\$ 2,417,342	\$ 3,057,766	\$ (640,424)	-20.9%
State	911,411	551,348	360,063	65.3%
Room & Board	272,368	284,077	(11,709)	-4.1%
Other Revenue	205,318	171,958	33,359	19.4%
<b>Total Revenue</b>	<b>3,806,439</b>	<b>4,065,149</b>	<b>(258,711)</b>	<b>-6.4%</b>
<b>Expenses</b>				
Labor	2,220,977	2,132,608	88,370	4.1%
Prof Serv Host Home	1,287,723	1,177,416	110,308	9.4%
Prof Serv - Other	100,306	109,695	(9,390)	-8.6%
Depreciation	47,025	47,612	(588)	-1.2%
Other Operating	447,998	456,983	(8,985)	-2.0%
<b>Total Expenses</b>	<b>4,104,029</b>	<b>3,924,314</b>	<b>179,715</b>	<b>4.6%</b>
<b>Operating Net Surplus (Deficit)</b>	<b>\$ (297,590)</b>	<b>\$ 140,835</b>	<b>\$ (438,426)</b>	<b>-311.3%</b>
<b>Non-Operating Income</b>				
Unrealized Gain / Loss	61,197	(33,370)	94,567	-283.4%
Interest Income	\$ 2,595	\$ 6,941	\$ (4,346)	-62.61%
<b>Total Non-Operating Income</b>	<b>63,792</b>	<b>(26,429)</b>		
<b>Net Surplus (Deficit)</b>	<b>\$ (233,798)</b>	<b>\$ 107,465</b>	<b>\$ (341,263)</b>	<b>-317.56%</b>

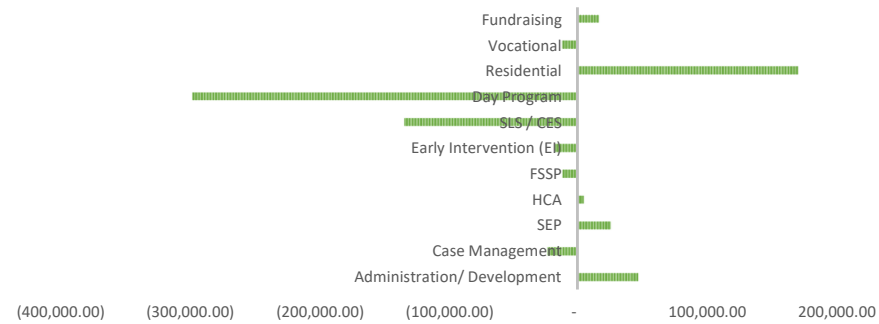


**BUDGET COMPARISON  
EXCLUDING PPP Forgiveness  
& Provider Relief**

YTD

Dept	Revenue	ACTUAL		Surplus/ (Deficit)	Budgeted Surplus (Deficit)	Surplus Variance from Budget
		Outside Contribution s or extra funding	Expenses (Program and Mandated Admin. Costs)			
Administration/ Development	-	91,507.62	45,164.43	46,343.19	6,622.98	39,720.21
Case Management	215,233.49	10,399.72	249,110.60	(23,477.39)	(25,449.64)	1,972.25
SEP	451,662.00	10,476.48	436,939.26	25,199.22	14,597.08	10,602.14
HCA	5,204.34	-	790.61	4,413.73	4,343.83	69.90
FSSP	149,026.81	5,000.00	165,853.31	(11,826.50)	(16,288.81)	4,462.31
Early Intervention (EI)	250,642.37	-	268,264.39	(17,622.02)	(19,834.98)	2,212.96
SLS / CES	264,109.40	34,984.39	432,615.68	(133,521.89)	(147,790.20)	14,268.30
Day Program	102,798.73	19,057.64	418,537.52	(296,681.15)	(320,303.20)	23,622.06
Residential	2,104,515.28	817.60	1,935,945.37	169,387.51	176,640.21	(7,252.70)
Vocational	48,430.33	2,182.49	62,701.55	(12,088.73)	(16,730.54)	4,641.80
Fundraising	104,182.44	-	88,106.39	16,076.06	7,486.83	8,589.23
<b>Total</b>	<b>3,695,805.19</b>	<b>174,425.94</b>	<b>4,104,029.11</b>	<b>(233,797.98)</b>	<b>(336,706.45)</b>	<b>102,908.47</b>

**SURPLUS / (DEFICIT) BY PROGRAM**



**Surplus Variance from Budget YTD**

