

**Resort Village of Big Shell  
Consolidated Financial Statements  
For the Year Ended December 31, 2013**

**Resort Village of Big Shell**  
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**For the Year Ended December 31, 2013**

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## Management's Responsibility

To the Ratepayers,  
Resort Village of Big Shell:

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded, and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

Council is composed of elected officials who are not employees of the municipality. Council is responsible for overseeing management in the performance of its financial reporting responsibilities. Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with the external auditor. Council is also responsible for the appointment of the municipality's auditor.

C.S. Skrupski Certified General Accountant Professional Corporation, an independent Certified General Accountant firm, is appointed by Council to audit the consolidated financial statements and report directly to them; the report of the auditing firm is on the following page. The external auditor has full and free access to, and meets periodically and separately with, both Council and management to discuss its audit findings.

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Mayor

April 11, 2014

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Administrator

*C.S. Skrupski*  
*Certified General Accountant*  
*Professional Corporation*

**INDEPENDENT AUDITOR'S REPORT**

Mayor and Members of Council,  
Resort Village of Big Shell:

I have audited the accompanying consolidated financial statements of the Resort Village of Big Shell, which are comprised of the consolidated statement of financial position as at December 31, 2013, and the consolidated statements of operations, change in net financial assets, and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

*Management's Responsibility for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

*Auditor's Responsibility*

My responsibility is to express an opinion on these consolidated financial statements based on my audit. I conducted my audit in accordance with Canadian auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the municipality's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

*Opinion*

In my opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Resort Village of Big Shell as at December 31, 2013, and the results of its operations and cash flow for the year then ended in accordance with Canadian public sector accounting standards.

Rosthern, Saskatchewan  
April 11, 2014



Certified General Accountant  
Professional Corporation

**Resort Village of Big Shell  
Consolidated Statement of Financial Position  
As at December 31, 2013**

**Statement 1**

	<u>2013</u>	<u>2012</u>
<b>ASSETS</b>		
<b>Financial Assets</b>		
Cash and Temporary Investments (Note 2)	62,509	58,092
Taxes Receivable - Municipal (Note 3)	9,013	2,797
Other Accounts Receivable (Note 4)	1,484	7,844
Land for Resale (Note 5)	-	-
Long-term Investments (Note 6)	-	-
Other	-	-
<b>Total Financial Assets</b>	<b>73,006</b>	<b>68,733</b>
<b>LIABILITIES</b>		
Bank Indebtedness (Note 7)	-	-
Accounts Payable	4,385	1,841
Accrued Liabilities Payable	-	-
Deposits	-	-
Deferred Revenue (Note 8)	-	3,800
Accrued Landfill Costs (Note 9)	-	-
Other Liabilities	5,382	5,382
Long-term Debt (Note 10)	-	-
Lease Obligations (Note 11)	-	-
<b>Total Liabilities</b>	<b>9,767</b>	<b>11,023</b>
<b>NET FINANCIAL ASSETS (NET DEBT)</b>	<b>63,239</b>	<b>57,710</b>
<b>Non-financial Assets</b>		
Tangible Capital Assets (Schedule 6, 7)	121,013	121,355
Prepayments and Deferred Charges	3,162	3,147
Stock and Supplies	-	-
Other (Note 12)	-	-
<b>Total Non-financial Assets</b>	<b>124,175</b>	<b>124,502</b>
<b>Accumulated Surplus (Deficit) (Schedule 8)</b>	<b>187,414</b>	<b>182,212</b>

**Resort Village of Big Shell  
Consolidated Statement of Operations  
For the Year Ended December 31, 2013**

**Statement 2**

	<i>2013 Budget</i>	<b>2013</b>	2012
<b>Revenues</b>			
Taxes and Other Unconditional Revenue (Schedule 1)	64,890	<b>65,160</b>	55,686
Fees and Charges (Schedule 4, 5)	3,800	<b>11,527</b>	2,012
Conditional Grants (Schedule 4, 5)	-	-	-
Tangible Capital Asset Sales - Gain (Schedule 4, 5)	-	-	-
Land Sales - Gain (Schedule 4, 5)	-	-	-
Investment Income and Commissions (Schedule 4, 5)	-	<b>319</b>	896
Other Revenues (Schedule 4, 5)	-	-	-
<b>Total Revenues</b>	<b>68,690</b>	<b>77,006</b>	58,594
<b>Expenses</b>			
General Government Services (Schedule 3)	32,588	<b>37,273</b>	34,923
Protective Services (Schedule 3)	5,850	<b>5,697</b>	6,956
Transportation Services (Schedule 3)	16,587	<b>16,418</b>	19,043
Environmental and Public Health Services (Schedule 3)	2,900	<b>3,335</b>	8,045
Planning and Development Services (Schedule 3)	-	-	-
Recreation and Cultural Services (Schedule 3)	1,207	<b>7,747</b>	3,451
Utility Services (Schedule 3)	400	<b>1,334</b>	1,296
<b>Total Expenses</b>	<b>59,532</b>	<b>71,804</b>	73,714
<b>Surplus (Deficit) of Revenues Over Expenses Before Other Capital Contributions</b>	<b>9,158</b>	<b>5,202</b>	(15,120)
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	2,628	-	2,629
<b>Surplus (Deficit) of Revenues Over Expenses</b>	<b>11,786</b>	<b>5,202</b>	(12,491)
Accumulated Surplus (Deficit), Beginning of Year	182,212	<b>182,212</b>	194,703
<b>Accumulated Surplus (Deficit), End of Year</b>	<b>193,998</b>	<b>187,414</b>	182,212

