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To whom it may concern

Re: Recommendation Letter

To whom it may concern:

I am writing this letter on behalf of Kris Kimmel, President of Kris B. Kimmel Construction Drafting Inc.

I had the honor of meeting Kris about three years ago at our first construction coordination meeting for the James P. Wilmot Cancer Center, of which I served as the Project Manager for the Project Design Team. Kris was under contract by the mechanical, plumbing, fire protection and electrical contractors to assist the construction team with coordination. For a frame of reference, the project is a 165,000SF, \$65m, 5-story new facility to perform and research the latest in cutting-edge cancer treatments. It was a very complicated and challenging project to design and more importantly, to construct.

Kris was a major factor in the success of the project. Kris was very diligent in taking the enormous amounts of design information, mostly in the form of AutoCAD drawings from the various disciplines, and forming coordination drawings for the design team to review and approve. Kris was also responsible for identifying problem areas that needed to be more closely examined. On many occasions, Kris offered multiple solution options to choose from, which often saved the design team and contractors significant time. I know that for this reason, he was very much appreciated by the design team, including our architectural studio and the various engineering disciplines involved with the project.

Since initially working with Kris, we have successfully worked together on several smaller projects in the \$5-6m range. Again, Kris brought the same rigor and discipline to these projects. His coordination work was key to the overall success of these projects as well.

I wish that I could have Kris involved with every one of my projects. For this reason, I know that he would be a great addition to your project.

Please do not hesitate to contact me if you would like to discuss Kris's abilities in more detail.

Sincerely,

Peter J. DeBaal, AIA, CSI, CDT, LEED® AP
Senior Associate

PJD/lcm