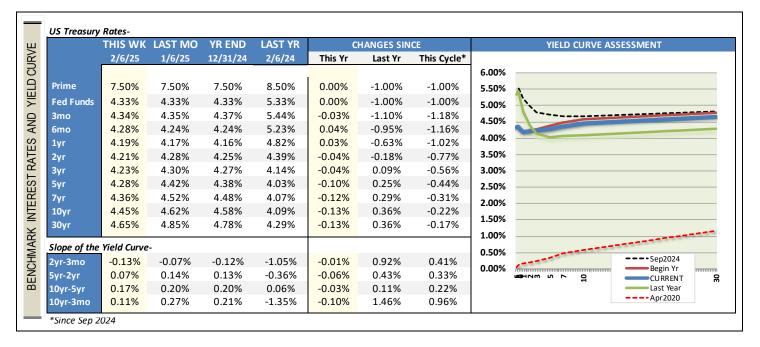
07 February 2025



US ECONOMY ADDS 143K JOBS IN JANUARY; JOBLESS RATE AT 4.0%

The U.S. economy added jobs at a slower pace than expected in January, as the Federal Reserve remains in a holding pattern for interest rate cuts as it evaluates the labor market and inflation data.

The Labor Department on Friday reported that employers added 143,000 jobs in January, well below the previous jobs gain of 307,000. The unemployment rate came in at 4%.

The number of jobs added in the prior two months were both revised, with job creation in November revised up by 49,000 from a gain of 212,000 to 261,000; while December was revised up by 51,000 from a gain of 256,000 to 307,000. Taken together, 100,000 more jobs were created in those two months than previously reported.

ECONOMIC UPDATE AND ANALYSIS

Private sector payrolls added 111,000 jobs in January. Wage growth was stronger than expected, with average earnings growing by 0.5% from the prior month and 4.1% from a year ago.

The labor force participation rate was unchanged at 62.6% after accounting for the annual adjustments to population controls made by the Bureau of Labor Statistics.

Key Economic Indicators f	or Banks, Th	rifts & Credit	Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q4-24 1st	2.3%	3.1%
GDP - YTD	Annl	Q4-24 1st	2.5%	2.6%
Consumer Spending	QoQ	Q4-24 1st	4.2%	3.7%
Consumer Spending YTD	Annl	Q4-24 1st	3.2%	2.8%
Unamentary and Data	Мо	lanuami	4.0%	4.1%
Unemployment Rate		January		
Underemployment Rate	Mo	January	7.5%	7.5%
Participation Rate	Mo	January	62.6%	62.5%
Wholesale Inflation	VoV	December	3.3%	3.0%
Wholesale Inflation	YoY			
Consumer Inflation	YoY	December	2.9%	2.7%
Core Inflation	YoY	December	3.2%	3.3%
Consumer Credit	Annual	November	-1.8%	41.0%
Retail Sales	YoY	December	3.0%	2.9%
			17.2	
Vehicle Sales	Annl (Mil)	December		17.0
Home Sales	Annl (Mil)	December	4.904	4.760
Home Prices	YoY	November	3.8%	3.6%

Key Consumer Market Data-													
	THIS WK	YR END	PCT C	HANGES									
	2/6/25	12/31/24	YTD	12Mos									
DJIA	44,747	42,544	5.2%	15.5%									
S&P 500	6,084	5,881	3.5%	21.7%									
NASDAQ	19,792	19,310	2.5%	25.3%									
Crude Oil Avg Gasoline Gold	70.61 3.08 2,876	71.72 3.13 2,641	-1.5% -1.5% 8.9%	-7.2% -1.7% 41.5%									



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AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE

	THIS WK	CHG IN MI	CT SINCE	RATE SENSI	ΓΙVΙΤΥ	0.000/
	2/6/25	YTD	2024 High	Bmk Decline	RS	9.00%
Classic CC	13.19%	0.02%	-0.18%	-1.00%	18%	8.00% Vehicle Loans
Platinum CC	12.56%	-0.11%	-0.46%	-1.00%	46%	7.00% 5YR 6YR 15YR 6.76%
48mo Veh	5.81%	-0.07%	-0.40%	0.57%	-70%	6.00% 5.81% Investments 6.21% Mortgages
60mo Veh	5.92%	-0.07%	-0.41%	0.76%	-54%	3VR 4YR 5.00%
72mo Veh	6.19%	-0.07%	-0.41%	0.79%	-52%	5.00% 1YR ^{2YR} 4.63% 4.75%
HE LOC 10yr HE	7.66% 7.37%	-0.19% -0.03%	-0.79% -0.17%	-1.00% -1.00%	79% 17%	4.00% 4.30% 4.10% Borrowing (SEds 10Vr)
15yr FRM	6.21%	-0.20%	-0.55%	-0.64%	86%	4.30% 4.19% (FFds-10Yr)
30yr FRM	6.76%	-0.12%	-1.00%	-0.53%	189%	1yrcD 2yrcD 3yrcD Deposits
	_					2.00% 2.92% 2.85%
Sh Drafts	0.13%	0.00%	0.01%	-1.00%	-1%	1.00% MoneyMkt. 0.86%
Reg Svgs	0.19%	0.00%	0.00%	-1.00%	0%	
MMkt-10k	0.86%	-0.01%	-0.05%	-1.00%	5%	0.00% A RegSavings. 0.19%
MMkt-50k	1.16%	-0.01%	-0.07%	-1.00%	7%	F 3 6 1 2 3 5 7 10
						Spreads Over(Under) US Treasury
6mo CD	2.86%	-0.04%	-0.17%	-0.40%	43%	4Y Vehicle 1.60% Reg Svgs -4.14%
1yr CD	3.15%	-0.02%	-0.25%	0.10%	-250%	5Y Vehicle 1.69% 1Y CD -1.04%
2yr CD	2.92%	-0.01%	-0.14%	0.57%	-25%	15Y Mortg 1.85% 2Y CD -1.29%
3yr CD	2.85%	0.01%	-0.07%	0.76%	-9%	30Y Mortg 2.31% 3Y CD -1.38%

STRATEGICALLY SPEAKING

January's jobs report comes after Federal Reserve policy-makers opted against a fourth consecutive interest rate cut at its meeting last week amid uncertainty over inflation and the health of the labor market.

Fed Chairman Powell said at his post-meeting press conference that a "wide set of indicators suggest that conditions in the labor market are broadly in balance" and that while inflation remained somewhat elevated, the labor market wasn't a source of significant inflationary pressures.

In general, labor demand last year was softer than originally reported but that trend temporarily reversed in November and December. An unemployment rate at 4% is considered relatively low, giving the Fed reason to keep the fed funds unchanged in the near term.

The Fed's next meeting is scheduled for March 18-19, and markets reacted to the January jobs report by reinforcing expectations that the central bank will leave rates unchanged.

The probability of the benchmark federal funds rate remaining at its current target range of 4.25% to 4.5% rose to 91.5% on Friday, up from 84% a day ago.

The Fed continues to be between a rock and a hard place. Cutting rates too soon, too much would trigger another round of hyperinflation while waiting long, weakens economic growth.

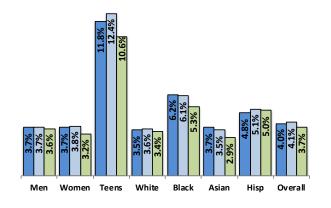
ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Projected	Previous
Unemployment (January)	4.0%	4.1%	4.1%
Nonfarm Payroll (January, Mo Chg)	+143k	+150k	+205k
Private Payroll (January, Mo. Chg)	+111k	+125k	+180k

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Wed- Consumer Inflation (Jan, YoY)	2.9%	2.9%
Thur- Wholesale Inflation (Jan, YoY)	3.4%	3.3%
Fri - Retail Sales (Jan, YoY)	3.7%	3.9%

UNEMPLOYMENT BY DEMOGRAPHIC

CURRENT, LAST MONTH and ONE YEAR AGO



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STRATEGIC ASSESSMENT REVIEW

ECONOMIC AND INTEREST RATE ENVIRONMENT

ECONOMIC GROWTH OUTLOOK:

- 1) Expect a slower pace of economic growth nationally but with pockets around the country where local demand will be sufficient to satisfy loan and deposit growth. Unstable inflation still to dilute purchasing power.
- 2) More members living paycheck-paycheck existence, therefore volatility in core deposits (checking & savings) remains. Employment sector stable. Unstable share growth and any mismatch with loan growth could adversely impact liquidity.