**Resort Village of Big Shell  
Consolidated Statement of Change in Net Financial Assets  
For the Year Ended December 31, 2013**

**Statement 3**

	<i>2013 Budget</i>	<b>2013</b>	2012
<b>Surplus (Deficit)</b>	<i>11,786</i>	<b>5,202</b>	(12,491)
(Acquisition) of Tangible Capital Assets	(12,500)	<b>(7,805)</b>	-
Amortization of Tangible Capital Assets	-	<b>8,147</b>	8,147
Proceeds on Disposal of Tangible Capital Assets	-	-	-
Loss (Gain) on the Disposal of Tangible Capital Assets	-	-	-
<b>Surplus (Deficit) of Capital Expenses over Expenditures</b>	<i>(12,500)</i>	<b>342</b>	8,147
(Acquisition) of Supplies Inventories	-	-	-
(Acquisition) of Prepaid Expense	-	<b>(3,162)</b>	(3,147)
Consumption of Supplies Inventory	-	-	-
Use of Prepaid Expense	-	<b>3,147</b>	2,938
<b>Surplus (Deficit) of Other Non-financial Expenses Over Expenditures</b>	-	<b>(15)</b>	(209)
<b>Increase (Decrease) in Net Financial Assets</b>	<i>(714)</i>	<b>5,529</b>	(4,553)
Net Financial Assets (Net Debt) - Beginning of Year	<i>57,710</i>	<b>57,710</b>	62,263
<b>Net Financial Assets (Net Debt) - End of Year</b>	<i>56,996</i>	<b>63,239</b>	57,710

**Resort Village of Big Shell  
Consolidated Statement of Cash Flow  
For the Year Ended December 31, 2013**

Statement 4

	2013	2012
<b>Cash Provided by (Used for) the Following Activities</b>		
<b>Operating:</b>		
Surplus (Deficit)	5,202	(12,491)
Amortization	8,147	8,147
Loss (Gain) on Disposal of Tangible Capital Assets	-	-
	<b>13,349</b>	<b>(4,344)</b>
Change in Assets/Liabilities:		
Taxes Receivable - Municipal	(6,216)	(520)
Other Receivables	6,361	2,801
Land for Resale	-	-
Other Financial Assets	-	-
Accounts and Accrued Liabilities Payable	2,543	(2,537)
Deposits	-	-
Deferred Revenue	(3,800)	3,800
Other Liabilities	-	-
Stock and Supplies for Use	-	-
Prepayments and Deferred Charges	(15)	(209)
Other	-	-
<b>Net Cash From (Used for) Operations</b>	<b>12,222</b>	<b>(1,009)</b>
<b>Capital:</b>		
Acquisition of Tangible Capital Assets	(7,805)	-
Proceeds From the Disposal of Tangible Capital Assets	-	-
Other Capital	-	-
<b>Net Cash From (Used for) Capital</b>	<b>(7,805)</b>	<b>-</b>
<b>Investing:</b>		
Long-term Investments	-	-
Other Investments	-	-
<b>Net Cash From (Used for) Investing</b>	<b>-</b>	<b>-</b>
<b>Financing:</b>		
Long-term Debt Issued	-	-
Long-term Debt Repaid	-	-
Other Financing	-	-
<b>Net Cash From (Used for) Financing</b>	<b>-</b>	<b>-</b>
<b>Increase (Decrease) in Cash Resources</b>	<b>4,417</b>	<b>(1,009)</b>
Cash and Investments - Beginning of Year	58,092	59,101
<b>Cash and Investments - End of Year</b>	<b>62,509</b>	<b>58,092</b>

**Resort Village of Big Shell**  
**Notes to the Consolidated Financial Statements**  
**For the Year Ended December 31, 2013**

**1. Significant Accounting Policies**

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. Significant aspects of the accounting policies are as follows:

**Basis of Accounting:** The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

- a) **Reporting Entity:** The financial statements consolidate the assets, liabilities, and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to Council for the administration of their financial affairs and resources. Entities included in these financial statements are as follows:

Entity  
N/A

All inter-organizational transactions and balances have been eliminated.

