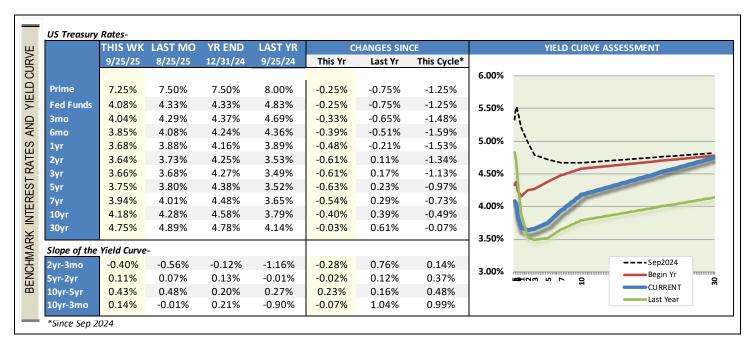
26 September 2025



US ECONOMY EXPANDED AT A REVISED 3.8% PACE DURING SECOND QUARTER

An uptick in consumer spending helped the U.S. economy expand at a 3.8% from April through June, the government reported in their final update for second quarter growth.

U.S. gross domestic product — the nation's output of goods and services — rebounded in the spring from a -0.6% first-quarter drop caused a -5.6% decline in government spending. The initial estimate for second-quarter growth rose to 3.3%.

Initial reports on trade imports reversed in the second quarter as Imports fell at a 29.3% pace, boosting April-June growth by more than 5 percentage points.

Consumer spending rose at a 2.5% pace, up from 0.6% in the first quarter and well above the 1.6% the government previously estimated.

Spending on services advanced at a 2.6% annual pace, more than double the government's previous estimate of 1.2%. The largest contributors to spending on services were transportation, financial services and insurance. The main contributors to goods spending were motor vehicles and parts.

The report gives a reassuring picture of the U.S. economy. Notably, personal consumption has been revised higher, giving more credence to the idea that consumers remain resilient.

		LATEST	CURRENT	PREV
GDP	QoQ	Q2-25 Final	3.8%	-0.5%
GDP - YTD	Annl	Q2-25 Final	1.7%	-0.5%
Consumer Spending	QoQ	Q2-25 Final	2.5%	0.5%
Consumer Spending YTD	Annl	Q2-25 Final	1.5%	0.5%
Harmala manada Data	N.4-	A	4.20/	4.20/
Unemployment Rate	Mo	August	4.3%	4.2%
Underemployment Rate	Mo	August	8.1%	7.9%
Participation Rate	Мо	August	62.3%	62.2%
Wholesale Inflation	YoY	August	2.6%	3.1%
Consumer Inflation	YoY	August	2.9%	2.7%
Core Inflation	YoY	August	3.1%	3.1%
Consumer Credit	Annual	July	3.8%	2.3%
Retail Sales	YoY	August	3.8%	3.8%
Vehicle Sales	Annl (Mil)	August	16.5	16.8
Home Sales	Annl (Mil)	August	4.652	4.637

Key Economic Indicators for Banks, Thrifts & Credit Unions-

Home Prices (Natl Avg)

Key Consumer Market Da	ta-			
	THIS WK	YR END	PCT CI	HANGES
	9/25/25	12/31/24	YTD	12Mos
DJIA S&P 500 NASDAQ	45,947 6,604 22,384	42,544 5,881 19,310	8.0% 12.3% 15.9%	9.3% 15.6% 23.7%
Crude Oil Avg Gasoline Gold	64.98 3.17 3,771	71.72 3.13 2,641	-9.4% 1.3% 42.8%	-4.0% -3.6% 41.3%

YoY

June

1.9%

2.3%

Market Analysis

Strategic Solution:

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AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE

	THIS WK	CHG IN MI	KT SINCE	RATE SENSI	TIVITY	9.00%					
	9/25/25	YTD	2024 High	Bmk Decline	RS	3.0070					
Classic CC	13.08%	-0.09%	-0.29%	-1.25%	23%	8.00%	Vehicle Loans				
Platinum CC	12.51%	-0.16%	-0.51%	-1.25%	41%	7.00%			15YR		30YR 6.52%
48mo Veh	5.52%	-0.36%	-0.69%	0.01%	-6900%		5YR 6Y 4YR 5.63% 5.88		6.00%		
60mo Veh	5.63%	-0.36%	-0.70%	0.18%	-389%	6.00%	5.52%	176		Mortg	gages
72mo Veh	5.88%	-0.38%	-0.72%	0.24%	-306%	5.00%	• •	AVD	5YR		
HE LOC	7.52%	-0.33%	-0.93%	-1.25%	74%		1YR 2YR 8.0%3.87% 000%	3YR 4.19% 4.	.30% Investm	ients	
10yr HE	7.22%	-0.18%	-0.32%	-1.25%	26%	4.00%	3.54	% -3.53%		LICTO	EASURY
15yr FRM	6.00%	-0.41%	-0.76%	-1.06%	72%	3.00%	4.12%	Borrow	ing	(FFds-:	
30yr FRM	6.52%	-0.36%	-1.24%	-0.80%	155%		1YrCD 2YrCD	3YrCD		•	,
				1		2.00%	3.09% 2.93%	2.87%			
Sh Drafts	0.22%	0.09%	0.10%	-1.25%	-8%	1.00%	MoneyMkt. 0.869	Deposits			
Reg Svgs	0.18%	-0.01%	-0.01%	-1.25%	1%		RegSavings. 0.18%	0			
MMkt-10k	0.86%	-0.01%	-0.05%	-1.25%	4%	0.00%		2	_	,	4.0
MMkt-50k	1.16%	-0.01%	-0.07%	-1.25%	6%		F 3 6 1 2		5 7		10
Corre CD	2.010/	-0.09%	-0.22%	-0.83%	27%	İ		reads Over(Und			
6mo CD 1yr CD	2.81% 3.09%	-0.09% -0.08%	-0.22% -0.31%	-0.83% -0.41%	27% 76%		4Y Vehicle 5Y Vehicle	1.88% 1.97%	Reg Svgs 1Y CD	-3.90% -0.59%	
2yr CD	2.93%	0.00%	-0.13%	0.01%	-1300%		15Y Mortg	2.06%	2Y CD	-0.71%	
3yr CD	2.87%	0.03%	-0.05%	0.20%	-25%		30Y Mortg	2.34%	3Y CD	-0.79%	

STRATEGICALLY SPEAKING

Consumer spending buoyed the economy in the second quarter, rising at a 2.5% pace, up from 0.6% in the first quarter and well above the 1.6% the government previously estimated. The data provides evidence that Americans continued to open their wallets despite broader economic headwinds such as tariffs and a slowing job market,

The GDP data provides evidence that the economy remains on a solid footing, which may dampen the Federal Reserve's enthusiasm for additional rate cuts in 2025 and early 2026. The central bank last week issued its first rate cut of 2025 when it reduced its benchmark rate by one-quarter point to 4.09%

But if the labor market gives any indication of further weakness, Federal Reserve policy-makers make pencil in another cut in 2025 and the spring of 2026.

When announcing the rate cut last week, Fed Chair Jerome Powell pointed to a weakening labir market as prompting the move. Because rate reductions make it cheaper for businesses to borrow and expand, they can help bolster hiring and support the labor market.

Fed officials will be watching even more closely than unusual when their favorite inflation gauge — the Commerce Department's personal consumption expenditures (PCE) price index.

Additional information and other market-related reports can be viewed at www.Meridian-ally.com

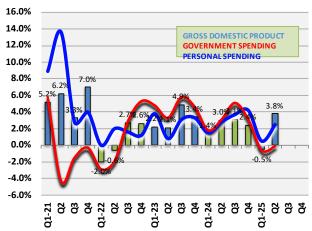
ECONOMIC RELEASES

RELEASES THIS WEEK:	Latest	Projected	Previous
New Home Sales (Aug)	652k	640k	652k
GDP (Q2, Final)	3.8%	3.8%	3.3%
Existing Home Sales (Aug, Annul)	4.0M	4.01M	4.00M

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Home Prices (July, YoY)	1.9%	2.1%
Consumer Confidence (Sep, 1985=100)	95.0	97.4
Unemployment (Sep)	4.3%	4.3%

GROSS DOMESTIC PRODUCT

QUARTERLY CHANGE GDP COMPARED TO PERSONAL & GOVERNMENT SPENDING



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THE ECONOMY AND STRATEGIC ASSESSMENT

CURRENT PROFILE

Growth Outlook

Slower pace nationally with pockets of stronger demand and spending

Inflation

More members living paycheck -to-paycheck. This dilutes purchasing power and discretionary spending

Household Wealth

Boosted by improvement in capital market, home values and stable wage growth

IMPACT ON OUTLOOK

Growth

Local demand should be sufficient to satisfy pending loan and deposit growth

Inflation and Household Wealth

Expect pace of inflation to range between 2.3% to 2.9% .. Pace of home prices should slow ... Expect pockets of course correction in credit markets

Credit Risk and Liquidity

Two biggest concerns mounting delinquency & cash flow mismatch. Delinquency doubing for 3rd straight month.