CONSUMER INFLATION:

- 1) Expect the pace of inflation to remain between 2.3% to 2.9% year-over-year but there remains upward pressure on some consumer prices that could continue to dilute the purchasing power fin the future.
- 2) The FOMC is between a rock and a hard place. If they cut target rates too much, too soon it will trigger another explosion of inflation. Conversely, if they wait too long, too little, it could effect future economic growth sending consumer demand into a downward spiral.

DEMAND AND CREDIT:

- 1) Consumer demand should be supported by strong local employment sectors, wage growth and improved household wealth. However, there will be a slight fluctuation between A-quality and C-quality loan applications
- 2) Lenders should not compromise marginal loan quality in order to boost portfolio growth metrics. Delinquency and net charge-offs already remain double (and in some cases, triple) the levels experienced one year ago.

ENTERPRISE RISK ASSESSMENT AND STRATEGIC OUTLOOK:

ASSET PROFILE

AND NET WORTH: 1) All efforts must be focused on the protection of equity capital and membership capital (net worth) profiles. Net worth ratios must exceed 7% of assets to retain their well-capitalized profile.

2) This is the most important element of any financial institution in that it dictates growth outlook, balance sheet complexity and allocation and relative risk management profiles that it might pursue.

INTEREST RATE RISK EXPOSURE:

- 1) Whereas risk exposure strategies differ from institution to institution, focus should be on the immediate +/-100bp shift with a net exposure between -10% to -12%...
- 2) Credit unions have a much shorter average life of earning assets therefore metrics beyond +/200bp is immaterial. The exception would be for institutions with a greater allocation of fixed rate mortgages.

CREDIT MITIGATION:

- 1) Credit mitigation and liquidity management are our two top prioritie for 2025. Delinquency and NCOs have already doubled.
- 2) For this reason, we recommend that 87% of new loan originations must retain a collective underwriting of B+ or better.
- 3) Credit unions should continue to closely monitor credit concentration and exposure risk.
- 4) Portfolio should be at least 92% prime rated classification and retain an average life between 2.7 and 3.5 years.
- 5) We recommend risk classification be as Prime 730+ (A+), 680-729 (A), 640-679 (B), 620-639 (C), and as sub-Prime 550-619 (D) and <550 (E). Credit union should monitor its loss exposure by measuring the potential impact on net worth shocked over a variety of loss exposure from sub-Prime loans.
- 6) Determine the extent that loss exposure dilutes its net worth below 7.0% well-capitalized profile.

LIQUIDITY:

- 1) The best way to manage liquidity is to monitor the mismatch between loan and share growth. Loan growth is highly dependent on expectation for share growth and the level of prevailing surplus liquidity on hand.
- 2) Prevailing surplus cash should be no less than 9% of total assets. The measure of short-term funding (cash and investments maturing within the next 12 months) should be greater than 12%.
- 3) Don't make the same mistake that many made from 2021-23 by not focusing on the mismatch between loan and share growth. This caused promotional CDs that more than doubled most cost of funds.
- 4) Volatility in core deposits (checking and regular savings) will continue n 2025 as more members are living a paycheck-to-paycheck existence even as wage growth has more recently caught up with inflation.

MARKET RATES:

- 1) While we expect a downward trend in benchmark rates, but consumer market rates will not experience a comparable decline. We expect a collective 25 to 30bp downward exposure in vehicle loan rates during the year but continued volatility in mortgage rates that might vary between 6.25% to 7.00%
- 2) Pricing spreads will start to widen on most consumer market rates meaning that institutions will find higher value by reallocating to more credit-based assets.
- 3) Marginal loan rates on most credit-based assets will remain higher than what most portfolio yields are currently returning. This indicates that institutions might still experience higher loan revenue streams in 2025 even if they experience fewer loan originations.
- 4) This will help cure prevailing credit mitigation exposure. As liquidity improves in 2025, "promotional" CDs will diminish which will help slow the rising pace of cost of funds.





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ECONOMIC CALENDAR

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY
1	Unemployment 4.1% Non-farm Jobs 256k Private Payrolls 223k articipation Rate 62.5%	9 Jobless Claims 201l Cont'd Claims 1.86M F	FOMC Minutes	7	JANUARY 6
1	17	Jobless Claims 217k Cont'd Claims 1.86M Retail Sales +0.4%	15 Consumer Inflation 2.9%	14 Wholesale Inflation 3.3%	13
2	Exist Home Sales 4.24M	Jobless Claims 223k Cont'd Claims 1.9M	Cons Confidence -0.1%	21	21 MLK HOLIDAY
FEBRUARY	31	Jobless Claims 207k Cont'd Claims 1.86M GDP (Q4, 1st) 2.3% Home Prices 3.8%	FOMC Announcement	28	New Home Sales
	7 Unemployment 4.0% Non-farm Jobs +219k Private Payrolls +111k Participation Rate 62.6%	6 Jobless Claims 219k Cont'd Claims 1.88M	5	4	3
	14 Retail Sales	Jobless Claims Cont'd Claims Wholesale Inflation	12 Consumer Inflation	11	10
	Existing Home Sales	Jobless Claims Cont'd Claims Leading Indicators	FOMC Minutes	18	17
	28	Jobless Claims Cont'd Claims GDP (Q4, 2nd)	26 New Home Sales	25 Home Prices Consumer Confidence	24
	7 Unemployment Non-farm Jobs Private Payrolls Participation Rate	6 Jobless Claims Cont'd Claims	5 FRB Beige Book	4	MARCH 3



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January 2025 (Updated January 19, 2025)

		2024				202				. 2026		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ONOMIC OUT	LOOK											
onomic Grow	vth-											
OP - (QoQ)	1.6%	3.0%	3.1%	2.3%	2.1%	2.1%	1.7%	1.8%	1.7%	1.7%	1.4%	1.4%
OP - (YTD)	1.6%	2.3%	2.6%	2.5%	2.1%	2.1%	2.0%	1.9%	1.7%	1.7%	1.6%	1.5%
nsumer Spding	1.9%	2.8%	3.7%	3.9%	2.6%	2.3%	1.5%	1.5%	1.2%	1.7%	1.8%	1.9%
TD)	1.9%	2.4%	2.8%	3.1%	2.6%	2.5%	2.1%	2.0%	1.2%	1.5%	1.6%	1.8%
, n. + Coondina	1.8%	3.1%	E 10/	0.9%	0.7%	-0.2%	0.1%	1.0%	0.0%	0.0%	-0.1%	-0.2%
ovt Spending TD)	1.8%	2.5%	5.1% 3.3%	2.7%	0.7%	0.2%	0.1%	0.4%	0.0%	0.0%	0.0%	-0.2%
וט	1.0/0	2.370	3.370	2.7/0	0.770	0.576	0.270	0.470	0.0%	0.076	0.0%	-0.17
nsumer Wea	<u>lth-</u>											
employment	3.8%	4.0%	4.2%	4.2%	4.3%	4.4%	4.4%	4.4%	4.4%	4.4%	4.5%	4.5%
ns Inflation	3.2%	3.2%	2.6%	2.7%	2.7%	2.6%	2.6%	2.3%	2.4%	2.1%	2.2%	2.2%
me Prices	6.3%	6.3%	5.0%	4.0%	3.5%	3.4%	3.0%	3.0%	2.8%	2.8%	3.0%	3.1%
									l			
NGLE FAMILY F		EHICLE LOAP	I WARKETS									
ome Sales (Mi		4.740	4.605	4.760	4.045	4.022	F 002	F 20F	1 211	F 220	F 222	F 25-
me Sales	4.863	4.740	4.605	4.768	4.815	4.933	5.092	5.305	1.311	5.339	5.333	5.357
isting Homes ew Homes	4.200 0.663	4.047 0.693	3.893 0.712	4.044 0.724	4.065 0.750	4.157 0.776	4.313 0.779	4.505 0.800	0.511 0.800	4.538 0.801	4.544 0.789	4.566 0.792
			0.712	0.724	0.730	0.770	0.773	0.800	0.800	0.801	0.769	0.75
lortgage Origin			1 2 4 2	1 427	1 122	1 400	1 502	1 552	1 520	1 726	1 (00	1 57
ngle Family	1.076	1.203	1.343	1.427	1.123	1.468	1.593 0.972	1.553	1.538	1.736	1.690	1.574 0.970
ırchase App efi Apps	0.773 0.303	0.880 0.323	0.924 0.419	0.780 0.647	0.690 0.433	0.930 0.538	0.621	0.928 0.625	0.898 0.640	1.091 0.645	1.067 0.623	0.604
efi Share	28%	27%	31%	45%	39%	37%	39%	40%	42%	37%	37%	38%
		2770	31/0	4370	3370	3770	3370	4070	4270	3770	3770	3070
ehicle Sales (M ehicle Sales	15.6	16.0	16.3	17.0	17.2	17.3	17.1	17.0	16.9	17.0	17.1	17.0
filicie Sales	13.0	10.0	10.5	17.0	17.2	17.5	17.1	17.0	10.9	17.0	17.1	17.0
					•				•			
ARKET RATE O	UTLOOK				<u> </u>				ı			
enchmark Rat												
ime	8.5%	8.5%	8.0%	7.3%	7.3%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%
ed Funds	5.4%	5.4%	4.9%	4.3%	4.3%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%
yr UST	4.6%	4.1%	4.0%	4.2%	4.2%	4.1%	4.1%	4.0%	4.0%	4.0%	4.0%	4.1%
yr UST	4.4%	3.8%	4.2%	4.2%	4.2%	4.2%	4.2%	4.3%	4.3%	4.3%	4.3%	4.4%
yr UST	4.2%	4.4%	3.9%	4.4%	4.7%	4.7%	4.6%	4.5%	4.4%	4.4%	4.4%	4.4%
arket Rates-												
r Veh Loan	6.6%	6.5%	6.3%	6.3%	6.0%	5.9%	5.9%	5.8%	5.8%	5.8%	5.7%	5.7%
Syr 1st Mortg	6.5%	6.6%	5.8%	6.3%	6.2%	6.2%	6.1%	6.0%	5.9%	5.9%	5.8%	5.8%
yr 1st Mortg	6.7%	7.0%	6.5%	6.7%	7.0%	6.9%	6.7%	6.5%	6.4%	6.4%	6.4%	6.4%
gular Svgs	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
		3.4%	3.3%	3.2%	3.1%	3.1%	3.0%	3.0%	3.1%	3.0%	3.0%	2.9%
r Term CD	3.4%	3.470	J.J/n									