- b) **Collection of Funds for Other Authorities:** Collection of funds by the municipality for the school division are collected and remitted in accordance with relevant legislation. The amounts collected are disclosed in Note 3.
- c) **Government Transfers:** Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:
- a) the transfer is authorized;
  - b) eligibility criteria have been met by the recipient; and
  - c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

- d) **Deferred Revenue - Fees and charges:** Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.
- e) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.
- f) **Net Financial Assets:** Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.
- g) **Non-financial Assets:** Tangible capital and other non-financial assets are accounted for as assets by the municipality because they can be used to provide municipal services in future periods. These assets do not normally provide resources to discharge the liabilities of the municipality unless they are sold.
- h) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described in Schedule 8.
- i) **Investments:** Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

**Resort Village of Big Shell  
Notes to the Consolidated Financial Statements  
For the Year Ended December 31, 2013**

**1. Significant Accounting Policies - continued**

- j) **Inventories:** Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials, and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.
- k) **Tangible Capital Assets:** All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets that are recognized at a nominal value are disclosed in Schedule 6. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The municipality's tangible capital assets' useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
<b>General Assets</b>	
Land	Indefinite
Land Improvements	5 to 20 Yrs
Buildings	10 to 50 Yrs
<b>Vehicles &amp; Equipment</b>	
Vehicles	5 to 10 Yrs
Machinery and Equipment	5 to 10 Yrs
<b>Infrastructure Assets</b>	
Infrastructure Assets	30 to 75 Yrs
Water & Sewer	30 to 75 Yrs
Road Network Assets	30 to 75 Yrs

**Government Contributions:** Government contributions for the acquisition of tangible capital assets are reported as capital revenue and do not reduce the cost of the related asset.

**Works of Art:** Assets that have a historical or cultural significance, which include works of art, monuments, and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

**Capitalization of Interest:** The municipality capitalizes interest incurred while a tangible capital asset is under construction.

**Leases:** All leases are recorded in the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on the straight-line basis, over their estimated useful lives (lease term). Any lease not meeting the aforementioned criteria is classified as an operating lease, and lease payments are expensed as incurred.

- l) **Landfill Liability:** The municipality does not maintain a waste disposal site. Therefore, no amount has been recorded as an asset or a liability.
- m) **Trust Funds:** Funds held in trust for others are neither included in the municipality's assets or equity. They are disclosed in Note 16.
- n) **Employee benefit plans:** Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

**Resort Village of Big Shell  
Notes to the Consolidated Financial Statements  
For the Year Ended December 31, 2013**

**1. Significant Accounting Policies - continued**

- o) **Measurement Uncertainty:** The preparation of financial statements in conformity with public sector accounting standards require management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectibility and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality. The 'Opening Asset Costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

- p) **Basis of Segmentation/Segment Reporting:** The municipality has adopted the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives, by function. Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments and functions are as follows:

**General Government:** The general government segment provides for the administration of the municipality.

**Protective Services:** The protective services segment is comprised of expenses for police and fire protection.

**Transportation Services:** The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

**Environmental and Public Health:** The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

**Planning and Development:** The planning and development segment provides for neighbourhood development and sustainability.

**Recreation and Culture:** The recreation and culture segment provides for community services through the provision of recreation and leisure services.

**Utility Services:** The utility services segment provides for delivery of water, collecting and treating of wastewater, and providing collection and disposal of solid waste.

**2. Cash and Temporary Investments**

	2013	2012
Cash	62,509	58,092
Temporary Investments	-	-
<b>Total Cash and Temporary Investments</b>	<b>62,509</b>	<b>58,092</b>

Cash and temporary investments include balances with banks, term deposits, marketable securities, and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

**Resort Village of Big Shell  
Notes to the Consolidated Financial Statements  
For the Year Ended December 31, 2013**

	2013	2012
<b>3. Taxes and Grants in Lieu Receivable</b>		
Municipal - Current	-	-
- Arrears	9,013	2,797
	9,013	2,797
- Less Allowance for Uncollectibles	-	-
Total Municipal Taxes Receivable	9,013	2,797
School - Current	-	-
- Arrears	21,508	6,685
Total School Taxes Receivable	21,508	6,685
Other	-	-
Total Taxes and Grants in Lieu Receivable	30,521	9,482
Deduct Taxes Receivable to be Collected on Behalf of Other Organizations	(21,508)	(6,685)
<b>Municipal Taxes and Grants in Lieu Receivable</b>	<b>9,013</b>	<b>2,797</b>

	2013	2012
<b>4. Other Accounts Receivable</b>		
Federal Government	-	4,817
Provincial Government	-	-
Local Government	-	-
Utility	-	-
Trade	4,511	3,027
Other	-	-
Total Other Accounts Receivable	4,511	7,844
Less Allowance for Uncollectibles	(3,027)	-
<b>Net Other Accounts Receivable</b>	<b>1,484</b>	<b>7,844</b>

	2013	2012
<b>5. Land for Resale</b>		
Tax Title Property	-	-
Allowance for Market Value Adjustment	-	-
Net Tax Title Property	-	-
Other Land	-	-
Allowance for Market Value Adjustment	-	-
Net Other Land	-	-
<b>Total Land for Resale</b>	<b>-</b>	<b>-</b>

**Resort Village of Big Shell  
Notes to the Consolidated Financial Statements  
For the Year Ended December 31, 2013**

**6. Long-term Investments**

<u>2013</u>	<u>2012</u>
-	-

The municipality has no long-term investments.

