

Department of the Air Force

Integrity - Service - Excellence



AFCP 101: An Overview of the Air Force Community Partnership Program

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Director**

[2021]



“The United States must develop new concepts and capabilities to protect our homeland, advance our prosperity, and preserve peace.”

- National Security Strategy



Why am I sitting in a briefing about partnerships?

A vital pillar of our National Security Strategy consists of renewing America's competitive military advantage: "The United States must develop new concepts and capabilities to protect our homeland, advance our prosperity, and preserve peace."
National Security Strategy, page 26.



Stemming from this need, the National Defense Strategy mandates that we:

- Rebuild military readiness while building a more lethal joint force
- Strengthen alliances as we attract new partners
- Reform department's business practices for improved performance and affordability

The following briefing will explain how partnerships further the US Air Force's objective to fly, fight, and win.



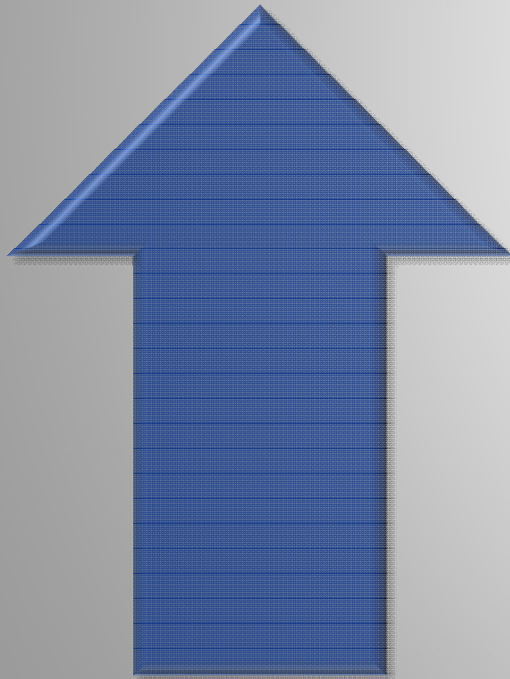
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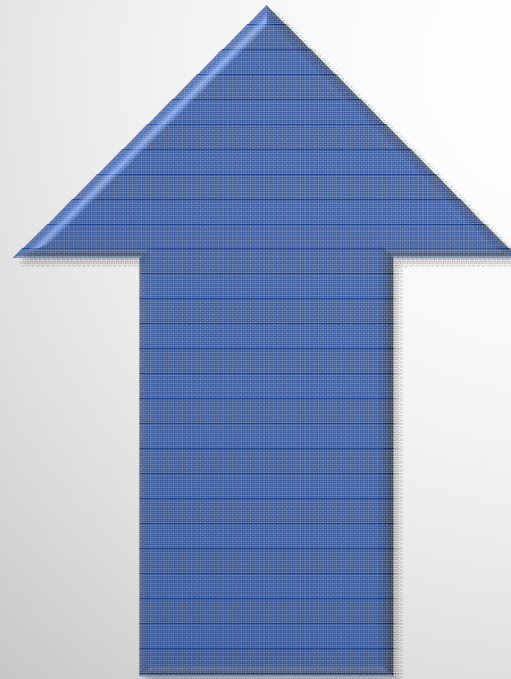