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INDICATIVE PRICING SPREADS AND RELATIVE VALUE OF INVESTMENT OPTIONS

	30yr Mortgage	15yr Mortgage	5yr Vehicle
Current	2.29%	1.89%	1.71%
Dec-24	2.48%	2.09%	1.87%
Nov-24	2.58%	2.20%	1.88%
Oct-24	2.40%	2.08%	2.34%
Sep-24	2.79%	2.54%	2.85%
Aug-24	2.99%	2.73%	2.75%
Jul-24	2.70%	2.42%	2.15%
Jun-24	2.74%	2.40%	1.95%
May-24	2.50%	2.03%	1.72%
Apr-24	2.45%	2.05%	1.64%
Mar-24	3.03%	2.57%	2.68%
Feb-24	3.03%	2.57%	2.68%
Jan-24	2.35%	1.94%	2.60%

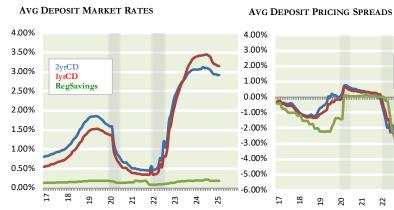




15yr

30yr

	Reg Svgs	1yr CD	2yr CD
Current	-4.14%	-1.02%	-1.31%
Dec-24	-4.39%	-1.03%	-1.24%
Nov-24	-4.39%	-1.13%	-1.25%
Oct-24	-4.64%	-0.94%	-0.99%
Sep-24	-4.64%	-0.54%	-0.54%
Aug-24	-5.11%	-0.79%	-0.67%
Jul-24	-5.11%	-1.45%	-1.40%
Jun-24	-5.11%	-1.67%	-1.64%
May-24	-5.13%	-1.73%	-1.74%
Apr-24	-5.13%	-1.72%	-1.79%
Mar-24	-5.13%	-1.57%	-1.52%
Feb-24	-5.13%	-1.52%	-1.48%
Jan-24	-5.13%	-1.40%	-1.26%



L-T/U	-1.02/0	-1.31/0																					
39%	-1.03%	-1.24%	3.50%										3.00%										
39%	-1.13%	-1.25%	3.00%		yrCD								2.00%							2yr			
54%	-0.94%	-0.99%	3.00%		yrCD								1.00%								Savir	198	
54%	-0.54%	-0.54%	2.50%	L	RegSa	vings							0.00%							-	,	8.	
L1%	-0.79%	-0.67%	2.000/														""	111111111111111111111111111111111111111	The same				mn
L1%	-1.45%	-1.40%	2.00%										-1.00%		-		٦		-V			/ c	
L1%	-1.67%	-1.64%	1.50%				7			/			-2.00%			~~			- 4		ŗ		
L3%	-1.73%	-1.74%	4.000/				7						-3.00%							A.			
L3%	-1.72%	-1.79%	1.00%	-						,			-4.00%							1			
L3%	-1.57%	-1.52%	0.50%					7	-4/											1		1	
L3%	-1.52%	-1.48%	0.000/				_		~		_	_	-5.00%							_	_	,	
L3%	-1.40%	-1.26%	0.00%	17	18						····		[™] -6.00%										
				1	1	19	20	21	22	23	24	25		17	18	19	20	21	22	23	24	25	

INDICATIVE INTEREST SPREADS AND MATCHED FUNDING VARIABLES 2yr 3yr 4yr 5yr 1yr 5yr 5yr Cash Agy Agy Agy Agy Agy New Veh Used Veh Mortgage Mortgage

							- 0,			0-0-	0-0-	
		4.33%	4.26%	4.52%	4.63%	4.75%	5.00%	5.92%	6.07%	6.21%	6.76%	
Share Draft	0.13%	4.20%	4.13%	4.39%	4.50%	4.62%	4.87%	5.79%	5.94%	6.08%	6.63%	
Regular Savings	0.19%	4.14%	4.07%	4.33%	4.44%	4.56%	4.81%	5.73%	5.88%	6.02%	6.57%	
Money Market	0.86%	3.47%	3.40%	3.66%	3.77%	3.89%	4.14%	5.06%	5.21%	5.35%	5.90%	
FHLB Overnight	4.30%	0.03%	-0.04%	0.22%	0.33%	0.45%	0.70%	1.62%	1.77%	1.91%	2.46%	
Catalyst Settlement	5.50%	-1.17%	-1.24%	-0.98%	-0.88%	-0.75%	-0.50%	0.42%	0.57%	0.71%	1.26%	
6mo Term CD	3.04%	1.29%	1.22%	1.48%	1.59%	1.71%	1.96%	2.88%	3.03%	3.17%	3.72%	
6mo FHLB Term	4.25%	0.08%	0.01%	0.27%	0.38%	0.50%	0.75%	1.67%	1.82%	1.96%	2.51%	
6mo Catalyst Term	4.83%	-0.50%	-0.57%	-0.31%	-0.21%	-0.08%	0.17%	1.09%	1.24%	1.38%	1.93%	
1yr Term CD	3.42%	0.91%	0.84%	1.10%	1.21%	1.33%	1.58%	2.50%	2.65%	2.79%	3.34%	
1yr FHLB Term	4.19%	0.14%	0.07%	0.33%	0.44%	0.56%	0.81%	1.73%	1.88%	2.02%	2.57%	
2yr Term CD	3.08%	1.25%	1.18%	1.44%	1.55%	1.67%	1.92%	2.84%	2.99%	3.13%	3.68%	
2yr FHLB Term	4.15%	0.18%	0.11%	0.37%	0.48%	0.60%	0.85%	1.77%	1.92%	2.06%	2.61%	
3yr Term CD	2.94%	1.39%	1.32%	1.58%	1.69%	1.81%	2.06%	2.98%	3.13%	3.27%	3.82%	
3yr FHLB Term	4.17%	0.16%	0.09%	0.35%	0.46%	0.58%	0.83%	1.75%	1.90%	2.04%	2.59%	
7yr FHLB Term	4.41%	-0.08%	-0.15%	0.11%	0.22%	0.34%	0.59%	1.51%	1.66%	1.80%	2.35%	
10yr FHLB Term	4.55%	-0.22%	-0.29%	-0.03%	0.08%	0.20%	0.45%	1.37%	1.52%	1.66%	2.21%	
										•		