IMPACT ON DEMAND

Growth and Liquidity

Volatility in core deposits remains thus creating unable share growth and potential mismatch between loan/share growth capacity

Credit Demand

Slight fluctuation between A- and C-quality loan applications. Pressure to compromise U/W should be avoided

Share Growth

Volatile core deposits and organic growth will determine permissible loan growth

ENTERPRISE RISK EXPOSURE AND STRATEGIC ASSESSMENT

ASSET & NET WORTH

Growth & Capitalization

Efforts should focus on net worth with growth tied to retaining a well-capitalized net worth (>7%)

Balance Sheet Allocation

Must have limited complexity but capable to adjust due to economic, risk pressure and reallocation

Liquidity

Monitor mismatch between loan and share growth .. Core deposit volatility continues in market ... Loan growth is dependent on share growth

RISK EXPOSURES

Enterprise Risk

To garner best balance between financial and member service, the focus must take into account all risk exposures

Interest Rate Risk

Retain risk-to-ST earnings no greater than -10% to -12% given +/-100bp shift and risk-to-LT earnings no greater than -30% given +/-300bp shift

Liquidity Risk

Retail surplus-to-assets no less than 9%; ST Funding no less than 12%

CREDIT MITIGATION

Credit Risk Exposure

High priority in 2025 ... 87% of new origination must be B+-quality or better ...

Allocation and Average Life

Prime quality must be no less than 92% of portfolio .. Average life must range between 2.7 and 3.1 years

Recommend risk classifications of A+ (730+), A (680-729), B (640-679), C (620-639)

Loss exposure of Sub-prime may not dilute net worth below 7%

INTEREST RATES, PRICING SPREADS AND STRATEGIC ASSESSMENT

MARKET RATES

Benchmarks

Downward pressure on most treasury benchmarks with greater volatility on the long-end of the curve

Market Rates

Consumer rates will not experience as great a downward pressure as benchmarks... potential to 25 to 30 bp decline in vehicle loan rates

Greater volatility in mortgage rates with range between 6% to 7%

No change in core deposit rates but lower term CD rates

PRICING SPREADS

Effect on Pricing Spreads

Any downward shift in asset rates will be slower than benchmarks therefore relative value of credit -risk asset should increase.

No exposure in core deposit rates will see increase in relative value of core shares ... Improved liquidity profile and downward pressure on term rates should narrow funding spreads and potentially minimize the impact and need of promotional term CDs.

Largest impact from downward pressure comes from overnight cash

ALLOCATION & RETURN

Risk Allocation Metrics

Surplus-to-Assets: >9% ST Funds-to-Assets: >12%

Vehicle-to-Loans: >60%<75% RE Loans-to-Loans: >25%<50% RE Loans-to-Net Worth: <275%

Core-to-Shares: >75% Term-to-Shares: <20% "Misery" Index:

Outlook on Return

Marginal loan rates still higher than portfolio yields so even fewer originations might increase revenue

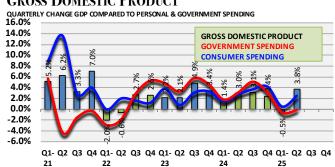
< 0.80%



Strategic Solutions

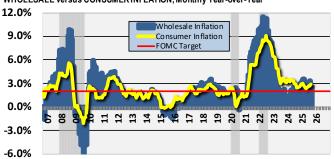
Financial Investments

GROSS DOMESTIC PRODUCT



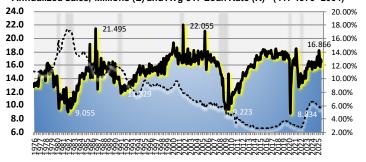
INFLATION PROFILE

WHOLESALE versus CONSUMER INFLATION, Monthly Year-over-Year



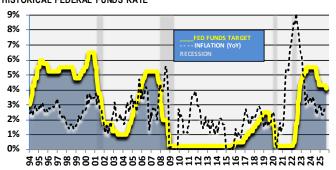
VEHICLE SALES

Annualized Sales, Millions (L) and Avg 5Yr Loan Rate (R) - (4Yr 1976 -2004)



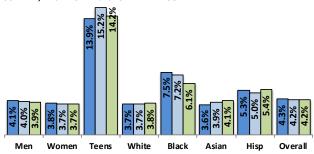
US FEDERAL FUNDS RATE

HISTORICAL FEDERAL FUNDS RATE



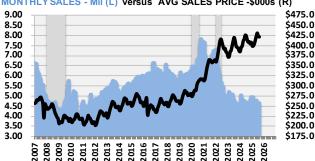
UNEMPLOYMENT BY DEMOGRAPHIC

CURRENT, LAST MONTH and ONE YEAR AGO



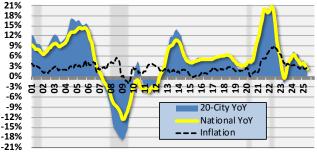
TOTAL HOME SALES

MONTHLY SALES - Mil (L) versus AVG SALES PRICE -\$000s (R)



S&P CL CASE-SHILLER HOME PRICE INDEX

NATL & 20-CITY METROPOLITAN SURVEY AREAS, Year-over-Year



MERIDIAN US RECESSION INDEX_{TM}

CREDIT, INTEREST RATE AND CONSUMER SPENDING COMPOSITE







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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
AUGUST.25 New Home Sales 652k	Home Prices 1.89% Cons Confidence 97.4	27	Jobless Claims 229k Cont'd Claims 1.95M GDP - Q2 2nd 3.3%	29	30
SEPTEMBER 1 LABOR DAY HOLIDAY	2	3 Fed Beige Book	4 Jobless Claims 237k Cont'd Claims 1.94M	5 Unemployment 4.3% Non-farm Payrolls 22k Private Payrolls 38k Participation Rate 62.3%	6
8 Consumer Credit \$16.1B	9 V	10 Vholesale Inflation 2.6%	Jobless Claims 263k Cont'd Claims 1.94M Consumer Inflation 2.9%	12	6
15	16 Retail Sales 5.0%	FOMC Announcement 4.08%	Jobless Claims 231k Cont'd Claims 1.92M	19	20
22	23 Existing Home Sales	24	Jobless Claims 218k Cont'd Claims 1.93M GDP (Q2) Final 3.8%	Personal Income +0.4% Personal Expense).6%	27
29	30 Home Prices	OCTOBER 1	Jobless Claims Cont'd Claims	Unemployment Non-farm Payrolls Private Payrolls Participation Rate	4
6	7 Consumer Credit	8 FOMC Minutes	Jobless Claims Cont'd Claims	10	11
COLUMBUS DAY HOLIDAY	14	15 Consumer Inflation	Jobless Claims Cont'd Claims Retail Sales Wholesale Inflation	17	18
Leading Indicators	21	22	Jobless Claims Cont'd Claims Existing Home Sales	24 New Home Sales	25



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FCO			

August 2025
(Updated August 20, 2025)