Your Mission

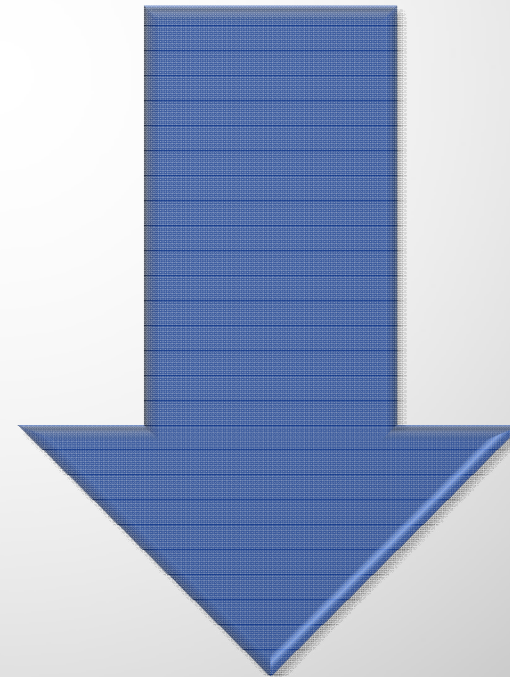
**Many
competing
priorities**



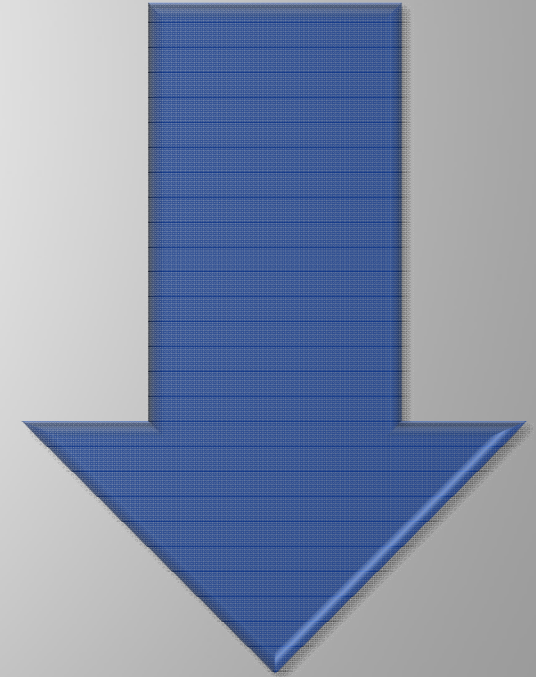
**Greater
expectations**



**Limited
manpower and
bandwidth**



**Finite
funding**



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Your Mission

We understand that you, as installation leaders, have many pressing, competing priorities.

The Air Force continuously adds new missions to our portfolio, while expecting more out of existing missions.

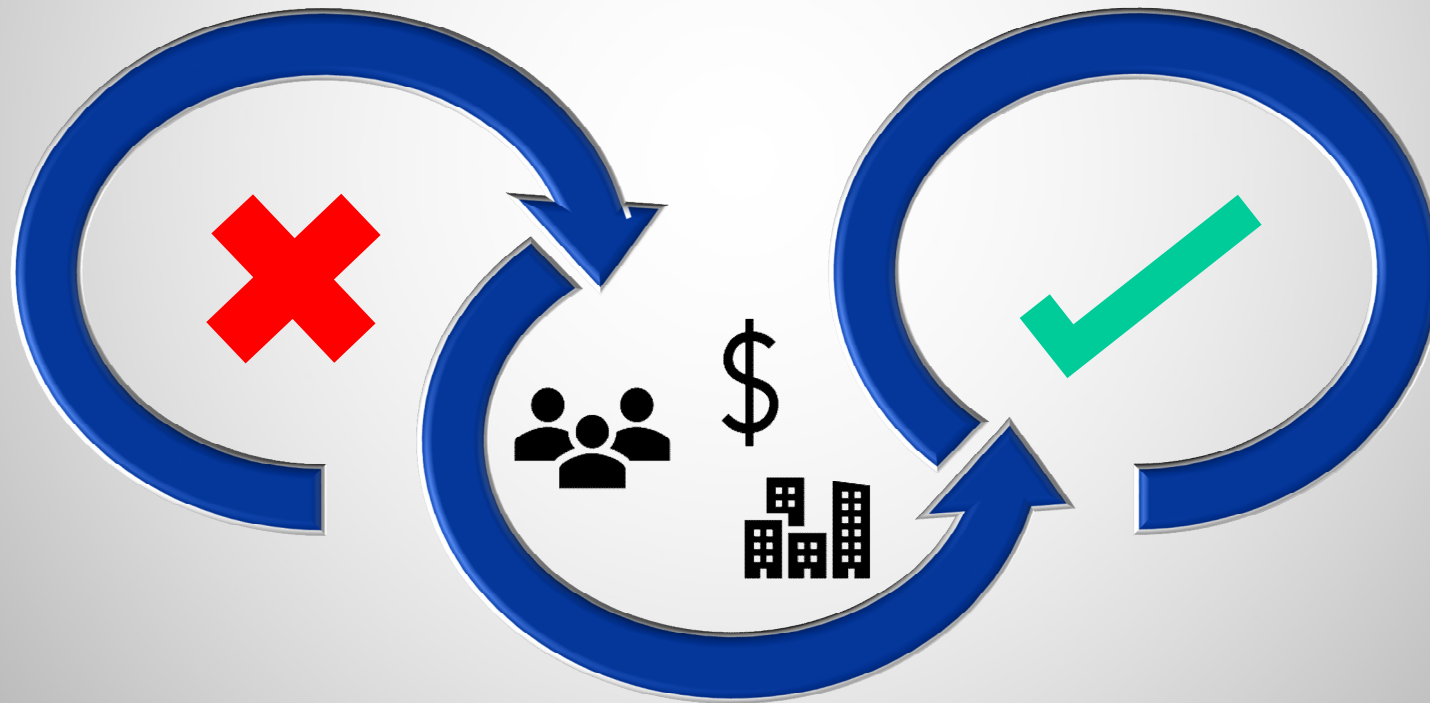
This increases competition for finite resources across the Air Force (and the entire DOD).