**7. Bank Indebtedness**

The municipality has no bank indebtedness.

**8. Deferred Revenue**

	<u>2013</u>	<u>2012</u>
Storage rentals	-	3,800
<b>Total Deferred Revenue</b>	<u>-</u>	<u>3,800</u>

Storage rentals

**Total Deferred Revenue**

**9. Accrued Landfill Costs**

	<u>2013</u>	<u>2012</u>
Environmental liabilities	-	-

Environmental liabilities

Since the municipality does not own a landfill, it has no accrued landfill costs.

**Resort Village of Big Shell  
Notes to the Consolidated Financial Statements  
For the Year Ended December 31, 2013**

**10. Long-term Debt**

The debt limit of the municipality is \$47,569. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the Municipalities Act section 161).

The municipality has no long-term debt.

**11. Lease Obligations**

The municipality has no lease obligations.

**Resort Village of Big Shell  
Notes to the Consolidated Financial Statements  
For the Year Ended December 31, 2013**

**12. Other Non-financial Assets**

	<u>2013</u>	<u>2012</u>
The municipality has no other non-financial assets.	-	-

**13. Contingent Liabilities**

The municipality has no contingent liabilities.

**14. Pension Plan**

The Resort Village of Big Shell is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The Resort Village of Big Shell pension expense in 2013 was \$1,665. The benefits accrued to the Resort Village of Big Shell employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

**15. Comparative Figures**

No comparative figures have been restated.

**16. Trusts Administered by the Municipality**

The municipality does not administer any trusts.

**17. Budget Figures**

The 2013 budget figures are provided for informative purposes only, and were not covered by the scope of the external audit.

**Resort Village of Big Shell  
Schedule of Taxes and Other Unconditional Revenue  
For the Year Ended December 31, 2013**

**Schedule 1**

	<i>2013 Budget</i>	<b>2013</b>	2012
<b>TAXES</b>			
General Municipal Tax Levy	51,922	<b>51,922</b>	51,921
Abatements and Adjustments	-	-	-
Discount on Current Year Taxes	-	-	(7,260)
<b>Net Municipal Taxes</b>	<b>51,922</b>	<b>51,922</b>	44,661
Potash Tax Share	-	-	-
Trailer Licence Fees	-	-	-
Penalties on Tax Arrears	900	<b>1,170</b>	-
Special Tax Levy	-	-	-
Other	-	-	-
<b>Total Taxes</b>	<b>52,822</b>	<b>53,092</b>	44,661
<b>UNCONDITIONAL GRANTS</b>			
Equalization (Revenue Sharing)	12,068	<b>12,068</b>	11,025
Organized Hamlet	-	-	-
Other	-	-	-
<b>Total Unconditional Grants</b>	<b>12,068</b>	<b>12,068</b>	11,025
<b>GRANTS IN LIEU OF TAXES</b>			
Federal	-	-	-
Provincial			
SPC Electrical	-	-	-
SaskEnergy Gas	-	-	-
Transgas	-	-	-
SPMC - Municipal Share	-	-	-
SaskTel	-	-	-
Other	-	-	-
Local/Other			
Housing Authority	-	-	-
CPR Mainline	-	-	-
Treaty Land Entitlement	-	-	-
Other	-	-	-
Other Government Transfers			
SPC Surcharge	-	-	-
SaskEnergy Surcharge	-	-	-
Other	-	-	-
<b>Total Grants in Lieu of Taxes</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE</b>	<b>64,890</b>	<b>65,160</b>	55,686

**Resort Village of Big Shell  
Schedule of Operating and Capital Revenue by Function  
For the Year Ended December 31, 2013**

Schedule 2-1

2013 Budget

2013

2012

**GENERAL GOVERNMENT SERVICES**

**Operating**

Other Segmented Revenue	-	-	-
Fees and Charges	-	579	202
- Custom Work	-	-	-
- Sales of Supplies	-	-	-
- Other	-	-	-
Total Fees and Charges	-	579	202
- Tangible Capital Asset Sales - Gain (Loss)	-	-	-
- Land Sales - Gain	-	-	-
- Investment Income and Commissions	-	319	896
- Other	-	-	-
Total Other Segmented Revenue	-	898	1,098
Conditional Grants	-	-	-
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	-	<b>898</b>	<b>1,098</b>

**Capital**

Conditional Grants	-	-	-
- Gas Tax	-	-	-
- Canada/Sask Municipal Rural Infrastructure Fund	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	-	-	-
<b>Total General Government Services</b>	-	<b>898</b>	<b>1,098</b>

**PROTECTIVE SERVICES**

**Operating**

Other Segmented Revenue	-	-	-
Fees and Charges	-	216	-
- Other	-	-	-
Total Fees and Charges	-	216	-
- Tangible Capital Asset Sales - Gain (Loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	216	-
Conditional Grants	-	-	-
- Student Employment	-	-	-
- Local Government	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	-	<b>216</b>	-

**Capital**

Conditional Grants	-	-	-
- Gas Tax	2,628	-	2,629
- Provincial Disaster Assistance	-	-	-
- Local Government	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>2,628</b>	-	<b>2,629</b>
<b>Total Protective Services</b>	<b>2,628</b>	<b>216</b>	<b>2,629</b>