		2024				202				. 2026		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUT	LOOK											
conomic Grow	/th-											
iDP - (QoQ)	1.6%	3.0%	3.1%	2.4%	-0.5%	3.3%	2.0%	1.4%	1.2%	1.4%	1.5%	1.8%
GDP - (YTD)	1.6%	2.3%	2.6%	2.5%	-0.5%	1.4%	1.6%	1.6%	1.2%	1.3%	1.4%	1.6%
onsumer Spding	1.9%	2.8%	3.7%	4.0%	0.5%	1.6%	1.8%	1.3%	1.1%	1.0%	1.7%	2.3%
(TD)	1.9%	2.4%	2.8%	3.1%	0.5%	1.1%	1.3%	1.3%	1.1%	1.1%	1.3%	1.7%
,												
ovt Spending	1.8%	3.1%	5.1%	3.1%	-0.7%	-0.5%	-0.6%	-1.0%	0.0%	0.1%	0.0%	-0.1%
TD)	1.8%	2.5%	3.3%	3.3%	-0.7%	-0.6%	-0.6%	-0.7%	0.0%	0.1%	0.0%	0.0%
onsumer Wea	lth-											
nemployment	3.8%	4.0%	4.2%	4.2%	4.1%	4.1%	4.3%	4.4%	4.5%	4.6%	4.5%	4.4%
ons Inflation	3.2%	3.2%	2.6%	2.7%	2.7%	2.7%	3.0%	3.2%	3.2%	3.4%	3.0%	2.6%
ome Prices	6.3%	6.3%	5.0%	4.0%	3.5%	2.4%	2.3%	2.3%	2.0%	2.0%	1.8%	1.7%
INGLE FAMILY F	IOME & VI	HICLE LOAN	MARKETS		l							
lome Sales (Mi		4.740	4.605	4.042	4 704	4.642	4.055	F 040	F 444	F 4 F F	F 244	F 26
ome Sales	4.863	4.740	4.605	4.842	4.781	4.642	4.855	5.019	5.114	5.155	5.211	5.26
kisting Homes	4.200	4.047	3.893	4.163	4.127	3.990	4.160	4.300	4.365	4.397	4.450	4.50
lew Homes	0.663	0.693	0.712	0.679	0.654	0.652	0.695	0.719	0.749	0.758	0.761	0.76
Nortgage Origin												
ingle Family	1.076	1.203	1.343	1.427	1.068	1.533	1.512	1.486	1.515	1.619	1.608	1.49
urchase App	0.773	0.880	0.924	0.780	0.690	0.924	0.950	0.895	0.855	0.957	0.977	0.86
efi Apps	0.303	0.323	0.419	0.647	0.378	0.609	0.562	0.591	0.660	0.662	0.631	0.63
efi Share	28%	27%	31%	45%	35%	40%	37%	40%	44%	41%	39%	42%
ehicle Sales (M	<u>ils)-</u>											
ehicle Sales	15.6	16.0	16.3	17.0	18.0	15.8	15.7	15.6	15.8	16.2	16.5	16.8
ARKET RATE O	UTLOOK											
enchmark Rat	es-											
rime	8.5%	8.5%	8.0%	7.3%	7.3%	7.3%	7.0%	7.0%	6.8%	6.8%	6.8%	6.8%
ed Funds	5.4%	5.4%	4.9%	4.3%	4.3%	4.3%	4.0%	4.0%	3.9%	3.9%	3.9%	3.9%
yr UST	4.6%	4.1%	4.0%	4.2%	3.9%	3.7%	3.7%	3.7%	3.7%	3.7%	3.7%	3.7%
yr UST	4.4%	3.8%	4.2%	4.2%	4.2%	4.0%	3.9%	3.9%	3.8%	3.8%	3.8%	3.8%
Oyr UST	4.2%	4.4%	3.9%	4.3%	4.5%	4.4%	4.4%	4.3%	4.3%	4.3%	4.3%	4.3%
larket Rates-							· -	- · · -			- · ·	/.
yr Veh Loan	6.6%	6.5%	6.3%	6.3%	5.9%	5.7%	5.7%	5.6%	5.6%	5.6%	5.6%	5.6%
5yr 1st Mortg	6.5%	6.6%	5.8%	6.3%	5.9%	6.0%	6.0%	5.9%	5.9%	5.9%	5.8%	5.8%
Oyr 1st Mortg	6.7%	7.0%	6.5%	6.6%	6.8%	6.8%	6.7%	6.6%	6.5%	6.5%	6.5%	6.5%
			0.570			0.070	0.770		0.570		0.570	
legular Svgs	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
Yr Term CD	3.4%	3.4%	3.3%	3.2%	3.1%	3.1%	3.0%	3.0%	3.0%	3.0%	2.9%	2.9%



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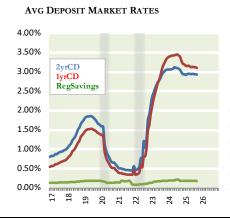
INDICATIVE PRICING SPREADS AND RELATIVE VALUE OF INVESTMENT OPTIONS

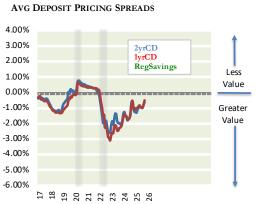
		From:	30yr FLM	15yr FLM	5yr Vehicle
		To:	10Yr UST	7Yr UST	2Yr UST
			2.440/	2.440/	2.400/
C	Current		2.41%	2.14%	2.10%
Α	ug-25		2.55%	2.19%	2.01%
J	ul-25		2.18%	1.80%	1.79%
J	un-25		2.47%	2.13%	1.83%
Ν	∕lay-25		2.44%	2.10%	1.91%
Α	pr-25		2.37%	2.06%	1.95%
Ν	∕lar-25		2.23%	1.76%	1.91%
F	eb-25		2.32%	1.87%	1.84%
J	an-25		2.29%	1.89%	1.71%
D	ec-24		2.48%	2.09%	1.87%
Ν	lov-24		2.58%	2.20%	1.88%
C	oct-24		2.40%	2.08%	2.34%
S	ep-24		2.79%	2.54%	2.85%





	From:	RegSvgs	1yr CD	2yr CD
	To:	FFds	1Yr UST	2Yr UST
Current		-3.90%	-0.51%	-0.64%
Aug-25		-4.14%	-0.80%	-0.78%
Jul-25		-4.14%	-0.98%	-1.00%
Jun-25		-4.14%	-0.97%	-0.99%
May-25		-4.14%	-0.93%	-0.96%
Apr-25		-4.14%	-0.83%	-0.89%
Mar-25		-4.14%	-0.90%	-1.00%
Feb-25		-4.14%	-0.98%	-1.13%
Jan-25		-4.14%	-1.02%	-1.31%
Dec-24		-4.39%	-1.03%	-1.24%
Nov-24		-4.39%	-1.13%	-1.25%
Oct-24		-4.64%	-0.94%	-0.99%
Sep-24		-4.64%	-0.54%	-0.54%





INDICATIVE INTEREST SPREADS AND MATCHED FUNDING MATRICES

			1yr	2yr	3yr	4yr	5yr	5yr	5yr	15yr	30yr
		Cash	Agy	Agy	Agy	Agy	Agy	New Veh	Used Veh	Mortgage	Mortgage
		4.08%	3.87%	4.00%	3.95%	4.19%	4.30%	5.63%	5.78%	6.00%	6.52%
Share Draft	0.22%	3.86%	3.65%	3.78%	3.73%	3.97%	4.08%	5.41%	5.56%	5.78%	6.30%
Regular Savings	0.18%	3.90%	3.69%	3.82%	3.77%	4.01%	4.12%	5.45%	5.60%	5.82%	6.34%
Money Market	0.86%	3.22%	3.01%	3.14%	3.09%	3.33%	3.44%	4.77%	4.92%	5.14%	5.66%
FHLB Overnight	4.25%	-0.17%	-0.38%	-0.25%	-0.30%	-0.06%	0.05%	1.38%	1.53%	1.75%	2.27%
Catalyst Settlement	5.25%	-1.17%	-1.38%	-1.25%	-1.30%	-1.06%	-0.95%	0.38%	0.53%	0.75%	1.27%
6mo Term CD	3.04%	1.04%	0.83%	0.96%	0.91%	1.15%	1.26%	2.59%	2.74%	2.96%	3.48%
6mo FHLB Term	4.21%	-0.13%	-0.34%	-0.21%	-0.26%	-0.02%	0.09%	1.42%	1.57%	1.79%	2.31%
6mo Catalyst Term	4.82%	-0.74%	-0.95%	-0.82%	-0.87%	-0.63%	-0.52%	0.81%	0.96%	1.18%	1.70%
1yr Term CD	4.07%	0.01%	-0.20%	-0.07%	-0.12%	0.12%	0.23%	1.56%	1.71%	1.93%	2.45%
1yr FHLB Term	4.03%	0.05%	-0.16%	-0.03%	-0.08%	0.16%	0.27%	1.60%	1.75%	1.97%	2.49%
2yr Term CD	3.95%	0.13%	-0.08%	0.05%	0.00%	0.24%	0.35%	1.68%	1.83%	2.05%	2.57%
2yr FHLB Term	3.81%	0.27%	0.06%	0.19%	0.14%	0.38%	0.49%	1.82%	1.97%	2.19%	2.71%
3yr Term CD	3.96%	0.12%	-0.09%	0.04%	-0.01%	0.23%	0.34%	1.67%	1.82%	2.04%	2.56%
3yr FHLB Term	3.78%	0.30%	0.09%	0.22%	0.17%	0.41%	0.52%	1.85%	2.00%	2.22%	2.74%
7yr FHLB Term	4.19%	-0.11%	-0.32%	-0.19%	-0.24%	0.00%	0.11%	1.44%	1.59%	1.81%	2.33%
10yr FHLB Term	4.51%	-0.43%	-0.64%	-0.51%	-0.56%	-0.32%	-0.21%	1.12%	1.27%	1.49%	2.01%



