

Air Force Community Partnership and Mission Sustainment – For the Community

COMMUNITIES CAN HELP: Community partnerships support the Air Force with military family readiness, resilience, and retention of the force. Through partnerships, installation and community leaders can leverage their unique capabilities to enhance mission performance, reduce costs, and improve quality of life.

“ONE COMMUNITY” SOLUTIONS: Through community assistance grant programs, plan and carry out civilian responses to workforce, business, and community needs arising from Defense actions.

MUTUAL BENEFIT: Installations & communities are linked by common objectives, whether civic or military. Solutions to shared challenges are achieved faster and more effectively through mutual commitment.

INNOVATION: Community Partnership and mission sustainment programs provide invaluable frameworks for installation and community representatives to proactively engage with one another to create shared solutions to shared challenges, promote innovation, reduce operating costs, enhance overall mission and community resilience, improve the lives of Airmen, Guardians and their Families and community residents, and reap a range of Air Force and community benefits.

How the Community Supports the Air Force

In addition to resilient and optimized installations, quality of life, education, and families are vital to the Air Force mission. “Five & Thrive” was created to improve quality-of-life challenges that Air and Space Force families face in five areas: Childcare, Education, Healthcare, Housing, and Spouse Employment. Communities can provide support through:

- **PUBLIC-PUBLIC PARTNERSHIPS:** Leverage public and private capabilities to deliver public infrastructure and services to enhance the military mission.
- **PUBLIC-PRIVATE PARTNERSHIPS:** Identify third-party initiatives to leverage the value of underutilized installation property, facilities, and infrastructure.
- **QUALITY OF LIFE PARTNERSHIPS:** Increase safe, affordable housing, childcare, education, and spousal employment.



Opportunities for Partnering:

Base Supplies & Services | Transition Assistance | Morale, Welfare, & Recreation Activities | Emergency Response | Mutual Training | Small Arms Ranges | Military Family Education | STEM Training | Five & Thrive

Tools, Authorities, and Offices of Primary Responsibility (OPR)

Installations & communities can leverage a range of DoD grants, non-DoD federal grants, & state grants for eligible projects.

DoD Community Assistance Grants – The Office of Local Defense Community Cooperation (OLDCC) supports communities with grant assistance programs (Defense Community Infrastructure Program [DCIP], Installation Resilience, Diversification & Modernization) which address deficiencies in community infrastructure, along with technical expertise to provide site-specific responses that benefit civilian and DoD interests. (10 U.S.C. §2391; Public Law 115-232 §2861) (OPR: SecDef)

Non-DoD Federal Grants – Grants from multiple agencies (FEMA, DOE, DOT, EPA, USDA, DOI, DEP) provide diverse opportunities for installation and community resilience partnership projects in areas such as environmental, emergency response, transportation, energy, and communication. (OPR: Federal/state/local government)

State-level Legislation - Installation leaders can work together with governors’ offices, Military Affairs Committees, and other local government entities to proactively address incompatible local development, develop state legislation to limit foreign land investment, prohibit utility/infrastructure encroachment, and enable partnerships to provide support services on the installation.

Readiness and Environmental Protection Integration (REPI) Program – REPI combats encroachment that can limit/restrict military training, testing, and operations by removing/avoid land-use conflicts near installations. (10 U.S.C §2684a) (OPR: OSD)

Intergovernmental Support Agreement (IGSA) – Installations and state/local government partners exchange support services. (10 USC §2679) (OPR: SAF/IEI for agreements valued at \$15M or more, Installation Commander for agreements at \$15M and under)

Enhanced Use Leases (EULs) – AFCEC, MAJCOMs, installations, and other stakeholders identify EULs consistent with statutory, regulatory, and installation requirements, authorities, and limitations. (10 USC §2667) (OPRs: MAJCOMs, Installations)

The following agreement types are enabled by various authorities/guidance (AFIs/DoDIs/etc.) and OPRs:

Cooperative Agreements (CA) – Support by transferring something of value with substantial involvement of parties (31 USC 6305)

Lease – Allows party to use specific portion of AF property. (10 USC 2667)

License – Temporary use and non-exclusive possession of AF property to non-federal party for a specific term. (10 USC 2667)

Mutual Aid Agreements (MAA) – Routine assistance for public safety with local jurisdiction. (42 USC 5121-5206)

Memorandum of Agreement (MOA) – Specific terms & responsibilities between parties with commitment of resources & funds.

Memorandum of Understanding (MOU) – Agreement where no funds or resources of value are exchanged.

Training Affiliation Agreement (TAA) – No-cost legal agreement for training between two or more institutions.

Success Stories



(IGSA) MacDill AFB & City of Tampa, FL Advanced Life Saving Services – IGSA where the base receives emergency medical response and patient transport services from the City of Tampa for a monthly fee. The licensed paramedics and advanced lifesaving ambulance operate from a government provided facility allowing the City of Tampa to avoid the cost of having to build a new fire station adjacent to MacDill AFB.



(EUL) Grand Forks AFB & Grand Sky – Utilizing existing aid agreements, supplemental and reimbursable emergency services for the Grand Sky EUL Business Park were provided from the city benefitting the community and the Air Force by providing emergency service response to a previously unserved area.



(EUL) Seymour Johnson AFB Multi Sports Complex & City of Goldsboro – 20-year EUL with the City of Goldsboro allowed for the development of a multi sports complex for joint use by the community and the installation on 62 acres of property on the perimeter of Seymour Johnson AFB.



(TAA) Vance AFB Medical Shadowing - Northwestern Oklahoma State University (NWOSU) provides access to their nursing learning lab and Vance AFB provides clinical shadowing opportunities for NWOSU nursing students.



(MOA) Joint Base Charleston 911 Consolidation & Charleston County – This MOA streamlined three distinct emergency notification processes into a single, standardized system to improve interoperability for all landline/cell phone calls to be answered by the County's 911 call center. This provides the community better overall EMS coordination, standardization of training, increased common operating picture capability and an annual payment.

Energy Development and Mitigation Response Teams (MRTs)



Commercial wind development typically poses the greatest compatibility challenge to DoD due to physical obstruction of low-level flight routes and electromagnetic interference with DoD radar systems. Mitigation Response Teams (MRTs) may be established as **temporary partnerships** tasked with identifying **feasible and affordable mitigation solutions** to protect the Air Force mission while allowing compatible energy development. Community leaders can support state-level legislation to protect Air Force installations and operations from incompatible wind energy development. Oklahoma, Indiana, Wyoming, and Alabama have passed protections for military missions in wind turbine permitting.

Know Your Installation POCs!

Ideally installations will have assigned personnel to engage with communities to identify and develop partnerships and proactively address challenges. Demonstrated success at installations with positions funded by installation or community.

Installation Commander

Provides Wing leadership and direction, establishes community partnership leads and installation MSTs, reports to MAJCOMs, and coordinates on supportive state legislation.

Community Partnership

Community position in wing which leads development of relationships with private sector, non-governmental organizations, private volunteer organizations, federal agencies, and state/county/local governments. Leads Installation's partnership development and REPI Program.

Mission Sustainment Lead

Manages internal and external engagement to proactively monitor sustainment challenges from Airspace and Land/Sea Restrictions, Spectrum, Water, Energy, Climate/Weather, and Natural/Cultural Resources.

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