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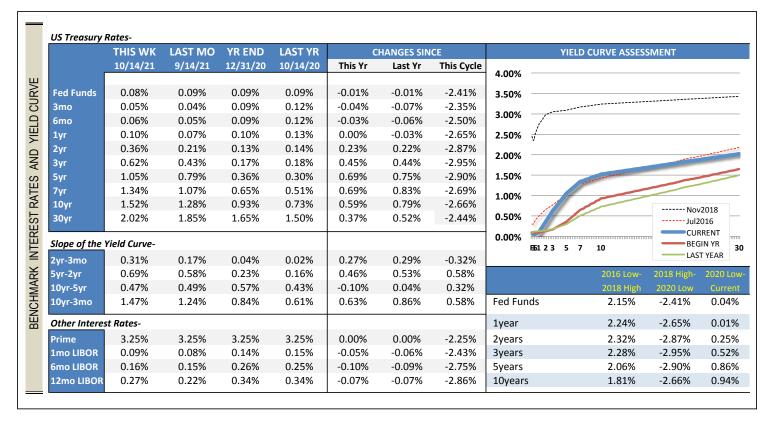
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15 October 2021



INFLATION SOARS TO HIGHEST RATE IN 13 YEARS; STEEPEST YIELD CURVE IN 5 YEARS

Inflation surged with an annual rate of 5.4% in September, marking the highest rate in the past 13 years, according to the latest report released Wednesday from the U.S. Bureau of Labor Statistics (BLS).

The Consumer Price Index (CPI), which is the U.S. measure of inflation, for all urban consumers spiked due to a surge in energy prices and marked the largest annual increase since July 2008, the data showed. On a monthly basis, the CPI rose by 0.4%, up from the 0.3% increase in August.

Energy prices saw a 1.3% increase in September and a 24.8% spike from last year, the report showed. Prices for other items also increased, such as the indexes for food and shelter, which rose 0.9% and 1.2%, respectively. But on an annual basis, the food index increased just 4.6%. Additionally, the gasoline components rose by 1.2% in September and 42.1% over the past year.

ECONOMIC UPDATE

If that wasn't bad enough, producers prices are increasing at a 8.6% annualized pace. The difference to consumer prices indicates that producers are unable to pass on their higher costs in fear of stymying very volatile consumer demand. This will continue to be the lynchpin to future interest rate and monetary policy for the future.

Key Economic Indicators	s for Banks, T	hrifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q2-3rd	6.7%	6.3%
GDP - YTD	Annl	Q2-3rd	6.5%	6.3%
Consumer Spending	QoQ	Q2-3rd	12.0%	11.4%
Consumer Spending	Annl	Q2-3rd	11.7%	11.4%
Unemployment Consumer Inflation	Mo YoY	September September	4.8% 5.4%	5.2% 5.3%
Core Inflation	YoY	September	4.0%	4.0%
Consumer Credit	Annual	August	4.0%	4.8%
Retail Sales	YoY	September	20.2%	20.9%
Vehicle Sales	Annl (Mil)	September	12.6	13.5
Home Sales	Annl (Mil)	August	6.588	6.666
Home Prices	YoY	July	19.7%	18.6%

	THIS WK	YR END	PCT C	HANGES
	10/14/21	12/31/20	YTD	12Mos
DJIA	34,912	30,606	14.1%	23.0%
S&P 500	4,438	3,756	18.2%	28.1%
NASDAQ	14,823	12,888	15.0%	27.4%
Crude Oil	81.31	48.52	67.6%	101.0%
Avg Gasoline	3.27	2.24	45.7%	50.8%
Gold	1,798	1,895	-5.1%	-7.0%