Business & Industry Consulting

Market Analysis

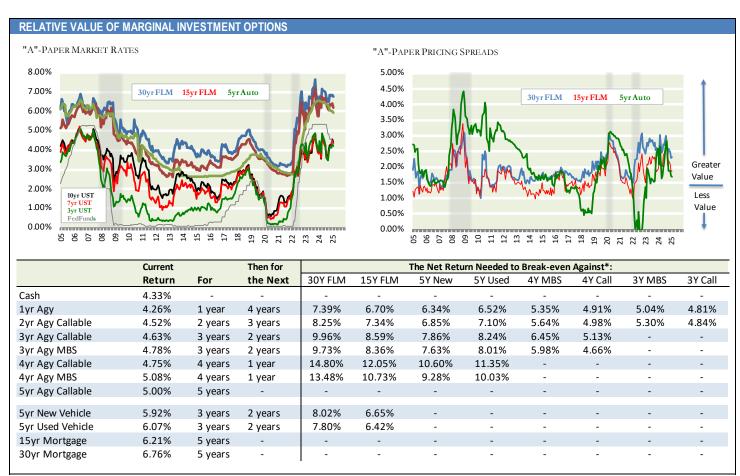
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STRATEGIC ASSESSMENT OF INVESTMENT AND FUNDING OPTIONS, RELATIVE VALUE AND PRICING SPREADS



^{*} Best relative value noted by probabilities of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current	Current		The Net Cost Needed to Break-even Against*:					
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB		
Share Draft	0.13%	1 year	2 years	4.35%	6.19%	6.03%	8.17%		
Regular Savings	0.19%	1 year	2 years	4.32%	6.16%	5.97%	8.11%		
Money Market	0.86%	1 year	2 years	3.98%	5.83%	5.30%	7.44%		
FHLB Overnight	4.30%	1 year	2 years	2.26%	4.11%	1.86%	4.00%		
Catalyst Settlement	5.50%	1 year	2 years	1.66%	3.51%	0.33%	2.80%		
6mo Term CD	3.04%	6 mos	2.5 yrs	2.92%	4.40%	3.09%	4.52%		
6mo FHLB Term	4.25%	6 mos	2.5 yrs	2.68%	4.15%	2.69%	4.12%		
6mo Catalyst Term	4.83%	6 mos	2.5 yrs	2.56%	4.04%	2.50%	3.92%		
1yr Term CD	3.42%	1 year	2 years	2.70%	4.55%	2.74%	4.88%		
1yr FHLB Term	4.19%	1 year	2 years	2.32%	4.16%	1.97%	4.11%		
2yr Term CD	3.08%	2 years	1 year	2.66%	6.35%	-	-		
2yr FHLB Term	4.15%	2 years	1 year	0.52%	4.21%	-	-		
3yr Term CD	2.94%	3 years	-	-	-	-	-		
3yr FHLB Term	4.17%	3 years	-	-	-	-	-		
7yr FHLB Term	4.41%	-	-	-	-	-	-		
10yr FHLB Term	4.55%	-	-	-	-	-	-		
TOYLTTILD TEITH	4.5576		_	_	-	-			

^{*} Highest relative value noted by highest differentials and volatility projections



RESOURCES

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q3-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	275	610	1,228	619	1,048	719	4,499	885	2,113	2,732	3,780
Average Assets (\$Mil)	\$0.905	\$5.6	\$26.1	\$72.3	\$230.5	\$2,766.9	\$513.8	\$4.2	\$16.9	\$29.5	\$85.2
Pct of Credit Unions	6%	14%	27%	14%	23%	16%	100%	20%	47%	61%	84%
Pct of Industry Assets	0.0%	0.1%	1%	2%	10%	86%	100%	0%	2%	3%	14%
GROWTH RATES (YTD)											
Total Assets Total Loans - Direct Loans - Indirect Loans - Real Estate Loans	1.8%	-9.2%	-5.8%	-2.4%	-0.1%	4.0%	3.3%	-8.5%	-6.0%	-4.0%	-1.1%
	2.1%	-11.0%	-7.1%	-4.2%	-2.1%	3.1%	2.3%	-10.2%	-7.4%	-5.6%	-2.9%
	2.3%	-11.0%	-7.0%	-3.7%	-0.9%	4.7%	3.8%	-10.2%	-7.3%	-5.3%	-1.9%
	-	0.0%	-10.7%	-9.1%	-8.6%	-4.3%	-4.8%	-36.4%	-10.8%	-9.5%	-8.7%
	-61%	-6.6%	-72.6%	-1.3%	12.7%	6.7%	6.1%	-7.3%	-71.7%	-37.8%	0.9%
Total Shares	0.1%	-8.4%	-5.7%	-2.6%	-0.1%	3.9%	3.2%	-7.9%	-5.9%	-4.1%	-1.1%
- Checking & Savings	-1.2%	-12.2%	-9.5%	-7.4%	-5.5%	-0.7%	-1.8%	-11.4%	-9.7%	-8.5%	-6.4%
- Term CDs	14.8%	4.5%	13.1%	18.2%	18.9%	18.5%	18.5%	4.4%	12.4%	15.8%	18.3%
Net Worth	12.1%	-3.5%	0.8%	2.8%	2.8%	6.8%	6.1%	-2.4%	0.4%	1.6%	2.5%
BALANCE SHEET ALLOCATION								1			
Net Worth-to-Total Assets	21.2%	18.3%	13.8%	13.1%	11.6%	11.0%	11.1%	18.5%	14.2%	13.6%	12.1%
Cash & Inv-to-Total Assets	48.1%	44.8%	43.2%	38.7%	29.2%	23.2%	24.4%	45.0%	43.4%	40.8%	32.1%
Loans-to-Total Assets	48.3%	52.5%	52.8%	56.3%	64.8%	71.9%	70.5%	52.2%	52.7%	54.7%	62.3%
Vehicle-to-Total Loans	64.2%	67.2%	52.6%	44.3%	37.0%	28.4%	29.8%	67.0%	54.0%	48.5%	39.5%
REL-to-Total Loans	0.5%	7.0%	28.7%	39.5%	48.0%	56.3%	54.9%	6.6%	26.5%	33.9%	44.9%
REL-to-Net Worth	1.2%	20.0%	110.1%	169.4%	268.1%	367.9%	347.1%	18.5%	97.9%	136.1%	231.1%
Indirect-to-Total Loans	0.1%	0.1%	3.5%	9.3%	15.4%	16.9%	16.5%	0.1%	3.2%	6.7%	13.5%
Loans-to-Total Shares	62.0%	64.8%	61.5%	65.2%	74.9%	86.3%	84.3%	64.6%	61.8%	63.7%	72.1%
Chkg & Svgs-to-Total Shares	91.8%	82.0%	72.6%	67.2%	58.1%	45.7%	47.9%	82.7%	73.6%	70.0%	61.0%
Nonterm-to-Total Shares	91.8%	83.5%	78.3%	75.5%	70.1%	63.8%	65.0%	84.0%	78.8%	77.0%	71.8%
Term CDs-to-Total Shares	5.2%	12.6%	16.1%	17.9%	23.3%	29.6%	28.5%	12.1%	15.7%	16.9%	21.7%
Liquidity Ratio	26.1%	13.8%	9.7%	9.2%	8.6%	7.9%	8.0%	14.6%	10.2%	9.6%	8.9%
Short-term Funding Ratio	42.1%	32.1%	19.2%	21.1%	15.2%	11.8%	12.6%	20.5%	20.8%	16.7%	12.5%
Short-term Cash Flow Ratio	45.6%	36.1%	23.3%	25.5%	20.3%	17.4%	18.1%	36.8%	24.7%	25.1%	21.5%
Net Long-term Asset Ratio	3.5%	7.3%	25.2%	26.0%	31.5%	36.1%	35.2%	23.4%	24.8%	29.8%	35.2%
LOAN QUALITY								1			
Loan Delinquency Ratio	3.27%	1.49%	1.08%	0.90%	0.79%	0.92%	0.91%	1.12%	1.00%	0.84%	0.91%
Net Charge-off Ratio	1.01%	0.50%	0.41%	0.44%	0.47%	0.83%	0.78%	0.42%	0.43%	0.46%	0.78%
"Misery" Index	4.28%	1.99%	1.49%	1.34%	1.26%	1.75%	1.69%	1.54%	1.43%	1.30%	1.69%
Core Delinquency Rate	3.29%	1.36%	1.03%	0.82%	0.74%	0.85%	0.84%	1.47%	1.07%	0.93%	0.78%
Core Net Charge-off Rate	0.58%	0.29%	0.28%	0.29%	0.33%	0.59%	0.56%	0.30%	0.28%	0.29%	0.32%
Core "Misery" Index	3.87%	1.65%	1.31%	1.12%	1.08%	1.44%	1.40%	1.77%	1.35%	1.22%	1.11%
RE Loan Delinquency	17.57%	1.18%	0.93%	0.73%	0.63%	0.69%	0.69%	1.26%	0.94%	0.80%	0.66%
Vehicle Loan Delinquency	3.18%	1.36%	1.05%	0.86%	0.85%	0.90%	0.90%	1.47%	1.10%	0.98%	0.88%
Direct Loans	3.19%	1.36%	1.04%	0.82%	0.77%	0.77%	0.81%	1.47%	1.10%	0.97%	0.84%
Indirect Loans	0.00%	0.42%	1.20%	0.98%	0.94%	0.94%	0.94%	0.39%	1.20%	1.02%	0.95%
Loss Allow as % of Loans	28.29%	1.22%	0.93%	0.84%	0.81%	1.34%	1.28%	2.92%	1.13%	0.97%	0.84%
Current Loss Exposure	1.51%	0.65%	0.56%	0.52%	0.50%	0.55%	0.54%	0.70%	0.57%	0.54%	0.51%
Coverage Ratio (Adequacy)	18.8	1.9	1.7	1.6	1.6	2.5	2.4	4.2	2.0	1.8	1.7
EARNINGS											
Cost of Funds Gross Interest Margin	5.12%	4.73%	4.44%	4.41%	4.64%	5.06%	4.99%	4.75%	4.47%	4.44%	4.59%
	0.55%	0.80%	0.87%	0.98%	1.35%	2.02%	1.91%	0.78%	0.86%	0.93%	1.25%
	4.57%	3.93%	3.57%	3.43%	3.29%	3.04%	3.09%	3.97%	3.61%	3.51%	3.35%
Provision Expense Net Interest Margin Non Interest Income	0.54% 4.03%	0.29% 3.63% 0.51%	0.26% 3.30%	0.27% 3.16%	0.33% 2.97%	0.62% 2.42%	0.58% 2.51%	0.31% 3.66%	0.27% 3.34%	0.27% 3.24%	0.31% 3.03%
Non-Interest Income	1.08%	0.51%	0.80%	0.99%	1.14%	1.04%	1.05%	0.55%	0.78%	0.90%	1.08%
Non-Interest Expense	5.01%	3.80%	3.46%	3.53%	3.53%	2.91%	3.00%	3.88%	3.50%	3.52%	3.52%
Net Operating Expense	3.93%	3.29%	2.66%	2.54%	2.38%	1.87%	1.95%	3.33%	2.73%	2.62%	2.44%
Net Operating Return	0.11%	0.35%	0.65%	0.62%	0.58%	0.55%	0.56%	0.33%	0.62%	0.62%	0.59%
Non-recurring Inc(Exp). Net Income.	0.40%	0.15%	0.04%	0.04%	0.05%	0.11%	0.10%	0.16%	0.05%	0.05%	0.05%
	0.51%	0.49%	0.69%	0.66%	0.63%	0.66%	0.66%	0.49%	0.67%	0.66%	0.64%
Return on Net Worth.	0.5%	1.9%	4.8%	4.8%	5.1%	5.1%	5.1%	1.8%	4.4%	4.6%	5.0%