This briefing will explain how a well-run partnership program acts as a force-multiplier, expanding your capacity and making resources like manpower and money go farther.



AFCP Purpose and Value

Turning shared challenges into shared solutions





AFCP Purpose and Value

How can partnerships help you thrive in this environment?

By recognizing that installations and the communities they call home share many similar challenges; subsequently, joining forces can lead to mutually-beneficial solutions.

But you're not in this alone: The Air Force Community Partnership (AFCP) Program is here to empower installation and community leaders to pursue these mutually-valuable collaborations.



Partnerships Impact on Mission

*Improved
quality of life*

*Increased
efficiencies*

Reduced costs

*Expanded
capacity*



Partnerships Impact on Mission

Can partnerships actually help me accomplish my mission, rather than acting as a distraction from my mission?

A proper partnership program ties collaborations directly to mission needs. Subsequently, partnerships can further the following goals:

- Improved quality of life: By increasing the quantity and quality of training and education opportunities, access to recreation and entertainment options, employment opportunities, etc., partnerships can substantially improve quality of life for Airmen and their families.



Partnerships Impact on Mission

- Reduced costs and increased efficiencies: By harnessing economies of scale, eliminating duplicative efforts, taking advantage of outside expertise, etc., partnerships enable increased efficiencies and reduced costs, thus allowing leaders to act as responsible stewards of government resources.
- Expanded capacity: By cross-pollinating intellectual capital, pooling capabilities, and finding efficiencies, collaboration increases an installation's capacity to execute their mission.



Working with AFCP

*By utilizing our **extensive knowledge of best practices...***



...AFCP will tailor a process to fit partnership needs – overcoming barriers to collaboration and achieving project objectives!



Working with AFCP

Yes, working with the community can be challenging – and that's why we're here!

AFCP has a structured process for:

- Identifying requirements

- Liaising with collaborators

- Determining COA

- Troubleshooting legal and policy obstacles

- Executing COA and maintaining partner relationship

We stand ready to tailor our process to meet your needs and maximize benefits.



Importance of a Base POC



Act as the base's representative to the community

Champion partnerships within the installation



Liaise with SAF



Designate a Base POC

Designating a base points of contact (POC) is, in many respects, a prerequisite to a successful partnership program.

Having a partnership point person goes a long way in mitigating the obstacles that act as barriers to partnerships by ensuring someone:

- Provides continuity and develops long-term relationships
- Coordinates cooperation across the installation's functional areas
- Learns and utilizes resources from AFCP
- Knows when to ask to help