Market Analysis

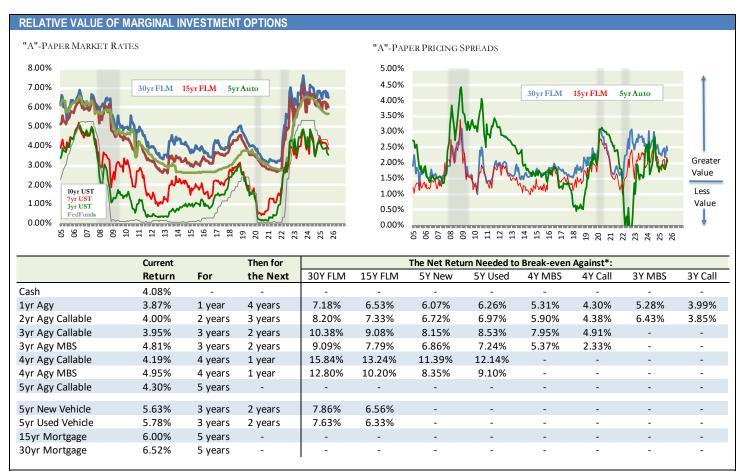
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STRATEGIC ASSESSMENT OF INVESTMENT AND FUNDING OPTIONS, RELATIVE VALUE AND PRICING SPREADS



^{*} Best relative value noted by probabilities of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to E	Break-even A	gainst*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.22%	1 year	2 years	5.83%	5.19%	7.68%	6.86%
Regular Savings	0.18%	1 year	2 years	5.85%	5.21%	7.72%	6.90%
Money Market	0.86%	1 year	2 years	5.51%	4.87%	7.04%	6.22%
FHLB Overnight	4.12%	1 year	2 years	3.88%	3.24%	3.78%	2.96%
Catalyst Settlement	5.25%	1 year	2 years	3.32%	2.67%	1.33%	1.83%
6mo Term CD	3.04%	6 mos	2.5 yrs	4.14%	3.63%	4.25%	3.71%
6mo FHLB Term	3.80%	6 mos	2.5 yrs	3.99%	3.48%	4.00%	3.45%
6mo Catalyst Term	4.41%	6 mos	2.5 yrs	3.87%	3.35%	3.80%	3.25%
1yr Term CD	4.07%	1 year	2 years	3.91%	3.26%	3.83%	3.01%
1yr FHLB Term	3.62%	1 year	2 years	4.13%	3.49%	4.28%	3.46%
2yr Term CD	3.95%	2 years	1 year	3.98%	2.69%	-	-
2yr FHLB Term	3.54%	2 years	1 year	4.80%	3.51%	-	-
3yr Term CD	3.96%	3 years	-	-	-	-	-
3yr FHLB Term	3.53%	3 years	-	-	-	-	-
7yr FHLB Term	3.95%	-	-	-	-	-	-
10yr FHLB Term	4.29%	-	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections





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26 September 2025

INDICATIVE PRICIN	NG AND R	ATE SHOCKS (OF LOANS A	AND DEPOSIT	S						
	PORT	MARKET				MARKET	PRICE SH	IFTS	•	RATE SI	НОСК
	WAC	RATE	CPR	WAM	WAL*	PRICE	-300	+300		-300	+.
30-Year FLM Mor	7.00%	6.52%	8%	285	8.0	102.66	110.19	85.89		7.3%	-1
	6.52%	6.52%	8%	280	7.9	100.00	109.79	84.24		9.8%	-1!
1	6.00%	6.52%	8%	275	7.7	97.19	108.70	83.42		11.8%	-14
	5.00%	6.52%	8%	265	7.4	92.04	106.31	84.46		15.5%	-8
	4.00%	6.52%	6%	224	7.3	86.75	102.63	84.78		18.3%	-2
	3.00%	6.52%	5%	210	7.1	81.61	96.89	84.91		18.7%	4.
15-Year FLM Mor	7.00%	6.00%	8%	166	5.5	104.38	110.61	91.19		6.0%	-12
ľ	6.00%	6.00%	8%	160	5.3	100.00	108.58	87.68		8.6%	-12
Ì	6.00%	6.00%	8%	150	5.0	100.00	108.93	88.90	'	8.9%	-1:
	5.00%	6.00%	8%	131	4.5	96.31	106.30	88.90		10.4%	-7
	4.00%	6.00%	6%	120	4.4	92.70	103.75	88.39		11.9%	-4
	3.00%	6.00%	5%	113	4.2	89.34	100.00	88.02		11.9%	-1
/ehicle Loans	7.00%	5.88%	15%	40	1.5	101.54	106.09	97.99		4.5%	-3
	6.00%	5.88%	15%	40	1.5	100.16	104.40	96.14		4.2%	-4
	5.63%	5.88%	15%	41	1.5	100.00	104.32	95.94		4.3%	-4
Ţ	5.00%	5.88%	12%	40	1.5	98.76	102.83	93.98		4.1%	-4
	4.00%	5.88%	10%	43	1.6	97.13	101.27	91.42		4.3%	-5
	3.00%	5.88%	8%	45	1.7	95.35	99.48	88.83		4.3%	-6

^{*}Based on WAM and Estimated CPR

	PORT	MARKET			MARKET
	WAC	RATE**	WAM	WAL***	PRICE
Regular Savings	1.50%	0.18%	0.08	3.5	104.61
	1.00%	0.18%	0.08	3.5	102.86
	0.50%	0.18%	0.08	3.5	101.12
	0.25%	0.18%	0.08	3.5	100.24
	0.18%	0.18%	0.08	3.5	100.00
]	0.10%	0.18%	0.08	3.5	99.72
	0.05%	0.18%	0.08	3.5	99.55
Money Market	2.00%	0.86%	0.08	1.5	101.70
	1.50%	0.86%	0.08	1.5	100.95
	1.00%	0.86%	0.08	1.5	100.21
	0.86%	0.86%	0.08	1.5	100.00
Ī	0.50%	0.86%	0.08	1.5	99.46
	0.25%	0.86%	0.08	1.5	99.09
	0.10%	0.86%	0.08	1.5	98.87
Term Certificates	4.00%	3.09%	1.0	1.0	100.89
	3.50%	3.09%	1.0	1.0	100.40
	3.09%	3.09%	1.0	1.0	100.00
Ī	3.00%	3.09%	1.0	1.0	99.91
	2.50%	3.09%	1.0	1.0	99.42
	2.00%	3.09%	1.0	1.0	98.93
	1.50%	3.09%	1.0	1.0	98.44
	1.00%	3.09%	1.0	1.0	97.94