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Q3-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
PORTFOLIO ANALYTICS											
Cash and Investments							ı				
Cash & CE as Pct of Assets	26%	14%	10%	9%	9%	8%	8%	15%	10%	10%	9%
Investments as Pct of Asset Short-term Funding Ratio	25% 42.1%	32% 32.1%	34% 19.2%	30% 21.1%	21% 15.2%	16% 11.8%	17% 12.6%	32% 20.5%	34% 20.8%	32% 16.7%	24% 12.5%
Avg Cash & Investment Rat	2.94%	3.06%	3.03%	2.92%	3.12%	3.68%	3.57%	3.05%	3.03%	2.97%	3.07%
oan Portfolio											
Total Loan Growth-Annl	2.1%	-11.0%	-7.1%	-4.2%	-2.1%	3.1%	2.3%	-10.2%	-7.4%	-5.6%	-2.9%
Consumer Loan Growth-Ar	2.8%	-11.3%	89.6%	-6.1%	-13.4%	-1.3%	-2.0%	-10.4%	68.4%	21.1%	-5.9%
Mortgage Loan Growth-An	-60.5%	-6.6%	-72.6%	-1.3%	12.7%	6.7%	6.1%	-7.3%	-71.7%	-37.8%	0.9%
Avg Loan Balance	\$6,777	\$9,414	\$4,064	\$7,052	\$11,404	\$21,207	\$18,299	\$9,264	\$4,605	\$5,989	\$10,190
Avg Loan Rate Avg Loan Yield, net	7.49% 6.37%	6.29% 5.73%	5.86% 5.36%	5.78% 5.30%	5.71% 5.21%	5.80% 4.94%	5.79% 4.98%	6.36% 5.77%	5.91% 5.41%	5.83% 5.35%	5.74% 5.24%
							ı				
Credit Mitigation-											
Delinquency Rates-	0.640/	2.500/	1 720/	1.540/	1 200/	2.220/	2.460/	2.500/	1.700/	1.646/	4.2004
Credit Cards	0.61%	2.59% 0.70%	1.72%	1.51%	1.29%	2.22%	2.16%	2.56% 0.79%	1.76%	1.61%	1.36%
New Vehicle Loans Used Vehicle Loans	2.28% 3.67%	0.70% 1.80%	0.53% 1.34%	0.43% 1.07%	0.42% 1.03%	0.54% 1.09%	0.53% 1.09%	0.79%	0.56% 0.09%	0.49% 0.11%	0.44% 0.20%
Total Vehicle Loans	3.18%	1.36%	1.05%	0.86%	0.85%	0.90%	0.90%	1.47%	1.10%	0.98%	0.88%
Real Estate Loans	17.57%	1.18%	0.93%	0.73%	0.63%	0.69%	0.69%	1.26%	0.94%	0.80%	0.66%
Total Loan Delinquency	3.27%	1.49%	1.08%	0.90%	0.79%	0.92%	0.91%	1.12%	1.00%	0.84%	0.91%
Net Charge-off Rates-							•				
Credit Cards	-0.67%	1.33%	1.53%	1.78%	2.29%	5.17%	4.96%	1.30%	1.52%	1.68%	2.16%
New Vehicle Loans	0.02%	0.12%	0.09%	0.13%	0.23%	0.44%	0.41%	0.79%	0.57%	0.50%	0.44%
Used Vehicle Loans	0.92%	0.41%	0.52%	0.59%	0.76%	1.10%	1.03%	1.92%	1.41%	1.23%	1.08%
Total Vehicle Loans	0.59%	0.30%	0.37%	0.44%	0.60%	0.87%	0.81%	0.32%	0.36%	0.40%	0.55%
Non-Comml RE Loans	0.00%	0.02%	0.01%	0.02%	0.01%	0.01%	0.01%	0.02%	0.01%	0.02%	0.01%
Total Net Charge-offs	1.01%	0.50%	0.41%	0.44%	0.47%	0.83%	0.78%	0.42%	0.43%	0.46%	0.78%
"Misery" Indices- Credit Cards	-0.06%	3.92%	3.25%	3.29%	3.58%	7.39%	7.12%	3.86%	3.28%	3.28%	3.52%
New Vehicle Loans Used Vehicle Loans	2.30% 4.59%	0.82% 2.21%	0.62% 1.86%	0.56% 1.66%	0.65% 1.79%	0.98% 2.19%	0.94% 2.12%	1.58% 2.03%	1.13% 1.50%	0.99% 1.34%	0.88% 1.28%
Total Vehicle Loans	3.77%	1.66%	1.42%	1.30%	1.45%	1.77%	1.71%	1.79%	1.47%	1.38%	1.43%
Non-Comml RE Loans	17.57%	1.20%	0.94%	0.75%	0.64%	0.70%	0.70%	1.28%	0.95%	0.82%	0.67%
Total "Misery" Index	4.28%	1.99%	1.49%	1.34%	1.26%	1.75%	1.69%	1.54%	1.43%	1.30%	1.69%
Fundng Portfolio											
Share Growth YTD-Annl	0.1%	-10.3%	-6.6%	-3.0%	-0.1%	4.7%	3.8%	-9.6%	-6.9%	-4.7%	-1.3%
Chkg & Savings YTD-Annl	-1.2%	-12.2%	-9.5%	-7.4%	-5.5%	-0.7%	-1.8%	-11.4%	-9.7%	-8.5%	-6.4%
Term CDs Growth YTD Total Funding Growth YTD	14.8% -0.2%	4.5% -10.3%	13.1% -6.8%	18.2% -3.3%	18.9% -3.1%	18.5% 3.3%	18.5% 2.3%	4.4% -9.7%	12.4% -7.1%	15.8% -5.0%	18.3% -3.5%
S											
Avg Share Balance per Mbr Avg Share Balance	\$2,508 \$10,927	\$5,297 \$14,535	\$8,988 \$6,606	\$10,614 \$10,823	\$12,385 \$15,228	\$14,063 \$24,570	\$13,627 \$21,715	\$4,940 \$14,229	\$8,324 \$6,970	\$9,465 \$8,700	\$11,503 \$12,835
Avg Share Rate	0.70%	0.98%	1.01%	1.14%	1.56%	2.43%	2.28%	0.96%	1.01%	1.08%	1.44%
Core as Pct of Total Shares	92%	82%	73%	67%	58%	46%	48%	83%	74%	70%	61%
Term CDs as Pct of Shares	5%	13%	16%	18%	23%	30%	28%	12%	16%	17%	22%
Non-Member Deposit Ratio	1.8%	1.4%	1.1%	1.5%	1.5%	1.3%	1.4%	1.4%	1.2%	1.4%	1.4%
Borrowings/Total Funding	0.1%	0.4%	0.2%	0.5%	2.3%	6.6%	5.9%	0.3%	0.2%	0.4%	1.8%
Borrowings Growth YTD	-95.2%	-30.8%	-64.9%	-36.2%	-66.4%	-13.5%	-17.3%	-34.1%	-61.6%	-44.1%	-65.5%
Avg Borrowings Rate	5.93%	4.64%	5.82%	5.54%	3.79%	5.17%	5.10%	4.69%	5.69%	5.58%	3.87%