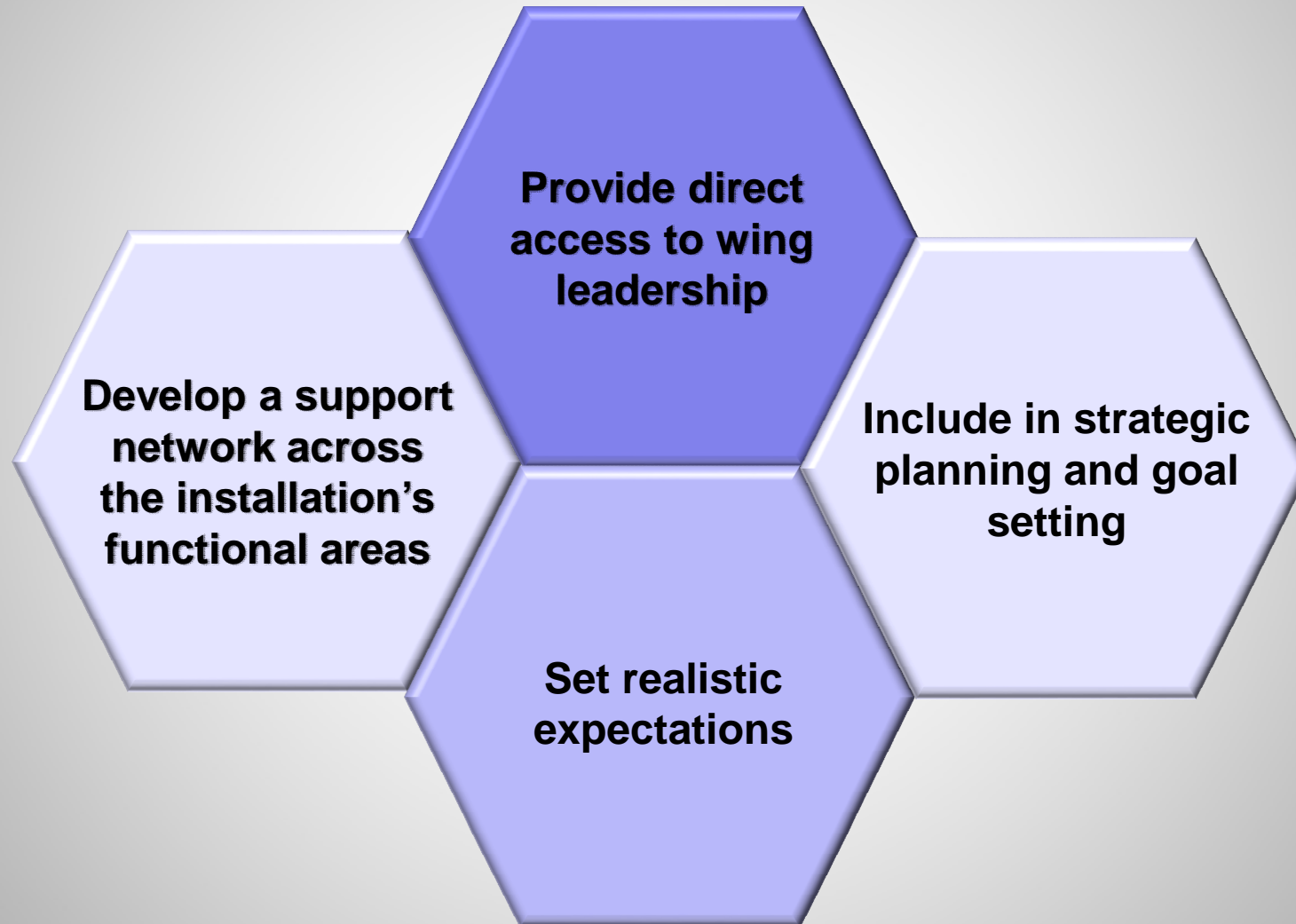
Designate a Base POC

Base POCs are the partnership champions to three important audiences:

- They champion partnerships within the installation, engaging with base leadership and with SMEs across the base's functional areas
- They are the community's primary representative, acting as the face of the base
- They liaise with SAF, acting as the installation's representative, as well as implementing the AFCP process within their own partnership program



Base POC Best Practices





Base POC Best Practices

Set your program and your base POC up for success by following these best practices

- Acknowledge the limitations of your base POC – and the limitations of base and community leaders, and others involved – by setting realistic expectations about what can be accomplished, and by when
- Empower your base POC by providing them with direct access to wing leadership. This enables a productive two-way flow of information, ensuring that partnerships are in line with leadership objectives and leaders are up-to-date on partnerships.
- Develop a supportive network across installation functional areas



Common Partnerships



Base Supplies & Services



Transition Assistance



Morale, Welfare, & Recreation Activities



Emergency Response



Mutual Training



Small Arms Ranges



Military Family Education



STEM Training

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Common Partnerships

AFCP has facilitated well over 1,000 initiatives that impact nearly every conceivable subject.

Here are some examples of common partnerships.

We suggest that you embrace this wide variety and develop your own portfolio of partnerships. Having this kind of portfolio (versus pursuing a single effort) will help you realize multiple benefits while nurturing a holistic working relationship with your community partner.



Common Partnership Tools

Cooperative Agreement

Support by transferring something of value with substantial involvement of parties

Mutual Aid Agreement

Routine assistance for public safety with local jurisdiction

Lease

Allows party to use specific portion of AF property

MOA

Specific terms and responsibilities between parties with commitment of resources and compensation

MOU

Agreement where no funds or resources of value are exchanged

Grant

Transfer something of value where substantial involvement of both parties is *not* expected

License

Temporary use and non-exclusive possession of AF property to non-federal party for a specific term

TAA

No-cost legal agreement for training between two or more institutions

IGSA

Receive, provide or share installation support services with state or local government, using service government already provides