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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	10/14/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	11.00%	0.17%	0.00%	-0.69%	-2.25%	0%	31%
Platinum CC	9.23%	0.13%	0.00%	-1.04%	-2.25%	0%	46%
48mo Veh	2.70%	-0.28%	0.23%	-0.96%	-2.62%	-122%	37%
60mo Veh	2.82%	-0.26%	0.45%	-0.95%	-2.43%	-58%	39%
72mo Veh	3.12%	-0.29%	0.57%	-1.00%	-2.24%	-51%	45%
HE LOC	3.76%	-0.07%	0.00%	-1.80%	-2.25%	0%	80%
10yr HE	4.61%	0.23%	0.69%	-0.91%	-2.26%	33%	40%
15yr FRM	2.68%	-0.16%	0.64%	-1.90%	-1.92%	-25%	99%
30yr FRM	3.20%	0.02%	0.59%	-1.86%	-1.72%	3%	108%
Sh Drafts	0.09%	0.00%	-0.01%	-0.05%	-2.37%	0%	2%
Reg Svgs	0.14%	0.00%	-0.01%	-0.05%	-2.37%	0%	2%
MMkt-10k	0.15%	-0.04%	-0.01%	-0.33%	-2.37%	400%	14%
MMkt-50k	0.22%	-0.05%	-0.01%	-0.43%	-2.37%	500%	18%
6mo CD	0.24%	-0.06%	-0.03%	-0.79%	-2.46%	200%	32%
1yr CD	0.35%	-0.09%	0.00%	-1.16%	-2.64%	0%	44%
2yr CD	0.46%	-0.11%	0.23%	-1.39%	-2.62%	-48%	53%
3yr CD	0.57%	-0.10%	0.45%	-1.49%	-2.43%	-22%	61%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

STRATEGICALLY FOR CREDIT UNIONS

The pace of inflation will cause Federal Reserve policy-makers to abandon their current monetary policy forecast and raise their overnight benchmark rate sooner.

It has also increased the steepness of the treasury yield curve to its highest in 5 years. The steeper the treasury yield curve, the stronger the expected influence on short-term yields - the shift being dependent on where the prevailing environment is in the rate cycle.

However, any pending increase in overnight or treasury benchmarks may not have a corresponding impact on mortgage and consumer loan rates. This is indicated most recently by the change in pricing spreads. Since the first of the year, 30-year mortgage rates have increased only 2 bps yet its benchmark treasury rate has increased 60 bps. This represents a 58bp drop in its pricing spread - the value that institutions received taking on the credit risk.

This is also reflected in vehicle loan rates where average rates have dropped 25bps but its treasury benchmark has increased 45bps - a 70bp narrowing its price spread - and its relative value.

The pricing spead for vehicle loans continues to be impacted by larger credit unions (\$500M+) desperate attempt to recover historical levels of principal runoff from their books. This, combined with volatile consumer demand, has artificially keep market rates well below appropriate levels. It has also impacted competitive measures for small market credit unions and those under \$500M in assets, 87% of total credit unions.

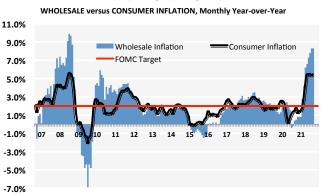
ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Projected	Previous
Consumer Inflation (Sep, YoY)	5.4%	5.3%	5.3%
Wholesale Inflation (Sep, YoY)	8.6%	8.5%	8.3%
Retail Sales (Sep, YoY)	13.9%	13.9%	15.4%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Industrial Production (Sep, YoY)	5.9%	5.7%
Existing Home Sale (Sep, Annld)	5.95M	5.88M
Leading Indicators (Sep, MoM)	0.5%	0.9%



INFLATION PROFILE



^{*}Since Nov 2018





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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Sep 13	14 Cons Inflation 5.3%	15 Ind Production 5.9% Capacity Util 76.4%	Jobless Claims 332k Cont'd Claims 2.67M Retail Sales +0.7%	17	18
20	21	22 Exist Home Sales 5.88M FOMC Announcement	Jobless Claims 351k Cont'd Claims 2.85M Leading Indicators 0.9%	24 New Home Sales 740k	25
27	Home Prices 19.9% Cons Confidence 109.3	29	Jobless Claims 362k Cont'd Claims 2.8M GDP (Q2-3rd) 6.7%	October 1 Personal Income +0.2% Personal Spdg +0.8% Construction Spdg +0%	2
4 Vehicle Sales 12.6M	5	6	7 Jobless Claims 326k Cont'd Claims 2.71M Consumer Credit 4.0%	8 Unemployment 4.8% Nonfarm Payrolls 194k Private Payrolls 317k	9
11 COLUMBUS DAY HOLIDAY	12	13 Consumer Inflation 5.4% FOMC Minutes	Jobless Claims 293k Cont'd Claims 2.59M Whlsale Inflation 8.6%	15 Retail Sales 13.9%	16
18 Industrial Production Capacity Utilization	19	20	Jobless Claims Cont'd Claims Existing Home Sales Leading Indicators	22	23
25	Home Prices Consumer Confidence New Home Sales	27 Durable Goods	Jobless Claims Cont'd Claims GDP (Q3-1st)	Personal Income Personal Spending	30
Nov 1 Vehicle Sales	2	3 FOMC Announcement	Jobless Claims Cont'd Claims GDP (Q3-1st)	5 Unemployment Nonfarm Payrolls Private Payrolls Consumer Credit	6
8	9 Wholesale Inflation	10 Consumer Inflation Jobless Claims Cont'd Claims	11 VETERANS DAY HOLIDAY	12	13