RESOURCES

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Net Operating Profitability Earning Asset/Funding Non-Int Inc-to-Total Revenue Net Op Cash Flow (YTD-\$Mil: Average Loan Balance Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Non-Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Exp per FTE - Total Revenue Ratio Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct of Total Op Expense	55 \$17,884 201 \$87,825 18 \$6,549 13 \$81,276 26 \$11,419 27 \$73,552 20 \$7,725 21 \$117,128 25,24%	\$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309	110% 18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$221,256 \$64,437 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	113% 17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$10 Million 120% 10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$50 Million 113% 15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$100 Million 111% 17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	109% 19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Earning Asset/Funding Non-Int Inc-to-Total Revenu Net Op Cash Flow (YTD-\$Mil: Average Loan Balance Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Exp per FTE - Total Revenue Per FTE - Total Revenue Ratio Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Patio - Pct of Total Op Expense	10% (\$70) \$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 59 \$84,971 73 \$73,552 10 \$7,725	15% (\$471) \$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	17% \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Earning Asset/Funding Non-Int Inc-to-Total Revenu Net Op Cash Flow (YTD-\$Mil: Average Loan Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Operating Exp per FTE Avg Net Operating Exp per FTE Total Revenue Per FTE - Total Revenue Ratio Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense	10% (\$70) \$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 59 \$84,971 73 \$73,552 10 \$7,725	15% (\$471) \$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	17% \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Non-Int Inc-to-Total Revenue Net Op Cash Flow (YTD-\$Mil. (\$2) Average Loan Balance \$6,777 \$2,342 Loan Yield (ROA) 3.61% Investment Yield (ROA) 1.51% 99.9% Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE \$5,91 Gross Interest Income per FTE Provisions per FTE Net Interest Income per FTE \$49,55 Net Operating Exp per FTE \$43,77 Non-Interest Income per FTE Net Operating Exp per FTE \$42,5 Net Operating Exp per FTE \$42,5 Net Operating Exp per FTE \$42,5 Net Operating Exp per FTE \$66,082 Avg Revenue per FTE \$66,082 G.20% Operating Expense Assessing Expense Assessing Expense Avg Revenue Per FTE \$66,082 G.20% Operating Expense Avg Revenue Ratio \$26,777 Avg Revenue Ratio \$26,777 Avg Revenue Ratio \$26,700 Avg Revenue Ra	10% (\$70) \$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 59 \$84,971 73 \$73,552 10 \$7,725	15% (\$471) \$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	17% \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Net Op Cash Flow (YTD-\$Mil: 42,2) Average Loan Balance Average Share Balance Loan Yield (ROA) 3.61% Investment Yield (ROA) 1.51% Shares/Funding 99.9% Net Operating Return per FTE Interest Income per FTE \$55,5; Avg Interest Exp per FTE \$49,5; Provisions per FTE \$49,5; Net Interest Income per FTE \$43,7. Non-Interest Income per FTE \$43,7. Non-Interest Income per FTE \$42,5; Avg Operating Exp per FTE \$42,5; Avg Net Op Return per FT \$11,6; Avg Operating Exp per FTE \$42,5; Avg Net Op Return per FT \$1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$66,082 Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$66,082 - C & B Exp Ratio - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents - Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE \$1,574 - Occup & Ops Exp Ratio - Pct of Total Op Expense 79% Avg Occ & Ops Exp Per FTE \$1,51% - Occup & Ops Exp Ratio - Pct of Total Op Expense 79%	(\$70) \$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 91 \$87,825 18 \$6,549 13 \$81,276 96 \$11,419 59 \$84,971 73 \$73,552 0 \$7,725	(\$471) \$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	(\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	(\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472	\$189,759 \$39,703 \$150,056 \$11,512 \$138,286 \$150,450 \$112,163 \$26,381	\$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Average Loan Balance Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Income per FTE Provisions per FTE Net Interest Income per FTE Non-Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Expense Assessing Revenue- Avg Revenue per FTE - Total Revenue Ratio Avg Revenue per FTE - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Patio - Pct of Total Op Expense	\$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 91 \$87,825 88 \$6,549 81 \$81,276 96 \$11,419 99 \$84,971 73 \$73,552 0 \$7,725	\$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163	\$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Avg Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Expense Assessing Revenue/Operating Expense Assessing Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense	\$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 69 \$84,971 73 \$73,552 0 \$7,725	3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472	\$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163	\$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Net Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Op Return per FT 1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense	1.40% 99.6% 66 \$105,709 55 \$17,884 91 \$87,825 18 \$6,549 13 \$81,276 96 \$11,419 59 \$84,971 73 \$73,552 0 \$7,725	1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Shares/Funding 99.9% Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Stype Provisions per FTE Stype Sty	99.6% 66 \$105,709 65 \$17,884 61 \$87,825 88 \$6,549 83 \$81,276 66 \$11,419 69 \$84,971 73 \$73,552 60 \$7,725 61 \$117,128 62 \$117,128 63 \$117,128	\$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472	\$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163	\$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE S5,9: Gross Interest Inc per FTE Provisions per FTE S5,8: Net Interest Income per FTE S5,8: Net Interest Income per FTE S43,7: Non-Interest Income per FTE Avg Operating Exp per FTE S42,5: Net Operating Exp per FTE Avg Net Op Return per FT S42,5: Avg Net Op Return per FT S42,5: Avg Revenue/Operating Expense Assessing Revenue- Avg Revenue per FTE Total Revenue Ratio Operating Expenses- Avg Revenue per FTE Total Revenue Ratio Avg Comp & Benefits per F C & B Exp Ratio Pct of Total Op Expense FTE-to-Ops (Staff Eff) Full-time Equivalents Pct Part-time Employee Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg Occ & Ops Exp Ratio Pct of Total Op Expense Avg Occ & Ops Exp Per FTE Occup & Ops Exp Ratio Pct of Total Op Expense	\$105,709 \$17,884 \$11,887,825 \$8 \$6,549 \$3 \$81,276 \$6 \$11,419 \$9 \$84,971 \$73,552 \$0 \$7,725 \$117,128 \$5,24%	\$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	\$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Interest Income per FTE Avg Interest Exp per FTE Sys,9: Gross Interest Inc per FTE Frovisions per FTE Net Interest Income per FTE Sys,8: Net Interest Income per FTE Non-Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Avg Net Op Return per FT Sys,8: Avg Net Op Return per FT Sys,9:	55 \$17,884 201 \$87,825 18 \$6,549 13 \$81,276 26 \$11,419 27 \$73,552 20 \$7,725 21 \$117,128 25,24%	\$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	\$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 \$27,44
Avg Interest Exp per FTE \$5,91 Gross Interest Inc per FTE \$49,55 Provisions per FTE \$5,8 Net Interest Income per FTE \$5,8 Net Interest Income per FTE \$43,7 Non-Interest Income per FTE \$43,7 Non-Interest Income per FTE \$42,5 Net Operating Exp per FTE \$42,5 Avg Operating Exp per FTE \$42,5 Avg Net Op Return per FT \$1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 9.243% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 9.9% Avg Occ & Ops Exp per FTE 9.9% Avg Occ & Ops Exp per FTE 9.9% Avg Occ & Ops Exp Ratio 9.9% Avg Occ & Ops Exp Ratio 9.9% Avg Occ & Ops Exp Per FTE 9.9% - Occup & Ops Exp Ratio 9.9% - Pct of Total Op Expense 15.51% - Occup & Ops Exp Ratio 9.9%	55 \$17,884 201 \$87,825 18 \$6,549 13 \$81,276 26 \$11,419 27 \$73,552 20 \$7,725 21 \$117,128 25,24%	\$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	\$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 \$27,44