**Resort Village of Big Shell  
Schedule of Operating and Capital Revenue by Function  
For the Year Ended December 31, 2013**

Schedule 2-2

	2013 Budget	2013	2012
<b>TRANSPORTATION SERVICES</b>			
<b>Operating</b>			
Other Segmented Revenue:	-	-	-
Fees and Charges:	-	-	-
- Custom Work	-	-	-
- Sales of Supplies	-	-	-
- Road Maintenance and Restoration Agreements	-	-	-
- Frontage	-	-	-
- Other	-	540	30
Total Fees and Charges	-	540	30
- Tangible Capital Asset Sales - Gain (Loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	540	30
Conditional Grants:	-	-	-
- Primary Weight Corridor	-	-	-
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>-</b>	<b>540</b>	<b>30</b>
<b>Capital</b>			
Conditional Grants:	-	-	-
- Gas Tax	-	-	-
- Canada/Sask Municipal Rural Infrastructure Fund	-	-	-
- Heavy Haul	-	-	-
- Designated Municipal Roads and Bridges	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Transportation Services</b>	<b>-</b>	<b>540</b>	<b>30</b>

**ENVIRONMENTAL AND PUBLIC HEALTH SERVICES**

<b>Operating</b>			
Other Segmented Revenue:	-	-	-
Fees and Charges:	-	-	-
- Waste and Disposal Fees	-	-	-
- Other	-	-	-
Total Fees and Charges	-	-	-
- Tangible Capital Asset Sales - Gain (Loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants:	-	-	-
- Student Employment	-	-	-
- Local Government	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital</b>			
Conditional Grants:	-	-	-
- Gas Tax	-	-	-
- Canada/Sask Municipal Rural Infrastructure Fund	-	-	-
- Transit for Disabled	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Environmental and Public Health Services</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Resort Village of Big Shell  
Schedule of Operating and Capital Revenue by Function  
For the Year Ended December 31, 2013**

Schedule 2-3

2013 Budget

2013

2012

**PLANNING AND DEVELOPMENT SERVICES**

**Operating**

Other Segmented Revenue	-	-	-
Fees and Charges	-	-	-
- Maintenance and Development Charges	-	-	-
- Other - Licences and Permits	-	-	-
Total Fees and Charges	-	-	-
- Tangible Capital Asset Sales - Gain (Loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants	-	-	-
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Capital**

Conditional Grants	-	-	-
- Gas Tax	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Planning and Development Services</b>	<b>-</b>	<b>-</b>	<b>-</b>

**RECREATION AND CULTURAL SERVICES**

**Operating**

Other Segmented Revenue	-	-	-
Fees and Charges	3,800	10,192	1,780
- Other	-	-	-
Total Fees and Charges	3,800	10,192	1,780
- Tangible Capital Asset Sales - Gain (Loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	3,800	10,192	1,780
Conditional Grants	-	-	-
- Student Employment	-	-	-
- Local Government	-	-	-
- Donations	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>3,800</b>	<b>10,192</b>	<b>1,780</b>

**Capital**

Conditional Grants	-	-	-
- Gas Tax	-	-	-
- Local Government	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Recreation and Cultural Services</b>	<b>3,800</b>	<b>10,192</b>	<b>1,780</b>

**Resort Village of Big Shell  
Schedule of Operating and Capital Revenue by Function  
For the Year Ended December 31, 2013**

Schedule 2-4

2013 Budget

2013

2012

**UTILITY SERVICES**

**Operating**

Other Segmented Revenue	-	-	-
Fees and Charges	-	-	-
- Water	-	-	-
- Sewer	-	-	-
- Other	-	-	-
Total Fees and Charges	-	-	-
- Tangible Capital Asset Sales - Gain (Loss)	-	-	-
- Other	-	-	-
Total Other Segmented Revenue	-	-	-
Conditional Grants	-	-	-
- Student Employment	-	-	-
- Other	-	-	-
Total Conditional Grants	-	-	-
<b>Total Operating</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Capital**

Conditional Grants	-	-	-
- Gas Tax	-	-	-
- SaskWater Corporation	-	-	-
- Provincial Disaster Assistance	-	-	-
- Other	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Utility Services</b>	<b>-</b>	<b>-</b>	<b>-</b>

**TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION**

6,428

11,846

5,537

**SUMMARY**

Total Other Segmented Revenue	3,800	11,846	2,908
Total Conditional Grants	-	-	-
Total Capital Grants and Contributions	2,628	-	2,629
<b>TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION</b>	<b>6,428</b>	<b>11,846</b>	<b>5,537</b>

