## CREDIT UNION PRER STATS

NCUA Q3-2022
<\$2M $\quad \$ 2-10 \mathrm{M} \quad \$ 10-\$ 50 \mathrm{M} \quad \$ 50-100 \mathrm{M}$ \$100-500M $\quad \$ 500 \mathrm{M}+$
TOTAL
<10M
<\$50M < $\$ 100 \mathrm{M}$
< $\$ 500 \mathrm{M}$

| DEMOGRAPHICS |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. of Credit Unions | 301 | 674 | 1,379 | 675 | 1,076 | 708 | 4,813 | 975 | 2,354 | 3,029 | 4,105 |
| Avg Asset Size (\$Mil) | \$0.912 | \$5.6 | \$26.1 | \$72.9 | \$226.7 | \$2,566.6 | \$446.8 | \$4.2 | \$17.0 | \$29.5 | \$81.2 |
| Pct of Credit Unions | 6\% | 14\% | 29\% | 14\% | 22\% | 15\% | 100\% | 20\% | 49\% | 63\% | 85\% |
| Pct of Industry Assets | 0.0\% | 0.2\% | 2\% | 2\% | 11\% | 85\% | 100\% | 0\% | 2\% | 4\% | 15\% |
| GROWTH RATES |  |  |  |  |  |  |  |  |  |  |  |
| Total Assets | -9.2\% | -7.0\% | -5.5\% | -0.9\% | -1.2\% | 7.3\% | 5.8\% | -7.2\% | -5.7\% | -3.1\% | -1.7\% |
| Total Loans | -3.9\% | -0.2\% | 2.2\% | 6.9\% | 10.3\% | 23.6\% | 21.5\% | -0.4\% | 1.9\% | 4.8\% | 9.0\% |
| - Direct Loans | -3.9\% | -0.3\% | 1.2\% | 5.6\% | 7.3\% | 20.6\% | 18.3\% | -0.5\% | 1.0\% | 3.6\% | 6.4\% |
| - Indirect Loans | - | 8.1\% | 27.9\% | 18.2\% | 25.5\% | 34.8\% | 33.8\% | 8.1\% | 27.3\% | 20.0\% | 24.8\% |
| Total Shares | -7.0\% | -6.0\% | -4.9\% | -0.5\% | -0.5\% | 5.7\% | 4.6\% | -6.0\% | -5.0\% | -2.6\% | -1.0\% |
| - Checking \& Savings | -8.3\% | -6.4\% | -4.5\% | 1.2\% | 0.6\% | 7.4\% | 5.9\% | -6.5\% | -4.7\% | -1.6\% | -0.1\% |
| Net Worth | -9.3\% | -5.2\% | -3.5\% | 2.1\% | 3.1\% | 11.9\% | 10.3\% | -5.6\% | -3.8\% | -0.7\% | 2.0\% |