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		2020			202				20		
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ECONOMIC OUTLOOK											
Economic Growth-											
GDP - (QoQ)	-31.4%	33.1%	4.1%	6.3%	6.7%	6.2%	6.0%	4.6%	2.7%	2.5%	2.2%
GDP - (YTD)	-18.2%	-1.1%	0.2%	6.3%	6.5%	6.4%	6.3%	4.6%	3.7%	3.3%	3.0%
Consumer Spending - (QoQ)	-33.2%	40.7%	2.3%	11.4%	12.0%	1.8%	4.0%	2.2%	2.5%	2.3%	2.2%
Consumer Spending - (YTD)	-20.1%	0.2%	0.8%	11.4%	11.7%	8.4%	7.3%	2.2%	2.4%	2.3%	2.3%
			4.20/	4.20/	2.00/	2.40/	2.40/	0.00/	2.00/		2.00/
Government Spending - (QoQ)	2.5%	-4.9% 0.4%	-1.2%	4.2%	-2.0% 1.1%	2.1%	3.1%	0.9%	2.9%	5.2%	3.8%
Government Spending - (YTD)	1.9%	-0.4%	-0.6%	4.2%	1.1%	1.4%	1.9%	0.9%	1.9%	3.0%	3.2%
Consumer Wealth-											
Unemployment Rate	13.0%	8.8%	6.7%	6.2%	5.9%	4.8%	4.5%	4.4%	4.2%	3.9%	3.8%
Consumer Inflation	0.4%	1.2%	1.4%	1.9%	4.8%	5.4%	4.9%	4.2%	2.8%	2.2%	2.4%
Home Prices	4.4%	5.9%	9.7%	10.8%	15.2%	19.7%	16.5%	16.3%	16.0%	15.7%	15.5%
SINGLE FAMILY HOME & VEHI	CLE LOAN N	// ARKETS									
SINGLE FAMILY HOME & VEHI	CLE LOAN N	MARKETS									
Consumer Demand- Total Home Sales (Mil)	5.016	7.100	7.650	7.199	6.588	6.857	7.193	7.277	7.528	7.614	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.880	6.073	6.326	6.358	6.537	6.577	6.576
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016	7.100									6.576
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.880	6.073	6.326	6.358	6.537	6.577	6.576 1.079
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	5.016 4.313 0.708	7.100 6.137 0.973	6.777 0.926	6.303 0.896	5.880 0.708	6.073 0.784	6.326 0.867	6.358 0.919	6.537 0.991	6.577 1.037	6.576 1.079 1.569
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	5.016 4.313 0.708 3.052	7.100 6.137 0.973 3.497	6.777 0.926 3.578	6.303 0.896 3.146	5.880 0.708 3.116	6.073 0.784 2.486	6.326 0.867 1.706	6.358 0.919 1.395	6.537 0.991 1.732	6.577 1.037 1.676	7.655 6.576 1.079 1.569 1.187 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	5.016 4.313 0.708 3.052 1.203	7.100 6.137 0.973 3.497 1.427	6.777 0.926 3.578 1.343	6.303 0.896 3.146 0.974	5.880 0.708 3.116 1.428	6.073 0.784 2.486 1.253	6.326 0.867 1.706 1.248	6.358 0.919 1.395 1.002	6.537 0.991 1.732 1.329	6.577 1.037 1.676 1.277	1.569 1.187 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	5.016 4.313 0.708 3.052 1.203 1.848	7.100 6.137 0.973 3.497 1.427 2.070	6.777 0.926 3.578 1.343 2.235	6.303 0.896 3.146 0.974 2.172	5.880 0.708 3.116 1.428 2.044	6.073 0.784 2.486 1.253 1.233	6.326 0.867 1.706 1.248 0.457	6.358 0.919 1.395 1.002 0.393	6.537 0.991 1.732 1.329 0.402	6.577 1.037 1.676 1.277 0.399	6.576 1.079 1.569 1.187
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.880 0.708 3.116 1.428 2.044 66%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.880 0.708 3.116 1.428 2.044 66%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.187 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.187 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.187 0.383 24% 13.5
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Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.188 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9%	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.187 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST Market Rates- Eyr Vehicle Loan Rate	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5% 1.4%	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9%	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.187 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST Market Rates-	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.303 0.896 3.146 0.974 2.172 69% 16.7 3.3% 0.1% 0.3% 1.3%	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5% 1.4%	6.073 0.784 2.486 1.253 1.233 50% 12.5 3.3% 0.1% 0.6% 1.5%	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9% 2.0%	6.537 0.991 1.732 1.329 0.402 23% 10.7 3.5% 0.5% 1.0% 2.1%	6.577 1.037 1.676 1.277 0.399 24% 11.2 4.0% 0.8% 1.0% 2.3%	6.576 1.079 1.569 1.187 0.383 24% 13.5