**Resort Village of Big Shell  
Schedule of Total Expenses by Function  
For the Year Ended December 31, 2013**

**Schedule 3-1**

2013 Budget

2013

2012

**GENERAL GOVERNMENT SERVICES**

Council Remuneration and Travel	7,500	5,205	6,832
Wages and Benefits	11,498	11,649	11,179
Professional/Contractual Services	11,746	10,007	13,030
Utilities	540	484	280
Maintenance, Materials, and Supplies	1,304	2,361	2,720
Grants and Contributions - Operating	-	388	295
- Capital	-	-	-
Amortization	-	475	475
Interest	-	-	-
Allowance for Uncollectibles	-	6,704	-
Other	-	-	112
<b>Total Government Services</b>	<b>32,588</b>	<b>37,273</b>	<b>34,923</b>

**PROTECTIVE SERVICES**

**Police Protection**

Wages and Benefits	-	-	-
Professional/Contractual Services	1,600	1,703	1,548
Utilities	-	-	-
Maintenance, Material, and Supplies	-	-	-
Grants and Contributions - Operating	-	-	-
- Capital	-	-	-
Other	-	-	-

**Fire Protection**

Wages and Benefits	-	-	-
Professional/Contractual Services	2,950	3,211	3,255
Utilities	-	-	-
Maintenance, Material, and Supplies	1,200	158	1,528
Grants and Contributions - Operating	100	-	-
- Capital	-	-	-
Amortization	-	625	625
Interest	-	-	-
Other	-	-	-
<b>Total Protective Services</b>	<b>5,850</b>	<b>5,697</b>	<b>6,956</b>

**TRANSPORTATION SERVICES**

Wages and Benefits	5,000	3,000	4,562
Professional/Contractual Services	4,137	4,916	3,359
Utilities	1,400	1,616	1,349
Maintenance, Materials, and Supplies	6,050	2,961	6,088
Gravel	-	960	720
Grants and Contributions - Operating	-	-	-
- Capital	-	-	-
Amortization	-	2,965	2,965
Interest	-	-	-
Other	-	-	-
<b>Total Transportation Services</b>	<b>16,587</b>	<b>16,418</b>	<b>19,043</b>

Resort Village of Big Shell  
 Schedule of Total Expenses by Function  
 For the Year Ended December 31, 2013

Schedule 3-2

2013 Budget

2013

2012

**ENVIRONMENTAL AND PUBLIC HEALTH SERVICES**

Wages and Benefits	-	-	-
Professional/Contractual Services	2,900	2,626	7,336
Utilities	-	-	-
Maintenance, Materials, and Supplies	-	-	-
Grants and Contributions - Operating	-	-	-
- Waste Disposal	-	-	-
- Public Health	-	-	-
- Capital	-	-	-
- Waste Disposal	-	-	-
- Public Health	-	-	-
Amortization	-	709	709
Interest	-	-	-
Other	-	-	-
<b>Total Environmental and Public Health Services</b>	<b>2,900</b>	<b>3,335</b>	<b>8,045</b>

**PLANNING AND DEVELOPMENT SERVICES**

Wages and Benefits	-	-	-
Professional/Contractual Services	-	-	-
Grants and Contributions - Operating	-	-	-
- Capital	-	-	-
Amortization	-	-	-
Interest	-	-	-
Other	-	-	-
<b>Total Planning and Development Services</b>	<b>-</b>	<b>-</b>	<b>-</b>

**RECREATION AND CULTURAL SERVICES**

Wages and Benefits	-	-	-
Professional/Contractual Services	652	672	727
Utilities	-	-	-
Maintenance, Materials, and Supplies	555	4,982	631
Grants and Contributions - Operating	-	-	-
- Capital	-	-	-
Amortization	-	2,093	2,093
Interest	-	-	-
Allowance for Uncollectibles	-	-	-
Other	-	-	-
<b>Total Recreation and Cultural Services</b>	<b>1,207</b>	<b>7,747</b>	<b>3,451</b>

**Resort Village of Big Shell  
 Schedule of Total Expenses by Function  
 For the Year Ended December 31, 2013**

**Schedule 3-3**

*2013 Budget*

**2013**

**2012**

**UTILITY SERVICES**

Wages and Benefits	-	-	-
Professional/Contractual Services	-	-	-
Utilities	-	-	-
Maintenance, Materials, and Supplies	400	54	16
Grants and Contributions - Operating	-	-	-
- Capital	-	-	-
Amortization	-	1,280	1,280
Interest	-	-	-
Allowance for Uncollectibles	-	-	-
Other	-	-	-
<b>Total Utility Services</b>	<b>400</b>	<b>1,334</b>	<b>1,296</b>

**TOTAL EXPENSES BY FUNCTION**

*59,532*

**71,804**

**73,714**

**Resort Village of Big Shell  
Consolidated Schedule of Segment Disclosure by Function  
For the Year Ended December 31, 2013**

Schedule 4

<b>Revenues (Schedule 2)</b>	<b>General Government</b>	<b>Protective Services</b>	<b>Transportation Services</b>	<b>Environmental &amp; Public Health</b>	<b>Planning and Development</b>	<b>Recreation and Culture</b>	<b>Utility Services</b>	<b>Total</b>
Fees and Charges	579	216	540	-	-	10,192	-	11,527
Tangible Capital Asset Sales - Gain	-	-	-	-	-	-	-	-
Land Sales - Gain	-	-	-	-	-	-	-	-
Investment Income and Commissions	319	-	-	-	-	-	-	319
Other Revenues	-	-	-	-	-	-	-	-
Grants - Conditional	-	-	-	-	-	-	-	-
- Capital	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>898</b>	<b>216</b>	<b>540</b>	<b>-</b>	<b>-</b>	<b>10,192</b>	<b>-</b>	<b>11,846</b>