| BALANCE SHEET ALLOCATION |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Worth Ratio | 17.9\% | 15.5\% | 11.9\% | 11.3\% | 10.6\% | 10.5\% | 10.6\% | 15.7\% | 12.3\% | 11.8\% | 10.9\% |
| Cash \& Inv-to-Assets Loans-to-Total Assets | $\begin{aligned} & 58 \% \\ & 41 \% \end{aligned}$ | $\begin{aligned} & 53 \% \\ & 45 \% \end{aligned}$ | $\begin{aligned} & 51 \% \\ & 46 \% \end{aligned}$ | $\begin{aligned} & 44 \% \\ & 52 \% \end{aligned}$ | $\begin{aligned} & 33 \% \\ & 61 \% \end{aligned}$ | $\begin{aligned} & 26 \% \\ & 70 \% \end{aligned}$ | $\begin{aligned} & 28 \% \\ & 68 \% \end{aligned}$ | $\begin{aligned} & 54 \% \\ & 45 \% \end{aligned}$ | $\begin{aligned} & 51 \% \\ & 46 \% \end{aligned}$ | $\begin{aligned} & 47 \% \\ & 49 \% \end{aligned}$ | $\begin{aligned} & 37 \% \\ & 58 \% \end{aligned}$ |
| Vehicle-to-Total Loans RELoans-to-Total Loans RELoans-to-Net Worth Indirect-to-Total Loans | $\begin{aligned} & 46 \% \\ & 1 \% \\ & 3 \% \\ & 0 \% \end{aligned}$ | $\begin{aligned} & 66 \% \\ & 6 \% \\ & 18 \% \\ & 1 \% \end{aligned}$ | $\begin{gathered} 51 \% \\ 29 \% \\ 111 \% \\ 4 \% \end{gathered}$ | $\begin{gathered} 44 \% \\ 40 \% \\ 183 \% \\ 11 \% \end{gathered}$ | $\begin{gathered} 39 \% \\ 47 \% \\ 271 \% \\ 18 \% \end{gathered}$ | $\begin{gathered} 31 \% \\ 54 \% \\ 354 \% \\ 23 \% \end{gathered}$ | $\begin{gathered} 32 \% \\ 52 \% \\ 335 \% \\ 22 \% \end{gathered}$ | $\begin{aligned} & 65 \% \\ & 6 \% \\ & 17 \% \\ & 1 \% \end{aligned}$ | $\begin{gathered} 53 \% \\ 26 \% \\ 99 \% \\ 4 \% \end{gathered}$ | $\begin{gathered} 47 \% \\ 34 \% \\ 143 \% \\ 8 \% \end{gathered}$ | $\begin{gathered} 41 \% \\ 44 \% \\ 234 \% \\ 16 \% \end{gathered}$ |
| Loans-to-Shares <br> Checking \& Savings-to-Total Shares Pct of Non-term-Shares <br> Term CDs-to-Total Shares | $\begin{gathered} 51 \% \\ 93 \% \\ 93 \% \\ 5 \% \end{gathered}$ | $\begin{gathered} 54 \% \\ 86 \% \\ 87 \% \\ 9 \% \end{gathered}$ | $\begin{gathered} 53 \% \\ 78 \% \\ 85 \% \\ 9 \% \end{gathered}$ | $\begin{aligned} & 59 \% \\ & 74 \% \\ & 84 \% \\ & 10 \% \end{aligned}$ | $\begin{aligned} & 69 \% \\ & 67 \% \\ & 82 \% \\ & 12 \% \end{aligned}$ | $\begin{aligned} & 81 \% \\ & 55 \% \\ & 79 \% \\ & 14 \% \end{aligned}$ | $\begin{aligned} & 78 \% \\ & 57 \% \\ & 80 \% \\ & 14 \% \end{aligned}$ | $\begin{gathered} 54 \% \\ 86 \% \\ 88 \% \\ 9 \% \end{gathered}$ | $\begin{aligned} & 53 \% \\ & 79 \% \\ & 86 \% \\ & 9 \% \end{aligned}$ | $\begin{gathered} 56 \% \\ 76 \% \\ 85 \% \\ 9 \% \end{gathered}$ | $\begin{aligned} & 66 \% \\ & 69 \% \\ & 83 \% \\ & 11 \% \end{aligned}$ |