Business & Industry Consulting

Market Analysis

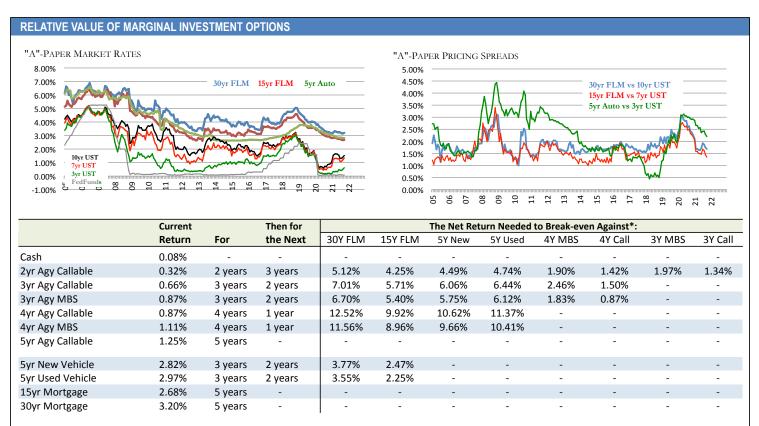
Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	0.81%	1.22%	0.83%	1.09%
Regular Savings	0.14%	1 year	2 years	0.79%	1.19%	0.78%	1.04%
Money Market	0.15%	1 year	2 years	0.78%	1.19%	0.77%	1.03%
FHLB Overnight	0.26%	1 year	2 years	0.73%	1.13%	0.66%	0.92%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	0.64%	-0.17%	-0.07%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.64%	0.96%	0.53%	0.71%
6mo FHLB Term	0.27%	6 mos	2.5 yrs	0.63%	0.95%	0.52%	0.70%
6mo Catalyst Term	0.36%	6 mos	2.5 yrs	0.61%	0.94%	0.49%	0.67%
1yr Term CD	0.35%	1 year	2 years	0.68%	1.09%	0.57%	0.83%
1yr FHLB Term	0.31%	1 year	2 years	0.70%	1.11%	0.61%	0.87%
2yr Term CD	0.46%	2 years	1 year	0.79%	1.60%	-	-
2yr FHLB Term	0.59%	2 years	1 year	0.53%	1.34%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	0.84%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