<b>Expenses (Schedule 3)</b>	<b>Wages and Benefits</b>	<b>Professional/Contractual Services</b>	<b>Utilities</b>	<b>Maintenance, Materials, and Supplies</b>	<b>Grants and Contributions</b>	<b>Amortization</b>	<b>Interest</b>	<b>Allowance for Uncollectibles</b>	<b>Other</b>	<b>Total Expenses</b>
	16,854	-	3,000	-	-	-	-	-	-	19,854
	10,007	4,914	4,916	2,626	-	-	-	-	672	23,135
	484	-	1,616	-	-	-	-	-	-	2,100
	2,361	158	3,921	-	-	-	-	-	4,982	11,476
	388	-	-	-	-	-	-	-	-	388
	475	625	2,965	709	-	-	-	-	2,093	8,147
	-	-	-	-	-	-	-	-	-	-
	6,704	-	-	-	-	-	-	-	-	6,704
	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses</b>	<b>37,273</b>	<b>5,697</b>	<b>16,418</b>	<b>3,335</b>	<b>-</b>	<b>7,747</b>	<b>1,280</b>	<b>-</b>	<b>-</b>	<b>71,804</b>

<b>Surplus (Deficit) by Function</b>	<b>(36,375)</b>	<b>(5,481)</b>	<b>(15,878)</b>	<b>(3,335)</b>	<b>-</b>	<b>2,445</b>	<b>(1,334)</b>	<b>(59,958)</b>
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Taxation and Other Unconditional Revenue (Schedule 1)

65,160

**Net Surplus (Deficit)**

**5,202**

**Resort Village of Big Shell  
Consolidated Schedule of Segment Disclosure by Function  
For the Year Ended December 31, 2012**

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
<b>Revenues (Schedule 2)</b>								
Fees and Charges	202	-	30	-	-	1,780	-	2,012
Tangible Capital Asset Sales - Gain	-	-	-	-	-	-	-	-
Land Sales - Gain	-	-	-	-	-	-	-	-
Investment Income and Commissions	896	-	-	-	-	-	-	896
Other Revenues	-	-	-	-	-	-	-	-
Grants - Conditional	-	-	-	-	-	-	-	-
- Capital	-	2,629	-	-	-	-	-	2,629
<b>Total Revenues</b>	<b>1,098</b>	<b>2,629</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>1,780</b>	<b>-</b>	<b>5,537</b>

<b>Expenses (Schedule 3)</b>								
Wages and Benefits	18,011	-	4,562	-	-	-	-	22,573
Professional/Contractual Services	13,030	4,803	3,359	7,336	-	727	-	29,255
Utilities	280	-	1,349	-	-	-	-	1,629
Maintenance, Materials, and Supplies	2,720	1,528	6,808	-	-	631	16	11,703
Grants and Contributions	295	-	-	-	-	-	-	295
Amortization	475	625	2,965	709	-	2,093	1,280	8,147
Interest	-	-	-	-	-	-	-	-
Allowance for Uncollectibles	-	-	-	-	-	-	-	-
Other	112	-	-	-	-	-	-	112
<b>Total Expenses</b>	<b>34,923</b>	<b>6,956</b>	<b>19,043</b>	<b>8,045</b>	<b>-</b>	<b>3,451</b>	<b>1,296</b>	<b>73,714</b>

<b>Surplus (Deficit) by Function</b>	<b>(33,825)</b>	<b>(4,327)</b>	<b>(19,013)</b>	<b>(8,045)</b>	<b>-</b>	<b>(1,671)</b>	<b>(1,296)</b>	<b>(68,177)</b>
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Taxation and Other Unconditional Revenue (Schedule 1)

55,686

**Net Surplus (Deficit)**

**(12,491)**

**Resort Village of Big Shell  
Consolidated Schedule of Tangible Capital Assets by Object  
For the Year Ended December 31, 2013**

**Schedule 6**

2012

2013

	General Assets					Infrastructure Assets	General / Infrastructure Assets Under Construction	Total
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment			
<b>Asset Cost</b>								
Opening Asset Costs	7,000	-	116,130	21,435	21,156	63,528	5,125	234,374
Additions During the Year	-	7,805	-	-	-	-	-	7,805
Disposals and Write-downs During the Year	-	-	-	-	-	-	-	-
Transfers (From) Assets Under Construction	-	5,125	-	-	-	-	(5,125)	-
<b>Closing Asset Costs</b>	<b>7,000</b>	<b>12,930</b>	<b>116,130</b>	<b>21,435</b>	<b>21,156</b>	<b>63,528</b>	<b>-</b>	<b>242,179</b>