| Liquidity Ratio ST Funding Ratio Net Long Term Assets Ratio | $\begin{aligned} & 50.0 \% \\ & 47.0 \% \\ & 4.0 \% \end{aligned}$ | $\begin{gathered} 44.3 \% \\ 32.8 \% \\ 9.7 \% \end{gathered}$ | $\begin{aligned} & 38.3 \% \\ & 24.6 \% \\ & 22.5 \% \end{aligned}$ | $\begin{aligned} & 27.9 \% \\ & 19.7 \% \\ & 29.5 \% \end{aligned}$ | $\begin{aligned} & 14.1 \% \\ & 13.7 \% \\ & 36.0 \% \end{aligned}$ | $\begin{gathered} 7.1 \% \\ 10.4 \% \\ 40.6 \% \end{gathered}$ | $\begin{aligned} & 9.0 \% \\ & 11.3 \% \\ & 39.5 \% \end{aligned}$ | $\begin{aligned} & 44.6 \% \\ & 25.3 \% \\ & 21.2 \% \end{aligned}$ | $\begin{aligned} & 38.9 \% \\ & 22.3 \% \\ & 25.7 \% \end{aligned}$ | $\begin{aligned} & 32.8 \% \\ & 16.0 \% \\ & 33.2 \% \end{aligned}$ | $\begin{aligned} & 19.2 \% \\ & 11.3 \% \\ & 39.4 \% \end{aligned}$ |
| LOAN QUALTTY AND ADEQUACY OF RESERVES |  |  |  |  |  |  |  |  |  |  |  |
| Loan Delinquency Rate Net Charge-off Rate "Misery" Index | $\begin{aligned} & 3.20 \% \\ & 0.54 \% \\ & 3.74 \% \end{aligned}$ | $\begin{aligned} & 1.38 \% \\ & 0.41 \% \\ & 1.79 \% \end{aligned}$ | $\begin{aligned} & 0.83 \% \\ & 0.21 \% \\ & 1.04 \% \end{aligned}$ | $\begin{aligned} & 0.62 \% \\ & 0.22 \% \\ & 0.84 \% \end{aligned}$ | $\begin{aligned} & 0.49 \% \\ & 0.19 \% \\ & 0.68 \% \end{aligned}$ | $\begin{aligned} & 0.53 \% \\ & 0.32 \% \\ & 0.85 \% \end{aligned}$ | $\begin{aligned} & 0.53 \% \\ & 0.30 \% \\ & 0.83 \% \end{aligned}$ | $\begin{aligned} & 0.88 \% \\ & 0.23 \% \\ & 1.11 \% \end{aligned}$ | $\begin{aligned} & 0.73 \% \\ & 0.22 \% \\ & 0.96 \% \end{aligned}$ | $\begin{aligned} & 0.55 \% \\ & 0.20 \% \\ & 0.74 \% \end{aligned}$ | $\begin{aligned} & 0.53 \% \\ & 0.30 \% \\ & 0.83 \% \end{aligned}$ |