^{**}Swap rate for comparable duration of Regular Savings and Money Market

^{***}Estimated life based on historical assessment of transaction accounts



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	.Aa	Å2.40	440.50	Å=0.400	Á100 500	A=00:		.440	.A=0	4400	4500
Q2-2025	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	254	576	1,178	581	1,042	739	4,370	830	2,008	2,589	3,631
Average Assets (\$Mil)	\$0.896	\$5.6	\$26.6	\$72.9	\$229.5	\$2,791.3	\$544.4	\$4.2	\$17.3	\$29.8	\$87.1
Pct of Credit Unions	6%	13%	27%	13%	24%	17%	100%	19%	46%	59%	83%
Pct of Industry Assets	0.0%	0.1%	1%	2%	10%	87%	100%	0%	1%	3%	13%
GROWTH RATES (YTD)											
Total Assets	-1.9%	-7.3%	-3.2%	-6.4%	0.5%	7.3%	6.2%	-7.0%	-3.6%	-5.1%	-0.9%
Total Loans	-13.9%	-11.8%	-6.6%	-11.4%	-2.8%	5.6%	4.4%	-12.0%	-7.2%	-9.6%	-4.2%
- Direct Loans	-13.9%	-12.0%	-6.2%	-10.6%	-1.8%	6.2%	5.0%	-12.0%	-6.8%	-8.9%	-3.5%
- Indirect Loans - Real Estate Loans	-53%	201.1% -13.1%	-17.5% -3.4%	-19.8% -10.8%	-8.1% 0.9%	2.3% 8.3%	1.2% 7.4%	33.3% -10.7%	-17.2% -3.6%	-19.2% -8.4%	-9.3% -0.6%
Total Shares	-2.9%	-5.8%	-2.1%	-5.9%	0.4%	6.4%	5.4%	-5.6%	-2.5%	-4.4%	-0.8%
- Checking & Savings	-2.5% -5.1%	-7.7%	-2.5%	-7.2%	0.4%	-100.1%	6.4%	-7.4%	-3.0%	-5.3%	-1.1%
- Term CDs	30.0%	-0.6%	0.1%	-1.2%	1.9%	6.2%	5.7%	-0.4%	0.1%	-0.7%	1.4%
Net Worth	0.8%	-9.0%	0.4%	-4.0%	2.4%	7.6%	6.5%	-8.3%	-0.7%	-2.5%	1.1%
BALANCE SHEET ALLOCATION	N										
Net Worth-to-Total Assets	21.6%	18.3%	14.1%	13.3%	11.8%	11.0%	11.2%	18.6%	14.5%	13.9%	12.3%
Cash & Inv-to-Total Assets	51.8%	46.0%	44.0%	39.4%	29.5%	22.0%	23.3%	46.3%	44.2%	41.6%	32.4%
Loans-to-Total Assets	44.6%	51.2%	50.8%	54.3%	63.4%	72.2%	70.7%	50.7%	50.8%	52.8%	60.8%
Vehicle-to-Total Loans	61.8%	67.1%	52.1%	43.9%	35.9%	27.5%	28.8%	66.8%	53.5%	48.1%	38.5%
REL-to-Total Loans REL-to-Net Worth	0.7%	6.7% 18.5%	29.4% 106.0%	40.1% 163.3%	49.5% 265.5%	57.5% 376.0%	56.2% 354.6%	6.3% 17.2%	27.1% 94.7%	34.4% 130.9%	46.3% 228.5%
Indirect-to-Total Loans	1.5% 0.0%	0.2%	3.3%	8.6%	265.5% 14.7%	16.3%	15.9%	0.2%	3.0%	6.2%	12.9%
Loans-to-Total Shares	58.0%	63.1%	59.5%	63.1%	72.9%	85.2%	83.1%	62.8%	59.9%	61.6%	70.2%
Chkg & Svgs-to-Total Shares	91.3%	81.0%	72.4%	66.9%	57.8%	21.9%	47.7%	81.7%	73.3%	69.7%	60.7%
Nonterm-to-Total Shares	91.3%	82.4%	77.9%	75.3%	69.9%	40.5%	65.2%	83.0%	78.4%	76.7%	71.5%
Term CDs-to-Total Shares	5.3%	13.7%	16.8%	18.6%	23.9%	29.5%	28.5%	13.2%	16.4%	17.6%	22.4%
Liquidity Ratio	28.2% 45.8%	15.2%	10.6% 27.1%	9.5%	9.0%	7.0%	7.1%	16.0% 27.8%	11.1%	10.2%	9.3%
Short-term Funding Ratio Short-term Cash Flow Ratio	49.0%	34.1% 37.9%	31.0%	22.5% 26.7%	16.5% 21.4%	11.4% 16.9%	12.3% 17.8%	38.6%	24.8% 31.8%	18.6% 29.0%	12.4% 23.3%
Net Long-term Asset Ratio	3.2%	7.3%	19.7%	25.6%	31.7%	35.6%	34.8%	18.5%	22.4%	29.4%	34.7%
LOAN QUALITY							I	1			
Loan Delinguency Ratio	3.11%	1.74%	1.14%	0.92%	0.82%	0.91%	0.91%	1.20%	1.04%	0.87%	0.90%
Net Charge-off Ratio	0.90%	0.63%	0.42%	0.43%	0.47%	0.83%	0.79%	0.44%	0.43%	0.46%	0.79%
"Misery" Index	4.01%	2.37%	1.56%	1.35%	1.29%	1.74%	1.70%	1.64%	1.47%	1.33%	1.69%
Core Delinguency Rate	2.98%	1.49%	1.08%	0.87%	0.74%	0.83%	0.83%	1.57%	1.12%	0.97%	0.79%
Core Net Charge-off Rate	0.74%	0.43%	0.29%	0.31%	0.34%	0.61%	0.58%	0.44%	0.30%	0.31%	0.34%
Core "Misery" Index	3.72%	1.92%	1.36%	1.18%	1.08%	1.44%	1.41%	2.01%	1.42%	1.28%	1.12%
RE Loan Delinquency	0.64%	1.78%	0.99%	0.79%	0.66%	0.74%	0.74%	1.77%	1.01%	0.86%	0.69%
Vehicle Loan Delinquency	3.02%	1.44%	1.09%	0.90%	0.81%	0.79%	0.82%	1.52%	1.14%	1.02%	0.86%
Direct Loans	3.02%	1.45%	1.08%	0.86%	0.74%	0.53%	0.70%	1.53%	1.14%	1.01%	0.84%
Indirect Loans	0.00%	0.43%	1.25%	1.04%	0.89%	0.87%	0.87%	0.43%	1.24%	1.08%	0.91%
Loss Allow as % of Loans	2.86%	1.81%	0.97%	0.86%	0.87%	1.37%	1.31%	1.87%	1.06%	0.95%	0.88%
Current Loss Exposure Coverage Ratio (Adequacy)	1.27% 2.2	0.72% 2.5	0.58% 1.7	0.53% 1.6	0.54% 1.6	0.59% 2.3	0.50% 2.6	0.76% 2.5	0.60% 1.8	0.56% 1.7	0.55% 1.6
EARNINGS								1			
Gross Asset Yield	4.90%	4.97%	4.65%	4.55%	4.81%	5.22%	5.16%	4.96%	4.68%	4.61%	4.76%
Cost of Funds	0.62%	0.87%	0.90%	0.99%	1.33%	1.93%	1.84%	0.86%	0.90%	0.94%	1.24%
Gross Interest Margin	4.28%	4.09%	3.75%	3.57%	3.48%	3.29%	3.32%	4.10%	3.79%	3.67%	3.53%
Provision Expense	0.17%	0.74%	0.24%	0.26%	0.33%	0.62%	0.58%	0.70%	0.29%	0.27%	0.32%
Net Interest Margin	4.10%	3.35%	3.51%	3.30%	3.15%	2.66%	2.74%	3.40%	3.50%	3.39%	3.21%
Non-Interest Income	0.31%	0.54%	0.78%	0.93%	1.13%	1.03%	1.03%	0.52%	0.75%	0.85%	1.06%
Non-Interest Expense	4.71%	4.12%	3.59%	3.54%	3.61%	3.01%	3.09%	4.15%	3.65%	3.59%	3.61%