RESOURCESTM

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	344	762	1,511	694	1,081	677	5,068	1,106	2,617	3,311	4,392
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.7	\$72.1	\$224.8	\$2,382.5	\$384.7	\$4.1	\$16.6	\$28.2	\$76.6
Pct of Credit Unions	7%	15%	30%	14%	21%	13%	100%	22%	52%	65%	87%
Pct of Industry Assets	0%	0%	2%	3%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-3.4%	-21.0%	-6.8%	5.3%	9.3%	26.4%	22.8%	-19.8%	-8.2%	-1.1%	6.4%
Total Loans	-24.4%	-41.6%	-30.9%	-19.1%	-16.4%	4.7%	1.0%	-40.5%	-31.9%	-24.8%	-18.5%
Total Shares	-1.2%	-15.8%	-3.7%	7.2%	10.9%	26.3%	23.0%	-14.9%	-4.9%	1.5%	8.3%
Net Worth	-9.7%	-33.2%	-23.0%	-11.0%	-8.3%	15.3%	10.3%	-31.4%	-24.1%	-17.5%	-11.1%
BALANCE SHEET ALLOCATION								1			
Net Worth-to-Total Assets	17.9%	15.0%	11.6%	10.9%	10.0%	9.9%	10.0%	15.2%	12.0%	11.4%	10.4%
Cash & Inv-to-Total Assets	60%	56%	54%	48%	40%	35%	36%	56%	54%	51%	43%
Loans-to-Total Assets	39%	43%	43%	48%	56%	61%	60%	43%	43%	46%	53%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	51%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	46%	53%	52%	7%	27%	34%	43%
REL-to-Net Worth Indirect-to-Total Loans	1% 0%	20% 0%	110% 4%	176% 10%	258% 17%	328% 21%	309% 20%	18% 0%	98% 4%	138% 7%	221% 15%
Loans-to-Total Shares	48%	51%	49%	54%	63%	71%	69%	51%	49%	52%	60%
Chkg & Svgs-to-Total Shares	88%	84%	77%	72%	65%	61%	56%	85%	78%	75%	68%
Nonterm-to-Total Shares	88%	86%	84%	82%	80%	84%	78%	86%	84%	83%	81%
Term CDs-to-Total Shares	5%	10%	11%	12%	14%	16%	16%	10%	11%	11%	13%
Short-term Funding Ratio	52.7%	41.2%	34.8%	29.8%	23.6%	19.2%	20.4%	35.4%	32.4%	26.1%	20.5%
Net Long-term Asset Ratio	2.8%	7.3%	17.9%	24.3%	31.5%	37.6%	36.0%	16.8%	20.8%	28.4%	35.9%
LOAN QUALITY											
Loan Delinquency Ratio	2.65%	1.23%	0.73%	0.55%	0.45%	0.45%	0.46%	0.78%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.22%	0.39%	0.25%	0.23%	0.22%	0.33%	0.32%	0.26%	0.25%	0.23%	0.31%
"Misery" Index	2.87%	1.62%	0.98%	0.78%	0.67%	0.78%	0.78%	1.04%	0.90%	0.73%	0.77%
RE Loan Delinquency	0.00%	1.72%	0.69%	0.47%	0.39%	0.45%	0.42%	1.71%	0.72%	0.56%	0.42%
Vehicle Loan Delinquency	2.08%	1.08%	0.65%	0.49%	0.40%	0.32%	0.35%	1.14%	0.71%	0.60%	0.46%
Direct Loans	2.08%	1.08%	0.62%	0.48%	0.34%	0.22%	0.30%	1.14%	0.70%	0.59%	0.44%
Indirect Loans	0.00%	0.84%	0.95%	0.53%	0.47%	0.37%	0.38%	0.84%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.14%	1.48%	0.89%	0.82%	0.78%	1.15%	1.09%	1.58%	0.96%	0.88%	0.80%
Current Loss Exposure	1.26%	0.60%	0.39%	0.30%	0.27%	0.24%	0.25%	0.64%	0.42%	0.35%	0.29%
EARNINGS											
Gross Asset Yield	3.17%	2.97%	2.74%	2.81%	2.87%	3.09%	3.04%	2.98%	2.76%	2.79%	2.85%
Cost of Funds	0.38%	0.29%	0.27%	0.28%	0.34%	0.51%	0.48%	0.30%	0.27%	0.28%	0.32%
Gross Interest Margin	2.79%	2.67%	2.47%	2.53%	2.53%	2.58%	2.57%	2.68%	2.49%	2.51%	2.52%
Provision Expense	0.10%	0.17%	0.07%	0.08%	0.08%	0.17%	0.15%	0.17%	0.08%	0.08%	0.08%
Net Interest Margin	2.69%	2.50%	2.40%	2.46%	2.45%	2.41%	2.41%	2.51%	2.41%	2.44%	2.44%
Non-Interest Income	0.46%	0.49%	0.80%	1.06%	1.25%	1.31%	1.28%	0.48%	0.76%	0.92%	1.15%
Non-Interest Expense	3.84%	3.15%	2.98%	3.08%	3.14%	2.68%	2.76%	3.20%	3.00%	3.04%	3.11%
Net Operating Expense	3.38%	2.66%	2.18%	2.02%	1.89%	1.37%	1.48%	2.71%	2.24%	2.12%	1.96%
Net Operating Return Non-recurring Inc(Exp)	- 0.70% 0.08%	-0.16% 0.02%	0.22% 0.02%	0.44% 0.02%	0.56% 0.01%	1.04% 0.03%	0.94% 0.03%	- 0.20% 0.03%	0.18% 0.02%	0.31% 0.02%	0.49% 0.02%
Net Income	-0.62%	-0.14%	0.02%	0.02%	0.57%	1.06%	0.03%	-0.17%	0.02%	0.02%	0.02%
rect meome	-0.02/0	-0.14/0	U.Z+/0	0.43/0	0.37/0	1.00/0	0.57/0	-0.17/0	0.13/0	0.33/0	0.30/0
Return on Net Worth	-3.9%	-1.1%	1.9%	3.9%	5.5%	10.3%	9.2%	-1.3%	1.4%	2.7%	4.6%