| Core Delinquency Rate Core Net Charge-off Rate Core "Misery" Index | $\begin{aligned} & 3.34 \% \\ & 0.31 \% \\ & 3.66 \% \end{aligned}$ | $\begin{aligned} & 1.12 \% \\ & 0.24 \% \\ & 1.36 \% \end{aligned}$ | $\begin{aligned} & 0.73 \% \\ & 0.19 \% \\ & 0.92 \% \end{aligned}$ | $\begin{aligned} & 0.53 \% \\ & 0.23 \% \\ & 0.76 \% \end{aligned}$ | $\begin{aligned} & 0.41 \% \\ & 0.26 \% \\ & 0.67 \% \end{aligned}$ | $\begin{aligned} & 0.45 \% \\ & 0.51 \% \\ & 0.96 \% \end{aligned}$ | $\begin{aligned} & 0.46 \% \\ & 0.47 \% \\ & 0.93 \% \end{aligned}$ | $\begin{aligned} & 1.21 \% \\ & 0.24 \% \\ & 1.46 \% \end{aligned}$ | $\begin{aligned} & 0.77 \% \\ & 0.20 \% \\ & 0.97 \% \end{aligned}$ | $\begin{aligned} & 0.65 \% \\ & 0.22 \% \\ & 0.86 \% \end{aligned}$ | $\begin{aligned} & 0.46 \% \\ & 0.25 \% \\ & 0.70 \% \end{aligned}$ |
| RE Loan Delinquency | 6.96\% | 1.21\% | 0.72\% | 0.49\% | 0.37\% | 0.39\% | 0.41\% | 1.28\% | 0.73\% | 0.57\% | 0.41\% |
| Vehicle Loan Delinquency <br> - Direct Delinquency <br> - Indirect Delinquency | $\begin{aligned} & 3.28 \% \\ & 3.28 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & 1.10 \% \\ & 1.12 \% \\ & 0.46 \% \end{aligned}$ | $\begin{aligned} & 0.70 \% \\ & 0.62 \% \\ & 1.58 \% \end{aligned}$ | $\begin{aligned} & 0.54 \% \\ & 0.46 \% \\ & 0.77 \% \end{aligned}$ | $\begin{aligned} & 0.45 \% \\ & 0.19 \% \\ & 0.75 \% \end{aligned}$ | $\begin{gathered} 0.41 \% \\ -0.02 \% \\ 0.56 \% \end{gathered}$ | $\begin{aligned} & 0.43 \% \\ & 0.09 \% \\ & 0.58 \% \end{aligned}$ | $\begin{aligned} & 1.20 \% \\ & \text { 1.21\% } \\ & 0.46 \% \end{aligned}$ | $\begin{aligned} & 0.76 \% \\ & 0.69 \% \\ & 1.55 \% \end{aligned}$ | $\begin{aligned} & 0.64 \% \\ & 0.58 \% \\ & 0.93 \% \end{aligned}$ | $\begin{aligned} & 0.50 \% \\ & 0.33 \% \\ & 0.77 \% \end{aligned}$ |
| Loss Allowance Ratio Current Loss Exposure Coverage Ratio (Adequacy of Reserves) | $\begin{gathered} 2.92 \% \\ 1.45 \% \\ 2.0 \end{gathered}$ | $\begin{gathered} 1.26 \% \\ 0.59 \% \\ 2.1 \end{gathered}$ | $\begin{gathered} 0.74 \% \\ 0.41 \% \\ 1.8 \end{gathered}$ | $\begin{gathered} 0.68 \% \\ 0.39 \% \\ 1.8 \end{gathered}$ | $\begin{gathered} 0.60 \% \\ 0.28 \% \\ 2.1 \end{gathered}$ | $\begin{gathered} 0.79 \% \\ 0.33 \% \\ 2.4 \end{gathered}$ | $\begin{gathered} 0.76 \% \\ 0.33 \% \\ 2.3 \end{gathered}$ | $\begin{gathered} 1.36 \% \\ 0.64 \% \\ 2.1 \end{gathered}$ | $\begin{gathered} 0.80 \% \\ 0.44 \% \\ 1.8 \end{gathered}$ | $\begin{gathered} 0.73 \% \\ 0.41 \% \\ 1.8 \end{gathered}$ | $\begin{gathered} 0.63 \% \\ 0.31 \% \\ 2.0 \end{gathered}$ |