Gross Interest Inc per FTE \$49,5: Provisions per FTE \$5,8: Net Interest Income per FTE \$43,7: Non-Interest Income per FTE \$43,7: Non-Interest Income per FTE \$42,5: Net Operating Exp per FTE \$42,5: Avg Net Op Return per FT \$ 1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 9.243% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 9.9% Avg Occ & Ops Exp per FTE 9.9% Avg Occ & Ops Exp per FTE 9.9% - Occup & Ops Exp Ratio 9.9% - Pct of Total Op Expense 7.516,374 - Occup & Ops Exp Ratio 9.9% - Pct of Total Op Expense 7.516,374 - Occup & Ops Exp Ratio 9.9%	\$11,419 \$13 \$81,276 \$13 \$81,276 \$13 \$81,276 \$11,419 \$13 \$73,552 \$10 \$7,725 \$117,128 \$5.24%	\$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 \$391,763	\$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	\$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,05 \$27,44
Provisions per FTE \$5,8 Net Interest Income per FTE \$43,7 Non-Interest Income per FTE \$42,5 Avg Operating Exp per FTE \$42,5 Avg Net Op Return per FT \$1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 2.43% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 228 - Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio 2.151% - Pct of Total Op Expense 79%	88 \$6,549 83 \$81,276 96 \$11,419 99 \$84,971 73 \$73,552 90 \$7,725 917,128 5.24%	\$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	\$14,43 \$140,53 \$50,06 \$163,15 \$113,09 \$27,44
Net Interest Income per FTE \$43,74 Non-Interest Income per FTE \$11,61 Avg Operating Exp per FTE \$42,5 Avg Net Op Return per FT \$1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 2.43% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 228 - Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE 0.00% Avg Occ & Ops Exp Ratio 2.6374 - Occup & Ops Exp Ratio 3.0%	\$117,128 513 \$81,276 61 \$11,419 62 \$84,971 73 \$73,552 61 \$7,725	\$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$146,301 \$46,011 \$163,654 \$117,643 \$28,658 \$250,490	\$141,282 \$54,499 \$167,940 \$113,441 \$27,841 \$275,755	\$168,115 \$72,287 \$202,089 \$129,802 \$38,313 \$423,695	\$162,637 \$67,883 \$194,351 \$126,469 \$36,168 \$391,763	\$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$138,544 \$38,286 \$150,450 \$112,163 \$26,381	\$140,53 \$50,06 \$163,15 \$113,05 \$27,44
Non-Interest Income per FT Avg Operating Exp per FTE St4,2; Net Operating Exp per FTE Avg Net Op Return per FT \$42,5 Avg Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - St6,374 - 1.51% - Occup & Ops Exp Ratio - Pct of Total Op Expense - St6,374 - Occup & Ops Exp Ratio - Pct of Total Op Expense - St6,374 - Occup & Ops Exp Ratio - Pct of Total Op Expense - St6,374 - Occup & Ops Exp Ratio - Pct of Total Op Expense	96 \$11,419 99 \$84,971 73 \$73,552 D \$7,725 ment \$117,128 5.24%	\$34,779 \$150,088 \$115,309 \$28,124 \$227,270	\$46,011 \$163,654 \$117,643 \$28,658 \$250,490	\$54,499 \$167,940 \$113,441 \$27,841 \$275,755	\$72,287 \$202,089 \$129,802 \$38,313 \$423,695	\$67,883 \$194,351 \$126,469 \$36,168 \$391,763	\$11,454 \$81,116 \$69,662 \$6,902	\$30,263 \$136,735 \$106,472 \$24,016	\$38,286 \$150,450 \$112,163 \$26,381	\$50,00 \$163,1! \$113,09 \$27,4
Avg Operating Exp per FTE \$42,5 Avg Net Op Return per FT \$ 1,17 Revenue/Operating Expense Assessing Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 2.43% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 228 - Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE 0.00% Avg Occ & Ops Exp Per FTE 1.51% - Occup & Ops Exp Ratio 2.00% - Pct of Total Op Expense 30%	59 \$84,971 73 \$73,552 0 \$7,725 ment \$117,128 5.24%	\$150,088 \$115,309 \$28,124 \$227,270	\$163,654 \$117,643 \$28,658 \$250,490	\$167,940 \$113,441 \$27,841 \$275,755	\$202,089 \$129,802 \$38,313 \$423,695	\$194,351 \$126,469 \$36,168 \$391,763	\$81,116 \$69,662 \$6,902	\$136,735 \$106,472 \$24,016	\$150,450 \$112,163 \$26,381	\$163,15 \$113,05 \$27,4 4
Net Operating Exp per FTE \$42,5 Avg Net Op Return per FT \$ 1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 2.43% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 228 - Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE 0.00% Avg Occ & Ops Exp Ratio 2.151% - Pct of Total Op Expense 30%	73 \$73,552 0 \$7,725 ment \$117,128 5.24%	\$115,309 \$28,124 \$227,270	\$117,643 \$28,658 \$250,490	\$113,441 \$27,841 \$275,755	\$129,802 \$38,313 \$423,695	\$126,469 \$36,168 \$391,763	\$69,662 \$6,902	\$106,472 \$24,016	\$112,163 \$26,381	\$113,09 \$27,4 4
Avg Net Op Return per FT \$ 1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE	9 \$7,725 ment \$117,128 5.24%	\$28,124 \$227,270	\$28,658 \$250,490	\$27,841 \$275,755	\$38,313 \$423,695	\$36,168 \$391,763	\$6,902	\$24,016	\$26,381	\$27,44
Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE	nent \$117,128 5.24%	\$227,270	\$250,490	\$275,755	\$423,695	\$391,763				
Revenue- Avg Revenue per FTE	\$117,128 5.24%						\$110,866	\$204.733	\$228.045	40.0-
- Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE 566,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F C 2.43% - C & B Exp Ratio Pct of Total Op Expense FIE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense 30%	5.24%						Ψ110,000			5262.693
Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 30%		5.24%	5.41%	5.79%	6.10%					\$262,692
Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 30%	4					6.04%	5.30%	5.24%	5.33%	5.67%
- Total Revenue Ratio 6.09% Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 30%	4									
Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense \$26,316 2.43% 48% 1.87 228 79% \$16,374 1.51% 30%	\$109,404	\$199,145	\$221,832	\$247,914	\$385,382	\$355,595	\$103,965	\$180,718	\$201,665	\$235,251
- C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 2.43% 48% 1.87 228 79% \$16,374 1.51% 30%	4.89%	4.59%	4.79%	5.20%	5.55%	5.48%	4.97%	4.63%	4.72%	5.08%
- C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 2.43% 48% 1.87 228 79% \$16,374 1.51% 30%	\$43,493	\$70,333	\$76,640	\$83,891	\$107,107	\$101,790	\$41,336	\$64,719	\$70,793	\$80,305
- Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 48% 1.87 228 79% \$16,374 1.51% 30%	1.94%	1.62%	1.65%	1.76%	1.54%	1.57%	1.98%	1.66%	1.66%	1.73%
- Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 228 79% \$16,374 1.51% 30%	51%	47%	47%	50%	53%	52%	51%	47%	47%	49%
- Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 228 79% \$16,374 1.51% 30%	0.80	0.35	0.30	0.26	0.16	0.18	0.86	0.40	0.34	0.27
Avg Occ & Ops Exp per FTE \$16,374 - Occup & Ops Exp Ratio 1.51% - Pct of Total Op Expense 30%	1,588	7,564	9,743	50,717	282,259	352,098	1,816	9,380	19,123	69,839
- Occup & Ops Exp Ratio 1.51% - Pct of Total Op Expense 30%	57%	16%	9%	7%	4%	5%	60%	26%	18%	10%
- Occup & Ops Exp Ratio 1.51% - Pct of Total Op Expense 30%	\$22,838	\$40,367	\$42,289	\$41,880	\$47,885	\$46,567	\$22,026	\$36,816	\$39,604	\$41,257
	1.02%	0.93%	0.91%	0.88%	0.69%	0.72%	1.05%	0.94%	0.93%	0.89%
	27%	27%	26%	25%	24%	24%	27%	27%	26%	25%
Avg All Other Exp per FTE \$11,579	\$18,640	\$39,388	\$44,725	\$42,169	\$47,096	\$45,995	\$17,753	\$35,200	\$40,053	\$41,590
- All Other Expense Ratio 1.07%	0.83%	0.91%	0.97%	0.89%	0.68%	0.71%	0.85%	0.90%	0.94%	0.90%
- Pct of Total Op Expense 21%	22%	26%	27%	25%	23%	24%	22%	26%	27%	25%
Membership Outreach-										
Members-to-Potential 0.6%	5.5%	2.7%	2.3%	2.0%	3.1%	2.9%	2.6%	2.7%	2.5%	2.1%
Members-to-FTEs 338	330	405	374	333	417	403	331	391	382	346
Borrower-to-Members 23.0%	36.4%	136.1%	98.1%	81.3%	57.2%	62.8%	34.5%	111.8%	100.6%	81.4%
Branches 278	661	1,719	1,428	4,634	12,605	21,323	939	2,657	4,085	8,718
Members per Branch 277	702	1,782	2,551	3,643	9,345	6,659	640	1,379	1,788	2,774
Avg Accts per Member 1.0	793	1.5	1.5	1.6	1.7	1.7	1.1	1.4	1.4	1.5
Avg Loans per Member 0.2	793 1.1	1.5	1.0	0.8	0.6	0.6	0.3	1.2	1.1	0.9
Avg 1 Loan for every XX.X I 4.3	1.1 0.4	1.4				4.0	2.0	0 0	0.9	1 1
Avg Savings per Member 1.1	1.1		1.0 1.8	1.2 1.9	1.7 2.0	1.6 2.0	2.9 1.3	0.8 1.6	1.7	1.1 1.8