**Accumulated Amortization Cost**

Opening Accumulated Amortization Costs	-	-	68,190	3,340	17,408	24,081	-	113,019
Add: Amortization Taken	-	-	2,843	1,430	1,587	2,287	-	8,147
Less: Accumulated Amortization on Disposals	-	-	-	-	-	-	-	-
<b>Closing Accumulated Amortization Costs</b>	<b>-</b>	<b>-</b>	<b>71,033</b>	<b>4,770</b>	<b>18,995</b>	<b>26,368</b>	<b>-</b>	<b>113,019</b>

<b>Net Book Value</b>	<b>7,000</b>	<b>12,930</b>	<b>45,097</b>	<b>16,665</b>	<b>2,161</b>	<b>37,160</b>	<b>-</b>	<b>121,013</b>
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- Total Contributed/Donated Assets Received in 2013: -
- List of Assets Recognized at Nominal Value in 2013 are:
  - Infrastructure Assets 10
  - Vehicles -
  - Machinery and Equipment -
  - Amount of Interest Capitalized in 2013: -

**Resort Village of Big Shell  
Consolidated Schedule of Tangible Capital Assets by Function  
For the Year Ended December 31, 2013**

**Schedule 7**

2012

2013

	2013						Total	
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture		Utility Services
<b>Asset Cost</b>								
Opening Asset Costs	10,500	25,000	70,963	7,086	-	88,825	32,000	234,374
Additions During the Year	-	-	-	-	-	7,805	-	7,805
Disposals and Write-downs During the Year	-	-	-	-	-	-	-	-
<b>Closing Asset Costs</b>	<b>10,500</b>	<b>25,000</b>	<b>70,963</b>	<b>7,086</b>	<b>-</b>	<b>96,630</b>	<b>32,000</b>	<b>242,179</b>

**Accumulated Amortization Cost**

Opening Accumulated Amortization Costs	2,350	15,625	27,751	4,739	-	52,314	10,240	113,019
Add: Amortization Taken	475	625	2,965	709	-	2,093	1,280	8,147
Less: Accumulated Amortization on Disposals	-	-	-	-	-	-	-	-
<b>Closing Accumulated Amortization Costs</b>	<b>2,825</b>	<b>16,250</b>	<b>30,716</b>	<b>5,448</b>	<b>-</b>	<b>54,407</b>	<b>11,520</b>	<b>121,166</b>

<b>Net Book Value</b>	<b>7,675</b>	<b>8,750</b>	<b>40,247</b>	<b>1,638</b>	<b>-</b>	<b>42,223</b>	<b>20,480</b>	<b>121,013</b>
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Resort Village of Big Shell  
 Consolidated Schedule of Accumulated Surplus  
 For the Year Ended December 31, 2013

Schedule 8

	2012	Changes	2013
<b>UNAPPROPRIATED SURPLUS</b>	24,905	5,544	<b>30,449</b>
<b>APPROPRIATED RESERVES</b>			
Machinery and Equipment	35,852	-	35,852
Public Reserve	100	-	100
Capital Trust	-	-	-
Utility	-	-	-
Other	-	-	-
<b>Total Appropriated</b>	<b>35,952</b>	<b>-</b>	<b>35,952</b>
<b>ORGANIZED HAMLETS</b>			
	-	-	-
	-	-	-
	-	-	-
<b>Total Hamlets</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INVESTMENT IN TANGIBLE CAPITAL ASSETS</b>			
Tangible Capital Assets (Schedule 6)	121,355	(342)	121,013
Less: Related Debt	-	-	-
<b>Net Investment in Tangible Capital Assets</b>	<b>121,355</b>	<b>(342)</b>	<b>121,013</b>
<b>Other</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Accumulated Surplus</b>	<b>182,212</b>	<b>5,202</b>	<b>187,414</b>

**Resort Village of Big Shell  
Schedule of Mill Rates and Assessments  
For the Year Ended December 31, 2013**

**Schedule 9**

	PROPERTY CLASS							Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)		
<b>Taxable Assessment</b>	-	-	-	21,978,110	-	-	-	21,978,110
<b>Regional Park Assessment</b>								
<b>Total Assessment</b>								
<b>Mill Rate Factor(s)</b>								<b>21,978,110</b>
<b>Total Base/Minimum Tax (generated for each property class)</b>								
<b>Total Municipal Tax Levy (include base and/or minimum tax and special levies)</b>				51,920				51,920
				51,922				51,922

**MILL RATES:**

	MILLS
<b>Average Municipal*</b>	2.3624
<b>Average School*</b>	5.0325
<b>Potash Mill Rate</b>	-
<b>Uniform Municipal Mill Rate</b>	-

\* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority.)

Resort Village of Big Shell  
 Schedule of Council Remuneration  
 For the Year Ended December 31, 2013

Schedule 10

Name	Remuneration	Reimbursed Costs	Total
Dewaine Bidaux	700	128	828
Don Epp	900	99	999
Wayne Hiebert	900	933	1,833
Jim Wilkie	1,000	45	1,045
John Woytowich	500	-	500
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	4,000	1,205	5,205