| EARNINGS: |  |  |  |  |  |  |  |  |  |  |  |
| Gross Asset Yield Cost of Funds | $\begin{aligned} & 2.95 \% \\ & 0.25 \% \end{aligned}$ | $\begin{aligned} & 2.93 \% \\ & 0.28 \% \end{aligned}$ | 2.70\% 0.21\% | $\begin{aligned} & 2.81 \% \\ & 0.22 \% \end{aligned}$ | $\begin{aligned} & \text { 2.97\% } \\ & \text { 0.27\% } \end{aligned}$ | $\begin{aligned} & 3.26 \% \\ & 0.45 \% \\ & \hline \end{aligned}$ | 3.20\% <br> $0.42 \%$ | 2.93\% $0.28 \%$ | 2.72\% 0.22\% | 2.77\% 0.22\% | 2.91\% $0.26 \%$ |
| Gross Margin | 2.70\% | 2.64\% | 2.49\% | 2.59\% | 2.70\% | 2.81\% | 2.79\% | 2.65\% | 2.50\% | 2.55\% | 2.66\% |
| Provision Expense | 0.22\% | 0.22\% | 0.09\% | 0.11\% | 0.12\% | 0.23\% | 0.21\% | 0.22\% | 0.11\% | 0.11\% | 0.11\% |
| Net Margin | 2.47\% | 2.43\% | 2.40\% | 2.48\% | 2.58\% | 2.58\% | 2.58\% | 2.43\% | 2.40\% | 2.44\% | 2.54\% |
| Non-Interest Income Non-Interest Expense | $\begin{aligned} & 0.42 \% \\ & 3.36 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 0.53 \% \\ & 3.22 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 0.87 \% \\ & 2.97 \% \end{aligned}$ | $\begin{aligned} & 1.11 \% \\ & 3.10 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 1.21 \% \\ & 3.15 \% \end{aligned}$ | $\begin{aligned} & 1.09 \% \\ & 2.75 \% \end{aligned}$ | $\begin{aligned} & 1.10 \% \\ & 2.81 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 0.53 \% \\ & 3.23 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 0.83 \% \\ & 2.99 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 0.99 \% \\ & 3.05 \% \end{aligned}$ | $\begin{aligned} & 1.15 \% \\ & 3.13 \% \end{aligned}$ |
| Net Operating Exp | 2.94\% | 2.69\% | 2.10\% | 1.99\% | 1.94\% | 1.65\% | 1.71\% | 2.71\% | 2.16\% | 2.07\% | 1.98\% |
| Net Operating Return | -0.46\% | -0.26\% | 0.30\% | 0.49\% | 0.64\% | 0.93\% | 0.87\% | -0.28\% | 0.24\% | 0.37\% | 0.57\% |
| Non-recurring Inc(Exp) | 0.53\% | 0.20\% | 0.07\% | 0.07\% | 0.04\% | 0.00\% | 0.01\% | 0.22\% | 0.09\% | 0.08\% | 0.05\% |
| Net Income (ROA) | 0.06\% | -0.06\% | 0.37\% | 0.56\% | 0.68\% | 0.93\% | 0.88\% | -0.05\% | 0.33\% | 0.45\% | 0.62\% |
| Net Op Return on Net Worth | -2.6\% | -1.7\% | 2.5\% | 4.3\% | 6.1\% | 8.9\% | 8.3\% | -1.8\% | 2.0\% | 3.2\% | 5.3\% |