Net Operating Expense	4.40%	3.58%	2.81%	2.60%	2.48%	1.99%	2.06%	3.63%	2.89%	2.73%	2.54%
Net Operating Return	-0.30%	-0.23%	0.70%	0.70%	0.67%	0.68%	0.68%	-0.23%	0.61%	0.66%	0.67%
Non-recurring Inc(Exp).	0.57%	0.11%	0.05%	0.03%	0.04%	0.04%	0.04%	0.14%	0.06%	0.05%	0.04%
Net Income.	0.27%	-0.12%	0.75%	0.73%	0.71%	0.72%	0.72%	-0.09%	0.67%	0.70%	0.71%
Return on Net Worth.	-1.4%	-1.2%	5.0%	5.3%	5.7%	6.2%	6.0%	-1.2%	4.2%	4.8%	5.4%
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O2-2025	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>	TOTAL	<\$10	<\$50	<\$100	<\$500
QZ-2025	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
PORTFOLIO ANALYTICS											
Cash and Investments								•			
Cash & CE as Pct of Assets	28%	15%	11%	9%	9%	7%	7%	16%	11%	10%	9%
Investments as Pct of Asset	26%	32%	34%	31%	21%	16%	17%	32%	34%	32%	24%
Short-term Funding Ratio Avg Cash & Investment Rat	45.8% 2.79%	34.1% 3.16%	27.1% 3.29%	22.5% 3.20%	16.5% 3.33%	11.4% 3.70%	12.3% 3.64%	27.8% 3.13%	24.8% 3.28%	18.6% 3.23%	12.4% 3.30%
Loan Portfolio											
Total Loan Growth-Annl	-13.9%	-11.8%	-6.6%	-11.4%	-2.8%	5.6%	4.4%	-12.0%	-7.2%	-9.6%	-4.2%
Consumer Loan Growth-An	-13.5%	-11.7%	-0.0% -7.9%	-11.4%	-2.8 <i>%</i> -6.2%	2.0%	0.7%	-12.0%	-7.2 <i>%</i> -8.5%	-9.0%	-4.2 <i>%</i> -7.2%
Mortgage Loan Growth-An	-53.5%	-13.1%	-3.4%	-10.8%	0.9%	8.3%	7.4%	-10.7%	-3.6%	-8.4%	-0.6%
Avg Loan Balance	\$6,811	\$9,299	\$4,161	\$6,780	\$11,601	\$21,742	\$19,909	\$9,154	\$4,670	\$5,875	\$10,356
Avg Loan Rate	7.41%	59,299 6.74%	6.20%	5.96%	5.96%	6.03%	6.03%	6.78%	6.26%	6.09%	5.98%
Avg Loan Yield, net	7.03%	5.31%	5.73%	5.47%	5.44%	5.17%	5.21%	5.41%	5.70%	5.57%	5.47%
Credit Mitigation-											
Delinguency Rates-											
Credit Cards	0.00%	3.04%	1.78%	1.43%	1.20%	1.98%	1.93%	2.99%	1.83%	1.59%	1.28%
New Vehicle Loans	2.07%	0.84%	0.62%	0.53%	0.41%	0.50%	0.51%	0.91%	0.66%	0.59%	0.46%
Used Vehicle Loans	3.57%	1.83%	1.35%	1.08%	0.97%	0.95%	0.98%	0.08%	0.12%	0.15%	0.23%
Total Vehicle Loans	3.02%	1.44%	1.09%	0.90%	0.81%	0.79%	0.82%	1.52%	1.14%	1.02%	0.86%
Real Estate Loans	0.64%	1.78%	0.99%	0.79%	0.66%	0.74%	0.74%	1.77%	1.01%	0.86%	0.69%
Total Loan Delinquency	3.11%	1.74%	1.14%	0.92%	0.82%	0.91%	0.91%	1.20%	1.04%	0.87%	0.90%
Net Charge-off Rates-											
Credit Cards	-1.32%	2.05%	1.56%	1.95%	2.28%	5.38%	5.17%	1.99%	1.58%	1.80%	2.18%
New Vehicle Loans	0.24%	0.07%	0.13%	0.17%	0.26%	0.50%	0.46%	0.90%	0.66%	0.60%	0.46%
Used Vehicle Loans	1.06%	0.66%	0.54%	0.62%	0.81%	1.18%	1.11%	1.93%	1.42%	1.24%	1.04%
Total Vehicle Loans	0.76%	0.43%	0.39%	0.48%	0.65%	0.94%	0.89%	0.45%	0.40%	0.44%	0.59%
Non-Comml RE Loans	0.00%	0.16%	0.00%	0.01%	0.01%	0.01%	0.01%	0.16%	0.00%	0.01%	0.01%
Total Net Charge-offs	0.90%	0.63%	0.42%	0.43%	0.47%	0.83%	0.79%	0.44%	0.43%	0.46%	0.79%
"Misery" Indices-											
Credit Cards	-1.32%	5.09%	3.34%	3.38%	3.48%	7.36%	7.10%	4.99%	3.41%	3.39%	3.46%
New Vehicle Loans	2.31%	0.91%	0.75%	0.70%	0.67%	1.00%	0.97%	1.81%	1.31%	1.19%	0.92%
Used Vehicle Loans	4.63%	2.49%	1.89%	1.70%	1.78%	2.13%	2.09%	2.01%	1.54%	1.39%	1.27%
Total Vehicle Loans	3.78%	1.87%	1.48%	1.38%	1.46%	1.73%	1.71%	1.97%	1.54%	1.46%	1.46%
Non-Comml RE Loans	0.64%	1.94%	0.99%	0.80%	0.67%	0.75%	0.75%	1.93%	1.01%	0.87%	0.70%
Total "Misery" Index	4.01%	2.37%	1.56%	1.35%	1.29%	1.74%	1.70%	1.64%	1.47%	1.33%	1.69%
Fundng Portfolio											
Share Growth YTD-Annl	-3.7%	-7.1%	-2.5%	-6.9%	0.5%	7.6%	6.4%	-6.9%	-2.9%	-5.1%	-0.9%
Chkg & Savings YTD-Annl	-5.1%	-7.7%	-2.5%	-7.2%	0.6%	-100.1%	6.4%	-7.4%	-3.0%	-5.3%	-1.1%
Term CDs Growth YTD	30.0%	-0.6%	0.1%	-1.2% 7.0%	1.9%	6.2%	5.7%	-0.4% 7.1%	0.1%	-0.7% 5.2%	1.4%
Total Funding Growth YTD	-3.1%	-7.4%	-2.5%	-7.0%	-0.3%	6.6%	5.5%	-7.1%	-3.0%	-5.2%	-1.5%
Avg Share Balance per Mbr	\$2,528	\$5,234	\$9,222	\$10,959	\$12,860	\$14,469	\$14,063	\$4,906	\$8,513	\$9,712	\$11,928
Avg Share Balance	\$11,743	\$14,730	\$6,988	\$10,751	\$15,906	\$25,526	\$23,944	\$14,499	\$7,349	\$8,907	\$13,373
Avg Share Rate	0.80%	1.08%	1.06%	1.14%	1.53%	2.28%	2.16%	1.06%	1.06%	1.10%	1.43%
Core as Pct of Total Shares	91%	81%	72%	67%	58%	22%	48%	82%	73%	70%	61%
Term CDs as Pct of Shares	5%	14%	17%	19%	24%	30%	29%	13%	16%	18%	22%
Non-Member Deposit Ratio	2.5%	1.5%	1.0%	1.2%	1.2%	1.2%	1.2%	1.6%	1.0%	1.1%	1.2%
Borrowings/Total Funding	0.5%	0.2%	0.2%	0.3%	1.5%	4.7%	4.3%	0.2%	0.2%	0.3%	1.2%
Borrowings Growth YTD	250.0%	-88.9%	-25.9%	-44.2%	-40.0%	-11.9%	-13.1%	-74.5%	-33.1%	-40.9%	-40.0%
Avg Borrowings Rate	3.08%	2.86%	3.96%	4.38%	4.61%	5.23%	5.21%	2.88%	3.82%	4.21%	4.59%



Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q2-2025	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
Net Operating Profitability	<i>1</i> -										
Earning Asset/Funding	125%	120%	111%	109%	107%	111%	111%	120%	112%	110%	108%
Non-Int Inc-to-Total Revenu	6%	10%	14%	17%	19%	16%	17%	10%	14%	16%	18%
Net Op Cash Flow (YTD-\$Mils	\$4	\$7	\$210	\$93	\$2,602	\$23,809	\$26,726	\$11	\$221	\$314	\$2,916
Average Loan Balance	\$6,811	\$9,299	\$4,161	\$6,780	\$11,601	\$21,742	\$19,909	\$9,154	\$4,670	\$5,875	\$10,356
Average Share Balance	\$2,409	\$4,108	\$5,352	\$6,193	\$6,698	\$7,076	\$6,980	\$3,934	\$5,175	\$5,692	\$6,425
Loan Yield (ROA)	3.41%	3.49%	3.18%	3.28%	3.81%	4.37%	4.28%	3.49%	3.21%	3.25%	3.67%
Investment Yield (ROA) Shares/Funding	1.49% 99.5%	1.48% 99.8%	1.47% 99.8%	1.27% 99.7%	1.00% 98.5%	0.85% 95.3%	0.88% 95.7%	1.48% 99.8%	1.47% 99.8%	1.36% 99.7%	1.09% 98.8%
Net Operating Return per I	FTF					'	'				
Interest Income per FTE	\$58,182	\$114,807	\$202,581	\$216,539	\$232,152	\$368,864	\$341,261	\$108,068	\$185,334	\$201,100	\$223,90
Avg Interest Exp per FTE	\$7,377	\$20,211	\$39,191	\$46,843	\$64,199	\$136,458	\$121,551	\$18,683	\$35,449	\$41,206	\$58,08
Gross Interest Inc per FTE	\$50,805	\$94,596	\$163,389	\$169,696	\$167,953	\$232,406	\$219.710		\$149,885	\$159,894	\$165,81
Provisions per FTE	\$2,078	\$17,123	\$10,488	\$12,595	\$15,878	\$44,117	\$38,537	\$15,332	\$11,372	\$11,990	\$14,84
Net Interest Income per FTE	\$48,727	\$77,474	\$152,901	\$157,101	\$152,075	\$188,289	\$181,174	\$74,053	\$138,513	\$147,904	\$150,96
Non-Interest Income per FT	\$3,740	\$12,421	\$33,947	\$44,413	\$54,584	\$72,463	\$68,190	\$11,388	\$29,831	\$37,198	\$49,96
Avg Operating Exp per FTE	\$56,000	\$95,158	\$156,351	\$168,237	\$174,377	\$212,737	\$204,559	\$90,498	\$144,334	\$156,411	\$169,60
Net Operating Exp per FTE	\$52,260	\$82,737	\$122,404	\$123,825	\$119,793	\$140,274	\$136,369	\$79,110	\$114,504	\$119,213	\$119,63
Avg Net Op Return per FT	\$ (3,532)	-\$5,263	\$30,497	\$33,276	\$32,282	\$48,016	\$44,805	-\$5,057	\$24,009	\$28,691	\$31,32
<u> </u>						•					
Revenue/Operating Expens	se Assessmei	nt									
Revenue-											
The state of the s											
Avg Revenue per FTE	\$61,922	\$127,228	\$236,528	\$260,951	\$286,736	\$441,327	\$409,451	\$119,456	\$215,165	\$238,298	\$273,864
Avg Revenue per FTE - Total Revenue Ratio	\$61,922 5.21%	\$127,228 5.50%	\$236,528 5.43%	\$260,951 5.49%	\$286,736 5.94%	\$441,327 6.25%	\$409,451 6.19%	\$119,456 5.48%	\$215,165 5.44%	\$238,298 5.46%	\$273,864 5.83%
- Total Revenue Ratio											
· '	5.21%	5.50%	5.43%	5.49%	5.94%	6.25%		5.48%		5.46%	5.83%
- Total Revenue Ratio Operating Expenses-							6.19%		5.44%		5.83%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE	5.21% \$65,455	5.50% \$132,491	5.43% \$206,030	5.49% \$227,675	5.94% \$254,454	\$393,312	\$364,646	5.48% \$124,513	5.44% \$191,155	5.46% \$209,606	5.83% \$242,536
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F	\$65,455 5.51% \$25,974	5.50% \$132,491 5.73% \$48,561	\$206,030 4.73% \$72,587	\$.49% \$227,675 4.79% \$79,103	\$.94% \$254,454 5.27% \$86,784	\$393,312 5.57% \$113,322	\$364,646 5.51% \$107,602	\$124,513 5.72% \$45,873	\$191,155 4.83% \$67,712	\$209,606 4.81% \$73,467	5.83% \$242,536 5.16% \$83,245
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio	\$65,455 5.51% \$25,974 2.19%	\$132,491 5.73% \$48,561 2.10%	\$206,030 4.73% \$72,587 1.67%	\$.49% \$227,675 4.79% \$79,103 1.66%	\$.94% \$254,454 5.27% \$86,784 1.80%	\$393,312 5.57% \$113,322 1.60%	\$364,646 5.51% \$107,602 1.63%	\$124,513 5.72% \$45,873 2.11%	\$191,155 4.83% \$67,712 1.71%	\$209,606 4.81% \$73,467 1.68%	\$.83% \$242,536 \$.16% \$83,245 1.77%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense	\$.21% \$65,455 5.51% \$25,974 2.19% 46%	5.50% \$132,491 5.73% \$48,561 2.10% 51%	\$206,030 4.73% \$72,587 1.67% 46%	\$.49% \$227,675 4.79% \$79,103 1.66% 47%	\$254,454 5.27% \$86,784 1.80% 50%	\$393,312 5.57% \$113,322 1.60% 53%	\$364,646 5.51% \$107,602 1.63% 53%	\$124,513 5.72% \$45,873 2.11% 51%	\$191,155 4.83% \$67,712 1.71% 47%	\$209,606 4.81% \$73,467 1.68% 47%	\$242,536 5.16% \$83,245 1.77% 49%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff)	\$65,455 5.51% \$25,974 2.19% 46% 1.86	\$132,491 5.73% \$48,561 2.10% 51% 0.78	\$206,030 4.73% \$72,587 1.67% 46% 0.36	\$227,675 4.79% \$79,103 1.66% 47% 0.30	\$254,454 5.27% \$86,784 1.80% 50% 0.26	\$393,312 5.57% \$113,322 1.60% 53% 0.16	\$364,646 5.51% \$107,602 1.63% 53% 0.17	\$124,513 5.72% \$45,873 2.11% 51% 0.84	\$191,155 4.83% \$67,712 1.71% 47% 0.40	\$209,606 4.81% \$73,467 1.68% 47% 0.34	\$242,536 \$.16% \$83,245 1.77% 49% 0.27
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents	\$65,455 5.51% \$25,974 2.19% 46% 1.86 193	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052	\$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916	\$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee	\$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79%	\$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52%	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16%	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17%	\$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE	\$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662	\$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227	\$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584	\$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio	\$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49%	\$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14%	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97%	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92%	\$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95%	\$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE	\$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662	\$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227	\$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584	\$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE	\$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27%	5.83% \$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio	\$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364 1.04%	\$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211 0.87%	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537 0.95%	\$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164 0.95%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119 0.91%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146 0.70%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063 0.73%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277 0.88%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475 0.95%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27% \$41,360 0.95%	\$242,536 \$16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386 0.92%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE	\$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27%	\$.83% \$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense	\$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364 1.04%	\$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211 0.87%	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537 0.95%	\$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164 0.95%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119 0.91%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146 0.70%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063 0.73%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277 0.88%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475 0.95%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27% \$41,360 0.95%	\$242,536 \$16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386 0.92%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Wembership Outreach- Membership Outreach-	\$.21% \$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364 1.04% 22%	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211 0.87% 21%	\$.43% \$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537 0.95% 27%	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164 0.95% 27%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119 0.91% 25%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146 0.70% 23%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063 0.73% 23%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277 0.88% 21%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475 0.95% 26%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27% \$41,360 0.95% 26%	\$.83% \$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386 0.92% 26%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Wembership Outreach- Membership Outreach- Members-to-Potential Members-to-FTEs	\$.21% \$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364 1.04% 22%	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211 0.87% 21%	\$.43% \$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537 0.95% 27%	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164 0.95% 27%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119 0.91% 25%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146 0.70% 23%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063 0.73% 23%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277 0.88% 21%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475 0.95% 26%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27% \$41,360 0.95% 26%	\$.83% \$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386 0.92% 26%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members	\$.21% \$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364 1.04% 22%	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211 0.87% 21%	\$.43% \$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537 0.95% 27%	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164 0.95% 27%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119 0.91% 25%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146 0.70% 23%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063 0.73% 23%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277 0.88% 21%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475 0.95% 26%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27% \$41,360 0.95% 26%	\$.83% \$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386 0.92% 26%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches	\$.21% \$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364 1.04% 22%	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211 0.87% 21%	\$.43% \$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537 0.95% 27%	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164 0.95% 27%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119 0.91% 25%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146 0.70% 23%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063 0.73% 23%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277 0.88% 21%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475 0.95% 26%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27% \$41,360 0.95% 26%	\$.83% \$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386 0.92% 26%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch	\$.21% \$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364 1.04% 22% 2.1% 358 21.5%	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211 0.87% 21% 5.0% 351 35.5%	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537 0.95% 27% 2.6% 400 132.0%	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164 0.95% 27% 2.0% 368 101.9%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119 0.91% 25%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146 0.70% 23% 3.1% 421 56.7%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063 0.73% 23% 2.8% 406 61.9%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277 0.88% 21% 4.3% 352 33.7%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475 0.95% 26% 2.8% 391 109.2%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27% \$41,360 0.95% 26%	\$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386 0.92% 26% 341 80.9%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-FTEs Borrower-to-Members Branches Members per Branch Avg Accts per Member	\$.21% \$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364 1.04% 22% 2.1% 358 21.5%	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211 0.87% 21% 5.0% 351 35.5%	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537 0.95% 27% 400 132.0%	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164 0.95% 27% 2.0% 368 101.9%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119 0.91% 25% 1.9% 327 80.9%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146 0.70% 23% 3.1% 421 56.7%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063 0.73% 23% 2.8% 406 61.9%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277 0.88% 21% 4.3% 352 33.7%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475 0.95% 26% 2.8% 391 109.2%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27% \$41,360 0.95% 26% 2.4% 379 101.9%	\$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386 0.92% 26% 341 80.9%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch Avg Accts per Member Avg Loans per Member	\$.21% \$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364 1.04% 22% 2.1% 358 21.5%	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211 0.87% 21% 5.0% 351 35.5%	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537 0.95% 27% 2.6% 400 132.0%	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164 0.95% 27% 2.0% 368 101.9%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119 0.91% 25% 1.9% 327 80.9%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146 0.70% 23% 3.1% 421 56.7%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063 0.73% 23% 2.8% 406 61.9%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277 0.88% 21% 4.3% 352 33.7%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475 0.95% 26% 2.8% 391 109.2%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27% \$41,360 0.95% 26% 2.4% 379 101.9%	\$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386 0.92% 26% 341 80.9%
- Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch	\$.21% \$65,455 5.51% \$25,974 2.19% 46% 1.86 193 79% \$17,662 1.49% 32% \$12,364 1.04% 22% 2.1% 358 21.5%	\$.50% \$132,491 5.73% \$48,561 2.10% 51% 0.78 1,425 52% \$26,386 1.14% 28% \$20,211 0.87% 21% 5.0% 351 35.5%	\$206,030 4.73% \$72,587 1.67% 46% 0.36 7,247 16% \$42,227 0.97% 27% \$41,537 0.95% 27% 400 132.0%	\$.49% \$227,675 4.79% \$79,103 1.66% 47% 0.30 9,052 9% \$43,971 0.92% 26% \$45,164 0.95% 27% 2.0% 368 101.9%	\$.94% \$254,454 5.27% \$86,784 1.80% 50% 0.26 49,502 7% \$43,473 0.90% 25% \$44,119 0.91% 25% 1.9% 327 80.9%	\$393,312 5.57% \$113,322 1.60% 53% 0.16 286,740 4% \$50,269 0.71% 24% \$49,146 0.70% 23% 3.1% 421 56.7%	\$364,646 5.51% \$107,602 1.63% 53% 0.17 354,157 5% \$48,894 0.74% 24% \$48,063 0.73% 23% 2.8% 406 61.9%	\$124,513 5.72% \$45,873 2.11% 51% 0.84 1,618 56% \$25,348 1.16% 28% \$19,277 0.88% 21% 4.3% 352 33.7%	\$191,155 4.83% \$67,712 1.71% 47% 0.40 8,864 25% \$39,147 0.99% 27% \$37,475 0.95% 26% 2.8% 391 109.2%	\$209,606 4.81% \$73,467 1.68% 47% 0.34 17,916 17% \$41,584 0.95% 27% \$41,360 0.95% 26% 2.4% 379 101.9%	\$242,536 5.16% \$83,245 1.77% 49% 0.27 67,418 10% \$42,971 0.91% 25% \$43,386 0.92% 26% 341 80.9%