RESOURCES[™]

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
		-						-	-	-	
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,286	\$6,974	\$6,206	\$8,124	\$12,400	\$17,871	\$16,163	\$6,872	\$6,277	\$7,300	\$11,15
Avg Loan Rate	6.91%	5.80%	5.14%	4.90%	4.52%	4.49%	4.52%	5.87%	5.22%	5.04%	4.65%
Avg Loan Yield, net	6.66%	5.41%	5.00%	4.75%	4.38%	4.23%	4.27%	5.49%	5.05%	4.88%	4.51%
Avg Louir Held, Het	0.0070	3.41/0	3.0070	4.7370	4.50/0	4.23/0	4.2770	3.4370	3.0370	4.0070	7.51/0
Avg Share Balance	\$2,600	\$5,369	\$8,906	\$10,261	\$11,819	\$14,160	\$13,471	\$5,015	\$8,258	\$9,227	\$10,96
Avg Share Rate	0.47%	0.35%	0.31%	0.32%	0.39%	0.59%	0.55%	0.36%	0.31%	0.32%	0.37%
Non-Member Deposit Ratio	1.1%	1.0%	0.7%	0.7%	0.6%	0.7%	0.7%	1.0%	0.7%	0.7%	0.6%
Net Operating Profitability-											
Earning Asset/Funding	122%	117%	110%	109%	107%	111%	110%	117%	111%	110%	108%
Fee Inc-to-Total Revenue	13%	14%	23%	27%	30%	30%	30%	14%	22%	25%	29%
Net Operating Return per FTE											
Interest Income per FTE	\$36,900	\$78,904	\$116,532	\$126,607	\$131,072	\$200,703	\$183,246	\$72,955	\$109,035	\$117,793	\$127.13
Avg Interest & Prov per FTE	\$5,609	\$12,420	\$116,332	\$126,607	\$131,072	\$44,029	\$37,868	\$12,955	\$109,035	\$117,793	\$127,13
Net Interest Income per FTE				\$110,501		\$156,674					•
Net interest income per FTE	\$31,292	\$66,484	\$102,199		\$111,767		\$145,379	\$61,500	\$95,197	\$102,824	
Non-Interest Income per FTE	\$5,314	\$12,907	\$33,921	\$47,595	\$56,890	\$85,095	\$77,129	\$11,832	\$30,121	\$38,830	\$51,53
Avg Ops Expense per FTE	\$44,723	\$83,775	\$126,739	\$138,515	\$143,210	\$174,374	\$165,932	\$78,244	\$118,396	\$128,423	
Net Op Expense per FTE	\$39,410	\$70,868	\$92,817	\$90,920	\$86,320	\$89,278	\$88,803	\$66,412	\$88,275	\$89,593	\$87,29
Avg Net Op Return per FTE	\$ (8,118)	\$ (4,384)	\$ 9,382	\$ 19,581	\$ 25,447	\$ 67,396	\$56,576	\$ (4,912)	\$ 6,923	\$ 13,231	\$21,82
	7 (0,110)	7 (-,,55-,									7-1,0-
o	7 (0,110)	\$ (1,501)		<u> </u>		, - ,	<u> </u>				V 22,02
			,	•		, , , , , , ,	• •	,		•	411,01.
Revenue/Operating Expense Revenue-					7	, , , , , , ,	. ,				<u> </u>
Revenue/Operating Expense			\$150,453	\$174,203	\$187,963	\$285,799	\$260,376	\$84,787	\$139,157	\$156,623	
Revenue/Operating Expense	e Assessme \$42,214	\$91,811	\$150,453	\$174,203	\$187,963	\$285,799	\$260,376			\$156,623	\$178,67
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio	e Assessme	nt						\$84,787	\$139,157 3.53%		
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	e Assessme \$42,214 3.62%	\$91,811 3.45%	\$150,453 3.54%	\$174,203 3.87%	\$187,963 4.12%	\$285,799	\$260,376 4.32%	3.46%	3.53%	\$156,623 3.71%	\$178,67 4.00%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$42,214 3.62% \$20,664	\$91,811 3.45% \$44,323	\$150,453 3.54% \$61,285	\$174,203 3.87% \$66,670	\$187,963 4.12% \$73,118	\$285,799 4.39% \$93,801	\$260,376 4.32% \$88,125	\$40,972	3.53% \$57,790	\$156,623 3.71% \$62,216	\$178,67 4.00% \$69,88