| NCUA Q3-2022 | $<\$ 2 \mathrm{M}$ | $\$ 2-10 \mathrm{M}$ | $\$ 10-\$ 50 \mathrm{M}$ | $\$ 50-100 \mathrm{M}$ | $\$ 100-500 \mathrm{M}$ | $\$ 500 \mathrm{M}+$ | TOTAL | $<10 \mathrm{M}$ | $<\$ 50 \mathrm{M}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | <\$100M $<\mathbf{\$ 5 0 0 \mathrm { M }}$

OPERATING EFFICIENCIES:

| Avg Loan Balance | \$6,337 | \$7,967 | \$3,831 | \$6,547 | \$10,726 | \$19,954 | \$16,989 | \$7,864 | \$4,238 | \$5,558 | \$9,513 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Avg Loan Rate | 6.44\% | 5.68\% | 4.91\% | 4.62\% | 4.33\% | 4.31\% | 4.32\% | 5.72\% | 4.99\% | 4.77\% | 4.43\% |
| Avg Loan Yield, net | 5.88\% | 5.18\% | 4.70\% | 4.39\% | 4.14\% | 3.96\% | 4.00\% | 5.22\% | 4.75\% | 4.55\% | 4.23\% |
| Total Loan Growth YTD-Annl | -3.9\% | -0.2\% | 2.2\% | 6.9\% | 10.3\% | 23.6\% | 21.5\% | -0.4\% | 1.9\% | 4.8\% | 9.0\% |
| Consumer Loan Growth YTD-Annl | -4.4\% | -0.2\% | 3.1\% | 7.3\% | 12.9\% | 23.4\% | 21.2\% | -0.5\% | 2.7\% | 5.1\% | 10.7\% |
| Mortgage Loan Growth YTD-Annl | 53.3\% | -0.3\% | -0.2\% | 6.3\% | 7.4\% | 23.8\% | 21.7\% | -0.1\% | -0.2\% | 4.1\% | 6.8\% |
| Avg Share Balance | \$2,663 | \$5,652 | \$9,373 | \$10,767 | \$12,566 | \$14,347 | \$13,841 | \$5,268 | \$8,711 | \$9,742 | \$11,667 |
| Avg Share Rate | 0.31\% | 0.34\% | 0.24\% | 0.24\% | 0.30\% | 0.52\% | 0.48\% | 0.34\% | 0.25\% | 0.25\% | 0.29\% |
| Non-Member Deposit Ratio | 0.9\% | 0.8\% | 0.6\% | 0.8\% | 0.8\% | 1.0\% | 1.0\% | 0.8\% | 0.7\% | 0.7\% | 0.8\% |
| Total Share Growth YTD-Annl | -8.6\% | -7.1\% | -5.6\% | -0.6\% | -0.5\% | 6.6\% | 5.3\% | -7.2\% | -5.7\% | -2.9\% | -1.2\% |
| Checking \& Savings YTD-Annl | -8.3\% | -6.4\% | -4.5\% | 1.2\% | 0.6\% | 7.4\% | 5.9\% | -6.5\% | -4.7\% | -1.6\% | -0.1\% |
| Net Operating Profitability- |  |  |  |  |  |  |  |  |  |  |  |
| Earning Asset/Funding | 123\% | 117\% | 111\% | 108\% | 106\% | 111\% | 111\% | 118\% | 111\% | 110\% | 107\% |
| Non-Interest Inc-to-Total Revenue | 13\% | 15\% | 24\% | 28\% | 29\% | 25\% | 26\% | 15\% | 23\% | 26\% | 28\% |
| Net Operating Return per FTE |  |  |  |  |  |  |  |  |  |  |  |
| Interest Income per FTE | \$39,623 | \$79,777 | \$123,844 | \$134,126 | \$143,459 | \$216,942 | \$200,419 | \$74,605 | \$115,462 | \$125,104 | \$138,263 |
| Avg Interest \& Provisions per FTE | \$6,415 | \$13,668 | \$13,873 | \$15,709 | \$18,642 | \$44,948 | \$39,191 | \$12,734 | \$13,679 | \$14,728 | \$17,534 |
| Net Interest Income per FTE | \$33,208 | \$66,109 | \$109,971 | \$118,417 | \$124,816 | \$171,994 | \$161,228 | \$61,871 | \$101,782 | \$110,376 | \$120,729 |
| Non-Interest Income per FTE | \$5,660 | \$14,551 | \$39,885 | \$53,171 | \$58,517 | \$72,797 | \$68,969 | \$13,406 | \$35,378 | \$44,570 | \$54,569 |
| Avg Operating Expense per FTE | \$45,101 | \$87,848 | \$136,225 | \$148,365 | \$152,527 | \$182,977 | \$175,723 | \$82,342 | \$127,052 | \$138,063 | \$148,433 |
| Net Operating Expense per FTE | \$39,440 | \$73,296 | \$96,340 | \$95,194 | \$94,011 | \$110,179 | \$106,754 | \$68,936 | \$91,675 | \$93,493 | \$93,864 |
| Avg Net Operating Return per FTE | \$ $(6,233)$ | \$ $(7,187)$ | \$ 13,631 | \$ 23,223 | \$ 30,806 | \$ 61,814 | \$54,474 | \$ $(7,064)$ | \$ 10,108 | \$ 16,883 | \$ 26,865 |