Business & Industry Consulting <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 03-2024 Million Million <Million Million Million Million TOTAL Million Million Million Million **NET INFRASTRUCTURE COST:** Fee Income 1.08% 0.51% 0.80% 0.99% 1.14% 1.04% 1.05% 0.55% 0.78% 0.90% 1.08% 1.62% 1.66% 2.43% 1.94% 1.65% 1.76% 1.54% 1.57% 1.98% 1.66% Compensation & Benefits 1.73% Travel & Conference 0.05% 0.03% 0.03% 0.04% 0.04% 0.02% 0.02% 0.03% 0.03% 0.03% 0.04% Office Occupancy 0.22% 0.17% 0.20% 0.22% 0.22% 0.17% 0.17% 0.17% 0.20% 0.21% 0.22% 0.52% 0.74% 1.29% 0.86% 0.73% 0.69% 0.66% 0.54% 0.88% 0.72% 0.67% Office Operations **Educational & Promo** 0.05% 0.03% 0.07% 0.09% 0.11% 0.11% 0.11% 0.04% 0.07% 0.08% 0.10% 0.19% 0.19% 0.20% 0.13% 0.18% Loan Servicing 0.13% 0.13% 0.23% 0.24% 0.21% 0.23% Professional & Outside Sv 0.54% 0.47% 0.49% 0.50% 0.40% 0.24% 0.27% 0.48% 0.49% 0.50% 0.42% 0.02% 0.01% 0.00% 0.00% 0.00% 0.00% 0.00% 0.01% 0.01% Member Insurance 0.00% 0.00% 0.03% 0.02% 0.01% Operating Fees 0.05% 0.02% 0.02% 0.01% 0.04% 0.02% 0.02% 0.02% Miscellaneous 0.22% 0.13% 0.10% 0.09% 0.07% 0.10% 0.10% 0.13% 0.10% 0.09% 0.08% **Total Ops Expense** 5.01% 3.80% 3.46% 3.53% 3.53% 2.91% 3.00% 3.88% 3.50% 3.52% 3.52% **Net Operating Expense** 3.93% 3.29% 2.66% 2.54% 2.38% 1.87% 1.95% 3.33% 2.73% 2.62% 2.44% NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT Fee Income \$11,696 \$11,419 \$34,779 \$46,011 \$54,499 \$72,287 \$67,883 \$11,454 \$30,263 \$38,286 \$50,060 \$43,493 \$70,333 \$76,640 \$83,891 \$107,107 \$101,790 \$41,336 \$64,719 \$70,793 Compensation & Benefits \$26,316 \$80,305 \$1,404 \$526 \$588 \$1,296 \$1,642 \$1,709 \$1,450 \$1,484 \$580 \$1,157 \$1,625 Travel & Conference \$3,524 Office Occupancy \$2,339 \$3,694 \$8,814 \$10,127 \$10,437 \$11,573 \$11,266 \$7,790 \$8,981 \$10,038 \$14,035 \$19,144 \$18,502 \$29,026 Office Operations \$31,553 \$32,161 \$31,443 \$36,312 \$35,301 \$30,624 \$31,218 \$756 \$3,173 \$4,106 \$5,337 \$7,771 \$734 \$2,701 \$3,417 \$4,811 Educational & Promo \$585 \$7,187 Loan Servicing \$1,462 \$2,855 \$8,179 \$10,812 \$11,568 \$13,099 \$12,656 \$2,680 \$7,114 \$8,998 \$10,864 Professional & Outside Sv \$5,848 \$10,579 \$21,329 \$23,129 \$19,086 \$16,821 \$17,389 \$9,985 \$19,133 \$21,169 \$19,657 \$194 \$82 \$105 \$205 Member Insurance \$234 \$252 \$57 \$66 \$250 \$142 \$115 **Operating Fees** \$585 \$756 \$1,005 \$931 \$815 \$619 \$668 \$734 \$952 \$941 \$850 Miscellaneous \$2,339 \$2,855 \$4,213 \$4,024 \$3,549 \$7,279 \$6,544 \$2,790 \$3,937 \$3,981 \$3,667 **Total Ops Expense** \$54,269 \$84,971 \$150,088 \$163,654 \$167,940 \$202,089 \$194,351 \$81,116 \$136,735 \$150,450 \$163,151 **Net Operating Expense** \$129,802 \$42,573 \$73,552 \$115,309 \$117,643 \$113,441 \$126,469 \$69,662 \$106,472 \$112,163 \$113,091 **ALL ALLOCATION OF OPERATING EXPENSES** Compensation & Benefits 48.5% 51.2% 46.9% 46.8% 50.0% 53.0% 52.4% 51.0% 47.3% 47.1% 49.2% Travel & Conference 1.0% 0.7% 0.9% 1.0% 1.0% 0.7% 0.8% 0.7% 0.8% 0.9% 1.0% 4.3% 4.3% 5.9% 6.2% 6.2% 5.7% 5.8% 4.3% 6.0% 6.2% Office Occupancy 5.7% Office Operations 25.9% 22.5% 21.0% 19.7% 18.7% 18.0% 18.2% 22.8% 21.2% 20.4% 19.1% **Educational & Promo** 1.1% 0.9% 2.1% 2.5% 3.2% 3.8% 3.7% 0.9% 2.0% 2.3% 2.9% Loan Servicing 2.7% 3.4% 5.4% 6.6% 6.9% 6.5% 6.5% 3.3% 5.2% 6.0% 6.7% 14.2% 11.4% 12.3% 14.0% Professional & Outside Sv 10.8% 12.5% 14.1% 8.3% 8.9% 14.1% 12.0% 0.4% 0.3% 0.1% 0.1% 0.0% 0.3% 0.1% 0.1% 0.1% Member Insurance 0.1% 0.0% Operating Fees 1.1% 0.9% 0.7% 0.6% 0.5% 0.3% 0.3% 0.9% 0.7% 0.6% 0.5% Miscellaneous 4.3% 3.4% 2.8% 2.5% 2.1% 3.6% 3.4% 3.4% 2.9% 2.6% 2.2% **Total Ops Expense** 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0%