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$42,214 3.62% \$20,664 1.77%	\$91,811 3.45% \$44,323 1.67%	\$150,453 3.54% \$61,285 1.44%	\$174,203 3.87% \$66,670 1.48%	\$187,963 4.12% \$73,118 1.60%	\$285,799 4.39% \$93,801 1.44%	\$260,376 4.32% \$88,125 1.46%	\$40,972 1.67%	\$57,790 1.46%	\$156,623 3.71% \$62,216 1.47%	\$178,67 4.00% \$69,88 1.57%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$42,214 3.62% \$20,664	\$91,811 3.45% \$44,323	\$150,453 3.54% \$61,285	\$174,203 3.87% \$66,670	\$187,963 4.12% \$73,118	\$285,799 4.39% \$93,801	\$260,376 4.32% \$88,125	\$40,972	3.53% \$57,790	\$156,623 3.71% \$62,216	\$178,67 4.00% \$69,88
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$42,214 3.62% \$20,664 1.77%	\$91,811 3.45% \$44,323 1.67%	\$150,453 3.54% \$61,285 1.44%	\$174,203 3.87% \$66,670 1.48%	\$187,963 4.12% \$73,118 1.60%	\$285,799 4.39% \$93,801 1.44%	\$260,376 4.32% \$88,125 1.46%	\$40,972 1.67%	\$57,790 1.46%	\$156,623 3.71% \$62,216 1.47%	\$178,65 4.00% \$69,88 1.57%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$42,214 3.62% \$20,664 1.77% 46% 2.17	\$91,811 3.45% \$44,323 1.67% 53% 0.79	\$150,453 3.54% \$61,285 1.44% 48% 0.41	\$174,203 3.87% \$66,670 1.48% 48%	\$187,963 4.12% \$73,118 1.60% 51% 0.29	\$285,799 4.39% \$93,801 1.44% 54% 0.18	\$260,376 4.32% \$88,125 1.46% 53% 0.21	\$40,972 1.67% 52% 0.87	\$57,790 1.46% 49% 0.45	\$156,623 3.71% \$62,216 1.47% 48%	\$178,6: 4.00% \$69,88 1.57% 50% 0.31
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$42,214 3.62% \$20,664 1.77% 46%	\$91,811 3.45% \$44,323 1.67% 53%	\$150,453 3.54% \$61,285 1.44% 48%	\$174,203 3.87% \$66,670 1.48% 48% 0.34	\$187,963 4.12% \$73,118 1.60% 51%	\$285,799 4.39% \$93,801 1.44% 54%	\$260,376 4.32% \$88,125 1.46% 53%	\$40,972 1.67% 52%	\$57,790 1.46% 49%	\$156,623 3.71% \$62,216 1.47% 48% 0.38	\$178,6: 4.00% \$69,88 1.57% 50% 0.31
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6%	\$40,972 1.67% 52% 0.87 1,914 51%	\$57,790 1.46% 49% 0.45 11,123 23%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17%	\$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$178,6° 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits Per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp Per FTE - Occupancy & Ops Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81%	\$178,6° 4.00% \$69,88 1.57% 50% 0.31 74,80° 10% \$36,09 0.81%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Ops Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Ops Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,6° 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Ops Expense Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs Borrower-to-Members	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21% 3.7% 362 24%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24% 3.8% 414 65%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Patio	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%