## Revenue/Operating Expense Assessment

Revenue-

| Avg Revenue per FTE | $\$ 45,283$ | $\$ 94,328$ | $\$ 163,729$ | $\$ 187,296$ | $\$ 201,976$ | $\$ 289,740$ | $\$ 269,388$ | $\$ 88,011$ | $\$ 150,839$ | $\$ 169,674$ | $\$ 192,832$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - Total Revenue Ratio | $3.37 \%$ | $3.46 \%$ | $3.57 \%$ | $3.92 \%$ | $4.18 \%$ | $4.35 \%$ | $4.31 \%$ | $3.46 \%$ | $3.56 \%$ | $3.75 \%$ | $4.06 \%$ |

Membership Outreach-

| Membership Outreach- |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Members-to-Potential Members | $11.3 \%$ | $6.8 \%$ | $3.0 \%$ | $2.0 \%$ | $2.3 \%$ | $3.2 \%$ | $3.0 \%$ | $7.2 \%$ | $3.3 \%$ | $2.5 \%$ |
| Members-to-FTEs | 393 | 394 | 421 | 391 | 341 | 410 | 399 | 394 | 416 | 403 |
| Borrower-to-Members | $21.4 \%$ | $38.2 \%$ | $129.1 \%$ | $96.9 \%$ | $80.7 \%$ | $58.1 \%$ | $63.9 \%$ | $36.0 \%$ | $108.6 \%$ | $98.5 \%$ |
| Branches | 305 | 698 | 1,902 | 1,551 | 4,701 | 12,107 | 21,264 | 1,003 | 2,905 | 4,456 |
| Members per Branch | 273 | 810 | 1,775 | 2,608 | 3,679 | 9,002 | 6,318 | 647 | 1,386 | 1,811 |
|  | 2,770 |  |  |  |  |  |  |  |  |  |

NCUA Q3-2022
<\$2M $\quad \$ 2-10 \mathrm{M} \quad \$ 10-\$ 50 \mathrm{M}$ \$50-100M $\$ 100-500 \mathrm{M}$
$\$ 500 \mathrm{M}+\quad$ TOTAL
<10M
<\$50M <\$100M
<\$500M

| NET INFRASTRUCTURE COST: |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fee Income | 0.42\% | 0.53\% | 0.87\% | 1.11\% | 1.21\% | 1.09\% | 1.10\% | 0.53\% | 0.83\% | 0.99\% | 1.15\% |
| Compensation \& Benefits | 1.59\% | 1.67\% | 1.40\% | 1.44\% | 1.57\% | 1.44\% | 1.46\% | 1.66\% | 1.43\% | 1.43\% | 1.54\% |
| Travel \& Conference | 0.01\% | 0.02\% | 0.02\% | 0.03\% | 0.03\% | 0.02\% | 0.02\% | 0.02\% | 0.02\% | 0.02\% | 0.03\% |
| Office Occcupancy | 0.21\% | 0.14\% | 0.18\% | 0.20\% | 0.20\% | 0.17\% | 0.17\% | 0.14\% | 0.17\% | 0.19\% | 0.20\% |
| Office Operations | 0.98\% | 0.73\% | 0.63\% | 0.60\% | 0.60\% | 0.49\% | 0.51\% | 0.75\% | 0.64\% | 0.62\% | 0.60\% |
| Educational \& Promo | 0.03\% | 0.03\% | 0.06\% | 0.08\% | 0.10\% | 0.11\% | 0.11\% | 0.03\% | 0.06\% | 0.07\% | 0.09\% |
| Loan Servicing | 0.11\% | 0.11\% | 0.16\% | 0.21\% | 0.22\% | 0.19\% | 0.20\% | 0.11\% | 0.16\% | 0.19\% | 0.21\% |
| Professional \& Outside Services | 0.30\% | 0.38\% | 0.41\% | 0.44\% | 0.35\% | 0.23\% | 0.25\% | 0.37\% | 0.41\% | 0.43\% | 0.37\% |
| Member Insurance | 0.03\% | 0.01\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.01\% | 0.00\% | 0.00\% | 0.00\% |
| Operating Fees | 0.06\% | 0.03\% | 0.02\% | 0.02\% | 0.01\% | 0.01\% | 0.01\% | 0.03\% | 0.02\% | 0.02\% | 0.02\% |
| Miscellaneous | 0.04\% | 0.11\% | 0.08\% | 0.08\% | 0.06\% | 0.09\% | 0.09\% | 0.10\% | 0.08\% | 0.08\% | 0.07\% |
| Total Ops Expense | 3.36\% | 3.22\% | 2.97\% | 3.10\% | 3.15\% | 2.75\% | 2.81\% | 3.23\% | 2.99\% | 3.05\% | 3.13\% |
| Net Operating Expense | 2.94\% | 2.69\% | 2.10\% | 1.99\% | 1.94\% | 1.65\% | 1.71\% | 2.71\% | 2.16\% | 2.07\% | 1.98\% |

NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT

| Fee Income | \$5,660 | \$14,551 | \$39,885 | \$53,171 | \$58,517 | \$72,797 | \$68,969 | \$13,406 | \$35,378 | \$44,570 | \$54,569 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensation \& Benefits | \$21,384 | \$45,467 | \$64,215 | \$68,834 | \$76,118 | \$96,106 | \$91,236 | \$42,365 | \$60,496 | \$64,804 | \$72,915 |
| Travel \& Conference | \$126 | \$558 | \$947 | \$1,316 | \$1,424 | \$1,226 | \$1,248 | \$502 | \$872 | \$1,101 | \$1,332 |
| Office Occcupancy | \$2,830 | \$3,812 | \$8,176 | \$9,674 | \$9,911 | \$11,031 | \$10,717 | \$3,686 | \$7,412 | \$8,581 | \$9,535 |
| Office Operations | \$13,208 | \$19,898 | \$28,950 | \$28,876 | \$28,778 | \$32,813 | \$31,925 | \$19,036 | \$27,262 | \$28,096 | \$28,585 |
| Educational \& Promo | \$409 | \$725 | \$2,725 | \$3,793 | \$4,842 | \$7,347 | \$6,718 | \$684 | \$2,378 | \$3,109 | \$4,352 |
| Loan Servicing | \$1,415 | \$3,068 | \$7,562 | \$10,163 | \$10,827 | \$12,767 | \$12,222 | \$2,855 | \$6,760 | \$8,518 | \$10,174 |
| Professional \& Outside Services | \$4,025 | \$10,228 | \$18,862 | \$21,121 | \$16,862 | \$15,095 | \$15,609 | \$9,429 | \$17,257 | \$19,253 | \$17,539 |
| Member Insurance | \$377 | \$279 | \$150 | \$90 | \$78 | \$57 | \$65 | \$292 | \$174 | \$131 | \$93 |
| Operating Fees | \$799 | \$837 | \$947 | \$901 | \$716 | \$548 | \$595 | \$832 | \$928 | \$914 | \$772 |
| Miscellaneous | \$528 | \$2,975 | \$3,689 | \$3,596 | \$2,971 | \$5,988 | \$5,388 | \$2,660 | \$3,514 | \$3,556 | \$3,137 |
| Total Ops Expense | \$45,101 | \$87,848 | \$136,225 | \$148,365 | \$152,527 | \$182,977 | \$175,723 | \$82,342 | \$127,052 | \$138,063 | \$148,433 |
| Net Operating Expense | \$39,440 | \$73,296 | \$96,340 | \$95,194 | \$94,011 | \$110,179 | \$106,754 | \$68,936 | \$91,675 | \$93,493 | \$93,864 |