Common Partnership Tools

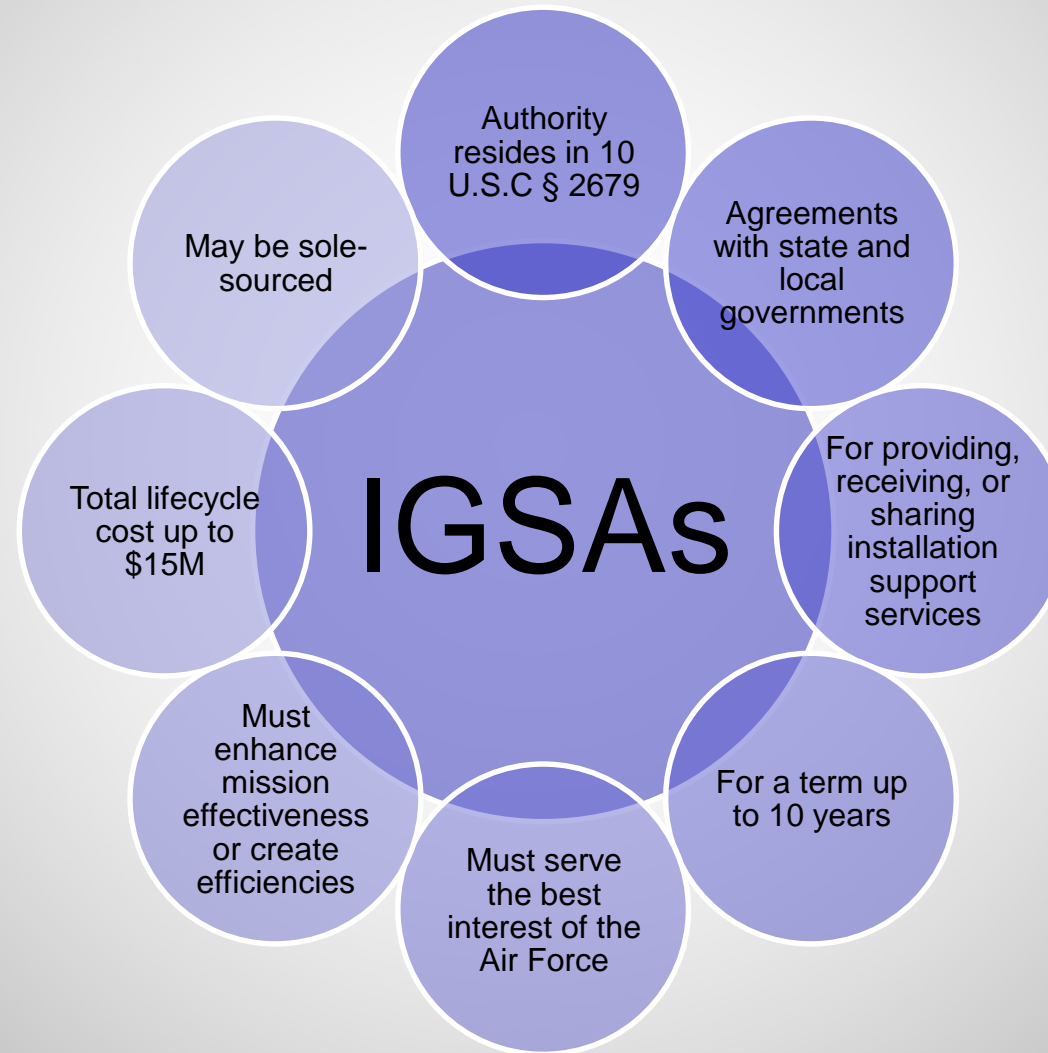
The Air Force utilizes a variety of contracting tools to facilitate collaboration. Parties should identify their requirements, and use those requirements to drive their acquisition strategy.

AFCP understands that doing that can be tricky. That's why our team utilizes a multi-disciplinary network of SMEs across SAF to support our partnerships as needed.

Please don't hesitate to contact us with questions regarding defining your requirements, and choosing and executing the right contracting tool.



Intergovernmental Support Agreements (IGSAs)





Intergovernmental Support Agreements (IGSAs)

AFCP has been charged with the responsibility of overseeing the use of Intergovernmental Support Agreements

Intergovernmental Support Agreements (IGSAs)

Authority resides in 10 U.S.C § 2679

Relatively new vehicle available that can help supplement the array of tools already available to an installation

The Service Secretaries can enter into IGSAs with State and local governments to provide, receive or share installation support services

Entity must already provide the service for its own use

Ability to sole-source

Not exceed a term of up to ten years

May use wage grades normally paid by the State or local government



Intergovernmental Support Agreements (IGSAs)

The Secretary must determine that an IGSA will:

- Serve the best interests of the Air Force

- Enhance mission effectiveness, or create efficiencies or economies of scale, including by reducing costs

SAF/IEI deleted approval authority to Installation Commanders for IGSA that have a term of less than 10 years and a total cost of less than \$15M