Business & Industry Consulting <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 02-2025 Million Million <Million Million Million Million TOTAL Million Million Million Million **NET INFRASTRUCTURE COST:** Fee Income 0.31% 0.54% 0.78% 0.93% 1.13% 1.03% 1.03% 0.52% 0.75% 0.85% 1.06% 1.77% 2.19% 2.10% 1.67% 1.66% 1.80% 1.60% 1.63% 2.11% 1.71% 1.68% Compensation & Benefits Travel & Conference 0.04% 0.02% 0.03% 0.04% 0.04% 0.02% 0.02% 0.03% 0.03% 0.03% 0.04% Office Occupancy 0.26% 0.16% 0.20% 0.22% 0.23% 0.17% 0.18% 0.17% 0.20% 0.21% 0.22% 0.54% 0.99% 0.79% 1.22% 0.98% 0.77% 0.70% 0.67% 0.56% 0.74% 0.69% Office Operations **Educational & Promo** 0.03% 0.03% 0.08% 0.09% 0.11% 0.12% 0.12% 0.03% 0.07% 0.08% 0.11% 0.17% 0.19% 0.25% 0.19% 0.20% 0.18% Loan Servicing 0.13% 0.22% 0.14% 0.21% 0.24% 0.45% Professional & Outside Sv 0.53% 0.50% 0.42% 0.25% 0.28% 0.51% 0.52% 0.51% 0.52% 0.51% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% Member Insurance 0.03% 0.01% 0.01% 0.00% 0.00% 0.03% 0.03% 0.01% Operating Fees 0.06% 0.02% 0.02% 0.01% 0.03% 0.03% 0.02% 0.02% Miscellaneous 0.17% 0.13% 0.10% 0.07% 0.08% 0.10% 0.10% 0.14% 0.10% 0.09% 0.08% **Total Ops Expense** 4.71% 4.12% 3.59% 3.54% 3.61% 3.01% 3.09% 4.15% 3.65% 3.59% 3.61% **Net Operating Expense** 4.40% 3.58% 2.81% 2.60% 2.48% 1.99% 2.06% 3.63% 2.89% 2.73% 2.54% NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT Fee Income \$3,740 \$12,421 \$33,947 \$44,413 \$54,584 \$72,463 \$68,190 \$11,388 \$29,831 \$37,198 \$49,964 \$25,974 \$48,561 \$72,587 \$79,103 \$86,784 \$107,602 \$45,873 \$67,712 \$73,467 Compensation & Benefits \$113,322 \$83,245 \$1,768 \$1,501 \$519 \$561 \$1,380 \$1,778 \$1,548 \$1,581 \$556 \$1,230 \$1,704 Travel & Conference \$10,909 \$11,746 Office Occupancy \$3,117 \$3,789 \$8,832 \$10,606 \$12,039 \$3,709 \$7,897 \$9,266 \$10,472 \$14,545 \$22,596 Office Operations \$33,395 \$33,365 \$32,564 \$38,230 \$37,147 \$21,638 \$31,250 \$32,318 \$32,499 \$5,495 \$416 \$702 \$3,312 \$4,419 \$8,300 \$668 \$2,829 \$3,633 Educational & Promo \$7,675 \$5,000 Loan Servicing \$2,078 \$3,088 \$8,280 \$10,606 \$11,838 \$13,650 \$13,158 \$2,968 \$7,310 \$8,975 \$11,077 Professional & Outside Sv \$6,234 \$11,789 \$22,908 \$23,863 \$20,484 \$17,884 \$18,472 \$11,128 \$20,758 \$22,327 \$20,974 \$88 \$126 Member Insurance \$312 \$281 \$138 \$81 \$56 \$68 \$284 \$165 \$93 **Operating Fees** \$727 \$702 \$1,104 \$884 \$808 \$642 \$683 \$705 \$1,031 \$957 \$848 Miscellaneous \$2,078 \$3,088 \$4,416 \$3,535 \$3,636 \$7,066 \$6,427 \$2,968 \$4,152 \$3,840 \$3,690 \$204,559 **Total Ops Expense** \$56,000 \$95,158 \$156,351 \$168,237 \$174,377 \$212,737 \$90,498 \$144,334 \$156,411 \$169,603 **Net Operating Expense** \$140,274 \$52,260 \$82,737 \$122,404 \$123,825 \$119,793 \$136,369 \$79,110 \$114,504 \$119,213 \$119,639 **ALL ALLOCATION OF OPERATING EXPENSES** Compensation & Benefits 46.4% 51.0% 46.4% 47.0% 49.8% 53.3% 52.6% 50.7% 46.9% 47.0% 49.1% Travel & Conference 0.9% 0.6% 0.9% 1.1% 1.0% 0.7% 0.8% 0.6% 0.9% 1.0% 1.0% 5.6% 4.0% 5.6% 6.3% 6.3% 5.7% 5.7% 4.1% 5.9% 6.2% Office Occupancy 5.5% Office Operations 26.0% 23.7% 21.4% 19.8% 18.7% 18.0% 18.2% 23.9% 21.7% 20.7% 19.2% **Educational & Promo** 0.7% 0.7% 2.1% 2.6% 3.2% 3.9% 3.8% 0.7% 2.0% 2.3% 2.9% Loan Servicing 3.7% 3.2% 5.3% 6.3% 6.8% 6.4% 6.4% 3.3% 5.1% 5.7% 6.5% 14.7% 11.7% 8.4% 9.0% 12.3% 14.4% Professional & Outside Sv 11.1% 12.4% 14.2% 14.3% 12.4% 0.6% 0.3% 0.1% 0.0% 0.0% 0.0% 0.3% 0.1% 0.1% 0.1% Member Insurance 0.1% Operating Fees 1.3% 0.7% 0.7% 0.5% 0.5% 0.3% 0.3% 0.8% 0.7% 0.6% 0.5% Miscellaneous 3.7% 3.2% 2.8% 2.1% 2.1% 3.3% 3.1% 3.3% 2.9% 2.5% 2.2% **Total Ops Expense** 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0%